VALUE PIc

Illustrative consolidated financial statements under IFRS® Accounting Standards

December 2024



This publication presents the sample annual consolidated financial statements of a fictional listed company, VALUE Plc. It illustrates the financial reporting requirements that would apply to such a company under IFRS[®] Accounting Standards as issued at 30 June 2024. Supporting commentary for the reporting requirements is also provided. For the purposes of this publication, VALUE Plc is listed on a fictive Stock Exchange and is the parent entity in a consolidated entity.

This publication is for illustrative purposes only and should be read in conjunction with the relevant IFRS Accounting Standards and any other reporting pronouncements and legislation applicable in specific jurisdictions.

Global Corporate Reporting Services PricewaterhouseCoopers LLP

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Introduction

This publication presents illustrative consolidated financial statements for a fictitious listed company, VALUE Plc for the year ending 31 December 2024. The financial statements comply with IFRS® Accounting Standards as issued at 30 June 2024 and that apply to financial years commencing on or after 1 January 2024.

IFRS® Accounting Standards comprise the following authoritative literature:

- IFRS Accounting Standards;
- IAS® Standards; and
- Interpretations developed by the IFRS® Interpretations Committee (IFRIC® Interpretations) or its predecessor body, the Standing Interpretations Committee (SIC® Interpretations).

We have attempted to create a realistic set of financial statements for VALUE Plc, a corporate entity that manufactures goods, provides services and holds investment property. However, since this publication is a reference tool, we have not removed disclosures based on materiality. Instead, we have included illustrative disclosures for as many common scenarios as possible that could be relevant to our reporting entity. Please note that the amounts disclosed in this publication are purely for illustrative purposes and might not be consistent throughout the publication.

Independent auditor's report

VALUE Plc is a public limited company listed on a fictitious stock exchange. Typically, the financial statements of such an entity need to be audited either under International Standards on Auditing or under local auditing standards. We would expect that any independent auditor's report is presented alongside VALUE Plc's annual financial statements. We have not included an illustrative independent auditor's report on VALUE Plc's financial statements, because the focus of this publication is not on the auditor reporting.

New disclosure requirements and changes in accounting policies

There are several amendments to IFRS Accounting Standards that became applicable from 1 January 2024:

- Classification of Liabilities as Current or Non-current and Non-current liabilities with covenants Amendments to IAS1;
- Lease Liability in a Sale and Leaseback Amendments to IFRS 16; and
- Supplier Finance Arrangements Amendments to IAS 7 and IFRS 7

Refer to Appendix C(a) for more details. Entities will need to consider the impacts of these amendments in the preparation of their financial reports for periods commencing after 1 January 2024. For purposes of these illustrative financial statements, we have assumed that only the amendments to IAS 1 and the supplier finance amendments impact VALUE Plc's disclosures.

On 8 May 2024, the IASB published an Exposure Draft, 'Contracts for Renewable Electricity' proposing narrow-scope amendments to ensure that financial statements more faithfully reflect the effects that renewable electricity contracts have on an entity. The proposals amend IFRS 9 *Financial Instruments and IFRS 7 Financial Instruments: Disclosures.* The comment period ended on 7 August 2024. These amendments have not been finalised as at the time of this publication, although the IASB intends to do so by the end of 2024, with an option for entities to apply the final amendments from the date when they are published, provided that they have been locally endorsed, if applicable. We have assumed that VALUE Plc has not applied such amendments in its 2024 financial statements. For more information, see our In brief INT2024-12 *The IASB proposes accounting changes for renewable electricity contracts*.

Entities will also need to consider whether there were any recent IFRS Interpretations Committee (Committee) agenda decisions that might require changes to their accounting policies. We have included guidance on how to account for those changes and how to develop appropriate disclosures in the commentary to note 26. A list of agenda decisions for the 12-month period ended 30 June 2024 is included in Appendix C(b).

The IASB discussed and did not object to the Committee agenda decision on Disclosure of Revenues and Expenses for Reportable Segments (IFRS 8 *Operating Segments*) in its July 2024 meeting, post the cut-off date for this publication. This decision clarifies the disclosure requirements in IFRS 8 regarding specified amounts included in profit or loss by reportable segments and, in particular, the interaction that this has with material items of income and expense as specifically required by the standard. Check www.viewpoint.pwc.com for the most up to date guidance.

Impacts of the geopolitical, macroeconomic and regulatory environment

Many entities might find that their operations are experiencing specific effects of the broader geopolitical, macroeconomic and/or regulatory environment. An entity should carefully consider how events such as geopolitical conflicts, high interest

rates or inflation (including hyper-inflation) impacted its business during the reporting period, and it should make any resulting updates to the financial statements.

Geopolitical considerations

Geopolitical conflicts have continued not only to create significant shifts in the global risk landscape but also to have a pervasive economic impact both within those regions directly affected and globally where businesses engage in crossborder economic activities. Entities should carefully consider their direct and indirect exposures to geopolitical conflicts and provide required disclosures in a manner that is appropriately tailored to their individual circumstances. We have not updated the illustrative disclosures to reflect potential implications, because every entity will be impacted differently.

Publications such as the statement issued by the European Securities and Markets Authority (ESMA), 'Implications of Russia's invasion of Ukraine on half-yearly financial reports', and our In depth INT 2024-04 Accounting implications of geopolitical conflicts on Viewpoint include considerations that might be relevant to geopolitical conflicts in general.

Macroeconomic considerations

Inflation and high interest rates can be a significant source of estimation uncertainty and can have a material impact on the carrying amount of assets and liabilities. For a number of jurisdictions recent spikes in inflation and interest rates might now be stabilising or even decreasing, which might require updates to disclosure for a decrease in volatility. Some entities might still need to update judgements and estimates, as well as related disclosures, for the impacts of the ongoing economic uncertainty. Entities might also need to update sensitivity analysis to reflect a widening reasonable possible range for interest rate changes, and continue to consider the impact that inflation and high interest rates have had on their performance and financial position.

Rising inflation and interest rates will affect fair value measurements, expected future cash flow estimates, discount rates used to determine present value of cash flows, impairment indicators and impairment tests. Rising inflation and interest rates might also cause significant estimation uncertainty in relation to the measurement of both short- and long-duration assets and liabilities. Entities might therefore also need to consider new or expanded disclosures in this area.

We have added commentary to selected notes or areas that are likely to be most affected, and we have added references to this commentary as part of the disclosures. We have also adapted some disclosures to reflect the impact of high inflation and interest rates.

For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods of rising inflation and interest rates.

Based on the current global economic environment, countries might or might no longer be considered hyper-inflationary when entities are preparing their annual financial statements. In brief INT2024-10 *Hyper-inflationary economies as at June 2024* provides guidance on hyper-inflationary economies, including a country tracker. For illustrative purposes, we have assumed that VALUE Plc does not operate in any countries considered to be hyper-inflationary.

Disclosing the effects of climate change

The current and potential future effect of, and exposure to, climate-related impacts, risks and opportunities continues to be a focus for preparers, investors and regulators. Users of financial statements increasingly expect entities to discuss the climate risks and opportunities effecting their operations as a fundamental aspect of their business activities. An entity that does not have direct exposure to items such as carbon credits or emissions taxes will nevertheless need to watch for ways in which the transition to a low-carbon or carbon-neutral world could affect its financial statements.

Investors and regulators are increasingly looking for evidence that the entity has incorporated sustainability matters and, in particular, climate-related risk factors when making estimates and judgements in the preparation of the financial statements. Climate change is having significant effects on companies. There are physical risks – for example, those resulting from extreme weather events such as damage to assets as a result of fires or flooding and there are transitional risks and opportunities resulting from regulations, such as additional costs incurred by the entity as a result of transitioning to a low-carbon economy, or costs or benefits from changes in the market or technological innovations.

Accounting standards have an overarching requirement to disclose information that users need for them to understand the impact of particular transactions, other events and conditions on the entity's financial position and performance. Therefore, in light of the current focus on climate change, entities should ensure that they have assessed the effect of climate change, and that they provide adequate disclosures to comply with IFRS Accounting Standards.

An entity should also consider consistency between climate-related uncertainties and mitigation activities discussed in the management commentary, in sustainability reports or in published press releases and the estimates, judgements and

disclosures in the financial statements, where such consistency is required for compliance with IFRS Accounting Standards.

The IASB has an ongoing project to improve application of the requirements in IFRS Accounting Standards related to reporting on the effects of climate-related and other uncertainties in the financial statements, and entities should continue to monitor the discussions as they evolve.

To help preparers and auditors to identify where additional disclosures might be required, we have included Appendix D which discusses how climate change could affect certain measurements and the related disclosures in the financial statements. The appendix further illustrates what entities could consider when making estimates and judgements and drafting the relevant disclosures to satisfy the current IFRS Accounting Standards requirements.

Supervisory focus areas

In addition to new standards and amendments issued by the IASB, an entity should consider recent pronouncements from its local financial supervisory authorities. This might include findings from recent reviews or statements regarding areas of focus for the 2024 reporting periods. Regulators remain focused on topics such as impairment and liquidity/going concern, impairment and climate-related uncertainties, and they continue to push for increased transparency in related disclosures.

Global implementation of OECD Pillar Two model rules

In December 2022, the Organisation for Economic Co-operation and Development ('OECD') published 'Tax Challenges Arising from the Digitalisation of the Economy – Global Anti-Base Erosion Model Rules (Pillar Two): Inclusive Framework on BEPS', hereafter referred to as the 'OECD Pillar Two model rules' or 'the rules'. The rules are designed to ensure that large multinational enterprises within the scope of the rules pay a minimum level of tax on the income arising in a specific period in each jurisdiction where they operate. In general, the rules apply a system of top-up taxes that brings the total amount of taxes paid on an entity's excess profit in a jurisdiction up to the minimum rate of 15%.

The rules need to be passed into national legislation based on each country's approach. Based on the OECD's recommendation, a number of territories have already enacted the legislation, and we expect that further territories will continue to follow during the latter part of 2024. For further information, please refer to our *Pillar Two Country tracker*. The rules will impact current income tax when the legislation comes into effect.

Applying the OECD Pillar Two model rules and determining their impact on the financial statements is complex and poses a number of practical challenges. In May 2023, the IASB made narrow-scope amendments to IAS 12 *Income Taxes* to (a) provide a temporary exception from accounting for deferred taxes arising from legislation enacted to implement the OECD Pillar Two model rules, and (b) introduce additional disclosure requirements.

The amendments related to deferred tax must be applied immediately, subject to any local endorsement process, and retrospectively in accordance with IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors*. Entities must further disclose the fact that they have applied the exception. If the OECD Pillar Two model rules have been enacted or substantively enacted but are not yet effective for the current financial year, entities should provide disclosures about the known or reasonably estimable exposure to Pillar Two income taxes. If the rules are already effective, entities should separately disclose any current tax expense related to Pillar Two income taxes.

For more details, see our In depth INT2023-10 Global implementation of Pillar Two: Impact on deferred taxes and financial statement disclosures.

For illustrative purposes, we have assumed that:

- VALUE PIc is within the scope of the OECD Pillar Two model rules;
- Pillar Two legislation has been enacted in Oneland, VALUE Plc's jurisdiction; but
- the legislation is not yet effective.

We have included new disclosures in note 6(g) to show what an entity might disclose in these circumstances.

Early adoption of standards

VALUE Plc generally only adopts standards early if they clarify existing practice, such as the amendments made by the IASB as part of the improvements programme, but do not introduce substantive changes. This year, we have decided not to early adopt any accounting standards or amendments.

As required under IFRS Accounting Standards, the impacts of standards and interpretations that have not been early adopted and that are expected to have a material effect are disclosed in the accounting policy note 25(a). A summary of all pronouncements relevant for annual reporting periods beginning on or after 1 January 2024 is included in Appendix C. For updates after the cut-off date for our publication, see www.viewpoint.pwc.com.

Using this publication

The purpose of this publication is to provide a broad selection of illustrative disclosures which cover most common scenarios encountered in practice by reporters under IFRS Accounting Standards. The industry and business environment of the fictitious company provides the framework for these disclosures, and the amounts disclosed are for illustration purposes only. Some of the disclosures in this publication would likely be immaterial if VALUE PIc was a 'real life' company. Disclosures should not be included where they are not relevant or not material in specific circumstances. Guidance on assessing materiality is provided in IAS 1 *Presentation of Financial Statements* and the non-mandatory IFRS Practice Statement 2 *Making Materiality Judgements*.

The source for each disclosure requirement is given in the reference column. Shading in this column indicates changes made as a result of new or revised requirements that become applicable for periods beginning 1 January 2024, and improvements are identified as 'new illustration' or 'revised illustration' in the reference column but are not shaded. We have also included commentary throughout the financial statements that (i) explains some of the more challenging areas, (ii) lists disclosures that have not been included because they are not relevant to VALUE Plc, and (iii) provides additional disclosure examples.

The appendices provide alternative formats for the statement of profit or loss and other comprehensive income and the statement of cash flows, and illustrate industry-specific disclosures. A summary of all standards that apply for the first time to annual financial statements beginning on or after 1 January 2024 is included in Appendix C(a), and abbreviations used in this publication are listed in Appendix E.

The example disclosures are not the only acceptable form of presenting financial statements. Alternative presentations might be acceptable if they comply with the specific disclosure requirements prescribed in IFRS Accounting Standards.

Preparers of financial reports should also consider local legal and regulatory requirements, which may stipulate additional disclosures that are not illustrated in this publication.

Format

To demonstrate what companies could do to improve the readability of their financial statements and make it easier for users to find the information that they need, we have prepared VALUE Plc's financial statements as follows:

- Information is organised to clearly tell the story of financial performance and to make critical information more
 prominent and easier to find.
- Additional information is included where it is important for an understanding of the performance of the company. For example, we have included a summary of significant transactions and events as the first note to the financial statements, even though this is not a required disclosure.

Accounting policy information that is material and specific to VALUE PIc is disclosed, along with other relevant information, generally in the section 'How the numbers are calculated'. Other potentially material accounting policies are listed in note 25 for completeness. Entities should consider their own individual circumstances, and they should only include policies that are relevant and material to their financial statements.

The structure of financial statements should reflect the particular circumstances of the company and the likely priorities of users. There is no 'one size fits all' approach, and companies should engage with their investors and other primary users of their financial statements, such as lenders and creditors, to determine what would be most relevant to them. The structure used in this publication is not meant to be used as a template, but to provide companies with possible ideas. It will not necessarily be suitable for all companies.

Specialised companies and industry-specific requirements

VALUE Plc does not illustrate the disclosures specifically relevant to specialised industries. However, Appendix B provides an illustration and explanation of the disclosure requirements of IFRS 6 *Exploration for and Evaluation of Mineral Resources* and IAS 41 *Agriculture*. Further examples of industry-specific accounting policies and other relevant disclosures can be found in the following PwC publications:

- Illustrative IFRS Accounting Standards financial statements Investment funds
- Illustrative IFRS Accounting Standards consolidated financial statements Investment property
- Illustrative IFRS Accounting Standards consolidated financial statements IFRS 17 Insurance contracts.

The publications can be accessed from Viewpoint using the links provided.

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IAS1(49),(51)(a)

VALUE Plc

Annual financial statements – 31 December 2024 ¹⁻

IAS1(49)

Consolidated financial statemer

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IAS1(51)(b),(d)	These financial statements are consolidated financial statements for the group consisting of VALUE Plc and its subsidiaries. A list of major subsidiaries is included in note 16.
	The financial statements are presented in the Oneland currency (CU) which is VALUE Plc's functional and presentation currency.
IAS1(51)(e)	All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand currency units unless otherwise stated.
IAS1(138)(a)	VALUE PIc is a limited company, incorporated and domiciled in Oneland. Its registered office and principal place of business is: VALUE PIc
	350 Harbour Street 1234 Nice Town Its shares are listed on the Oneland Stock Exchange.
IAS10(17)	The financial statements were authorised for issue on 23 February 2025. All press releases, financial reports and other information are available at our Shareholders' Centre on our website: www.valueplc.com

	Financial statements
	Accounting standard for financial statements presentation and disclosures
IAS1(10)	 According to IAS 1 Presentation of Financial Statements, a 'complete set of financial statements' comprises:
	(a) a statement of financial position as at the end of the period,
	(b) a statement of profit or loss and other comprehensive income for the period,
	(c) a statement of changes in equity for the period,
	(d) a statement of cash flows for the period,
	 (e) notes, comprising a summary of material accounting policy information and other explanatory notes, and
	(f) if the entity has applied an accounting policy retrospectively, made a retrospective restatement of items or has reclassified items in its financial statements: a statement of financial position as at the beginning of the preceding period.
	Comparative information
IAS1(38)	2. Except where an accounting standard permits or requires otherwise, comparative information shall be disclosed in respect of the preceding period for all amounts reported in the financial statements. Comparative information shall be included for narrative and descriptive information where it is relevant to an understanding of the current period's financial statements.
IAS1(38B)	3. In some cases, narrative information provided in the financial statements for the previous period(s) continues to be relevant in the current period. For example, details of a legal dispute, the outcome of which was uncertain at the end of the immediately preceding reporting period and that is yet to be resolved, are disclosed in the current period. Users benefit from information that the uncertainty existed at the end of the immediately preceding reporting period, and from information about the steps that have been taken during the period to resolve the uncertainty.
	Three statements of financial position required in certain circumstances
IAS1(40A),(40B)	4. If an entity has:
	 (a) applied an accounting policy retrospectively, restated items retrospectively or reclassified items in its financial statements, and
	(b) the retrospective application, restatement or reclassification has a material effect on the information presented in the statement of financial position at the beginning of the preceding period,
	it must present a third statement of financial position as at the beginning of the preceding period (for example, 1 January 2023 for 31 December 2024 reporters).
IAS1(40D)	5. The date of the third statement of financial position must be the beginning of the preceding period, regardless of whether the entity presents additional comparative information for earlier periods.
IAS1(40C),(41) IAS8	6. Where the entity is required to include a third statement of financial position, it must provide appropriate explanations about the changes in accounting policies, other restatements or reclassifications, as required under paragraph 41 of IAS 1 and IAS 8 <i>Accounting Policies, Changes in Accounting Estimates and Errors</i> . However, the entity does not need to include the additional comparatives in the related notes. This contrasts with the position where an entity chooses to present additional comparative information as permitted by paragraphs 38C and 38D of IAS 1.
	Consistency
IAS1(45)	7. The presentation and classification of items in the financial statements must be retained from one period to the next unless:
	 (a) it is apparent that another presentation or classification would be more appropriate based on the criteria for the selection and application of accounting policies in IAS 8 (for example, following a significant change in the nature of the entity's operations or a review of its financial statements), or
	(b) IFRS Accounting Standards requires a change in presentation.

	Financial statements		
	Materiality		
IAS1(7),(29)-(31),(BC30F) IFRS PS2	iality Whether individual items or groups of items need to be disclosed separately in the primary financial statements or in the notes depends on their materiality. Materiality is judged by reference to the size and nature of the item. The deciding factor is whether the omission or misstatement could, individually or collectively, influence the economic decisions that users make on the basis of the financial statements. In particular circumstances, either the nature or the amount of an item or an aggregate of items could be the determining factor. The IASB has emphasised that too much immaterial information could obscure useful information and hence should be avoided. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 <i>Making Materiality Judgements</i> .		
	Primary financial statements should be read in conjunction with accompanying notes		
	 VALUE Plc reminds readers, by way of a footnote, that the primary financial statements should be read in conjunction with the accompanying notes. However, this is not mandatory and we note that there is mixed practice in this regard. 		
	Disclosures not illustrated: not applicable to VALUE Plc		
	10. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:		
	Item Nature of disclosure		
IAS1(38C),(38D)	Additional comparative information (for example, third statement of profit or loss and other comprehensive income)Include the additional comparative information also in the relevant notes.		
IAS27(17)	Separate financial statementsDisclose why they are prepared, a list of significant investments, and the policies applied in accounting for these investments.		
IAS27(16)(a)	Exemption from preparing consolidated financial statements Disclose the fact that the exemption has been used and details about the entity that produces consolidated financial statements which include the reporting entity in question.		
IAS21(51),(53)-(57)	Foreign currency translationDisclose if the presentation currency is different from the functional currency, and if there have been changes in the functional currency, and clearly identify supplementary information that is presented in a currency other than the parent entity's functional or presentation currency.		
IAS1(36)	Reporting period is shorter or longer than one yearDisclose the period covered, the reason for different periods, and the fact that the amounts are not entirely comparable.		

IAS1(10)(b),(10A)

Consolidated statement of profit or loss 1-10,12,14,23-26,29-38

	Consolidated statement of profit of loss ***		20,20 00	
IAS1(51)(c),(e),(113)			2024	2023 Restated *
		Notes	CU'000	CU'000
	Continuing operations			
IAS1(82)(a)	Revenue from contracts with customers	3	197,659	161,604
IAS1(99) IAS2(36)(d)	Cost of goods sold		(76,992)	(65,159)
	Cost of providing services		(25,447)	(18,288)
	Gross profit	-	95,220	78,157
IAS1(99)	Distribution costs		(35,794)	(29,221)
IAS1(99)	Administrative expenses		(17,897)	(14,611)
IAS1(82)(ba)	Net impairment losses on financial and contract assets 1-2	12(c)	(849)	(595)
	Other income	5(a)	11,348	12,033
	Other gains/(losses) – net	5(b)	4,593	(671)
	Operating profit ¹¹		56,621	45,092
	Finance income ³	5(d)	1,616	905
IAS1(82)(b)	Finance costs	5(d)	(7,491)	(6,735)
	Finance costs – net		(5,875)	(5,830)
IAS1(82)(c)	Share of net profit of investments accounted for using the equity			
	method ^{13,14}	16(e)	340	355
IAS1(82)(d)	Profit before income tax		51,086	39,617
IAS12(77)	Income tax	6 _	(16,182)	(11,575)
	Profit from continuing operations		34,904	28,042
IFRS5(33)(a) IAS1(82)(ea)	Profit from discontinued operations (attributable to equity holders of the company) ¹⁵	15	727	399
IAS1(81A)(a)	Profit for the period	10	35,631	28,441
	·	-	,	
IAS1(81B)(a)	Profit attributable to:			
	Owners of VALUE PIc		32,626	26,123
	Non-controlling interests	-	3,005	2,318
		-	35,631	28,441
Revised illustration	Profit attributable to owners of VALUE Plc arises from:			
	Continuing operations		31,899	25,724
IFRS5(33)(d)	Discontinued operations		727	399
			32,626	26,123
14.000(00)			Cents	Cents
IAS33(66)	Earnings per share for profit from continuing operations attributable to the ordinary equity holders of the company: ^{16,17}			
	Basic earnings per share	22	56.9	47.3
	Diluted earnings per share	22	55.8	47.1
IAS33(66)	Earnings per share for profit attributable to the ordinary equity holders of the company:			
	Basic earnings per share	22	58.2	48.0
	Diluted earnings per share	22	57.1	47.8
	* See note 11(b) for details regarding the restatement as a result of an error.			

Not mandatory

The above consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

IAS1(10)(b),(10A)

Consolidated statement of comprehensive income

IAS1(113)				
		Notes	2024 CU'000	2023 Restated * CU'000
IAS1(81A)(a)	Profit for the period		35,631	28,441
	Other comprehensive income 18-21,27-28			
IAS1(82A)(a)(ii)	Items that may be reclassified to profit or loss			
IAS1(82A),(7)(da)	Changes in the fair value of debt instruments at FVOCI	9(c)	126	(228)
IAS1(82A)	Share of other comprehensive income of investments accounted for using the equity method ¹⁹	9(c)	20	15
IAS1(82A),(7)(c) IAS21(32)	Exchange differences on translation of foreign operations	9(c)	(617)	185
IFRS5(38)	Exchange differences on translation of discontinued operations ²²	15	170	58
IAS1(82A),(7)(e)	Gains on cash flow hedges ²⁰	12(a)	326	1,423
IAS1(82A),(7)(g),(h)	Costs of hedging	12(a)	(88)	73
IAS1(82A),(7)(e)	Hedging gains reclassified to profit or loss	12(a)	(155)	(195)
IAS1(82A),(7)(c) IFRS9(6.5.13)	Gains on net investment hedge	9(c)	190	-
IAS1(91)	Income tax impact	9(c)	(68)	(326)
IAS1(82A)(a)(i)	Items that will not be reclassified to profit or loss	0(0)	(00)	(020)
IAS1(82A),(7)(a)	Revaluation of land and buildings	9(c)	7,243	5,840
IAS1(82A),(7)(d)	Changes in the fair value of equity investments at FVOCI	9(c)	632	(1,230)
IAS1(82A)	Share of other comprehensive income of investments accounted for using the equity method ¹⁹	9(c)	300	100
IAS1(82A),(7)(b)	Remeasurements of post-employment benefit obligations	9(c)	119	(910)
IAS19(120)(c) IAS1(91)	Income tax impact	9(c)	(2,489)	(1,140)
IAS1(81A)(b)	Other comprehensive income for the period, net of tax	9(C) _	5,709	3,665
		_		-,
IAS1(81A)(c)	Total comprehensive income for the period	_	41,340	32,106
IAS1(81B)(b)	Total comprehensive income for the period is attributable to:			
	Owners of VALUE Plc		38,434	29,530
	Non-controlling interests	_	2,906	2,576
		_	41,340	32,106
	Total comprehensive income for the period attributable to owners of VALUE Plc arises from:			
	Continuing operations		37,537	29,073
IFRS5(33)(d)	Discontinued operations	_	897	457
		_	38,434	29,530
	* See note 11(b) for details regarding the restatement as a result of an error.			

See note 11(b) for details regarding the restatement as a result of an error.

Not mandatory

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

	Statement of profit or loss and statement of comprehensive income
	Disclosure of specified separate line items in the financial statements
	 IAS 1 Presentation of Financial Statements requires the separate presentation of the following line items in the statement of profit or loss relating to financial instruments:
IAS1(82)(a)	 (a) interest revenue calculated using the effective interest rate method, separately from other revenue *,
IAS1(82)(aa)	(b) gains and losses from the derecognition of financial assets measured at amortised cost *,
IAS1(82)(b)	(c) finance costs,
IAS1(82)(ba)	 (d) impairment losses determined in accordance with section 5.5 of IFRS 9, including reversals of impairment losses or impairment gains,
IAS1(82)(ca)	(e) gains and losses recognised as a result of a reclassification of financial assets from measurement at amortised cost to fair value through profit or loss *, and
IAS1(82)(cb)	(f) gains and losses reclassified from other comprehensive income (OCI) as a result of a reclassification of financial assets from the fair value through OCI measurement category to fair value through profit or loss *.
	* not illustrated, because not material or not applicable to VALUE Plc. While VALUE Plc recognises interest under the effective interest rate method, it does not consider this to be 'revenue', since the earning of interest is not part of the entity's ordinary activities but rather an incidental benefit.
IAS1(29),(30),(30A) IFRS PS2(40)-(55)	2. Depending on materiality, it might not always be necessary to present these items separately in the primary financial statements. However, items that are of a dissimilar nature or function can only be aggregated if they are immaterial. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 <i>Making Materiality Judgements</i> .
	Finance income and finance costs
IAS1(82)(b)	 IAS 1 requires an entity to present finance costs on the face of the statement of profit or loss, but it does not require the separate presentation of finance income. The classification of finance income will depend on an entity's accounting policy for such items. See the commentary to note 5 for details.
	Additional line items
IAS1(85)	4. Additional line items, headings and subtotals shall be presented in the statement of comprehensive income and the statement of profit or loss (where applicable) where such presentation is relevant to an understanding of the entity's financial performance. For example, a subtotal of gross profit (that is, revenue less cost of goods sold) could be included where expenses have been classified by function.
Framework(2.4),(2.12),(2.13)	5. Having said that, additional sub-headings should be used with care. The <i>Conceptual Framework for Financial Reporting</i> states that to be useful, information must be relevant and faithfully represent what it purports to represent; that is, it must be complete, neutral and free from error. The apparent flexibility in IAS 1 can, therefore, only be used to enhance users' understanding of the company's financial performance. It cannot be used to detract from the amounts that must be disclosed under IFRS Accounting Standards (statutory measures).
IAS1(85A)	6. IAS 1 specifically provides that additional subtotals must:
	 (a) be comprised of items that are recognised and measured in accordance with IFRS Accounting Standards,
	(b) be presented and labelled such that they are clear and understandable,
	(c) be consistent from period to period, and
	(d) not be displayed with more prominence than the mandatory subtotals and totals.

	Statement of profit or loss and statement of comprehensive income
	7. Earnings before interest and tax (EBIT) might be an appropriate sub-heading to show in the statement of profit or loss, because it usually distinguishes between the pre-tax profits arising from operating and from financing activities. In contrast, a subtotal for earnings before interest, tax, depreciation and amortisation (EBITDA) can only be included where the entity presents its expenses by nature and the subtotal does not detract from the GAAP numbers, either by implying that EBITDA is the 'real' profit or by overcrowding the statement of profit or loss so that the reader cannot determine easily the entity's GAAP performance.
	8. Where an entity presents its expenses by function, it will not be possible to show depreciation and amortisation as separate line items in arriving at operating profit, because depreciation and amortisation are types of expense, not functions of the business. In this case, EBITDA can only be disclosed by way of supplemental information in the notes or in the management commentary as an alternative performance measure.
	9. Where an entity discloses alternative performance measures, these should not be given greater prominence than the IFRS accounting measures of performance. This might be achieved by including the alternative performance measure in the notes to the financial statements. Where an entity presents such a measure on the face of the primary statement, it should be clearly identified. Management should determine the overall adequacy of the disclosures and whether a specific presentation is misleading in the context of the financial statements as a whole. This judgement might be disclosed as a significant judgement in accordance with paragraph 122 of IAS 1.
	 Financial statement preparers should also consider the view of their local regulator regarding the use of subtotals and disclosure of non-GAAP measures in the financial statements, where applicable.
	Operating profit
IAS1(BC56)	11. An entity might elect to include a subtotal for its results from operating activities. While this is permitted, care must be taken that the amount disclosed is representative of activities that would normally be considered to be 'operating'. Items that are clearly of an operating nature (for example, inventory write-downs, and restructuring or relocation expenses) must not be excluded simply because they occur infrequently or are unusual in amount. Similarly, expenses cannot be excluded on the grounds that they do not involve cash flows (such as depreciation or amortisation). As a general rule, operating profit would be the subtotal after 'other expenses' – that is, excluding finance costs and the share of profits of equity-accounted investments.
	Re-ordering of line items
IAS1(86)	12. Entities should re-order the line items and change the descriptions of those items where this is necessary to explain the elements of performance. However, entities are again governed by the overall requirement for a 'fair presentation' and should not make any changes unless there is a good reason to do so. For example, it will generally be acceptable to present finance costs as the last item before pre-tax profit, thereby separating financing activities from the activities that are being financed.
	13. Another example is the share of profit of associates and joint ventures. Normally, this would be shown after finance costs. However, there might be circumstances where the line item showing the investor's share of the results is included before finance costs. This could be appropriate where the associates and joint ventures are an integral vehicle through which the group conducts its operations and its strategy. In such cases, it might also be appropriate either to insert a subtotal 'profit before finance costs' or to include the share of profits from associates and joint ventures in arriving at operating profit (where disclosed).
IAS1(82)(c)	14. However, the share of the profit or loss of associates and joint ventures accounted for using the equity method should not be included as part of the entity's revenue. Combining the entity's share of the associate's revenue with its own revenue would be inconsistent with the accounting treatment in the statement of financial position where the entity's investment is presented as a separate line item. This is different from the accounting for joint operations where the entity combines its share of the joint operation's revenue with its own. Where a group conducts a significant proportion of its business through equity-accounted investments and wishes to highlight that fact to the reader of the statement of comprehensive income, it might choose to give additional financial information by way of a footnote and cross-reference to the notes.

Statement of profit or loss and statement of comprehensive income

	Statement of profit or loss and statement of comprehensive income
	Discontinued operations
IFRS5(33)(a),(b) IAS1(82)(ea) IFRS5(11)	15. Entities shall disclose a single amount in the statement of comprehensive income (or separate statement of profit or loss) comprising the total of: (i) the post-tax profit or loss of discontinued operations, and (ii) the post-tax gain or loss recognised on the measurement to fair value less costs to sell or on the disposal of the assets or disposal group(s) constituting the discontinued operations. An analysis of this single amount is also required by paragraph 33 of IFRS 5 <i>Non-current Assets Held for Sale and Discontinued Operations</i> . This analysis can be presented in the notes or in the statement of comprehensive income (separate statement of profit or loss). The analysis relevant to VALUE Plc is presented in note 15. If the analysis is presented in the statement of profit or loss it must be presented in a section identified as relating to discontinued operations; that is, separately from continuing operations. The analysis is not required for disposal groups that are newly acquired subsidiaries that meet the criteria to be classified as held for sale on acquisition (see para 11 of IFRS 5).
IAS33(73)	16. While entities are permitted to disclose earnings per share based on alternative measures of earnings, these must be presented in the notes to the financial statements only (see commentary to note 22).
IAS33(68)	17. An entity that reports discontinued operations must disclose the basic and diluted amounts per share for the discontinued operations either in the statement of comprehensive income or in the notes to the financial statements. VALUE Plc provides this information in note 22.
IAS1(7)	 Components of other comprehensive income 18. Components of other comprehensive income (OCI) are items of income and expense (including reclassification adjustments, see para 28 below) that are specifically required or permitted by other IFRS Accounting Standards to be included in other comprehensive income and are not recognised in profit or loss. They include: (a) revaluation gains and losses relating to property, plant and equipment or intangible assets, (b) remeasurements of net defined benefit liabilities/(assets), (c) gains and losses arising from translating the financial statements of a foreign operation, (d) gains and losses on remeasuring financial assets that are measured or designated as at fair value through OCI, (e) the effective portion of gains and losses on hedging instruments in a cash flow hedge, (f) for particular liabilities designated as at fair value through profit or loss, the change in the fair value that is attributable to changes in the liability's credit risk, (g) changes in the value of the time value of options, in the value of the forward elements of forward contracts and in the value of the foreign currency basis spread of financial instruments, where these are not included in the designation of the related instruments as hedging instruments, (h) the investor's share of the OCI equity-accounted investments, and (i) current and deferred tax credits and charges in respect of items recognised in OCI.
IAS1(82A)	 19. Items of OCI must be classified by nature and grouped into those which may be reclassified and those that will not be reclassified to profit or loss. The share of OCI of equity accounted investments must be presented in total for the share of items that may be reclassified and the share that will not be reclassified to profit or loss in a subsequent period.
IFR\$9(6.5.11)(d)(iii)	20. In our view, only items that are prohibited from being reclassified to profit or loss should be presented as items that will not be reclassified to profit or loss. For cash flow hedges, there is a possibility that some or all of the amounts might need to be reclassified to profit or loss. This could be the case, for example, if there is a cumulative loss on the hedging instrument and the entity does not expect that all or a portion of the loss will be recovered. As a consequence, gains or losses recognised in relation to cash flow hedging instruments should be presented as items that 'may be reclassified' to profit or loss.

Statement of profit or loss and statement of comprehensive income

Summary

21. The requirements surrounding components of OCI can be summarised as follows:

ltem	Reference	Requirement in standard	Presentation in VALUE Plc
Each component of OCI recognised during the period, classified by nature	IAS1(82A)	Statement of comprehensive income	Statement of comprehensive income
Reclassification adjustments during the period relating to components of OCI (see para 28 below)	IAS1(92)	Statement of comprehensive income or notes	Note 9
Tax relating to each component of OCI, including reclassification adjustments	IAS1(90)	Statement of comprehensive income or notes	Note 9
 Reconciliation for each component of equity, showing separately: profit or loss, OCI, and transactions with owners See commentary paragraphs 1 to 3 on page 24 	IAS1(106)(d)	Statement of changes in equity and notes, see related commentary	Statement of changes in equity and note 9

Discontinued operations

22.	IFRS 5 is unclear as to whether entities need to separate out items of OCI between continuing
	and discontinued operations. We believe that it would be consistent with the principles of IFRS
	5 to do so, because it would provide a useful base for predicting the future results of the
	continuing operations. We also note that entities must present separately any cumulative
	income or expense recognised in other comprehensive income that relates to a non-current
	asset or disposal group classified as held for sale.

Information to be presented either in the statement of comprehensive income or in the notes

Material items of income and expense

- 23. Where items of income and expense are material, their nature and amount must be disclosed separately either in the statement of comprehensive income (statement of profit or loss) or in the notes. In the case of VALUE PIc, these disclosures are made in note 4.
- 24. IAS 1 does not provide a specific name for the types of item that should be separately disclosed. Where an entity discloses a separate category of 'significant' or 'unusual' items, either in its statement of comprehensive income or in the notes, the accounting policy note should include a definition of the chosen term. The presentation and definition of these items should be applied consistently from year to year.
- 25. Where an entity classifies its expenses by nature, it must take care to ensure that each class of expenses includes all items related to that class. Material restructuring costs might, for example, include redundancy payments (that is, employee benefit cost), inventory write-downs (changes in inventory) and impairments of property, plant and equipment. It would not be acceptable to show restructuring costs as a separate line item in an analysis of expenses by nature where there is an overlap with other line items.
- 26. Entities that classify their expenses by function will have to include the material items within the function to which they relate. In this case, material items can be disclosed as a footnote or in the notes to the financial statements.

IFRS5(38)

IAS1(97)

IAS1(86),(97)

	Statement of profit or loss and statement of comprehensive income		
	Reclassification adjustments		
IAS1(92),(94)	 An entity shall also disclose separately any reclassification adjustments relating to components of OCI either in the statement of comprehensive income or in the notes. VALUE Plc provides this information in note 9(c). 		
IAS1(7),(95),(96)	28. Reclassification adjustments are amounts reclassified to profit or loss in the current period that were recognised in OCI in the current or previous periods. They arise, for example, on disposal of a foreign operation or when particular hedged forecast transactions affect profit or loss. They do not arise on the disposal of property, plant and equipment measured at fair value under the revaluation model or on the settlement of defined benefit pension schemes. While these components are also recognised in OCI, they are not reclassified to profit or loss in subsequent periods. Reclassification adjustments also do not arise in relation to cash flow hedge accounting of a forecast transaction that subsequently results in the recognition of a non-financial item or becomes a firm commitment for which fair value hedge accounting is applied. In such cases, the carrying value of that item is adjusted for the gains or losses on the hedging instrument accumulated in the cash flow hedge reserve in equity. This adjustment is made through a direct transfer from the cash flow hedge reserve in equity. In other words, that transfer is <i>not recorded in OCI</i> , and so it has no effect on the statement of total comprehensive income. This is often referred to as a 'basis adjustment in a cash flow hedge'.		
	Dividends: statement of changes in equity or notes only		
IA\$1(107)	29. The amount of dividends recognised as distributions to owners during the period, and the related amount per share, must be presented either in the statement of changes in equity or in the notes. VALUE Plc presents these disclosures in note 13(b).		
	Classification of expenses		
	By nature or function		
IAS1(99),(100)	30. An analysis of expenses shall be presented using a classification based on either the nature of expenses or their function, whichever provides information that is reliable and more relevant. Entities are encouraged, but not required, to present the analysis of expenses in the statement of comprehensive income (or statement of profit or loss, where applicable).		
IAS1(105)	31. The choice of classification between nature and function will depend on factors such as the nature of the entity's business operations and the industry in which it operates, among others. The entity should choose the classification that provides the most relevant and reliable information about its financial performance.		
	32. Within a functional statement of comprehensive income (statement of profit or loss), costs directly associated with generating revenues should be included in cost of goods sold. Cost of goods sold should include direct material and labour costs but also indirect costs that can be directly attributed to generating revenue, such as depreciation of assets used in the production. Impairment charges should be classified according to how the depreciation or amortisation of the particular asset is classified. Entities should not mix functional and natural classifications of expenses by excluding certain expenses, such as inventory write-downs, employee termination benefits and impairment charges on financial and contract assets, which must be presented separately in accordance with para 82(ba) of IAS 1 if they are material.		
IAS1(104),(105)	33. Entities classifying expenses by function shall disclose additional information about the nature of their expenses in the notes to the financial statements, see note 5(c). According to IAS 1 this includes disclosure of depreciation, amortisation and employee benefits expense. Other classes of expenses should also be disclosed where they are material, because this information assists users in predicting future cash flows.		
	34. We have illustrated a classification of expenses by nature on the face of the statement of profit or loss in Appendix A.		
	Materiality		
IAS1(29)	35. Regardless of whether expenses are classified by nature or by function, materiality applies to the classification of expenses. Each material class should be separately disclosed, and unclassified expenses (for example, as 'other expenses') should be immaterial both individually and in aggregate.		

Statement of profit or loss and statement of comprehensive income

	36. The classification of expenses might vary with the type of expense. For example, where expenses are classified by nature, wages and salaries paid to employees involved in research and development (R&D) activities would be classified as employee benefits expense, while amounts paid to external organisations for R&D would be classified as external R&D expense. However, where expenses are classified by function, both the wages and salaries and external payments should be classified as R&D expense.
	Offsetting
IAS1(32)	37. Assets and liabilities, and income and expenses, must not be offset unless required or permitted by an accounting standard. Examples of income and expenses that are required or permitted to be offset are as follows:
IAS1(34)(a)	(a) Gains and losses on the disposal of non-current assets, including investments and operating assets, are reported by deducting from the proceeds on disposal the carrying amount of the asset and related selling expenses.
IAS1(34)(b)	(b) Expenditure related to a provision that is recognised in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets and reimbursed under a contractual arrangement with a third party (for example, a supplier's warranty agreement) can be netted against the related reimbursement.
IAS1(35)	(c) Gains and losses arising from a group of similar transactions are reported on a net basis (e.g. foreign exchange gains and losses or gains and losses arising on financial instruments held for trading). Such gains and losses are, however, reported separately if they are material.
	38. Income which falls under the scope of IFRS 15 <i>Revenue from Contracts with Customers</i> cannot be netted off against related expenses. However, this does not preclude an entity from presenting finance income followed by finance costs and a subtotal such as 'net finance costs' on the face of the statement of profit or loss, as we have done in this publication.

IAS1(10)(a),(54) Revised presentation

Consolidated statement of financial position ¹⁻⁵

IAS1(51)(c),(e),(113)		Notes	2024 CU'000	2023 Restated * CU'000	1 January 2023 Restated * ⁶ CU'000
	ASSETS				
IAS1(60),(66)	Non-current assets				
IAS1(54)(a)	Property, plant and equipment	8(a)	128,890	102,080	93,145
IFRS16(47)(a)	Right-of-use assets ^{11,12}	8(b)	9,756	9,508	7,708
IAS1(54)(b)	Investment properties	8(c)	13,300	10,050	8,205
IAS1(54)(c)	Intangible assets	8(d)	24,550	20,945	20,910
IAS1(54)(0),(56)	Deferred tax assets	8(e)	7,849	5,524	4,237
IFRS15(105)	Other assets	3(b)	312	520	-
IAS1(54)(e)	Investments accounted for using the equity				
	method	16(e)	3,775	3,275	3,025
IFRS7(8)(h)	Financial assets at FVOCI 8-9	7(c)	6,782	7,148	8,397
IFRS7(8)(a)	Financial assets at FVTPL ⁸⁻⁹	7(d)	2,390	980	-
IFRS7(8)(f)	Financial assets at amortised cost 8-9	7(b)	3,496	2,629	6,004
IAS1(54)(d) IFRS7(8)(a)	Derivative financial instruments	12(a)	308	712	-
	Total non-current assets		201,408	163,371	151,631
IAS1(60),(66)	Current assets				
IAS1(54)(g)	Inventories	8(f)	22,153	19,672	18,616
	Other current assets	8(g)	491	428	419
IFRS15(105)	Contract assets ¹⁰	3(b)	1,519	2,561	1,867
IAS1(54)(h) IFRS7(8)(f)	Trade receivables	7(a)	15,662	8,220	5,123
IFRS7(8)(f)	Other financial assets at amortised cost 8-9	7(b)	1,100	842	783
IAS1(54)(d) IFRS7(8)(a)	Derivative financial instruments	12(a)	1,854	1,417	156
IAS1(54)(d) IFRS7(8)(a)	Financial assets at FVTPL	7(d)	11,300	10,915	10,370
IAS1(54)(i)	Cash and cash equivalents (excluding bank		.,		,
	overdrafts)	7(e)	55,083	30,299	25,193
	Current assets excluding assets classified as held for sale		109,162	74,354	62,527
IAS1(54)(j) IFRS5(38)	Assets classified as held for sale	8(g),15	250	4,955	-
	Total current assets	- (3/)	109,412	79,309	62,527
	Total assets	_	310,820	242,680	214,158

* See note 11(b) for details regarding the restatement as a result of an error.

Consolidated statement of financial position

	LIABILITIES	Notes	2024 CU'000	2023 Restated * CU'000	1 January 2023 Restated * ⁶ CU'000
IAS1(60),(69)	Non-current liabilities				
IAS1(54)(m) IFRS7(8)(g)	Borrowings	7(h)	89,115	76,600	75,807
IFRS16(47)(b)	Lease liabilities ¹¹	8(b)	8,493	8,514	7,389
IAS1(54)(o),(56)	Deferred tax liabilities	8(e)	12,456	6,820	4,355
	Employee benefit obligations ⁷	8(h)	6,749	4,881	4,032
IAS1(54)(I)	Provisions	8(i) _	1,573	1,382	1,304
	Total non-current liabilities		118,386	98,197	92,887
IAS1(60),(69)	Current liabilities				
IAS1(54)(k)	Trade and other payables	7(f)	15,090	11,243	12,544
IAS1(54)(m)	Liabilities under supplier finance	<i>r</i> (1)	10,000	11,240	12,044
IFRS7(8)(g) New illustration	arrangement ¹³⁻¹⁴	7(g)	670	480	460
IFRS15(105)	Contract liabilities ¹⁰	3(b)	1,982	1,525	655
IAS1(54)(n)	Current tax liabilities		1,130	856	980
IAS1(54)(m) IFRS7(8)(g)	Borrowings	7(h)	8,400	7,995	7,869
IFRS16(47)(b)	Lease liabilities ¹¹	8(b)	3,008	2,777	2,240
IAS1(54)(m) IFRS7(8)(e)	Derivative financial instruments	12(a)	1,376	1,398	445
	Employee benefit obligations ⁷	8(h)	690	470	440
IAS1(54)(I)	Provisions	8(i)	2,697	1,240	730
	Total current liabilities excluding liabilities relating to assets held for sale	-(1)	35,043	27,984	26,363
IAS1(54)(p) IFRS5(38)	Liabilities relating to assets classified as held for sale	15	-	500	-
	Total current liabilities	_	35,043	28,484	26,363
	Total liabilities	_	153,429	126,681	119,250
	EQUITY	-			
IAS1(54)(r)		$O(\alpha)$	83,054	63,976	62,619
	Share capital and share premium Other equity	9(a) 9(b)	1,774	(550)	(251)
IAS1(54)(r)	Other reserves	9(b) 9(c)	17,993	12,381	7,395
	Retained earnings	9(d)	45,108	34,503	20,205
IAS1(54)(r)	Capital and reserves attributable to owners	9(u)	10,100	01,000	
	of VALUE Plc		147,929	110,310	89,968
IAS1(54)(q)	Non-controlling interests	16(b) _	9,462	5,689	4,940
	Total equity	_	157,391	115,999	94,908
	Total equity and liabilities * See note 11(b) for details regarding the restatement as a rest employee benefit obligations.	ult of an error, a	310,820 and note 8(h)(i) for	242,680 or a reclassification	214,158 on from provisions to
Not mandatory	The above consolidated statement of financial p	osition shou	ld be read in	conjunction	with the

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

	Statement of financial position
	Accounting standard for the statement of financial position
IAS1(10)	1. IAS 1 <i>Presentation of Financial Statements</i> refers to the 'statement of financial position'. However, this title is not mandatory, and entities can use other titles such as 'balance sheet'.
	Current/non-current distinction
IAS1(60)	2. An entity presents current and non-current assets and current and non-current liabilities, as separate classifications in its statement of financial position, except where a presentation based on liquidity provides information that is reliable and is more relevant. Where that exception applies, all assets and liabilities are presented broadly in order of liquidity.
IAS1(61)	3. Whichever method of presentation is adopted, an entity shall disclose the amount expected to be recovered or settled after more than 12 months for each asset and liability line item that combines amounts expected to be recovered or settled (a) no more than 12 months after the reporting period, and (b) more than 12 months after the reporting period.
IAS1(66)-(70)	4. Current assets include assets (such as inventories and trade receivables) that are sold, consumed or realised as part of the normal operating cycle, even where they are not expected to be realised within 12 months after the reporting period. Some current liabilities, such as trade payables and some accruals for employee and other operating costs, are part of the working capital used in the entity's normal operating cycle. Such operating items are classified as current liabilities, even if they are due to be settled more than 12 months after the reporting period.
IAS1(68)	5. The operating cycle of an entity is the time between the acquisition of assets for processing and their realisation in the form of cash or cash equivalents. Where the entity's normal operating cycle is not clearly identifiable, its duration is assumed to be 12 months.
	Three statements of financial position required in certain circumstances
IAS1(40A),(40B)	6. If an entity has applied an accounting policy retrospectively, restated items retrospectively or reclassified items in its financial statements that had a material effect on the information in the statement of financial position at the beginning of the preceding period, it must provide a third statement of financial position as at the beginning of the preceding comparative period. However, where the retrospective change in policy, the restatement or reclassification has no effect on the preceding period's opening statement of financial position, we believe that it would be sufficient for the entity merely to disclose that fact.
	Separate line item for employee benefit obligations
IAS1(54)	7. Paragraph 54 of IAS 1 sets out the line items that are, as a minimum, required to be presented in the statement of financial position. Additional line items, heading and subtotals should be added where they are relevant to an understanding of the entity's financial position. For example, IAS 1 does not prescribe where employee benefit obligations should be presented in the statement of financial position. VALUE Plc has elected to present all employee benefit obligations together as separate current and non-current line items, because this provides more relevant information to users.
	Separate line items for financial assets/liabilities and contract assets/liabilities
IFRS7(8)	 Paragraph 8 of IFRS 7 requires disclosure, either in the statement of financial position or in the notes, of the carrying amounts of financial assets and liabilities by the following categories:
IFRS9(6.7.1)	(a) Financial assets measured at FVTPL, showing separately:
IFRS9(3.3.5)	 those designated as such on initial recognition or subsequently in accordance with paragraph 6.7.1 of IFRS 9;
IAS32(33A)	 those measured as such in accordance with the election in paragraph 3.3.5 of IFRS 9;
	 those measured as such in accordance with the election in paragraph 33A of IAS 32; and
	• those mandatorily measured at FVPTL in accordance with IFRS 9.

	Statement of financial position
	(b) Financial liabilities measured at FVTPL, showing separately (i) those that meet the definition of held for trading in IFRS 9 and (ii) those designated as such on initial recognition or subsequently in accordance with paragraph 6.7.1 of IFRS 9.
	(c) Financial assets measured at amortised cost.
	(d) Financial liabilities measured at amortised cost.
	(e) Financial assets measured at fair value through other comprehensive income (FVOCI), showing separately (i) financial assets that are measured at FVOCI in accordance with paragraph 4.1.2A of IFRS 9; and (ii) investments in equity instruments designated as such on initial recognition in accordance with paragraph 5.7.5 of IFRS 9.
	9. VALUE PIc has chosen to disclose the financial assets by major category, but it is providing some of the more detailed information in the notes. However, depending on the materiality of these items and the nature of the entity's business, it might also be appropriate to choose different categories for the statement of financial position and to provide the above information in the notes.
IFRS15(105),(BC320), (BC321)	10. Similarly, IFRS 15 <i>Revenue from Contracts with Customers</i> requires the presentation of any unconditional rights to consideration as a receivable separately from contract assets. VALUE Plc has therefore presented its contract assets, receivables and contract liabilities as separate line items in the statement of financial position. However, contract assets, contract liabilities and receivables do not have to be referred to as such and do not need to be presented separately in the statement of financial position, provided that the entity provides sufficient information so that users of the financial statements can distinguish them from other items.
	Right-of-use assets and lease liabilities
IFRS16(47)	11. Right-of-use assets (except those meeting the definition of investment property) and lease liabilities do not need to be presented as separate line items in the statement of financial position, as done by VALUE Plc, provided that they are disclosed separately in the notes. Where right-of-use assets are presented within the same line item as the corresponding underlying assets would be presented if they were owned, the lessee must identify which line items in the statement of financial position include those right-of-use assets.
IFRS16(48)	 Right-of-use assets that meet the definition of investment property must be presented in the statement of financial position as investment property.
	Supplier finance arrangements
	13. Judgement might be needed to determine how to present supplier finance arrangements in the statement of financial position. In 2020, the 'Committee published an agenda decision on the presentation of a liability that is part of a supplier finance arrangement. The agenda decision explained that an entity presents a financial liability as a trade payable only when the liability:
	 represents a liability to pay for goods or services;
	 is invoiced or formally agreed with the supplier; and
	 is part of the working capital used in the entity's normal operating cycle.
	Based on the terms and conditions of its supplier finance arrangement, VALUE PIc has determined to present the arrangement as a separate line item 'Liabilities under supplier finance arrangement', and it has disclosed this as a significant judgement in note 7(g).
	14. The presentation of the liabilities under supplier finance arrangements is a particular area of judgement. For further guidance, see our In depth INT2023-06 Bringing transparency on supplier finance, which explains issues to consider when determining the appropriate presentation and disclosure of such arrangements.

IAS1(10)(c),(106)

Consolidated statement of changes in equity ¹⁻³

			Attributable to owners of VALUE Plc						
		Notes	Share capital and share premium CU'000	Other equity CU'000	Other reserves CU'000	Retained earnings CU'000	Total CU'000	Non-con- trolling interests CU'000	Total equity CU'000
IAS1(106)(d)	Balance at 1 January 2023		62,619	(251)	7,395	21,115	90,878	4,940	95,818
IAS1(106)(b)	Correction of error (net of tax)	11(b)		(201)	-	(910)	(910)	-,0+0	(910)
	Restated total equity at the beginning of the financial year		62,619	(251)	7,395	20,205	89,968	4,940	94,908
IAS1(106)(d)(i) IAS1(106)(d)(ii)	Profit for the period (restated *) Other comprehensive income		-	-	- 3,810	26,123 (403)	26,123 3,407	2,318 258	28,441 3,665
	Total comprehensive income for the period (restated *)			-	3,810	25,720	29,530	2,576	32,106
IFRS9(6.5.11)(d)(i) Revised illustration	Deferred hedging gains and losses and costs of hedging transferred to the carrying value of inventory purchased during the year (net of tax)	12(a)	-	-	237	_	237	-	237
IFRS9(B5.7.1) Revised illustration	Transfer of gain on disposal of equity investments at FVOCI to retained earnings (net of tax)	7(c)	-	-	384	(384)	-	-	-
IAS1(106)(d)(iii)	Transactions with owners in their capacity as owners:								
IAS32(22),(35)	Contributions of equity, net of transaction costs	9(a)	1,357	_	_	_	1,357	_	1,357
IAS32(33)	Acquisition of treasury shares	9(b)	-	(299)	-	-	(299)	-	(299)
	Dividends provided for or paid	13(b)	-	-	-	(11,038)	(11,038)	(1,827)	(12,865)
IFRS2(50)	Equity-settled share-based payments	9(c)	-	-	555		555	-	555
			1,357	(299)	555	(11,038)	(9,425)	(1,827)	(11,252)
IAS1(106)(d)	Balance at 31 December 2023 (restated*)		63,976	(550)	12,381	34,503	110,310	5,689	115,999

 * See note 11(b) for details regarding the restatement as a result of an error.

			Attributable to owners of VALUE Plc						
			Share capital					Non oor	
			and share	Other	Other	Retained		Non-con- trolling	Total
		Natas	premium	equity	reserves	earnings	Total	interests	equity
		Notes	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
IAS1(106)(d)	Balance at 31 December 2023 as originally presented		63,976	(550)	12,381	35,588	111,395	5,689	117,084
IAS1(106)(b)	Correction of error (net of tax)	11(b)		-	-	(1,085)	(1,085)	-	(1,085)
	Restated total equity as at 31 December 2023		63,976	(550)	12,381	34,503	110,310	5,689	115,999
IAS1(106)(d)(i)	Profit for the period		-	-	-	32,626	32,626	3,005	35,631
IAS1(106)(d)(ii)	Other comprehensive income		-	-	5,501	307	5,808	(99)	5,709
IAS1(106)(a)	Total comprehensive income for the period			-	5,501	32,933	38,434	2,906	41,340
IFRS9(6.5.11)(d)(i) Revised illustration	Deferred hedging gains and losses and costs of hedging transferred to the								
	carrying value of inventory purchased during the year (net of tax)	12(a)	-	-	(31)	-	(31)	-	(31)
IFRS9(B5.7.1) Revised illustration	Transfer of gain on disposal of equity investments at FVOCI to retained earnings (net of tax)	7(c)			(452)	452			
	earnings (net of tax)	7(0)	-	-	(432)	432		-	-
IAS1(106)(d)(iii)	Transactions with owners in their capacity as owners:								
IAS32(22),(35)	Contributions of equity, net of transaction costs and tax	9(a)	10,871	-	-	-	10,871	-	10,871
	Issue of ordinary shares as consideration for a business combination, net of transaction costs and tax	14	9.730	_		_	9,730		9,730
IAS32(33)	Acquisition of treasury shares	9(b)	5,750	(1,217)			,	_	(1,217)
IAS32(35)	Buy-back of preference shares, net of tax	9(b) 9(a)	(1,523)	(1,217)	-	- 143	(1,217) (1,380)	_	(1,217)
	Value of conversion rights on convertible	9(a)	(1,525)	-	-	143	(1,300)	-	(1,300)
	notes	9(b)	-	2,450	-	-	2,450	-	2,450
IFRS10(23)	Non-controlling interests on acquisition of subsidiary	14	-	-	-	-	-	5,051	5,051
11 (10(23)	Transactions with non-controlling interests	16(c)	-	-	(333)	-	(333)	(1,167)	(1,500)
	Dividends provided for or paid	13(b)	-	-	-	(22,923)	(22,923)	(3,017)	(25,940)
	Equity-settled share-based payments	9(c)	-	-	2,018	-	2,018	-	2,018
IFRS2(50)	Issue of treasury shares to employees	9(b)		1,091	(1,091)			_	
	-		19,078	2,324	594	(22,780)	(784)	867	83
IAS1(106)(d)	Balance at 31 December 2024		83,054	1,774	17,993	45,108	147,929	9,462	157,391

Not mandatory

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

	Statement of changes in equity
	Accounting standard for the statement of changes in equity
IAS1(106)	1. The statement of changes in equity shall include:
	 (a) total comprehensive income for the period, showing separately the total amounts attributable to owners of the parent and to non-controlling interests,
	(b) for each component of equity, the effects of retrospective application or retrospective restatement recognised in accordance with IAS 8, and
IAS1(106)(d)	(c) for each component of equity, a reconciliation between the carrying amount at the beginning and the end of the period, separately disclosing changes resulting from:
	(i) profit or loss,
	(ii) other comprehensive income, and
	 (iii) transactions with owners in their capacity as owners, showing separately contributions by and distributions to owners and changes in ownership interests in subsidiaries that do not result in loss of control.
IAS1(108)	2. Components of equity include each class of contributed equity, the accumulated balance of each class of other comprehensive income and retained earnings. We believe that individual reserves can be disclosed as a single column 'other reserves' if they are similar in nature and can be regarded as a component of equity. The reserves grouped together in VALUE PIc's statement of changes in equity are all accounting reserves which have arisen as a result of specific requirements in the accounting standards. This distinguishes them from other reserves that are either regulatory or the result of discretionary transfers within equity. Disclosing the individual reserves in the notes, rather than on the face of the statement of changes in equity, reduces clutter and makes the statement more readable.
IAS1(106A)	 The reconciliation of changes in each component of equity shall also show separately each item of comprehensive income. However, this information can be presented either in the notes or in the statement of changes in equity. VALUE Plc has elected to provide the detailed information in notes 9(c) and (d).

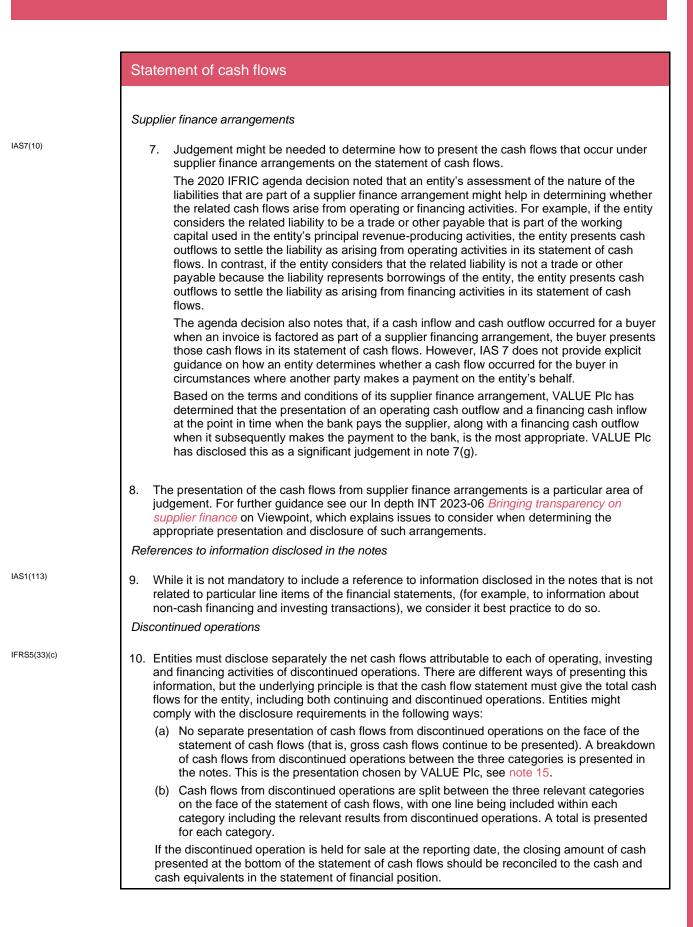
IAS1(10)(d) IAS7(1),(10) IAS1(113)

Consolidated statement of cash flows ¹⁻³

IAS7(1),(10)	Consolidated statement of cash hows			
IAS1(113)		Notes	2024 CU'000	2023 CU'000
IAS7(10),(18)(a)	Cash flows from operating activities	NOLES	0000	0000
IAS7(14)	Cash generated from operations ^{7,8}	10(a)	66,960	48,781
IAS7(31)-(33)	Interest received ⁴	10(0)	1,262	905
IAS7(31)-(33)	Interest paid ⁴		(8,127)	(6,799)
IAS7(14)(f),(35),(36)	Income taxes paid ⁵		(16,458)	(12,163)
	Net cash inflow from operating activities	-	43,637	30,724
IAS7(10),(21)	Cash flows from investing activities			
IAS7(39)	Payment for acquisition of subsidiary, net of cash acquired	14	(2,600)	-
IAS7(16)(a)	Payments for property, plant and equipment	8(a)	(25,387)	(14,602)
IAS7(16)(a)	Payments for investment property	8(c)	(1,900)	(· ,,••-) -
IAS7(16)(c)	Payments for financial assets at FVOCI	- (-)	(259)	(2,029)
IAS7(16)(c)	Payments for financial assets at amortised cost	7(b)	(/	(1,175)
IAS7(16)(a)	Payment of software development costs	8(d)	(880)	(720)
IAS7(16)(e)	Loans to related parties	0(0)	(1,180)	(730)
IAS7(39)	Proceeds from sale of the engineering division	15	3,110	(
IAS7(16)(b),(14)	Proceeds from sale of property, plant and equipment	10	9,585	639
IAS7(16)(d)	Proceeds from sale of financial assets at FVOCI		1,375	820
IAS7(16)(f)	Repayment of loans by related parties		469	626
IAS7(38)	Dividends from joint ventures and associates	16(e)	160	220
IAS7(31),(33)	Other dividends ⁴		3,300	4,300
IAS7(31),(33)	Interest received on financial assets held as investments ⁴		258	249
	Net cash outflow from investing activities	-	(13,949)	(12,402)
IAS7(10),(21)	Cash flows from financing activities			
IAS7(17)(a)	Proceeds from issues of shares and other equity securities	9(a)	12,413	-
	Proceeds from calls on shares and calls in arrears	9(a)	1,500	-
IAS7(17)(c)	Proceeds from borrowings	10(c)	46,053	26,746
IAS7(17)(c)	Proceeds received under a supplier finance arrangement 7,8	7(g)	3,070	2,520
IAS7(17)(b)	Payments for preference shares bought back	9(a)	(1,350)	-
IAS7(17)(b)	Payments for acquisition of treasury shares		(1,217)	(299)
	Share issue and buy-back transaction costs	9(a)	(245)	-
IAS7(17)(d)	Repayment of borrowings	10(c)	(33,484)	(24,835)
IAS7(17)(d)	Repayments under a supplier finance arrangement ^{7,8}	7(g)	(2,980)	(2,550)
IAS7(17)(e)	Payments of lease liabilities (principal)	10(c)	(1,942)	(1,338)
IAS7(42A),(42B)	Transactions with non-controlling interests	16(c)	(1,500)	-
IAS7(31),(34)	Dividends paid to owners of VALUE PIc	13(b)	(22,357)	(10,478)
IAS7(31),(34)	Dividends paid to non-controlling interests in subsidiaries	16(b)	(3,017)	(1,828)
	Net cash outflow from financing activities		(5,056)	(12,062)
	Net increase in cash and cash equivalents		24,632	6,260
	Cash and cash equivalents at the beginning of the year		28,049	21,573
IAS7(28)	Effects of exchange rate changes on cash and cash equivalents		(248)	216
	Cash and cash equivalents at end of year	7(e)	52,433	28,049
IAS7(43) IFRS5(33)(c)	Non-cash financing and investing activities ⁹ Cash flows of discontinued operations ¹⁰	10(b) 15		
Not mandatory	The above consolidated statement of cash flows should be read in		on with the acc	ompanying

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

	Statement of cash flows
	Definition of cash and cash equivalents
IAS7(6),(7)	1. Cash is cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value. Investments normally only qualify as cash equivalents if they have a short maturity of three months or less from the date of acquisition. Financial instruments can only be included if they are in substance cash equivalents – for example, debt instruments with fixed redemption dates that are acquired within three months of their maturity.
	Reporting cash flows
	Expenditure on unrecognised assets to be classified as operating cash flows
IAS7(16)	Cash flows can only be classified as arising from investing activities if they result in the recognition of an asset in the statement of financial position. Examples of expenditure that should be classified as operating cash flows on this basis are:
	 (a) expenditures on exploration or evaluation activities, unless the entity has a policy of capitalising these expenditures as permitted under IFRS 6 Exploration for and Evaluation of Mineral Resources,
	 (b) expenditures on advertising or promotional activities, staff training, and research and development, and
	(c) transaction costs related to a business combination.
	Disclosing cash flows on a gross or net basis
IAS7(22)-(24)	3. Cash inflows and outflows must generally be reported gross, unless they relate to:
	 (a) cash receipts and payments on behalf of customers which reflect the activities of the customer rather than the entity, or
	(b) items in which the turnover is quick, the amounts are large, and the maturities are short.
	Financial institutions can also report certain cash flows on a net basis.
	Interest, dividends and taxes
IAS7(31)-(34)	4. IAS 7 does not specify how to classify cash flows from interest paid and interest and dividends received. VALUE Plc has chosen to present interest paid and interest received on financial assets held for cash management purposes as operating cash flows, but dividends and interest received on other financial assets as investing cash flows, because they are returns on the group's investments. Dividends paid are classified in this publication as financing cash flows, because they are a cost of obtaining financial resources. However, they could also be classified as operating cash flows, to assist users in determining the ability of an entity to pay dividends out of operating cash flows.
IAS7(35)	 Cash flows arising from income taxes must be separately disclosed and are classified as operating cash flows, unless they can be specifically identified with financing or investing activities.
	Leases
IFRS16(50)	6. Cash flows relating to leases must be presented as follows:
	 (a) cash payments for the principal portion of the lease liabilities as cash flows from financing activities,
	(b) cash payments for the interest portion consistent with presentation of interest payments chosen by the group, and
	(c) short-term lease payments, payments for leases of low-value assets and variable lease payments that are not included in the measurement of the lease liabilities as cash flows from operating activities.



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		ontents of the notes to the financial statements
14.04 (4.4.0)	Str	ucture of the notes
IAS1(113)	1.	Notes shall, as far as practicable, be presented in a systematic manner, keeping in mind the understandability and comparability of the financial statements. Each item in the statement of financial position, statement of comprehensive income, statement of changes in equity and statement of cash flows shall be cross-referenced to any related information in the notes.
IAS1(114)	2.	Examples of systematic ordering of notes include:
		 (a) giving prominence to the areas of the entity's activities that are most relevant to an understanding of the financial performance and financial position (for example, by grouping together information about particular operating activities),
		 (b) grouping together information about items that are measured similarly, (for example. assets measured at fair value), or
		(c) following the order of the line items in the financial statements, by disclosing:
		(i) a statement of compliance with IFRS Accounting Standards (see para 16 of IAS 1),
		(ii) a summary of material accounting policy information applied (para 117 of IAS 1),
		(iii) supporting information for items presented in the statement of financial position, statement of comprehensive income, statement of changes in equity and statement of cash flows, in the order in which each statement and each line item is presented, and
		(iv) other disclosures, including:
		 contingent liabilities (see IAS 37) and unrecognised contractual commitments, and
		 non-financial disclosures (for example, the entity's financial risk management objectives and policies, see IFRS 7).
	3.	Traditionally, most financial statements have used the structure suggested in para 2(c) above. However, preparers increasingly consider annual reports including the financial statements to be an important tool in the communication with stakeholders and not just a mere compliance exercise. As a consequence, there is a growing interest in alternative formats of the financial statements.
IAS1(114)	4.	This trend was supported by the IASB's Disclosure Initiative. As part of this project, the IASB made amendments to IAS 1 that have provided preparers with more flexibility in presenting the information in their financial statements.
	5.	This publication demonstrates one possible way of how financial statements could be improved if the existing information was presented in a more user-friendly order. To do so, we have presented information about specific aspects of VALUE PIc's financial position and performance together. For example, the entity's exposure to, and management of, financial risks is dealt with in notes 11 to 13, while information about the group structure and interests in other entities is presented in notes 14 to 16. Colour coding helps to find relevant information quickly.
	6.	In addition, the notes relating to individual line items in the financial statements disclose the relevant accounting policies as well as information about significant estimates or judgements. Accounting policies that merely summarise mandatory requirements are disclosed at the end of the financial report, because they are consistent for all entities and will not provide entity-specific information to users. This structure makes the information in the financial statements more accessible for users, and it provides a basis for considering the most useful structure for an entity's reporting.
	7	However, it is important to note that the structure used in this publication is not mandatony, and

7. However, it is important to note that the structure used in this publication is not mandatory, and it is only one possible example of improved readability. In fact, our experience has shown that there is no single structure that is suitable for all entities. Rather, the appropriate structure depends on the entity's business, and each entity should consider what would be most useful and relevant for its stakeholders based on its individual circumstances. Further, entities might be required to adapt their financial statement structures as their operations evolve and new IFRS Accounting Standards requirements become applicable.

Materiality matters

IAS1(30A) IFRS PS2

8. When drafting the disclosures in the notes to the financial statements, it should be remembered that too much immaterial information could obscure the information that is actually useful to readers. Some of the disclosures in this publication would likely be immaterial if VALUE Plc was a 'real life' company. The purpose of this publication is to provide a broad selection of illustrative disclosures which cover most common scenarios encountered in practice. The underlying story of the company only provides the framework for these disclosures and the amounts disclosed are not always realistic. Disclosures should not be included where they are not relevant or not material in specific circumstances. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 *Making Materiality Judgements*.

IAS1(10)(e)

Not mandatory

1

Notes to the consolidated financial statements

Significant changes in the current financial year ^{1,3-5}

The financial position and performance of the group was particularly affected by the following events and transactions during the financial year:

- The sale of a land area by VALUE Consulting Inc (see note 4).
- A fire in Springfield in March 2024, which resulted in the impairment of multiple assets (see note 4).
- The issuance of 1,500,000 7% convertible notes in January 2024 (see note 7(h)).
- A review of the furniture manufacturing and wholesale operations, which led to redundancies and a goodwill impairment charge (see notes 8(i) and 8(d)).
- The acquisition of VALUE Electronics Group in April 2024 (see note 14), which resulted in an increase in property, plant and equipment (note 8(a)) and the recognition of goodwill and other intangible assets (note 8(d)).
- The sale of the engineering division in February 2024 (see note 15).

Some of the amounts reported for the previous period have been restated to correct an error. Detailed information about these adjustments can be found in note 11(b).

Recent developments that could affect the financial position and performance

When preparing their annual financial statements, entities should also consider the impact of the following developments:

- Inflation and high interest rates see In depth INT2023-12 Navigating IFRS Accounting Standards in periods of rising inflation and interest rates.
- Effects of climate change on measurement, particularly when making estimates and judgements, in connection with all line items, including significant events. The effects of climate-related impacts, risks and opportunities will be different for every entity, and entities should take their specific facts and circumstances into consideration see *Appendix D* for more detail on possible considerations for specific line items.
- Geopolitical conflicts see In depth INT2024-04 Accounting implications of geopolitical conflicts.
- Whether an economy has become hyper-inflationary or has ceased to be hyper-inflationary see Viewpoint for regular updates on economies that are identified as hyper-inflationary.

Significant changes in the current reporting period

1. There is no requirement to disclose a summary of significant events and transactions that have affected the company's financial position and performance during the period under review. We believe that information such as this would help readers to understand the entity's performance and any changes to the entity's financial position during the year, and it would make it easier to find the relevant information and instead of a summary, such information could also be presented within the relevant notes. However, this type of information could also be provided in the operating and financial review rather than within the audited financial statements.

Disclosures not illustrated: going concern disclosures

IAS1(25)

- 2. When preparing financial statements, management shall make an assessment of an entity's ability to continue as a going concern. Financial statements shall be prepared on a going concern basis unless management intends either to liquidate the entity or to cease trading, or it has no realistic alternative but to do so. When management is aware, in making its assessment, of material uncertainties related to events or conditions that might cast significant doubt on the entity's ability to continue as a going concern, those uncertainties shall be disclosed. Where the financial statements are not prepared on a going concern basis, that fact shall be disclosed, together with the basis on which the financial statements are prepared and the reason why the entity is not regarded as a going concern.
- 3. Where there are material uncertainties about the entity's ability to continue as a going concern, this fact should be disclosed upfront (for example, in a note such as this).

Significant changes in the current reporting period

ISA570(19)(a)

ISA570(19)(a)

ISA570(19)(b)

IASB Going concern – a focus on disclosure

- 4. A disclosure of material uncertainties about the entity's ability to continue as a going concern should:
 - (a) adequately describe the principal events and conditions that give rise to the significant doubt as to the entity's ability to continue as a going concern
 - (b) explain management's plans to deal with these events or conditions, and
 - (c) state clearly that:
 - (i) there is a material uncertainty related to events or conditions that might cast significant doubt on the entity's ability to continue as a going concern, and
 - (ii) the entity might therefore be unable to realise its assets and discharge its liabilities in the normal course of business.

5. The IASB has issued educational material which explains what entities need to consider when providing the going concern disclosures required by IAS 1 *Presentation of Financial Statements*. While the material does not provide any new guidance, it supports entities preparing financial statements in a stressed economic environment, such as the one that arose from the COVID-19 pandemic, and it reminds entities of the requirements in IAS 1, including the relevance of the overarching disclosure requirements that interact with the specific going concern disclosures.

How numbers are calculated

Not mandatory

This section provides additional information about those individual line items in the financial statements that the directors consider most relevant in the context of the operations of the entity, including:

- (a) accounting policies that are relevant for an understanding of the items recognised in the financial statements; these cover situations where the accounting standards either allow a choice or do not deal with a particular type of transaction,
- (b) analysis and subtotals, including segment information, and
- (c) information about estimates and judgements made in relation to particular items.

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2 Segment information ^{6,7}

financial instruments.

	2(a) Description of segments and principal activities ¹
IFRS8(22) IAS1(138)(b)	The group's strategic steering committee, consisting of the chief executive officer, the chief financial officer and the manager for corporate planning, examines the group's performance both from a product and geographic perspective and has identified six reportable segments of its business:
	1,2: Furniture manufacturing and wholesale – this part of the business manufactures and sells commercial office furniture, hardwood side boards, chairs and tables in Oneland and China. The committee monitors the performance in those two regions separately.
	3: Furniture retail – VALUE Plc's manufacturing business is supplemented by a chain of retail stores in Oneland. While the committee receives separate reports for each region, the regions have been aggregated into one reportable segment, because they have similar average gross margins and similar expected growth rates.
IFRS8(22)(aa)	4,5: IT consulting – business IT management, design, implementation and support services are provided in the US and in a number of European countries. Performance is monitored separately for those two regions.
	6: Electronic equipment – although this part of the business is not large enough to be required to be reported separately, it has been included here because it is seen as a potential growth segment which is expected to materially contribute to revenues in the future. This segment was established following the acquisition of VALUE Electronics Group in April 2024.
IFRS8(16),(22)	All other segments – the development of residential land, currently in the Someland Canal Estate in Nicetown and the Mountain Top Estate in Alpville and the ownership of investment properties are not reportable operating segments, because they are not separately managed or included in the reports provided to the strategic steering committee. The results of these operations are included in the 'all other segments' column. The column also includes head office and group services. The engineering division was sold effective from 1 March 2024. Information about this discontinued
	segment is provided in note 15.
	The steering committee uses a measure of adjusted earnings before interest, tax, depreciation and amortisation (see Adjusted EBITDA below) to assess the performance of the operating segments. The steering committee also receives information about the segments' revenue and assets on a monthly basis. Information about segment revenue is disclosed in note 3.
IFRS8(23)	2(b) Adjusted EBITDA ²
IFRS8(27)(b),(28)	Adjusted EBITDA excludes discontinued operations and the effects of significant items of income and expenditure which might have an impact on the quality of earnings such as restructuring costs, legal expenses and impairments where the impairment is the result of an isolated, non-recurring event. It also excludes the effects of equity-settled share-based payments and unrealised gains or losses on

Interest income and finance cost are not allocated to segments, because financing and cash management activities are the responsibility of the group's central treasury function.

	Furniture – manufacturing and wholesale		Furniture – retail	IT consulting		Electronic equipment	All other segments	Total
	Oneland	China	Oneland	US	Europe	Oneland		
	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'00
Year ended 3	1 December							
2024	14,581	12,900	15,880	16,500	7,766	3,473	4,558	75,6
2023	16,733	6,990	5,664	14,035	9,580	-	4,730	57,73

34

IFRS8(23)

IFRS8(23)

2(b) Adjusted EBITDA ²

IFRS8(28)(b)

IFRS8(23)

IFRS8(23)(e),(f),(g),(h)

Adjusted EBITDA reconciles to profit before income tax as follows:

	Notes	2024 CU'000	2023 Restated * CU'000
Adjusted EBITDA		75,658	57,732
Intersegment eliminations		(390)	(360)
Finance costs – net	5(d)	(5,875)	(5,830)
Interest income on financial assets held as investments	5(a)	258	249
Depreciation and amortisation	5(c)	(12,540)	(10,080)
Litigation settlement	4	-	(370)
Goodwill impairment	4	(2,410)	-
Restructuring costs	4	(1,377)	-
Fair value gains/(losses) on financial assets at FVTPL	5(b)	955	(620)
Share-based payment transactions	21(e)	(2,156)	(1,353)
Impairment of other assets	4,3(b)	(1,287)	-
Other		250	249
Profit before income tax		51,086	39,617
* See (f) below for details regarding the restatement as a result of an error in the segment inf	ormation.		

Other profit and loss disclosures ³ 2(c)

	Furniture – manufacturing and wholesale		Furniture – IT cons retail		sulting	Electronic equipment	All other segments	Unallocated items	Total
	Oneland*	China	Oneland	US	Europe	Oneland			
	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
Year ended 31	December 2	024							
Materials items** Depreciation	(910)	(3,797)	-	1,270	-	-	-	-	(3,427
and amortisation	(5,165)	(2,161)	(2,716)	(831)	(430)	(342)	(896)	-	(12,540
Income tax Share of net profit of	(3,748)	(3,650)	(3,965)	(2,164)	(750)	(800)	(556)	(549)	(16,182
investments accounted for under the equity method	48	-	-	250	-	-	42	-	34
Year ended 31	December 2	023							
Materials items** Depreciation	715	-	-	-	-	-	(370)	-	34
and amortisation Restated*	(4,109)	(2,068)	(2,081)	(543)	(447)	-	(832)	-	(10,080
Income tax Share of profit of investments	(3,559)	(2,506)	(793)	(2,724)	(727)	-	(860)	(406)	(11,575
accounted for under the equity method	60	-	-	220	-	-	75	-	35

2(c) Other profit or loss disclosures ³

There was no impairment charge or other significant non-cash item recognised in 2023. For details about the material items, see note 4.

2(d) Segment assets

IFRS8(27)(c)

IFRS8(23),(24)

Segment assets are measured consistently with the financial statements. Segment assets are allocated based on the operations of the segment and the physical location of the asset.

	Furniture – manufa wholesal		Furniture – retail	IT consulting		Electronic equipment	All other segments	Total
	Oneland **	China	Oneland	US	Europe	Oneland		
	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
Year ended 31	December 2024							
Segment assets	63,286	45,500	54,950	31,640	23,510	32,815	28,632	280,333
Investments in associates and joint ventures	550	-	-	2,250	-	-	975	3,775
Additions to non-current assets *	9,705	5,685	4,935	2,600	11,350	1,300	1,764	37,339
Year ended 31	December 2023							
Segment assets Restated **	65,163	45,700	20,200	31,043	23,325	-	25,603	211,034
Investments in associates and joint ventures	490	-	-	1,900	-	-	885	3,275
Additions to non-current assets *	5,970	4,370	-	3,887	1,695	-	1,115	17,037

* Other than financial assets and deferred tax.

** See (f) below for details regarding the restatement as a result of an error in the segment information.

Year ended 31 December	2024	2023
	CU'000	CU'000
Total segment assets (2023 Restated **)	280,333	211,034
Intersegment eliminations	(1,300)	(1,270)
Discontinued operations (Engineering – see note 15)	-	4,955
Unallocated:		
Deferred tax assets	7,849	5,524
Financial assets at FVOCI	6,782	7,148
Debenture assets and bonds at amortised cost	1,304	1,265
Financial assets at FVTPL	13,690	11,895
Derivative financial instruments	2,162	2,129
Total assets	310,820	242,680

IFRS8(27)(c)

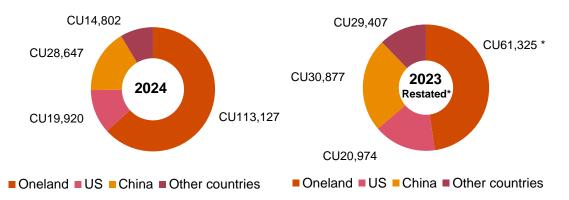
IFRS8(28)(c)

Investments in financial assets that are managed by the central treasury function are not considered to be segment assets. These are investments in debt and equity instruments that are classified at FVOCI, FVTPL and amortised cost.

2(d) Segment assets

IFRS8(33)(b)

The total of non-current assets other than financial instruments and deferred tax assets, broken down by location of the assets, is shown in the following graphs (all amounts in CU'000): ⁴



* See (f) below for details regarding the restatement as a result of an error in the segment information.

Segment liabilities 2(e)

IFRS8(27)(d)

IFRS8(27)(d)

Segment liabilities are measured consistently with the financial statements. Segment liabilities are allocated based on the operations of the segment.

The group's general borrowings and derivative financial instruments are not considered to be segment liabilities, because the group's financing activities are managed by the central treasury function.

		Furniture – manufacturing and wholesale		Furniture – IT consulting retail		Electronic equipment	All other segments	Total	
		Oneland CU'000	China CU'000	Oneland CU'000	US CU'000	Europe CU'000	Oneland CU'000	CU'000	CU'000
IFRS8(23)	Year ended	31 December			00000		00000		00000
	2024	12,238	4,800	11,390	3,900	2,600	6,087	1,112	42,127
	2023	13,381	2,150	7,979	5,079	2,270	-	2,773	33,632
	Year end	led 31 Decembe	er				2024		2023
							CU'000		CU'000
IFRS8(28)(d)	Total sec	ment liphilities					42 127		33 632

	CU'000	CU'000
Total segment liabilities	42,127	33,632
Intersegment eliminations	(1,175)	(1,120)
Discontinued operation (Engineering – see note 15)	-	500
Unallocated:		
Deferred tax liabilities	12,456	6,820
Current tax liabilities	1,130	856
Current borrowings	8,400	7,995
Non-current borrowings	89,115	76,600
Derivative financial instruments	1,376	1,398
Total liabilities as per the statement of financial position	153,429	126,681

Restatements for error ⁵ 2(f)

Due to a computational error, segment assets of the Oneland furniture manufacturing and wholesale segment for the year ended 31 December 2023 were overstated by CU1,550,000. The error also increased depreciation charged for the prior year but did not affect adjusted EBITDA. It has been corrected by restating the affected segment information line item for the prior year. Further information on the error is set out in note 11(b).

Segment information

 IFRS8(22) 1. Entities shall disclose factors used to identify their reportable segments, including the basis of organisation, and types of products and services from which each reportable segment derives its revenues. They must also disclose the judgements made by management in applying the aggregation criteria of the standard, including a description of the aggregated segments and the economic indicators that have been assessed in determining that the aggregated segments share similar economic characteristics. Non-GAAP segment measures IFRS8(25).(27) 2. The measure of profit or loss that must be disclosed is the measure that is reported to the chief operating decision maker (CODM). The standard is not prescriptive as to how this measure should be calculated, and a non-GAAP or non-IFRS measure is acceptable, provided that it
 IFRS8(25).(27) 2. The measure of profit or loss that must be disclosed is the measure that is reported to the chief operating decision maker (CODM). The standard is not prescriptive as to how this measure
operating decision maker (CODM). The standard is not prescriptive as to how this measure
reflects what the CODM reviews and it is clear from the disclosures how the measure is calculated and there is a detailed reconciliation of the disclosed measure to the respective IFRS accounting measure on a consolidated basis. Entities should also consider the view of their local regulator on the use of non-GAAP segment measures in the financial statements.
Other profit or loss disclosures
 IFRS8(23) The disclosure of other profit or loss items, such as depreciation, amortisation and income tax by segment, is only required where these amounts are included in the measure of segment profit or loss reviewed by the CODM, or are otherwise regularly provided to the CODM even if not included in that measure of segment profit or loss.
Using graphs to disclose quantitative information
4. There is nothing in the segment standard or any other accounting standard that would appear to prohibit the use of graphics for disclosing quantitative information. However, entities will need to confirm whether this is acceptable under their own local regulatory requirements.
Errors and changes in accounting policies
Revised illustration 5. Segment reporting follows the 'management approach'; the principle is that the information as reported to the CODM is reflected in the segment reporting. If errors are uncovered or there is a change in accounting policy, management might decide not to present restated comparative information for segment reporting to the CODM and, similarly, it might not adjust segment measures for changes made to the accounting policies. In this case, the impact of the error or changes in accounting policies will be disclosed in the reconciliation from the unchanged segment results to the adjusted reported results. Alternatively, management might decide for segment reporting to the CODM to restate prior year segment information. If the adjustments are material, information about the adjustments is likely to be relevant to the understanding of segment information, and disclosure along the lines of that shown in the illustrative note might consider disclosing the impact of changes in accounting policies on the current period where comparatives have not been restated. Changes made to the measurement methods adopted in preparing the segment information will need to be disclosed under paragraph 27(e) of IFRS 8.
6. IFRS 8 does not provide guidance as to whether segment disclosures apply to discontinued

operations. VALUE PIc has not disclosed the results of the discontinued operation within the segment disclosures. This decision was based on the fact that the CODM did not separately review the results of this division since the decision to dispose of it. A discontinued operation should be presented within the segment note if it meets the quantitative threshold for disclosure and if the CODM reviews the results of the discontinued operation.

Segment information

Disclosures not illustrated: not applicable to VALUE Plc

- The following disclosures are not illustrated in this publication, because they are not applicable 7. to VALUE PIc:
 - (a) information about interest revenue and interest expense for each reportable segment (if provided to the CODM),
 - (b) the nature and effect of asymmetrical allocations to reportable segments,
 - (c) reconciliations for other material amounts disclosed in the segment note,
 - (d) explanations regarding restatements of previously reported information following an internal reorganisation,
 - (e) reversal of impairment losses by reportable segment,
 - cash flows by reportable segment (encouraged but not mandatory), and (f)
 - (g) changes in measurement methods (explain impact on reported segment profit or loss).

Revenue from contracts with customers ^{1,7} 3

Disaggregation of revenue from contracts with customers ²⁻⁴ 3(a)

The group derives revenue from the transfer of goods and services over time and at a point in time in the following major product lines and geographical regions:

		Furnitu manufactu whole	ring and	Furniture – retail	IT consi	ulting	Electronic equipment	All other segments	Total
	0004	Oneland	China	Oneland	US	Europe	Oneland		
	2024	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
IFRS15(115)	Segment revenue	55,100	35,100	31,609	33,300	16,900	13,850	16,600	202,459
IFRS8(23)(b)	Inter-segment revenue	(1,200)	(700)	(900)	(800)	(300)	(500)	(400)	(4,800)
IFRS8(23)(a),(28)(a)	Revenue from external customers	53,900	34,400	30,709	32,500	16,600	13,350	16,200	197,659
IFRS15(B87)-(B89)	Timing of revenue recognition								
	At a point in time	53,900	34,400	30,709	1,000	600	13,350	16,200	150,159
	Over time		-	-	31,500	16,000		-	47,500
		53,900	34,400	30,709	32,500	16,600	13,350	16,200	197,659

		Furniti manufactu whole	iring and	Furniture – retail	IT consi	ulting	Electronic equipment	All other segments	Total
		Oneland	China	Oneland	US	Europe	Oneland		
	2023	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
IFRS15(115)	Segment revenue	60,350	36,860	20,365	22,600	14,790	-	10,199	165,164
IFRS8(23)(b)	Inter-segment revenue	(1,150)	(1,100)	<u> </u>	(600)	(610)		(100)	(3,560)
IFRS8(23)(a),(28)(a)	Revenue from external customers	59,200	35,760	20,365	22,000	14,180		10,099	161,604
IFRS15(B87)-(B89)	Timing of revenue recognition								
	At a point in time	59,200	35,760	20,365	800	500	-	10,099	126,724
	Over time	-	-	-	21,200	13,680	-	-	34,880
		59,200	35,760	20,365	22,000	14,180		10,099	161,604

IFRS8(32)

Revenues from external customers are generated from the sale of furniture on a wholesale and retail basis, from the provision of IT consulting services and from the sale of electronic equipment. The revenue from wholesale furniture relates only to the group's own brand, Pina Colada Furniture. The retail sales relate to the group's own brand as well as other major retail brands.

IFRS8(23)(c),(d)

IFRS8(27)(f) IFRS8(28)(e) IFRS8(29),(30)

IAS36(129)(b) IAS7(50)(d) IFRS8(27)(e)

IFRS15(114)

IFRS8(34)

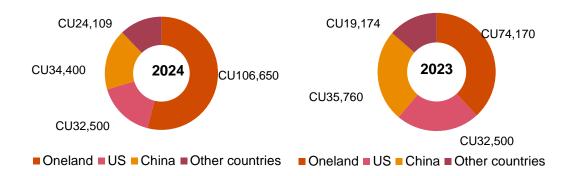
3(a) Disaggregation of revenue from contracts with customers ²⁻⁴

Revenues of approximately CU26,320,000 (2023 – CU24,280,000) are derived from a single external customer. These revenues are attributed to the Oneland furniture manufacturing and

wholesale segment.

IFRS8(33)(a)

The entity is domiciled in Oneland. The amount of its revenue from external customers, broken down by location of the customers, is shown in the graphs below (all amounts in CU'000):



3(b) Assets and liabilities related to contracts with customers

The group has recognised the following assets and liabilities related to contracts with customers:

		Notes	31 Dec 2024 CU'000	31 Dec 2023 CU'000	1 Jan 2023 CU'000
IAS1(77)	Current contract assets relating to IT	(b)(i),(c)(iv			
	consulting contracts)	1,547	2,597	1,897
	Loss allowance	12(c)	(28)	(36)	(30)
IFRS15(116)(a)	Total contract assets	-	1,519	2,561	1,867
IAS1(77)	Non-current asset recognised for costs incurred to fulfil a contract	(b)(iv)	312	520	-
IAS1(77),(120)(a)	Contract liabilities – customer loyalty programme	(c)(iii)	552	536	450
IAS1(77)	Contract liabilities – IT consulting contracts	(b)(iii),(c)(i	1,430	989	205
		v)			
IFRS15(116)(a)	Total current contract liabilities	_	1,982	1,525	655

IFRS15(118),(113)(b)

(i) Significant changes in contract assets and liabilities

Contract assets have decreased, because the group has provided fewer services ahead of the agreed payment schedules for fixed-price contracts. The group also recognised a loss allowance for contract assets (see note 12(c) for further information).

Contract liabilities for IT consulting contracts have increased by CU473,000, partly as a result of the acquisition of VALUE Electronics Group, see note 14. The increase in 2023 was due to the negotiation of larger prepayments and an increase in overall contract activity.

3(b) Assets and liabilities related to contracts with customers

(ii) Revenue recognised in relation to contract liabilities

The following table shows how much of the revenue recognised in the current reporting period relates to carried-forward contract liabilities and how much relates to performance obligations that were satisfied in prior periods:

	satisfied in prior periods:		
		2024	2023
IFRS15(116)(b)		CU'000	CU'000
	Revenue recognised that was included in the contract liability balance at the beginning of the period		
	IT consulting contracts	989	205
	Customer loyalty programme	536	450
IFRS15(116)(c)	Revenue recognised from performance obligations satisfied in previous periods		
	Consideration from furniture wholesale contract, not previously recognised due to the constraint (see (c)(i))	150	-
	(iii) Unsatisfied long-term consulting contracts		
	The following table shows unsatisfied performance obligations resulting consulting contracts:	from fixed-price lo	ng-term IT
		2024	2023
		CU'000	CU'000
IFRS15(120)(a)	Aggregate amount of the transaction price allocated to long-term IT		
	consulting contracts that are partially or fully unsatisfied as at 31 December	8,881	-
IFRS15(120)(b),(122)	Management expects that approximately 60% of the transaction price al performance obligations as of 31 December 2024 will be recognised as (CU5,328,000). The remaining 40% (CU3,553,000) will be recognised in above does not include variable consideration which is constrained.	revenue next year	
IFRS15(121),(122)	All other IT consulting contracts are for periods of one year or less, or th incurred. VALUE PIc does not disclose the transaction price allocated to		
	(iv) Assets recognised from costs to fulfil a contract		
	In addition to the contract balances disclosed above, the group has also to costs to fulfil a long-term IT contract. This asset is presented within ot financial position.		
		2024	2023
IFRS15(128)(a)		CU'000	CU'000
IFRS15(128)(b)	Asset recognised from costs incurred to fulfil a contract at 31 December	r 312	520
	Amortisation and impairment loss recognised as cost of providing services during the period	208	
	services during the period	200	-
IFRS15(95),(127)	In December 2023, the group incurred costs of CU520,000 in respect of an IT platform relating to a long-term IT contract. The costs relate directl resources that will be used in satisfying the contract, and are expected to	y to the contract, g	generate
IAS36(126)(a)	therefore recognised as an asset from costs to fulfil a contract. The asset basis over the term of the contract, consistent with the pattern of recogn Due to an increase in expected costs by over 30% in 2024, managemen fully recover the capitalised costs. An impairment loss of CU77,000 has the excess of the capitalised cost over the expected remaining considera costs not yet recognised as expense.	ition of the associa t does not expect therefore been rec	ated revenue. to be able to cognised for

VALUE Plc 31 December 2024

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IFRS15(117) A receivable is recognised when the goods are delivered, since this is the point in time when the consideration is unconditional, because only the passage of time is required before the payment is due. IFRS15(123).(126)(a).(b) Critical judgements in recognising revenue The group has recognised revenue amounting to CU2,950,000 for the sale of furniture to a wholesale customer in December 2024. The buyer has the right to rescind the sale if there is 5% dissatisfaction with the quality of the first 100 pieces of furniture sold. This specific concession was made because this is a new product line specifically designed for this customer. However, consistent with other contracts, the group does not have a right to payment until the furniture has been delivered to the customer. Based on the quality assurance system implemented, the group is confident that the quality of the product is such that the dissatisfaction rate will be well below 5%. Management has determined that it is highly probable that there will be no rescission of the contract, and that a significant reversal in the amount of revenue recognised will not occur. It is therefore appropriate to recognise revenue on this transaction during 2024, since control of the product has transferred. The profit recognised for this sale was CU1,625,000. The group would suffer an estimated pre-tax loss of CU1,760,000 in its 2025 financial statements if the sale was cancelled (CU1,625,000 for the reversal of 2024 profits, and CU135,000 of costs connected with returning the stock to the warehouse).

In 2023, the group did not recognise revenue of CU280,000 in relation to a wholesale contract with volume discounts for a new customer and new product line. The group did not have any experience with the customer's purchase pattern and the product line. Management therefore determined that it was not highly probable that a portion of the revenue will not reverse. Of the CU280,000 of revenue not recognised in 2023, CU150,000 was recognised in the current financial year based on the actual volume sold for the contract period, see (b)(ii) above.

IFRS15(119)(a),(c), (123),(125)

IFRS15(117),(119)(b),(d), (123)(b),(126)

Sale of goods - retail (ii)

The group operates a chain of retail stores selling household furniture. Revenue from the sale of goods is recognised when a group entity sells a product to the customer.

Payment of the transaction price is due immediately when the customer purchases the furniture and takes delivery in store. It is the group's policy to sell its products to the end customer with a right of return within 28 days. Therefore, a refund liability (included in 'trade and other payables') and a right to the returned goods (included in 'other current assets') are recognised for the products expected to be returned. Accumulated experience is used to estimate such returns at the time of sale at a portfolio level (expected value method). Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognised will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date. The group's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision, see note 8(i).

IFRS15(119)

IFRS15(119)(a),(c),

IFRS15(119)(b),(d),(e)

(123)(b).(126)

(123)(a),(125)

(i)

3(c) Accounting policies and significant judgements 5-6

Sale of goods - wholesale

The group manufactures and sells a range of furniture and electronic equipment in the wholesale market. Sales are recognised when control of the goods has transferred. Control is considered to be transferred at the point in time when the products have been delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery has occurred when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler, and the wholesaler has accepted the goods.

The furniture is often sold with retrospective volume discounts based on aggregate sales over a 12month period. Revenue from furniture sales is recognised based on the contract price, net of the estimated volume discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A refund liability (included in trade and other payables) is recognised for expected volume discounts payable to customers in relation to sales made until the end of the reporting period. Since the furniture sales are made with a credit term of 30 days, there is no significant element of financing. The group's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision, see note 8(i).

IFRS15(119)(e)

IFRS15(119)	3(c) Accounting policies and significant judgements ⁵⁻⁶
	(iii) Sale of goods – customer loyalty programme
IFRS15(117),(119)(a),(c), (120)(b),(125)	The group operates a loyalty programme where retail customers accumulate points for purchases made which entitle them to a discount on future purchases. A contract liability for the award points is recognised at the time of the sale. Revenue is recognised when the points are redeemed or when they expire after 12 months following the initial sale.
IFRS15(123)(b),(126)(c)	Critical judgements in allocating the transaction price
	The points provide a material right to customers that they would not receive without entering into a contract. Therefore, the promise to provide points to the customer is a separate performance obligation. The transaction price is allocated to the product and the points on a relative stand-alone selling price basis. Management estimates the stand-alone selling price per point on the basis of the discount granted when the points are redeemed and on the basis of the likelihood of redemption, based on past experience.
	Discounts are not considered, because they are only given in rare circumstances.
	(iv) IT consulting services
IFRS15(119)(a),(c),(124)	The IT consulting division provides business IT management, design, implementation and support services under fixed-price and variable-price contracts. Revenue from providing services is recognised in the period in which the services are rendered. For fixed-price contracts, revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided, because the customer receives and uses the benefits simultaneously. This is determined based on the actual labour hours spent relative to the total expected labour hours.
IFRS15(119)(c) IFRS15(22),(73),(79), (119)(a),(125),(126)(c)	Some contracts include multiple deliverables, such as the sale of hardware and related installation services. However, the installation is simple, does not include an integration service and could be performed by another party. It is therefore accounted for as a separate performance obligation. Where the contracts include multiple performance obligations, the transaction price is allocated to each performance obligation based on the stand-alone selling prices. Where these are not directly observable, they are estimated based on expected cost plus margin. If contracts include the installation of hardware, revenue for the hardware is recognised at a point in time when control is transferred to the customer. The customer obtains control at the point in time when the hardware is delivered to the customer in accordance with the agreed terms and the customer accepted the hardware.
IFRS15(119)(a),(123)(a)	Estimates of revenues, costs or extent of progress toward completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues or costs are reflected in profit or loss in the period in which the circumstances that give rise to the revision become known by management.
IFRS15(117)	In the case of fixed-price contracts, the customer pays the fixed amount based on a payment schedule. If the services rendered by VALUE PIc exceed the payment, a contract asset is recognised. If the payments exceed the services rendered, a contract liability is recognised.
IFRS15(B16)	If the contract includes an hourly fee, revenue is recognised in the amount to which VALUE Plc has a right to invoice. Customers are invoiced on a monthly basis, and consideration is payable when invoiced.
IFRS15(123)(b),(126)(c)	Critical judgements in allocating the transaction price
	Some fixed-price IT support contracts include an allowance for one free-of-charge hardware replacement per contract period up to a specified value. Because these contracts include two performance obligations, the transaction price must be allocated to the performance obligations on a relative stand-alone selling price basis.
	Management estimates the stand-alone selling price at contract inception, based on observable prices of the type of hardware likely to be provided and the services rendered in similar circumstances to similar customers. If a discount is granted, it is allocated to both performance obligations based on their relative stand-alone selling prices.

IFRS15(119)	3(c) Accounting policies and significant judgements ⁵⁻⁶
	(v) Land development and resale
IFRS15(119)(a),(c), (123),(125)	The group develops and sells residential properties. Revenue is recognised when control over the property has been transferred to the customer. The properties have generally no alternative use for the group, due to contractual restrictions. However, an enforceable right to payment does not arise until legal title has passed to the customer. Therefore, revenue is recognised at a point in time when the legal title has passed to the customer.
IFRS15(117),(119)(b), (123)(b),(126),(129),(63)	Revenue is measured at the transaction price agreed in the contract. In most cases, the consideration is due when legal title has been transferred. While deferred payment terms might be agreed in rare circumstances, the deferral never exceeds 12 months. The transaction price is therefore not adjusted for the effects of a significant financing component.
	(vi) Financing components
IFRS15(129),(63)	The group does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the group does not adjust any of the transaction prices for a significant financing component or the time value of money.
	Revenue from contracts with customers
	Objectives
IFRS15(110)	 Users of the financial statements should be given sufficient information to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. To achieve this, entities must provide qualitative and quantitative information about their contracts with customers, significant judgements made in applying IFRS 15, and any assets recognised from the costs to obtain or fulfil a contract with customers.
	Disaggregation of revenue
IFRS15(114), (B87)-(B89)	2. Entities must disaggregate revenue from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. The amount of detail that is disclosed will depend on the specific circumstances of each entity. VALUE Plc has determined that a disaggregation of revenue using existing segments and the timing of the transfer of goods or services (at a point in time versus over time) is adequate considering the nature of its revenue-generating activities. However, this is a judgement and will not necessarily be appropriate for other entities.
	3. Other categories that could be used as basis for disaggregation include:
	(a) type of good or service (for example, major product lines),
	(b) geographical regions,
	(c) market or type of customer,
	(d) type of contract (for example, fixed price versus time-and-materials contracts),(e) contract duration (short-term versus long-term contracts), or
	(f) sales channels (directly to customers versus wholesale).
IFRS15(B88)	 4. When selecting categories for the disaggregation of revenue entities should also consider how their revenue is presented for other purposes (for example, in earnings releases, annual reports or investor presentations) and what information is regularly reviewed by the CODMs. Where
IFRS15(115)	revenue is disaggregated on a basis other than reportable segments, the entity must disclose sufficient information so that users of its financial statements can understand the relationship between the disaggregated revenue and the revenue information that is disclosed for each reportable segment.
	Accounting policies and significant judgements
	 As explained on page 29, it is helpful for readers of the financial statements if the notes for specific line items also set out:
	 (a) information about accounting policies that are specific to the entity and that explain how the line items are determined, and
	(b) information about significant judgements and estimates applied in relation to line items. However, this format is not mandatory.

Revenue from contracts with customers

6. A list of other potentially material accounting policies is provided in note 25, together with relevant commentary. Detailed commentary regarding the disclosure of significant judgements and estimates is provided in note 11.

Disclosures not illustrated: not applicable to VALUE Plc

7. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

Issue not illustrated	Relevant disclosures or reference
Revenue from contracts with customers is disclosed together with other sources of revenue in the statement of profit or loss	Disclose items of revenue from contracts with customers separately from other sources of revenue.
Costs incurred to obtain a contract	For assets recognised, provide disclosures in accordance with paragraphs 127 and 128 of IFRS 15.
	Where no asset is recognised because the period of amortisation is one year or less, disclose that fact.

IAS1(119),(97)

IFRS15(113)

IFRS15(127)-(129),(94)

4 Material profit or loss items ^{1,2}

The group has identified a number of items which are material due to the significance of their nature and/or amount, and it has disclosed them in this separate note to provide a better understanding of the group's financial performance.

		Nataa	2024	2023
		Notes	CU'000	CU'000
IAS1(97),(98)(c)	Gain on sale of a land area	(a)	1,270	-
IAS1(97),(98)(b)	Restructuring costs	8(i)	(1,377)	-
IAS1(97)	Impairment of goodwill	8(d)	(2,410)	-
IAS36(126)(a)	Impairment of assets destroyed by fire	(b)		
IAS36(130)(b)	Office and warehouse building		(465)	-
	Plant and equipment		(210)	-
IAS2(36)(e)	Inventories		(535)	-
IAS1(97)	Total impairment losses – other assets		(1,210)	-
	Insurance recovery	(b)	300	-
IAS1(97),(98)(c)	Loss on disposal of plant and equipment	(c)	-	(230)
IAS1(97),(98)(f)	Litigation settlement relating to claim against the land	(-)		. ,
	development division	(d)	-	(370)
	Recognition of tax losses	(e)	-	945
IAS1(97)	Total material items from continuing operations		(3,427)	345
	Gain on sale of discontinued operations	15	481	

4(a) Sale of a land area

Following the re-zoning of land held by VALUE Consulting Inc, the entity sold a large block of freehold land at a significant profit and realised a gain of CU1,270,000 (included in the IT consulting – US segment).

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|                                | 4(b) Impairment of other assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS36(129)(a),<br>(130)(a),(c) | A fire in Springfield in March 2024 damaged a major office and warehouse building owned by a subsidiary that is part of the Oneland furniture manufacturing and wholesale segment. The fire also destroyed equipment and inventories stored in the warehouse.                                                                                                                                                                                                                                                                                           |
| IAS36(130)(e),(f)              | The office and warehouse building was written down to its recoverable amount of CU1,220,000, which was determined by reference to the building's fair value less costs of disposal. The main valuation inputs used were a market value of CU105 per square metre (determined by an independent valuer) and costs of repair, estimated by management to be approximately CU430,000. Since the estimated costs of repair are a significant unobservable input, the fair value of the office and warehouse building is classified as a level 3 fair value. |
|                                | Because the inventory and equipment were destroyed beyond repair, their net realisable value/fair value less costs of disposal was nil.                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS36(126)(a)                  | The impairment loss is included in administrative expenses in the statement of profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS16(74A)(a)                  | An insurance recovery of CU300,000 has been received and recognised as other income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

#### 4(c) Disposal of plant and equipment

VALUE Manufacturing Limited upgraded its plant and equipment by installing a large new production line in its Springfield factory in the previous financial year. There were several items of old equipment that became obsolete as a result. Since the equipment operated using superseded technology, VALUE Plc was not able to sell them at their carrying amounts and, accordingly, it incurred a loss of CU230,000 on disposal (included in the Oneland furniture manufacturing and wholesale segment).

#### 4(d) Litigation settlement

In January 2023, VALUE Development Limited paid CU370,000 as settlement for a claim lodged against the company following the termination of the Pinetree development in Alpville (included in the 'all other segments' result).

#### 4(e) Recognition of tax losses

Following a significant improvement in trading conditions in the Oneland furniture manufacturing and wholesale segment in 2023, the group reviewed previously unrecognised tax losses, and it determined that it was now probable that future taxable profits will be available against which the tax losses can be utilised. As a consequence, a deferred tax asset of CU945,000 was recognised for these losses in 2023.

#### Material profit or loss items

IAS1(97),(98)

- Where items of income and expense are material, their nature and amount shall be disclosed separately either in the statement of comprehensive income, the statement of profit or loss (where applicable) or in the notes. Circumstances that would give rise to the separate disclosure of items of income and expense include:
  - (a) write-downs of inventories to net realisable value or of property, plant and equipment to recoverable amount, as well as reversals of such write-downs,
  - (b) restructurings of the activities of an entity and reversals of any provisions for the costs of restructuring,
  - (c) disposals of items of property, plant and equipment,
  - (d) disposals of investments,
  - (e) discontinued operations (see note 15),
  - (f) litigation settlements,
  - (g) other reversals of provisions, and
  - (h) gains or losses recognised in relation to a business combination.
- 2. Unusual material items (such as those mentioned in para 98 of IAS 1) do not need to be presented in a separate note. However, in our view it will be easier for users to assess the impact of such items on the entity's performance if this information is presented together.

# 5 Other income and expense items <sup>1,9</sup>

This note provides a breakdown of the items included in other income, other gains/(losses), finance income and costs and an analysis of expenses by nature. Information about specific profit or loss items (such as gains and losses in relation to financial instruments) is disclosed in the related notes to the statement of financial position.

# IAS1(112)(c) 5(a) Other income

IAS1(82)(a) Not mandator

| CU'000 |
|--------|
| 7,240  |
| 4,300  |
| 249    |
| 244    |
| 12,033 |
|        |

#### (i) Dividends

IAS1(117) IFRS9(5.7.1A),(B5.7.1)
Dividends are received from financial assets measured at FVTPL and FVOCI. Dividends are recognised when the right to receive payment is established in profit or loss, unless they clearly represent a recovery of part of the cost of an investment. The group presents dividends recognised in profit or loss as other income.

#### (ii) Interest income <sup>7</sup>

# <sup>IAS1(117)</sup> Interest income from financial assets at FVTPL is included in the net fair value gains/(losses) on these assets, see note 5(b). Interest income on financial assets at amortised cost and on financial assets at FVOCI calculated using the effective interest method is recognised in profit or loss as part of other income.

IFRS9(5.4.1) Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes, see note 5(d). Any other interest income is included in other income.

<sup>IFRS7(20)(b)</sup> Total interest income on financial assets that are measured at amortised cost for the year was CU1,670,000, and interest income from debt instruments that are measured at FVOCI was CU200,000 (2023 – CU1,154,000 interest income from financial assets not measured at FVTPL).

(iii) Other items

#### Government grants

# <sup>IAS20(39)(b),(c)</sup> Export market development grants of CU250,000 (2023 – CU244,000) are included in the 'other items' line item and do not include unfulfilled conditions or other forms of contingency. The group did not benefit directly from any other forms of government assistance. <sup>IAS1(117)</sup> Deferral and presentation of government grants <sup>IAS20(12),(29)</sup> (Covernment grants relating to costs are deforred and recognised in profit or loss over the period.

(12),(29) (Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

(Government grants relating to the purchase of property, plant and equipment are included in noncurrent liabilities as deferred income and credited to profit or loss on a straight-line basis over the expected useful lives of the related assets.

2023

# 5(b) Other gains/(losses)

|                 |                                                                                                                              | Notes | 2024<br>CU'000 | 2023<br>CU'000 |
|-----------------|------------------------------------------------------------------------------------------------------------------------------|-------|----------------|----------------|
|                 | Net gain/(loss) on disposal of property, plant and equipment<br>(excluding property, plant and equipment sold as part of the |       |                |                |
|                 | engineering division)                                                                                                        | 8(a)  | 1,620          | (530)          |
| IAS40(76)(d)    | Fair value adjustment to investment property                                                                                 | 8(c)  | 1,350          | 1,397          |
| IFRS7(20)(a)(i) | Net fair value gains/(losses) on financial assets at FVTPL                                                                   | 7(d)  | 955            | (620)          |
| IAS21(52)       | Net foreign exchange gains/(losses)                                                                                          | 12(b) | 518            | (259)          |
| IFRS7(20)(a)(i) | Net fair value gains on derivatives held for trading                                                                         | 12(a) | 11             | (621)          |
| Not mandatory   | Other items                                                                                                                  |       | 139            | (38)           |
|                 |                                                                                                                              |       | 4,593          | (671)          |
|                 | 5(c) Breakdown of expenses by nature                                                                                         |       |                |                |
|                 |                                                                                                                              |       |                | 2023           |
|                 |                                                                                                                              |       | 2024           | Restated       |
|                 |                                                                                                                              | Notes | CU'000         | CU'000         |
| Not mandatory   | Changes in inventories of finished goods and work in progress                                                                | 8(f)  | (6,681)        | (5,255)        |
| Not mandatory   | Raw materials and consumables used                                                                                           | 8(f)  | 62,218         | 54,108         |
| IAS1(104),(105) | Employee benefits expenses <sup>2</sup>                                                                                      | - \ / | 56,594         | 52,075         |

|                 | Changes in inventories of infished goods and work in progress   | 0(1)      | (0,001) | (5,255) |
|-----------------|-----------------------------------------------------------------|-----------|---------|---------|
| Not mandatory   | Raw materials and consumables used                              | 8(f)      | 62,218  | 54,108  |
| IAS1(104),(105) | Employee benefits expenses <sup>2</sup>                         |           | 56,594  | 52,075  |
| IAS1(104),(105) | Depreciation                                                    | 8(a),8(b) | 10,374  | 9,350   |
| IAS1(104),(105) | Amortisation                                                    | 8(d),3(b) | 2,166   | 730     |
| IAS1(97)        | Impairment of goodwill                                          | 8(d)      | 2,410   | -       |
| IAS1(97)        | Impairment of assets destroyed by fire                          | 4(b)      | 1,210   | -       |
| Not mandatory   | Other expenses                                                  |           | 27,839  | 16,270  |
| Not mandatory   | Total cost of goods sold, distribution costs and administrative |           |         |         |
|                 | expenses                                                        |           | 156,130 | 127,278 |
|                 |                                                                 |           |         |         |

# 5(d) Finance income and costs <sup>3-7</sup>

|                                 |                                                                 | Notes   | CU'000  | CU'000  |
|---------------------------------|-----------------------------------------------------------------|---------|---------|---------|
|                                 | Finance income <sup>7,8</sup>                                   |         |         |         |
|                                 | Interest income from financial assets held for cash             |         |         |         |
|                                 | management purposes                                             | (a)(ii) | 1,261   | 905     |
| IFRS9(3.3.3)<br>IFRS7(20)(a)(v) | Net gain on extinguishment of debt                              | 7(h)    | 355     | -       |
|                                 | Finance income                                                  |         | 1,616   | 905     |
|                                 | Finance costs <sup>3-6</sup>                                    |         |         |         |
| IFRS7(20)(b)                    | Interest and finance charges paid/payable for lease liabilities |         |         |         |
|                                 | and financial liabilities not at FVTPL                          | 10(c)   | (6,956) | (6,367) |
| IAS37(60)                       | Provisions: unwinding of discount                               | 8(i)    | (93)    | (78)    |
| IFRS7(24C)(b)(iv)               | Fair value gain on interest rate swaps designated as cash flow  |         |         |         |
|                                 | hedges – transfer from OCI                                      | 12(b)   | 155     | 195     |
| IAS21(52)(a)                    | Net exchange losses on foreign currency borrowings              | 12(b)   | (1,122) | (810)   |
|                                 |                                                                 |         | (8,016) | (7,060) |
| IAS23(26)(a)                    | Amount capitalised                                              | (i)     | 525     | 325     |
|                                 | Finance costs expensed                                          | _       | (7,491) | (6,735) |
|                                 | Net finance costs                                               | _       | (5,875) | (5,830) |
|                                 |                                                                 |         |         |         |

2024

#### (i) Capitalised borrowing costs

IAS23(26)(b)

The capitalisation rate used to determine the amount of borrowing costs to be capitalised is the weighted average interest rate applicable to the entity's general borrowings during the year, in this case 7.02% (2023 – 7.45%).

|                       | Other income and expense items                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                       | 1. This note provides a breakdown of other income, other gains/losses and an analysis of expenses by nature, but it does not show all of the profit or loss amounts that must be disclosed under various accounting standards. Instead, individual profit or loss items are now disclosed together with the relevant information to which they belong. For example, gains or losses related to various financial instruments held by the group are disclosed together with the amounts recognised in the statement of financial position. We believe that this presentation is more useful for users of the financial statements. |
|                       | Employee benefits expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS19(25),(158),(171) | 2. Although IAS 19 <i>Employee Benefits</i> does not require specific disclosures about employee benefits other than post-employment benefits, other standards might require disclosures for example, where the expense resulting from such benefits is material and so would require disclosure under paragraph 97 of IAS 1. Similarly, termination benefits might result in an expense needing disclosure in order to comply with paragraph 97 of IAS 1.                                                                                                                                                                        |
|                       | Finance costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                       | 3. Finance costs will normally include:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS23(5),(6)          | (a) costs that are borrowing costs for the purposes of IAS 23 Borrowing Costs:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS7(IG13)           | <ul> <li>(i) interest expense calculated using the effective interest rate method, as described in<br/>IFRS 9 <i>Financial Instruments</i>,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                       | (ii) interest in respect of lease liabilities (see note 8(b)), and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                       | <ul> <li>(iii) exchange differences arising from foreign currency borrowings to the extent that they<br/>are regarded as an adjustment to interest costs,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS37(60)             | (b) the unwinding of the effect of discounting provisions,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS32(35),(40)        | (c) dividends on preference shares that are classified as debt,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS9(B5.4.4)         | (d) the amortisation of discounts and premiums on debt instruments that are liabilities,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                       | (e) interest on tax payable where the interest element can be identified separately, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS5(17)             | (f) the increase in the present value of the costs to sell in relation to assets that are held for<br>sale, where the sale is expected to occur beyond one year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IFRS16(49)            | 4. Interest expense on lease liabilities must also be presented as a component of finance cost in the statement of profit or loss and other comprehensive income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS21(52)(a)          | <ol> <li>Amounts disclosed under paragraph 3(a)(iii) above shall also be included in the net foreign<br/>exchange gain or loss disclosed under paragraph 52(a) of IAS 21 <i>The Effects of Changes in</i><br/><i>Foreign Exchange Rates.</i> VALUE Plc discloses this amount in note 12(b).</li> </ol>                                                                                                                                                                                                                                                                                                                            |
|                       | 6. Costs which might also be classified as finance cost include other costs associated with the entity's management of cash, cash equivalents and debt, such as fair value changes on interest rate hedges, the ineffective portion of cash flow interest rate hedges or a loss on the extinguishment of a liability.                                                                                                                                                                                                                                                                                                             |
|                       | Finance income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(82)(a)           | 7. The classification of finance income depends on the entity's accounting policy for such items.<br>Where earning interest income is part of the entity's ordinary activities rather than an incidental<br>benefit, the interest income should be included within the main 'revenue' heading and                                                                                                                                                                                                                                                                                                                                 |

| IFRS7(20)(b) | separately disclosed in the statement of profit or loss, if material. In other cases, entities might take the view that finance income is most appropriately included as 'other operating income' or as a separate line item in arriving at operating profit (if disclosed). VALUE Plc includes finance income that arises from treasury activity (such as income on surplus funds invested for the short term) outside operating profit whilst including other types of finance income is included in the statement of comprehensive income, the presentation policy adopted should be applied consistently and disclosed if material. |
|--------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|              | 8. In addition, entities must disclose the total interest revenue (calculated using the effective interest rate method) for financial assets that are measured at amortised cost and those that are measured at FVOCI. This applies regardless of the presentation chosen in the primary financial statements. This requirement is illustrated in note 5(a)(i).                                                                                                                                                                                                                                                                         |
|              | Disclosures not illustrated: not applicable to VALUE Plc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|              | <ol> <li>The following requirements are not illustrated in this publication, because they are not<br/>applicable to VALUE Plc:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS7(20)(c) | (a) Where material, entities must separately disclose any fee income arising from financial<br>assets not at fair value through profit or loss and from trust and other fiduciary activities.                                                                                                                                                                                                                                                                                                                                                                                                                                           |

# 6 Income tax <sup>11-12</sup>

This note provides an analysis of the group's income tax expense and shows what amounts are recognised directly in equity and how the tax expense is affected by non-assessable and non-deductible items. It also explains significant estimates made in relation to the group's tax position.

|                                |                                                                                                                                                                                                                                     | 2024<br>CU'000                       | 2023<br>Restated *<br>CU'000 |
|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------------------|
| IAS12(79),(81)(g)(ii)          | 6(a) Income tax                                                                                                                                                                                                                     |                                      |                              |
|                                | Current tax                                                                                                                                                                                                                         |                                      |                              |
| IAS12(80)(a)                   | Current tax on profits for the year                                                                                                                                                                                                 | 17,116                               | 11,899                       |
| IAS12(80)(b)                   | Adjustments for current tax of prior periods                                                                                                                                                                                        | (369)                                | 135                          |
|                                | Total current tax expense                                                                                                                                                                                                           | 16,747                               | 12,034                       |
| IAS12(80)(c)                   | Deferred income tax                                                                                                                                                                                                                 |                                      |                              |
|                                | Decrease/(increase) in deferred tax assets (see note 8(e))                                                                                                                                                                          | (4)                                  | (1,687)                      |
|                                | (Decrease)/increase in deferred tax liabilities (see note 8(e))                                                                                                                                                                     | (177)                                | 1,399                        |
|                                | Total deferred tax expense/(benefit)                                                                                                                                                                                                | (181)                                | (288)                        |
|                                | Income tax                                                                                                                                                                                                                          | 16,566                               | 11,746                       |
|                                | Income tax is attributable to:                                                                                                                                                                                                      |                                      |                              |
|                                | Profit from continuing operations                                                                                                                                                                                                   | 16,182                               | 11,575                       |
|                                | Profit from discontinued operations                                                                                                                                                                                                 | 384                                  | 171                          |
|                                |                                                                                                                                                                                                                                     | 16,566                               | 11,746                       |
|                                | * See note 11(b) for details regarding the restatement as a result of an error.                                                                                                                                                     |                                      |                              |
|                                | 6(b) Significant estimates – uncertain tax position and tax-related contin                                                                                                                                                          | ngency                               |                              |
| IAS1(122),(125)<br>IFRIC23(A5) | The tax legislation in relation to expenditures incurred in connection with division is unclear. The group considers it probable that a tax deduction o available, and it has calculated the current tax expense on this basis. How | f CU1,933,000 v                      | vill be                      |
| IAS37(86),(88)                 | for a private ruling to confirm its interpretation. If the ruling is not favourable group's current tax payable and current tax expense by CU580,000 each                                                                           | le, this would inc<br>The group expe | crease the<br>ects to get a  |

#### 6(c) Reconciliation of tax expense and the accounting profit multiplied by Oneland's domestic tax rate for 2024 and 2023 <sup>1,2</sup>

resolution, and therefore certainty about the tax position, before the next interim reporting date.

|                   |                                                                                                                 | 2024<br>CU'000 | 2023<br>Restated *<br>CU'000 |
|-------------------|-----------------------------------------------------------------------------------------------------------------|----------------|------------------------------|
|                   | Profit from continuing operations before income tax                                                             | 51,086         | 39,617                       |
|                   | Profit from discontinued operation before income tax                                                            | 1,111          | 570                          |
|                   |                                                                                                                 | 52,197         | 40,187                       |
| IAS12(81)(d),(85) | Tax using the Oneland tax rate of 30% (2023 – 30%)                                                              | 15,659         | 12,056                       |
|                   | Tax effect of amounts which are not deductible (taxable) in calculating taxable income:                         |                |                              |
|                   | Goodwill impairment                                                                                             | 723            | -                            |
|                   | Amortisation of intangibles <sup>3</sup>                                                                        | 92             | 158                          |
|                   | Entertainment costs                                                                                             | 82             | 79                           |
|                   | Employee option plan <sup>4</sup>                                                                               | 277            | 99                           |
|                   | Dividends paid to preference shareholders                                                                       | 378            | 378                          |
|                   | Recycling of foreign currency translation reserve on sale of engineering division(see note 15)<br>Miscellaneous | (51)<br>189    | -<br>14                      |
|                   | Subtotal                                                                                                        | 17,349         | 12,784                       |

IAS12(81)(c)(i), (84),(85)

#### IAS12(81)(c)(i), (84),(85)

#### 6(c) Reconciliation of tax expense <sup>1,2</sup>

Potential tax benefit @ 30%

|              |                                                                                                                                  | 2024<br>CU'000 | 2023<br>Restated *<br>CU'000 |
|--------------|----------------------------------------------------------------------------------------------------------------------------------|----------------|------------------------------|
|              | Subtotal                                                                                                                         | 17,349         | 12,784                       |
| IAS12(85)    | Difference in overseas tax rates                                                                                                 | (248)          | (127)                        |
| IAS12(80)(b) | Adjustments for current tax of prior periods                                                                                     | (369)          | 135                          |
|              | Research and development tax credit (i)                                                                                          | (121)          | (101)                        |
| IAS12(80)(f) | Previously unrecognised tax losses used to reduce deferred tax expense (see note 4(e))                                           | -              | (945)                        |
| IAS12(80)(e) | Benefit of previously unrecognised tax losses that can now be recognised<br>and used to reduce current tax expense               | (45)           |                              |
|              | Income tax in the statement of profit or loss<br>* See note 11(b) for details regarding the restatement as a result of an error. | 16,566         | 11,746                       |

#### (i) Accounting for research and development tax credit <sup>5</sup>

Companies within the group are entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure under the Research and Development Tax Incentive regime in Oneland. The group accounts for these allowances as tax credits, which means that the allowance reduces income tax payable and current tax expense. A deferred tax asset is recognised for unclaimed tax credits that are carried forward as deferred tax assets.

|                    |                                                                                                                                                                                                                                                                              | Notes         | 2024<br>CU'000 | 2023<br>CU'000 |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|----------------|
| IAS12(81)(a),(62A) | <ul> <li>6(d) Amounts recognised directly in equity <sup>6,7</sup></li> <li>Aggregate current and deferred tax arising in the reporting period and not recognised in net profit or loss or other comprehensive income but directly debited or credited to equity:</li> </ul> |               |                |                |
|                    | Current tax: tax credit for transaction costs of share buy-back                                                                                                                                                                                                              | 9(a)          | (15)           | -              |
|                    | Deferred tax: convertible note and share issue costs                                                                                                                                                                                                                         | 8(e)          | 990            | -              |
|                    |                                                                                                                                                                                                                                                                              |               | 975            | -              |
|                    | In addition, the group recognised deferred tax amounts directly in re-<br>restatement of an error (see note 11(b)).                                                                                                                                                          | tained earnii | ngs as a resu  | Ilt of the     |
| IAS12(81)(e)       | 6(e) Tax losses<br>Unused tax losses for which no deferred tax asset has been<br>recognised                                                                                                                                                                                  | _             | 1,740          | 2,796          |

The unused tax losses were incurred by a dormant subsidiary that is not likely to generate taxable income in the foreseeable future, and they can be carried forward indefinitely. See note 8(e) for information about recognised tax losses and related significant judgements applied.

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#### 6(f) Unrecognised temporary differences

|                            |                                                                                                                            | Notes | 2024<br>CU'000 | 2023<br>CU'000 |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------|-------|----------------|----------------|
| IAS12(81)(f)               | Temporary differences relating to investments in subsidiaries for which deferred tax liabilities have not been recognised: |       |                |                |
|                            | Foreign currency translation                                                                                               |       | 2,190          | 1,980          |
|                            | Undistributed earnings                                                                                                     | _     | 1,350          | -              |
|                            |                                                                                                                            | -     | 3,540          | 1,980          |
| IAS12(87)<br>Not mandatory | Unrecognised deferred tax liabilities relating to the above temporary differences                                          |       | 1.062          | 594            |

Temporary differences of CU2,190,000 (2023 – CU1,980,000) have arisen as a result of the translation of the financial statements of the group's subsidiary in China. However, a deferred tax liability has not been recognised, because the liability will only crystallise in the event of disposal of the subsidiary, and no such disposal is expected in the foreseeable future. <sup>8</sup>

VALUE Retail Limited has undistributed earnings of CU1,350,000 (2023 – nil) which, if paid out as dividends, would be subject to tax by the recipient. An assessable temporary difference exists, but no deferred tax liability has been recognised, since VALUE Plc is able to control the timing of distributions from this subsidiary and is not expected to distribute these profits in the foreseeable future.

- 6(g) OECD Pillar Two model rules 9,10
- <sup>IAS12(88A)</sup> The group is within the scope of the OECD Pillar Two model rules. Pillar Two legislation was enacted in Oneland, the jurisdiction in which VALUE Plc is incorporated, and will come into effect from 1 January 2025. Since the Pillar Two legislation was not effective at the reporting date, the group has no related current tax exposure. The group applies the IAS 12 exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes.
- <sup>IAS12(88C)</sup> Under the legislation, the group is liable to pay a top-up tax for the difference between the GloBE effective tax rate for each jurisdiction and the 15% minimum rate. The group has effective tax rates that exceed 15% in all jurisdictions in which it operates, except for jurisdiction A where one of its subsidiaries operates.

# IAS12(86),(88C)

For 2024, the average effective tax rate of the entity operating in jurisdiction A is:

|                                                    | Group entity operating in<br>jurisdiction A<br>CU'000 |
|----------------------------------------------------|-------------------------------------------------------|
| Tax expense for year ending 31 December 2024       | 250                                                   |
| Accounting profit for year ending 31 December 2024 | 3,000                                                 |
| Average effective tax rate                         | 8.3%                                                  |

<sup>IAS12R(88C)</sup> The group is in the process of assessing its exposure to the Pillar Two legislation for when it comes into effect. This assessment, as shown in the table above, indicates that, for the subsidiary operating in jurisdiction A, the average effective tax rate based on accounting profit is 8.3% for the annual reporting period ending 31 December 2024. However, although the average effective tax rate is below 15%, the group's exposure to paying Pillar Two income taxes might not be for the full difference in tax rates in relation to jurisdiction A. This is due to the impact of specific adjustments envisaged in the Pillar Two legislation which give rise to different effective tax rates compared to those calculated in accordance with IAS 12.

IAS12R(88D)
 Revised illustration
 IAS1(26)
 Based on management's assessment, the application of the Pillar Two legislation is expected to increase the group's annual effective tax rate by 0.5 to 1.0 percentage points, once effective in 2025. In addition, based on the current assessment there is no material impact from exposure to Pillar Two legislation on the going concern assessment or on any asset impairment.

# Income tax

Relationship between tax expense and accounting profit

IAS12(81)(c),(85)

- 1. Entities can explain the relationship between tax expense (income) and accounting profit by disclosing reconciliations between:
  - (a) tax expense and the product of accounting profit multiplied by the applicable tax rate, or
  - (b) the average effective tax rate and the applicable tax rate.

The applicable tax rate can either be the domestic rate of tax in the country in which the entity is domiciled, or it can be determined by aggregating separate reconciliations prepared using the domestic rate in each individual jurisdiction. Entities should choose the method that provides the most meaningful information to users.

2. Where an entity uses option (a) above and reconciles tax expense to the tax that is calculated by multiplying accounting profit with the applicable tax rate, the standard does not specify whether the reconciliation should be done for total tax expense or only for tax expense attributable to continuing operations. While VALUE Plc is reconciling total tax expense, it is equally acceptable to use profit from continuing operations as starting point.

Initial recognition exception - subsequent amortisation

3. The amount shown in the reconciliation of income tax payable to income tax as 'amortisation of intangibles' represents the amortisation of a temporary difference that arose on the initial recognition of the asset and for which no deferred tax liability has been recognised in accordance with paragraph 15(b) of IAS 12. The initial recognition exception only applies to transactions that are not a business combination and do not affect either accounting profit or taxable profit.

Taxation of share-based payments

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IAS12(68A)-(68C)
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4. For the purpose of these illustrative financial statements, we have assumed that deductions are available for the payments made by VALUE Plc into the employee share trust for the acquisition of the deferred shares (see note 21). In our example, the payments are made and shares acquired upfront, which gives rise to deferred tax liabilities. We have also assumed that no tax deductions can be claimed in relation to the employee option plan. However, this will not apply in all circumstances to all entities. The taxation of share-based payments and the accounting thereof is a complex area and specific advice should be obtained for each individual situation. IAS 12 provides further guidance on the extent to which deferred tax is recognised in profit or loss and in equity.

#### Tax incentives

- As explained in note 6(c)(i), VALUE Plc is accounting for investment tax credits in the same way as for other tax credits. However, in some circumstances a different accounting treatment might be appropriate or acceptable. The other models for accounting for tax credits include:
  - (a) Government grant (or deferral) model. This treatment considers the investment tax credit as being similar to a government grant, and it recognises the tax benefit in pre-tax profit or loss over the related asset's useful life.
  - (b) Change of tax base (or initial recognition exception) model. This treatment considers the investment tax credit as an increase in the related asset's tax base where a related asset is recognised in the statement of financial position. Deductible temporary differences that arise will qualify for the initial recognition exception if the asset was not acquired in a business combination and the related asset's initial recognition does not affect accounting or taxable profit. Therefore, no deferred tax asset is recognised on the asset's initial recognition, but recognition occurs as a reduction of current tax as the credit is realised.

The most appropriate model to apply will depend on the nature of the credit and the entity's specific circumstances, including previous policy choices.

|                                     | Income tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                     | Income tax recognised outside profit or loss                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(90)<br>IAS12(62A),(81)(a),(ab) | <ol> <li>Under certain circumstances, current and deferred tax is recognised outside profit or loss<br/>either in other comprehensive income or directly in equity, depending on the item to which the<br/>tax relates. Entities must disclose separately:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                     | <ul> <li>(a) the amount of income tax relating to each component of other comprehensive income,<br/>including reclassification adjustments (either in the statement of comprehensive income or<br/>in the notes), and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                     | (b) the aggregate current and deferred tax relating to items that are charged directly to equity<br>(without being recognised in other comprehensive income).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS12(62A)                          | 7. Examples of items that are charged directly to equity are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                     | (a) the equity component on compound financial instruments,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                     | (b) share issue costs, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                     | <ul> <li>(c) adjustments to retained earnings (for example, as a result of a change in accounting<br/>policy).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                     | Unrecognised temporary differences                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                     | 8. The disclosure of unrecognised temporary differences in relation to the overseas subsidiary has been made for illustrative purposes only. The taxation of overseas subsidiaries will vary from case to case, and tax advice should be obtained to assess whether there are any potential tax consequences and temporary differences that should be disclosed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                     | OECD Pillar Two model rules                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                     | 9. The OECD Pillar Two model rules apply to multinational enterprises that have consolidated revenues (which, as defined by the OECD, include any form of income and are therefore not limited to revenue recognised in accordance with IFRS 15) of €750m in at least two out of the last four years. Although this is not the case for VALUE Plc, for illustrative purposes we have assumed that:                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                     | (a) VALUE Plc is within the scope of the OECD Pillar Two model rules,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                     | (b) Pillar Two legislation has been enacted in Oneland, VALUE Plc's jurisdiction,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                     | (c) the legislation is not yet effective, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                     | (d) the group expects to be materially affected by those rules.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS12R(98M)                         | 10. The illustrative disclosures in note 6(g) are based on the amendments to IAS 12 that were made by the IASB in May 2023. The amendments related to deferred tax are required to be applied immediately (subject to any local endorsement processes) and retrospectively in accordance with IAS 8, including the requirement to disclose the fact that the exception has been applied. The disclosures relating to the known or reasonably estimable exposure to Pillar Two income taxes are required during the period between the legislation being enacted or substantively enacted and the legislation becoming effective. If this information is not known or reasonably estimable, entities are instead required to disclose a statement to that effect and information about their progress in assessing the exposure. |
| New illustration                    | 11. If the Pillar Two legislation had become effective in Oneland on 1 January 2024, VALUE Plc would be required to separately disclose its current tax expense related to Pillar Two top-up taxes. An example of this disclosure in the income tax note is illustrated below:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                     | The group is within the scope of the OECD Pillar Two model rules, and it applies the IAS 12 exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes. The group will incur top-up taxes due to the Pillar Two legislation that became effective 1 January 2024. Under the legislation, the group is liable to pay a top-up tax for the difference between its GloBE effective tax rate in each jurisdiction and the 15% minimum rate.                                                                                                                                                                                                                                                                                                                   |
|                                     | The group has estimated that the effective tax rates exceed 15% in all jurisdictions in which it operates, except for jurisdiction A where one of its subsidiaries operates. The group's assessment indicates for jurisdiction A that the weighted average effective tax rate based on accounting profit is 8.3% for the annual financial year ended 31 December 2024. Considering the impact of specific adjustments in the Pillar Two legislation, the group recognised a current income tax expense of CU400 for the year. This is included in income tax in the statement of profit or loss.                                                                                                                                                                                                                                |

#### Disclosures not illustrated: not applicable to VALUE Plc

12. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|                            | Issue not illustrated                                                                                                                     | Relevant disclosure or reference                                                                                                                                                                                                    |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS12(81)(d)               | Changes in the applicable tax rate                                                                                                        | Explain the changes (see illustrative disclosure below).                                                                                                                                                                            |
| IAS12(81)(e)               | Deductible temporary differences and<br>unused tax credits for which no<br>deferred tax asset is recognised                               | Disclose amount and expiry date.                                                                                                                                                                                                    |
| IAS12(82A),<br>(87A)-(87C) | The payment of dividends will affect the<br>entity's income tax (for example, a<br>lower tax rate applies to distributed<br>profits)      | Explain the nature of the income tax<br>consequences and disclose the amounts, if<br>they are practicably determinable, and<br>whether there are any potential income tax<br>consequences that are not practicably<br>determinable. |
|                            | Issue not illustrated                                                                                                                     | Relevant disclosure or reference                                                                                                                                                                                                    |
| IAS12(81)(i)               | Dividends were proposed or declared<br>but not recognised as a liability in the<br>financial statements                                   | Disclose the income tax consequences, if any.                                                                                                                                                                                       |
| IAS12(88)                  | Tax-related contingent liabilities or<br>contingent assets, and changes in tax<br>rates or tax laws enacted after the<br>reporting period | Provide disclosures required under IAS 37 and IAS 10.                                                                                                                                                                               |
| IAS12(81)(j)               | Business combination: changes in the deferred tax assets of the acquirer recognised as a result of the combination                        | Disclose the amount of the change.                                                                                                                                                                                                  |
| IAS12(81)(k)               | Deferred tax benefits acquired in a<br>business combination but only<br>recognised in a subsequent period                                 | Describe the event or change in circumstances that caused the deferred tax asset to be recognised.                                                                                                                                  |

#### Changes in tax rate

IAS12(81)(d)

13. Where changes to the applicable tax rate were substantively enacted during the year, the adjustments to the deferred tax balances appear as another reconciling item in the reconciliation of income tax payable to income tax. The associated explanations could be along the following lines:

The reduction of the Oneland corporate tax rate from 30% to 28% was substantively enacted on 26 June 2024 and will be effective from 1 April 2025. As a result, the relevant deferred tax balances have been remeasured. Deferred tax expected to reverse in 2025 has been measured using the effective rate that will apply in Oneland for the period (28.5%). For years ending after 31 December 2024, the group has used the new tax rate of 28%.

Further reductions to the Oneland tax rate have been announced which will reduce the rate by 1% per annum to 24% by 1 April 2028. However, these changes are expected to be enacted separately each year. As a consequence, they had not been substantively enacted at the reporting date, so they are not recognised in these financial statements.

The impact of the change in tax rate has been recognised in tax expense in profit or loss, except to the extent that it relates to items previously recognised outside profit or loss. For the group, such items includ, in particular, remeasurements of post-employment benefit liabilities and the expected tax deduction in excess of the recognised expense for equity-settled share-based payments.

|                           | 7 Financial assets and financial I                                                                                                                                                                                                                                                                                                             | iabilities 1,22,                               | 23                                                              |                                                                |
|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------|
| Not mandatory             | <ul> <li>This note provides information about the group's finance</li> <li>an overview of all financial instruments held by the</li> <li>specific information about each type of financial instance</li> <li>accounting policies, and</li> <li>information about determining the fair value of the estimation uncertainty involved.</li> </ul> | group,<br>strument,                            |                                                                 | and                                                            |
| IFRS7(8)                  | The group holds the following financial instruments:                                                                                                                                                                                                                                                                                           |                                                |                                                                 |                                                                |
|                           | Financial assets                                                                                                                                                                                                                                                                                                                               | Notes                                          | 2024<br>CU'000                                                  | 2023<br>CU'000                                                 |
|                           | Financial assets at amortised cost<br>Trade receivables<br>Other financial assets at amortised cost<br>Cash and cash equivalents<br>Financial assets at FVOCI<br>Financial assets at FVTPL<br>Derivative financial instruments<br>Used for hedging                                                                                             | 7(a)<br>7(b)<br>7(e)<br>7(c)<br>7(d)<br>12(a)  | 15,662<br>4,596<br>55,083<br>6,782<br>13,690<br>2,162<br>97,975 | 8,220<br>3,471<br>30,299<br>7,148<br>11,895<br>2,129<br>63,162 |
| Revised illustration      | Financial liabilities                                                                                                                                                                                                                                                                                                                          | Notes                                          | 2024<br>CU'000                                                  | 2023<br>CU'000                                                 |
|                           | Liabilities at amortised cost<br>Trade and other payables *<br>Liabilities under supplier finance arrangement<br>Borrowings<br>Lease liabilities<br>Derivative financial instruments<br>Used for hedging<br>Held for trading at FVTPL<br>* Excluding non-financial liabilities. 4                                                              | 7(f)<br>7(g)<br>7(h)<br>8(b)<br>12(a)<br>12(a) | 13,030<br>670<br>97,515<br>11,501<br>766<br>610<br>124,092      | 9,801<br>480<br>84,595<br>11,291<br>777<br>621<br>107,565      |
| IFRS7(36)(a),(31),(34)(c) | The group's exposure to various risks associated with the maximum exposure to credit risk at the end of the class of financial assets mentioned above.<br>7(a) Trade receivables                                                                                                                                                               |                                                |                                                                 |                                                                |
| IFR\$15(116)(a)           | Current assets<br>Trade receivables from contracts with customers                                                                                                                                                                                                                                                                              | 31 Dec 2024<br>CU'000<br>16,308                | 31 Dec 2023<br>CU'000<br>8,570                                  | 1 Jan 2023<br>CU'000<br>5,238                                  |
| IAS1(77)<br>IAS1(77)      | Loss allowance (see note 12(c))                                                                                                                                                                                                                                                                                                                | (646)<br>15,662                                | (350)<br>8,220                                                  | (115)<br>5,123                                                 |

|                                                                | 7(a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Trade receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                      |                                                                                                  |
|----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| IAS1(117)                                                      | (i)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Classification as trade receivables <sup>2,3</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                      |                                                                                                  |
| IFRS7(21)<br>IFRS9(5.1.3),(4.1.2),(5.4.1)                      | ordina<br>classif<br>uncon<br>recogr<br>contra<br>effecti                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | receivables are amounts due from customers for goods sold or<br>ry course of business. They are generally due for settlement wi<br>ied as current. Trade receivables are recognised initially at the<br>ditional, unless they contain significant financing components, i<br>nised at fair value. The group holds the trade receivables with th<br>ctual cash flows, and it therefore measures them subsequently<br>ve interest method. Details about the group's impairment policie<br>ince are provided in note 12(c). | thin 30 days and are<br>amount of considera<br>n which case they a<br>ne objective of collec<br>at amortised cost us | e therefore all<br>ation that is<br>re<br>cting the<br>sing the                                  |
|                                                                | (ii)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Transferred receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                      |                                                                                                  |
| IFRS7(42D)(a)-(c),(e)<br>IFRS9(B4.1.3)<br>Revised illustration | The carrying amounts of the trade receivables include receivables which are subject to a factoring arrangement. Under this arrangement, VALUE Manufacturing Limited has transferred the relevant receivables to the factor in exchange for cash. However, VALUE Manufacturing Limited has retain substantially all of the risks and rewards of ownership through late payment and credit risk. The gr therefore continues to recognise the transferred assets in their entirety in its statement of financial position. The amount repayable under the factoring agreement is presented as secured borrowing The group's accounting policy is to interpret 'held to collect' on the basis of the accounting treatme and the continued recognition of the receivables on the balance sheet. The group therefore conside that the 'held to collect' business model remains appropriate for these receivables and hence continues measuring them at amortised cost. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                      | relevant<br>as retained<br>k. The group<br>financial<br>orrowing.<br>g treatment<br>re considers |
|                                                                | The re                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | elevant carrying amounts are as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0004                                                                                                                 | 0000                                                                                             |
|                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2024<br>CU'000                                                                                                       | 2023<br>CU'000                                                                                   |
|                                                                | Trans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ferred receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 3,250                                                                                                                | -                                                                                                |
|                                                                | Asso                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ciated secured borrowing (bank loans – see note 7(h))                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3,100                                                                                                                | -                                                                                                |
|                                                                | behalf<br>preser                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | gement considers that, in substance, the factor collects the amo<br>and retains the cash in settlement of the separate financing tra<br>nts the cash inflows, received from the factor as financing cash<br>ents by the debtor as both operating cash inflows and financing                                                                                                                                                                                                                                              | nsaction. The group                                                                                                  | therefore                                                                                        |
|                                                                | (iii)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Fair values of trade receivables <sup>12-13</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                      |                                                                                                  |
| IFRS7(25),(29)(a)<br>IFRS13(97),(93)(b),(d)                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | the short-term nature of the current receivables, their carrying nable approximation of their fair value.                                                                                                                                                                                                                                                                                                                                                                                                                | amount is considere                                                                                                  | ed to be a                                                                                       |
|                                                                | (iv)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Impairment and risk exposure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                      |                                                                                                  |
| IFRS7(31),(34)(c)                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | nation about the impairment of trade receivables and the group's n currency risk can be found in notes 12(b) and (c).                                                                                                                                                                                                                                                                                                                                                                                                    | s exposure to credit                                                                                                 | risk and                                                                                         |
|                                                                | 7(b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Other financial assets at amortised cost                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                      |                                                                                                  |
| IAS1(117)                                                      | (i)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Classification of other financial assets at amortised cost <sup>2,3</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                      |                                                                                                  |
| IFRS9(4.1.2)                                                   | The gr<br>met:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | roup classifies its financial assets as at amortised cost only if bo                                                                                                                                                                                                                                                                                                                                                                                                                                                     | oth of the following c                                                                                               | riteria are                                                                                      |
|                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | e asset is held within a business model whose objective is to cond                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ollect the contractua                                                                                                | l cash flows,                                                                                    |
|                                                                | • th                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | e contractual terms give rise to cash flows that are solely paym                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ents of principal and                                                                                                | d interest.                                                                                      |
|                                                                | See n                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ote 25(o) for the remaining relevant accounting policies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                      |                                                                                                  |

### 7(b) Other financial assets at amortised cost

Financial assets at amortised cost include the following debt instruments:

|                                             | 1                                                                                                                                                                                    |                                                   | 2024                                                     |                                                     |                                               | 2023                                         |                         |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------|----------------------------------------------|-------------------------|
| IAS1(77),(78)(b)                            |                                                                                                                                                                                      |                                                   |                                                          |                                                     |                                               | Non-                                         |                         |
| IFRS7(6)                                    |                                                                                                                                                                                      | Current<br>CU'000                                 | Non-current<br>CU'000                                    | Total<br>CU'000                                     | Current<br>CU'000                             | current<br>CU'000                            | Total<br>CU'000         |
|                                             | Loans to related parties (ii)                                                                                                                                                        | -                                                 | 1,300                                                    | 1,300                                               | -                                             | 700                                          | 700                     |
|                                             | Loans to key management                                                                                                                                                              | 400                                               | <b>FF4</b>                                               | 747                                                 | 400                                           | 400                                          | 000                     |
|                                             | personnel (ii)<br>Debenture assets                                                                                                                                                   | 166                                               | 551<br>750                                               | 717<br>750                                          | 126                                           | 480<br>750                                   | 606<br>750              |
|                                             | Zero coupon bonds                                                                                                                                                                    | -                                                 | 460                                                      | 460                                                 | -                                             | 425                                          | 425                     |
|                                             | Listed corporate bonds                                                                                                                                                               | -                                                 | 94                                                       | 94                                                  | -                                             | 90                                           | 90                      |
|                                             | Other receivables (ii)                                                                                                                                                               | 939                                               | 375                                                      | 1,314                                               | 716                                           | 200                                          | 916                     |
|                                             |                                                                                                                                                                                      | 1,105                                             | 3,530                                                    | 4,635                                               | 842                                           | 2,645                                        | 3,487                   |
|                                             | Less: loss allowance for<br>other financial assets at<br>amortised cost (note                                                                                                        |                                                   | (2.4)                                                    | (22)                                                |                                               | (10)                                         | (10)                    |
|                                             | 12(c))                                                                                                                                                                               | (5)                                               | (34)                                                     | (39)                                                | - 042                                         | (16)                                         | (16)                    |
|                                             |                                                                                                                                                                                      | 1,100                                             | 3,496                                                    | 4,596                                               | 842                                           | 2,629                                        | 3,471                   |
| IFRS7(7),(38)                               | <ul> <li>(ii) Other receivables</li> <li>These amounts generally aris</li> <li>Interest can be charged at m</li> <li>is not normally obtained. The</li> </ul>                        | arket rates w                                     | here the terms                                           | of repayment                                        | exceed six                                    | months. Co                                   | ollateral               |
|                                             | from the end of the reporting                                                                                                                                                        |                                                   |                                                          |                                                     | iu payable v                                  |                                              | years                   |
| IAS24(18)                                   | Further information relating to note 20.                                                                                                                                             |                                                   | ated parties and                                         | d key manage                                        | ement perso                                   | nnel is set o                                | out in                  |
|                                             | (iii) Fair values of other fin                                                                                                                                                       | ancial assets                                     | s at amortised o                                         | cost <sup>12-13</sup>                               |                                               |                                              |                         |
| IFRS7(25),(6)                               | Fair value for the following in an active market (classified a                                                                                                                       |                                                   |                                                          |                                                     |                                               |                                              |                         |
|                                             |                                                                                                                                                                                      |                                                   |                                                          |                                                     |                                               | 2024                                         | 2023                    |
|                                             | Debesture eccets                                                                                                                                                                     |                                                   |                                                          |                                                     | (                                             | CU'000<br>795                                | CU'000<br>767           |
|                                             | Debenture assets<br>Zero coupon bonds                                                                                                                                                |                                                   |                                                          |                                                     |                                               | 795<br>482                                   | 433                     |
|                                             | Listed corporate bonds                                                                                                                                                               |                                                   |                                                          |                                                     |                                               | 150                                          | 100                     |
|                                             |                                                                                                                                                                                      |                                                   |                                                          |                                                     |                                               | 100                                          | 100                     |
| IFRS7(25),(29)(a)<br>IFRS13(97),(93)(b),(d) | Due to the short-term nature<br>be reasonable approximation<br>fair values are also not signif<br>granted to key management<br>2024, compared to a carrying<br>amount of CU480,000). | s of their fair<br>cantly differe<br>personnel, w | values. For the<br>ent from their ca<br>hich have a fair | e majority of th<br>arrying amour<br>r value of CU4 | he non-curre<br>its. An excer<br>481,000 as a | ent receivat<br>otion is loar<br>at 31 Decer | oles, the<br>ns<br>nber |
|                                             | The fair values were calculat<br>They are classified as level 3<br>unobservable inputs including                                                                                     | fair values in                                    | n the fair value                                         | hierarchy due                                       | to the inclu                                  |                                              | ng rate.                |
|                                             | (iv) Impairment and risk e                                                                                                                                                           | xposure                                           |                                                          |                                                     |                                               |                                              |                         |
|                                             | Note 12(c) sets out information credit risk.                                                                                                                                         |                                                   | impairment of f                                          | inancial asse                                       | ts and the gr                                 | roup's expo                                  | sure to                 |
| IFRS7(34)                                   | All of the financial assets at a no exposure to foreign currer will be held to maturity.                                                                                             |                                                   |                                                          |                                                     |                                               |                                              |                         |

|                            | 7(c) Financial assets at fair value through other comprehen                                                                                                                                                                             | sive income                    |                |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------|
| IAS1(117)                  | (i) Classification of financial assets at fair value through o                                                                                                                                                                          | ther comprehensive income      | 2,3            |
|                            | Financial assets at FVOCI comprise:                                                                                                                                                                                                     |                                |                |
| IFRS7(11A)(b),(21)         | ·                                                                                                                                                                                                                                       |                                |                |
| IFRS9(4.1.4),(5.7.5)       | <ul> <li>equity securities which are not held for trading and for what initial recognition to present changes in fair value in OC the group considers this classification to be more relevant.</li> </ul>                               | CI; these are strategic invest |                |
| IFRS9(4.1.2A)              | <ul> <li>debt securities where the contractual cash flows are sole<br/>and the objective of the group's business model is achiev<br/>flows and by selling financial assets.</li> </ul>                                                  | ly payments of principal and   |                |
|                            | (ii) Equity investments at fair value through other compreh                                                                                                                                                                             | ensive income                  |                |
| IFRS7(11A)(a),(c)          | Equity investments at FVOCI comprise the following individua                                                                                                                                                                            | l investments:                 |                |
|                            |                                                                                                                                                                                                                                         | 2024                           | 2023           |
|                            | Non-current consta                                                                                                                                                                                                                      | CU,000                         | CU'000         |
|                            | Non-current assets <i>Listed securities</i>                                                                                                                                                                                             |                                |                |
|                            | Hardwood Ltd                                                                                                                                                                                                                            | -                              | 1,900          |
|                            | Furniture Suppliers Plc                                                                                                                                                                                                                 | 870                            | -              |
|                            | Furniture Purchasers Inc                                                                                                                                                                                                                | 1,305                          | 975            |
|                            | Sleep Willow Plc                                                                                                                                                                                                                        | 653                            | 250            |
|                            | Pine Oak Property Inc                                                                                                                                                                                                                   | 1,286                          | 1,001          |
|                            |                                                                                                                                                                                                                                         | 4,114                          | 4,126          |
|                            | Unlisted securities                                                                                                                                                                                                                     |                                |                |
|                            | Softwood Ltd                                                                                                                                                                                                                            | 690                            | 1,072          |
|                            | Mahogany Ltd                                                                                                                                                                                                                            | 460                            | 550            |
|                            |                                                                                                                                                                                                                                         | 1,150                          | 1,622          |
|                            |                                                                                                                                                                                                                                         | 5,264                          | 5,748          |
| IFRS7(21)<br>IFRS9(B5.7.1) | On disposal of these equity investments, any related balance reclassified to retained earnings. Note 25(o) sets out the remainded earnings.                                                                                             |                                |                |
|                            | (iii) Disposal of equity investments                                                                                                                                                                                                    |                                |                |
| IFRS7(11B),(11A)(e)        | Since 1 January 2024, the group has sold its shares in Hardw for cash. The shares sold had a fair value of CU2,275,000, ar CU646,000 which had already been included in OCI. This gai earnings, net of tax of CU194,000, see note 9(c). | d the group realised a gain    | of             |
|                            | The group sold its investment in Super Floors Ltd last year, si the group's investment strategy. The shares sold had a fair va sale, and the group realised a loss of CU548,000 which was t tax of CU164,000.                           | alue of CU2,143,000 at the t   | ime of the     |
|                            | (iv) Debt instruments at fair value through other comprehe                                                                                                                                                                              | nsive income                   |                |
| IAS1(77)                   | Debt instruments at FVOCI comprise the following investment                                                                                                                                                                             | ts in listed and unlisted bond | ls:            |
|                            |                                                                                                                                                                                                                                         | 2024<br>CU'000                 | 2023<br>CU'000 |
|                            | Non-current assets                                                                                                                                                                                                                      |                                |                |
|                            | Listed bonds                                                                                                                                                                                                                            | 728                            | 650            |
|                            | Unlisted debt securities                                                                                                                                                                                                                | 790                            | 750            |
|                            |                                                                                                                                                                                                                                         | 1,518                          | 1,400          |
| IFRS9(5.7.10)              | On disposal of these debt instruments, any related balance w to other gains/(losses) within profit or loss.                                                                                                                             |                                |                |
| IAS24(18)                  | The unlisted debt securities include CU250,000 (2023 – nil) o controlled by the ultimate parent entity, Lion AG.                                                                                                                        | f securities issued by entitie | s that are     |

#### 7(c) Financial assets at fair value through other comprehensive income

#### (v) Amounts recognised in profit or loss and other comprehensive income

During the year, the following gains/(losses) were recognised in profit or loss and other comprehensive income:

|                                         |                                                                                                                                                                   | 2024<br>CU'000 | 2023<br>CU'000 |
|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| IFRS7(20)(a)(vii)<br>IFRS7(20)(a)(viii) | Gains/(losses) recognised in other comprehensive income (see note 9(c))<br>Related to equity investments<br>Related to debt investments                           | 632<br>118     | (1,230)        |
| IFRS7(11A)(d)                           | Dividends from equity investments held at FVOCI recognised in profit                                                                                              | 750            | (1,458)        |
|                                         | or loss in other income (see note 5 (a))<br>Related to investments derognised during the period<br>Related to investments held at the end of the reporting period | 963<br>642     | -<br>800       |
|                                         |                                                                                                                                                                   | 1,605          | 800            |

#### (vi) Non-current assets pledged as security

See note 24 for information on non-current assets pledged as security by the group.

#### (vii) Fair value, impairment and risk exposure

Information about the methods and assumptions used in determining fair value is provided in note 7(i), and information about the loss allowance recognised on debt instruments at FVOCI is provided in note 12(c).

All of the financial assets at FVOCI are denominated in Oneland currency units. For an analysis of the sensitivity of the assets to price and interest rate risk, see note 12(b).

#### (viii) Significant estimates <sup>2</sup>

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The group uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. For details of the key assumptions used, and the impact of changes to these assumptions, see note 7(i).

|                               | 7(d) Financial assets at fair value through profit or loss                                                                                      |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(117)                     | (i) Classification of financial assets at fair value through profit or loss <sup>2,3</sup>                                                      |
|                               | The group classifies the following financial assets at FVTPL:                                                                                   |
| IFRS9(4.1.2)<br>IFRS9(4.1.2A) | <ul> <li>debt instruments that do not qualify for measurement at either amortised cost (see note 7(b)) or<br/>FVOCI (see note 7(c)),</li> </ul> |
|                               | <ul> <li>equity investments that are held for trading, and</li> </ul>                                                                           |
| IFRS9(5.7.5)                  | <ul> <li>equity investments for which the entity has not elected to recognise fair value gains and losses<br/>through OCI.</li> </ul>           |

IFRS7(14)

IFRS13(93)

IFRS7(34)

IFRS13(91)(a)

IAS1(125)

|                         | 7(d) Financial assets at fair value through profit or loss                                                                                              |                |                |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| IAS1(77)                | Financial assets mandatorily measured at FVTPL include the following:                                                                                   |                |                |
| IFRS7(6),(31)           |                                                                                                                                                         | 2024<br>CU'000 | 2023<br>CU'000 |
| IAS1(77)                | Non-current assets                                                                                                                                      | 4 400          | 000            |
| IAS1(77)                | Unlisted preference shares <sup>5</sup>                                                                                                                 | 1,100<br>1,290 | 980            |
|                         | Contingent consideration (see note 15(c))                                                                                                               | 2,390          | 980            |
|                         | Current assets                                                                                                                                          | _,             |                |
| IAS1(77)                | US listed equity securities                                                                                                                             | 5,190          | 4,035          |
| IAS1(77)                | Oneland listed equity securities                                                                                                                        | 6,110          | 6,880          |
|                         |                                                                                                                                                         | 11,300         | 10,915         |
|                         | _                                                                                                                                                       | 13,690         | 11,895         |
|                         | See note 25(o) for the remaining relevant accounting policies.                                                                                          |                |                |
|                         | (ii) Amounts recognised in profit or loss                                                                                                               |                |                |
| IFRS7(20)(a)(i)         | During the year, the following gains/(losses) were recognised in profit or le                                                                           | DSS:           |                |
|                         |                                                                                                                                                         | 2024<br>CU'000 | 2023<br>CU'000 |
|                         | Fair value gains/(losses) on equity investments at FVTPL recognised in other gains/(losses) (see note 5(b))                                             | 835            | (690)          |
|                         | Fair value gains on debt instruments at FVTPL recognised in other gains/(losses) (see note 5(b))                                                        | 120            | 100            |
|                         | Fair value gain on contingent consideration recognised in profit from discontinued operations (see note 15(c))                                          | 90             | -              |
|                         | (iii) Risk exposure and fair value measurements                                                                                                         |                |                |
| IFRS7(31)<br>IFRS13(93) | Information about the group's exposure to price risk is provided in note 12<br>the methods and assumptions used in determining fair value, see note 7(i |                | n about        |
|                         | 7(e) Cash and cash equivalents                                                                                                                          |                |                |
|                         |                                                                                                                                                         | 2024           | 2023           |
|                         |                                                                                                                                                         | CU'000         | CU'000         |
|                         | Current assets                                                                                                                                          |                |                |
| IAS7(45)                | Cash at hand                                                                                                                                            | 750            | 600            |
| IAS7(45)                | Demand deposits                                                                                                                                         | 54,333         | 29,699         |
|                         |                                                                                                                                                         | 55,083         | 30,299         |

|                      | 7(e) Cash and cash equivalents                                                                                                                                                                                                                                                                            |                                                                                                          |                                              |
|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------|
|                      | (i) Reconciliation to cash flow statement                                                                                                                                                                                                                                                                 |                                                                                                          |                                              |
| IAS7(45)             | The above figures reconcile to the amount of cash shown the financial year as follows:                                                                                                                                                                                                                    | in the statement of cash flows                                                                           | at the end of                                |
|                      |                                                                                                                                                                                                                                                                                                           | 2024<br>CU'000                                                                                           | 2023<br>CU'000                               |
|                      | Balances as above                                                                                                                                                                                                                                                                                         | 55,083                                                                                                   | 30,299                                       |
| IAS7(8)              | Bank overdrafts (see note 7(h))                                                                                                                                                                                                                                                                           | (2,650)                                                                                                  | (2,250)                                      |
|                      | Balances per statement of cash flows                                                                                                                                                                                                                                                                      | 52,433                                                                                                   | 28,049                                       |
|                      | (ii) Classification as cash equivalents <sup>2,3</sup>                                                                                                                                                                                                                                                    |                                                                                                          |                                              |
| IAS7(46)             | Term deposits are presented as cash equivalents if they had the date of acquisition and are repayable with 24 hours' no form of penalties. See note 25(k) for the group's other according equivalents.                                                                                                    | tice with no loss of interest or a                                                                       | any other                                    |
|                      |                                                                                                                                                                                                                                                                                                           |                                                                                                          |                                              |
|                      | (iii) Restricted cash <sup>6,7</sup>                                                                                                                                                                                                                                                                      |                                                                                                          |                                              |
| IAS7(48)             | <i>(iii)</i> Restricted cash <sup>6,7</sup><br>The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use                                                                                | ese deposits are subject to regu                                                                         | llatory                                      |
| IAS7(48)             | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use                                                                                                                               | ese deposits are subject to regu                                                                         | llatory                                      |
| IAS7(48)             | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The                                                                                                                                                                                            | ese deposits are subject to regu<br>by the other entities within the<br>2024                             | ılatory<br>group.<br>2023                    |
| IAS7(48)             | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use 7(f) Trade and other payables <sup>15,22</sup>                                                                                | ese deposits are subject to regu<br>by the other entities within the                                     | ılatory<br>group.                            |
| IAS7(48)<br>IAS1(77) | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use<br>7(f) Trade and other payables <sup>15,22</sup><br>Current liabilities                                                      | ese deposits are subject to regu<br>by the other entities within the<br>2024<br>CU'000                   | ilatory<br>group.<br>2023<br>CU'000          |
|                      | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use<br>7(f) Trade and other payables <sup>15,22</sup><br>Current liabilities<br>Trade payables                                    | ese deposits are subject to regu<br>by the other entities within the<br>2024<br>CU'000<br>9,330          | ilatory<br>group.<br>2023<br>CU'000<br>7,751 |
|                      | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use 7(f) Trade and other payables <sup>15,22</sup> Current liabilities Trade payables Payroll tax and other statutory liabilities | ese deposits are subject to regu<br>by the other entities within the<br>2024<br>CU'000                   | ilatory<br>group.<br>2023<br>CU'000          |
| IAS1(77)             | The cash and cash equivalents disclosed above and in the CU7,314,000 which are held by VALUE Overseas Ltd. The restrictions and are therefore not available for general use<br>7(f) Trade and other payables <sup>15,22</sup><br>Current liabilities<br>Trade payables                                    | ese deposits are subject to regu<br>by the other entities within the<br>2024<br>CU'000<br>9,330<br>1,570 | 2023<br>2023<br>CU'000<br>7,751<br>1,207     |

Trade payables are unsecured and are usually paid within 30 days of recognition.

IFRS7(29)(a) IFRS13(97),(93)(b),(d)

IFRS15(55),(B20)-(B27)

IAS1(117)

The carrying amounts of trade and other payables are considered to be reasonable approximations of their fair values, due to their short-term nature. 12-13

#### **Refund liabilities** (i)

Where a customer has a right to return a product within a given period, the group recognises a refund liability for the amount of consideration received for which the entity does not expect to be entitled (CU221,000; 2023 – CU110,000). The group also recognises a right to the returned goods measured by reference to the former carrying amount of the goods (CU76,000 as at 31 December 2024 and CU38,000 as at 31 December 2023; see note 8(g)). The costs to recover the products are not material, because the customers usually return them in a saleable condition.

Refund liabilities are further recognised for volume discounts payable to wholesale customers (CU269,000; 2023 - CU125,000). Note 3(c) has further explanations about both types of refund liabilities.

| New requirements                        | 7(g) Liabilities under supplier finance                                                                                                                                                                                                                                                                                                                                                                                                                                          | e arrangement <sup>15</sup>                                                                                                |                                                                                                                         |                                                                                    |  |  |  |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--|--|--|
|                                         | (i) Supplier finance arrangements <sup>8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3-11                                                                                                                       |                                                                                                                         |                                                                                    |  |  |  |
| IAS7(44G)                               | Supplier finance arrangements are characterised by one or more finance providers offering to pay amounts that an entity owes its suppliers and the entity agreeing to pay according to the terms and conditions of the arrangements at the same date as, or a date later than, when suppliers are paid. These arrangements provide the entity with extended payment terms, or the entity's suppliers with early payment terms, compared to the related invoice payment due date. |                                                                                                                            |                                                                                                                         |                                                                                    |  |  |  |
| IAS7(44H)(a)                            | 2025. Under the arrangement, a bank                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                            |                                                                                                                         |                                                                                    |  |  |  |
|                                         | <ul> <li>the due date has been extension</li> <li>and</li> <li>the acquired payables are no supplier.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                 | -                                                                                                                          |                                                                                                                         |                                                                                    |  |  |  |
| IAS7(44H)(b)(iii)                       | Range of payment due dates                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2024                                                                                                                       | 2023                                                                                                                    | 2022 <sup>10</sup>                                                                 |  |  |  |
|                                         | Liabilities under supplier finance arrangement                                                                                                                                                                                                                                                                                                                                                                                                                                   | 45 days after invoice<br>date                                                                                              |                                                                                                                         | 45 days after invoice<br>date                                                      |  |  |  |
|                                         | Comparable trade payables that are not part of the supplier finance arrangement (same line of business)                                                                                                                                                                                                                                                                                                                                                                          | 0-30 days after<br>invoice date                                                                                            | -                                                                                                                       | -                                                                                  |  |  |  |
|                                         | Carrying amount of liabilities under supplier finance arrangement                                                                                                                                                                                                                                                                                                                                                                                                                | 2024<br>CU'000                                                                                                             |                                                                                                                         |                                                                                    |  |  |  |
| IAS7(44H)(b)(i)                         | Liabilities under supplier finance arrangement                                                                                                                                                                                                                                                                                                                                                                                                                                   | 670                                                                                                                        | 480                                                                                                                     | 460                                                                                |  |  |  |
| IAS7(44H)(b)(ii)                        | of which the supplier has received payment from the finance provider                                                                                                                                                                                                                                                                                                                                                                                                             | 460                                                                                                                        | 370                                                                                                                     | 400                                                                                |  |  |  |
| IAS7(44H)(c)                            | There were no material business comb<br>liabilities under the supplier finance arr<br>trade payables to liabilities under the s<br>in 2024 and 2023 respectively.                                                                                                                                                                                                                                                                                                                | angement in either pe                                                                                                      | eriod. There were non                                                                                                   | -cash transfers from                                                               |  |  |  |
| IFRS7(29)(a)<br>IFRS13(97),(93)(b),(d)  | The carrying amounts of liabilities under reasonable approximations of their fair                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                            |                                                                                                                         |                                                                                    |  |  |  |
|                                         | (ii) Significant judgement - supplie                                                                                                                                                                                                                                                                                                                                                                                                                                             | r finance arrangemen                                                                                                       | t <sup>8</sup>                                                                                                          |                                                                                    |  |  |  |
| IAS1(117),(122)<br>Revised illustration | As disclosed above, given that the onl<br>45 days after the invoice date and the<br>against the credit notes received from<br>to present the amounts as a separate<br>borrowings.                                                                                                                                                                                                                                                                                                | group no longer bein<br>the supplier, manage                                                                               | g able to offset the ac<br>ment has determined                                                                          | quired payables<br>that it is appropriate                                          |  |  |  |
|                                         | For the purpose of the cash flow state<br>part of the working capital used in the<br>cash outflows to settle the supplier fin                                                                                                                                                                                                                                                                                                                                                    | entity's principal reve                                                                                                    | nue-producing activiti                                                                                                  |                                                                                    |  |  |  |
|                                         | Management considers that the finance<br>the entity. The payments made by the<br>outflows and financing cash inflows in<br>provider pays the supplier. When the<br>provider, this is presented as a finance<br>supplier finance arrangement are inclu-                                                                                                                                                                                                                           | ce provider settles the<br>finance provider are<br>equal but opposite ar<br>group subsequently p<br>ing cash outflow. As a | invoices as a payme<br>therefore presented a<br>mounts at the point wi<br>ays the amount outsta<br>consequence, the lia | s operating cash<br>nen the finance<br>anding to the finance<br>bilities under the |  |  |  |

# 7(h) Borrowings 16,22,23

|          |                                   | Current<br>CU'000 | 2024<br>Non-<br>current<br>CU'000 | Total<br>CU'000 | Current<br>CU'000 | 2023<br>Non-<br>current<br>CU'000 | Total<br>CU'000 |
|----------|-----------------------------------|-------------------|-----------------------------------|-----------------|-------------------|-----------------------------------|-----------------|
| IAS1(77) | Secured                           |                   |                                   |                 |                   |                                   |                 |
|          | Bank overdrafts                   | 2,650             | -                                 | 2,650           | 2,250             | -                                 | 2,250           |
|          | Bank loans (i)                    | 4,250             | 37,535                            | 41,785          | 2,865             | 45,500                            | 48,365          |
|          | Debentures (v)                    | -                 | -                                 | -               | 2,000             | 2,000                             | 4,000           |
|          | Other loans                       | 450               | 8,580                             | 9,030           | 150               | 14,100                            | 14,250          |
|          | Total secured borrowings (i)      | 7,350             | 46,115                            | 53,465          | 7,265             | 61,600                            | 68,865          |
| IAS1(77) | Unsecured                         |                   |                                   |                 |                   |                                   |                 |
|          | Other borrowings                  | 1,050             | -                                 | 1,050           | 730               | -                                 | 730             |
|          | Convertible notes (iii)           | -                 | 16,815                            | 16,815          | -                 | -                                 | -               |
|          | Redeemable preference shares (iv) | -                 | 11,000                            | 11,000          | -                 | 11,000                            | 11,000          |
|          | Loans from related parties *      | -                 | 15,185                            | 15,185          | -                 | 4,000                             | 4,000           |
|          | Total unsecured borrowings        | 1,050             | 43,000                            | 44,050          | 730               | 15,000                            | 15,730          |
|          | Total borrowings                  | 8,400             | 89,115                            | 97,515          | 7,995             | 76,600                            | 84,595          |

\* Further information relating to loans from related parties is set out in note 20.

# (i) Secured liabilities and assets pledged as security Of the bank loans, CU3,100,000 relate to transferred receivables (see note 7(a)(ii)). The remaining bank loans and overdrafts are secured by first mortgages over the group's freehold land and buildings, including those classified as investment properties. The debentures were secured by a floating charge over the assets of VALUE Plc. Lease liabilities are secured, because the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

IFRS7(14)(a)

The carrying amounts of financial and non-financial assets pledged as security for current and noncurrent borrowings are disclosed in note 24.

7(h) Borrowings 16,22,23

#### (ii) Compliance with loan covenants <sup>23</sup>

WALUE Plc has complied with the financial covenants of its bank loans during both periods presented, see note 13 for details.

#### (iii) Convertible notes <sup>15</sup>

IAS1(79)(a)(vii)

IAS1(135)(d)

VALUE Plc issued 1,500,000 7% convertible notes for CU20 million on 23 January 2024. The notes are convertible into ordinary shares of the entity, at the option of the holder, or repayable on 23 January 2027. The conversion rate is two shares for each note held, which is based on the market price per share at the date of the issue of the notes (CU6.10), but subject to adjustments for share splits or share consolidations. The convertible notes are presented in the statement of financial position as follows:

|                                                                                                      | 2024        | 2023   |
|------------------------------------------------------------------------------------------------------|-------------|--------|
|                                                                                                      | CU'000      | CU'000 |
| Face value of notes issued                                                                           | 20,000      | -      |
| Other equity securities - value of conversion rights (see note 9(b))                                 | (3,500)     | -      |
|                                                                                                      | 16,500      | -      |
| Interest expense *                                                                                   | 842         | -      |
| Interest paid                                                                                        | (527)       | -      |
| Non-current liability                                                                                | 16,815      | -      |
| * Interpret over and a coloridated by combined the offective interpret rate of 0.00% to the lighting | v component |        |

\* Interest expense is calculated by applying the effective interest rate of 9.6% to the liability component.

|                                        | 7(h) Borrowings <sup>16,22,23</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------------------------------|----------------------|--|--|
| IAS32(17),(18),(28),(29),<br>(AG31)(a) | The initial fair value of the liability portion of the bond was determined using a market interest rate for<br>an equivalent non-convertible bond at the issue date. The liability is subsequently recognised on an<br>amortised cost basis until extinguished on conversion or maturity of the bonds. The remainder of the<br>proceeds is allocated to the conversion option and recognised in shareholders' equity, net of income<br>tax, and not subsequently remeasured. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
|                                        | (iv) Redeemable preference shares                                                                                                                                                                                                                                                                                                                                                                                                                                            | 15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                      |                              |                      |  |  |
| IFRS7(7)<br>IAS1(79)(a)(v)             | value of the preference shares. The shares are red value Plc at any time before that date annum. If insufficient profits are available                                                                                                                                                                                                                                                                                                                                       | The redeemable preference shares represent 5,000,000 fully paid 6% cumulative redeemable preference shares. The shares are redeemable at CU2.20 per share on 31 December 2030 or by /ALUE Plc at any time before that date. The shares are entitled to dividends at the rate of 6% per annum. If insufficient profits are available in a particular financial year, the dividends accumulate and are payable when sufficient profits are available. The shares participate in a winding up of the company poly to the extent of CU2.20 per share. |                      |                              |                      |  |  |
| IAS32(17),(18)                         | Since the shares are mandatorily rede                                                                                                                                                                                                                                                                                                                                                                                                                                        | emable on a speci                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | fied date, they ar   | e recognised as l            | iabilities.          |  |  |
| IFRS7(7)<br>IFRS9(3.3.3)               | (v) Repurchase of debentures<br>During the reporting period, VALUE Plasum payment of CU1,605,000. The cal                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
| IFRS7(20)(a)(v)                        | CU2,000,000 and costs incurred were CU355,000, which was recognised as                                                                                                                                                                                                                                                                                                                                                                                                       | CU40,000, resultir                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ng in a net gain o   | n extinguishment             |                      |  |  |
|                                        | (vi) Offsetting                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
|                                        | See note 23 for information about the                                                                                                                                                                                                                                                                                                                                                                                                                                        | group's offsetting a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | arrangements.        |                              |                      |  |  |
|                                        | (vii) Fair value <sup>12-13</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
| IFRS7(25),(29)(a)                      | <ul> <li>(vii) Fair value <sup>12-13</sup></li> <li>For the majority of the borrowings, the amounts, since either:</li> </ul>                                                                                                                                                                                                                                                                                                                                                | fair values are not                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | materially differe   | ent from their carr          | ying                 |  |  |
|                                        | <ul> <li>the interest payable on those born</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                       | owings is close to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | current market ra    | ites, or                     |                      |  |  |
|                                        | • the borrowings are of a short-term                                                                                                                                                                                                                                                                                                                                                                                                                                         | nature.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                      |                              |                      |  |  |
|                                        | Material differences are identified only                                                                                                                                                                                                                                                                                                                                                                                                                                     | for the following b                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | orrowings:           |                              |                      |  |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                      | 2023                         |                      |  |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Carrying<br>amount<br>CU'000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Fair value<br>CU'000 | Carrying<br>amount<br>CU'000 | Fair value<br>CU'000 |  |  |
|                                        | Bank loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 41,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 40,456               | 47,900                       | 48,950               |  |  |
|                                        | Convertible notes                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 16,815                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 17,175               | -                            | -                    |  |  |
|                                        | Redeemable preference shares                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 11,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 10,475               | 11,000                       | 10,860               |  |  |
| IFRS13(97),(93)(b),(d)                 | The fair values of non-current borrowir<br>borrowing rate. They are classified as<br>the use of unobservable inputs, includi                                                                                                                                                                                                                                                                                                                                                 | level 3 fair values i                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | in the fair value h  |                              |                      |  |  |
|                                        | (viii) Risk exposures                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                      |                              |                      |  |  |
| IFRS7(31)                              | Details of the group's exposure to risks                                                                                                                                                                                                                                                                                                                                                                                                                                     | arising from curre                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ent and non-curre    | ont horrowings ar            | a set out in         |  |  |

<sup>7(31)</sup> Details of the group's exposure to risks arising from current and non-current borrowings are set out in note 12.

# 7(i) Recognised fair value measurements <sup>17,18</sup>

#### (i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standards. An explanation of each level follows underneath the table.

| Recurring fair value measurements<br>At 31 December 2024 | Notes | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|----------------------------------------------------------|-------|-------------------|-------------------|-------------------|-----------------|
| Financial assets                                         |       |                   |                   |                   |                 |
| Financial assets at FVTPL                                |       |                   |                   |                   |                 |
| US listed equity securities                              | 7(d)  | 5,190             | -                 | -                 | 5,190           |
| Oneland listed equity securities                         | 7(d)  | 6,110             | -                 | -                 | 6,110           |
| Preference shares – property sector                      | 7(d)  | -                 | 1,100             | -                 | 1,100           |
| Other (contingent consideration)                         | 7(d)  | -                 | -                 | 1,290             | 1,290           |
| Hedging derivatives – interest rate swaps                | 12(a) | -                 | 453               |                   | 453             |
| Hedging derivatives – foreign currency options           | 12(a) | -                 | 1,709             |                   | 1,709           |
| Financial assets at FVOCI                                |       |                   |                   |                   |                 |
| Equity securities – property sector                      | 7(c)  | 1,286             | -                 | -                 | 1,286           |
| Equity securities – retail sector                        | 7(c)  | 2,828             | -                 | -                 | 2,828           |
| Equity securities – forestry sector                      | 7(c)  | -                 | -                 | 1,150             | 1,150           |
| Debentures – property sector                             | 7(c)  | 378               |                   | -                 | 378             |
| Debentures – retail sector                               | 7(c)  | 350               | 790               | -                 | 1,140           |
| Total financial assets                                   | —     | 16,142            | 4,052             | 2,440             | 22,634          |
| Financial liabilities                                    | _     |                   |                   |                   |                 |
| Hedging derivatives – foreign currency                   |       |                   |                   |                   |                 |
| forwards                                                 | 12(a) | -                 | 766               | -                 | 766             |
| Trading derivatives                                      | 12(a) | -                 | 275               | 335               | 610             |
| Total financial liabilities                              | _     | -                 | 1,041             | 335               | 1,376           |

| IAS1(38) | ) |
|----------|---|
|----------|---|

IFRS13(93)(b)

| Recurring fair value measurements<br>At 31 December 2023 | Notes | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|----------------------------------------------------------|-------|-------------------|-------------------|-------------------|-----------------|
| Financial assets                                         |       |                   |                   |                   |                 |
| Financial assets at FVTPL                                |       |                   |                   |                   |                 |
| US listed equity securities                              | 7(d)  | 4,035             | -                 | -                 | 4,035           |
| Oneland listed equity securities                         | 7(d)  | 6,880             | -                 | -                 | 6,880           |
| Preference shares – property sector                      | 7(d)  | -                 | 980               | -                 | 980             |
| Hedging derivatives – interest rate                      |       | -                 | 809               | -                 | 809             |
| swaps                                                    | 12(a) |                   |                   |                   |                 |
| Hedging derivatives – foreign currency                   |       | -                 | 1,320             | -                 | 1,320           |
| options                                                  | 12(a) |                   |                   |                   |                 |
| Financial assets at FVOCI                                |       |                   |                   |                   |                 |
| Equity securities – property sector                      | 7(c)  | 1,378             | -                 | -                 | 1,378           |
| Equity securities – retail sector                        | 7(c)  | 2,748             | -                 | -                 | 2,748           |
| Equity securities – forestry sector                      | 7(c)  | -                 | -                 | 1,622             | 1,622           |
| Debentures – property sector                             | 7(c)  | 300               | -                 | -                 | 300             |
| Debentures – retail sector                               | 7(c)  | 350               | 750               | -                 | 1,100           |
| Total financial assets                                   |       | 15,691            | 3,859             | 1,622             | 21,172          |
| Financial liabilities                                    |       |                   |                   |                   |                 |
| Hedging derivatives – foreign currency<br>forwards       |       | _                 | 777               |                   | 777             |
| Trading derivatives                                      | 12(a) | -                 | 621               |                   | 621             |
| Total financial liabilities                              | (u) _ | -                 | 1,398             | -                 | 1,398           |
|                                                          |       |                   | 1,000             |                   | 1,000           |

|                       | 7(i)                                                                                                                                                      | Recognised fair value measu                                                                                                                                                                                                                                                                                                                               | irements 17,18                                                                               |                                                                                |                                                                   |                                                                                 |  |  |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------|--|--|
| IFRS13(93)(c)         |                                                                                                                                                           | ere no transfers between leve<br>sfers into and out of level 3 m                                                                                                                                                                                                                                                                                          |                                                                                              |                                                                                | measurements c                                                    | during the year.                                                                |  |  |
| IFRS13(95)            |                                                                                                                                                           | up's policy is to recognise tran<br>rting period.                                                                                                                                                                                                                                                                                                         | sfers into and out                                                                           | of fair value hie                                                              | rarchy levels as                                                  | at the end of                                                                   |  |  |
| IFRS13(76),(91)(a)    | derivativ<br>The quo                                                                                                                                      | evel 1: The fair value of financial instruments traded in active markets (such as publicly traded<br>erivatives, and equity securities) is based on quoted market prices at the end of the reporting period.<br>The quoted market price used for financial assets held by the group is the current bid price. These<br>struments are included in level 1. |                                                                                              |                                                                                |                                                                   |                                                                                 |  |  |
| IFRS13(81),(91)(a)    | over-the<br>observa                                                                                                                                       | The fair value of financial inst<br>-counter derivatives) is detern<br>ble market data and rely as lit<br>to fair value an instrument ar                                                                                                                                                                                                                  | nined using valuat<br>tle as possible on                                                     | tion techniques t<br>entity-specific e                                         | hat maximise th<br>stimates. If all si                            | e use of gnificant inputs                                                       |  |  |
| IFRS13(86)            | is includ                                                                                                                                                 | If one or more of the significa<br>ed in level 3. This is the case<br>s rise to a significant unobser                                                                                                                                                                                                                                                     | for unlisted equity                                                                          | securities and f                                                               |                                                                   |                                                                                 |  |  |
|                       | (ii) V                                                                                                                                                    | aluation techniques used to d                                                                                                                                                                                                                                                                                                                             | etermine fair value                                                                          | es                                                                             |                                                                   |                                                                                 |  |  |
| IFRS13(91)(a),(93)(d) | Specific                                                                                                                                                  | valuation techniques used to                                                                                                                                                                                                                                                                                                                              | value financial ins                                                                          | struments include                                                              | e:                                                                |                                                                                 |  |  |
|                       | -                                                                                                                                                         | use of quoted market prices c                                                                                                                                                                                                                                                                                                                             |                                                                                              |                                                                                |                                                                   |                                                                                 |  |  |
|                       |                                                                                                                                                           | nterest rate swaps – the prese<br>d curves,                                                                                                                                                                                                                                                                                                               | ent value of the es                                                                          | stimated future c                                                              | ash flows based                                                   | l on observable                                                                 |  |  |
|                       | <ul> <li>for foreign currency forwards – the present value of future cash flows based on the forward<br/>exchange rates at the reporting date,</li> </ul> |                                                                                                                                                                                                                                                                                                                                                           |                                                                                              |                                                                                |                                                                   |                                                                                 |  |  |
|                       | • for foreign currency options – option pricing models (for example, Black-Scholes model), and                                                            |                                                                                                                                                                                                                                                                                                                                                           |                                                                                              |                                                                                |                                                                   |                                                                                 |  |  |
|                       | <ul> <li>for other financial instruments – discounted cash flow analysis.</li> </ul>                                                                      |                                                                                                                                                                                                                                                                                                                                                           |                                                                                              |                                                                                |                                                                   |                                                                                 |  |  |
| IFRS13(93)(b)         | continge<br>determin                                                                                                                                      | e resulting fair value estimates<br>ent consideration receivable an<br>ned based on present values a<br>k. The group did not change a                                                                                                                                                                                                                     | nd certain derivation and the discount r                                                     | ve contracts, wh ates used were a                                              | ere the fair value<br>adjusted for cou                            | es have been<br>nterparty or own                                                |  |  |
|                       | (iii) F                                                                                                                                                   | air value measurements using                                                                                                                                                                                                                                                                                                                              | g significant unobs                                                                          | servable inputs (l                                                             | level 3)                                                          |                                                                                 |  |  |
| IFRS13(93)(e)         |                                                                                                                                                           | owing table presents the changember 2023:                                                                                                                                                                                                                                                                                                                 | ges in level 3 item                                                                          | s for the periods                                                              | ended 31 Dece                                                     | mber 2024 and                                                                   |  |  |
|                       |                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                           | I to be to all a south to                                                                    | Orationat                                                                      | Trading                                                           |                                                                                 |  |  |
|                       |                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                           |                                                                                              |                                                                                | derivatives at                                                    |                                                                                 |  |  |
|                       |                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                           | Unlisted equity                                                                              |                                                                                |                                                                   | Total                                                                           |  |  |
|                       |                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                           | securities<br>CU'000                                                                         | consideration<br>CU'000                                                        | FVTPL<br>CU'000                                                   | Total<br>CU'000                                                                 |  |  |
|                       | Ononin                                                                                                                                                    | a balance 1, January 2022                                                                                                                                                                                                                                                                                                                                 | securities<br>CU'000                                                                         | consideration                                                                  | FVTPL                                                             | CU'000                                                                          |  |  |
|                       | -                                                                                                                                                         | g balance 1 January 2023<br>ecognised in OCI                                                                                                                                                                                                                                                                                                              | securities<br>CU'000<br>1,322                                                                | consideration                                                                  | FVTPL                                                             | CU'000<br>1,322                                                                 |  |  |
|                       | Gains r                                                                                                                                                   | ecognised in OCI                                                                                                                                                                                                                                                                                                                                          | securities<br>CU'000<br>1,322<br>300                                                         | consideration                                                                  | FVTPL                                                             | CU'000<br>1,322<br>300                                                          |  |  |
|                       | Gains r<br>Closing                                                                                                                                        | ecognised in OCI<br>balance 31 December 2023                                                                                                                                                                                                                                                                                                              | securities<br>CU'000<br>1,322                                                                | consideration                                                                  | FVTPL<br>CU'000<br>-<br>-                                         | CU'000<br>1,322<br>300<br>1,622                                                 |  |  |
|                       | Gains r<br>Closing<br>Transfe                                                                                                                             | ecognised in OCI<br>balance 31 December 2023<br>r from level 2                                                                                                                                                                                                                                                                                            | securities<br>CU'000<br>1,322<br>300                                                         | consideration<br>CU'000<br>-<br>-<br>-<br>-                                    | FVTPL                                                             | CU'000<br>1,322<br>300<br>1,622<br>(365)                                        |  |  |
|                       | Gains r<br>Closing                                                                                                                                        | ecognised in OCI<br>balance 31 December 2023<br>r from level 2<br>tions                                                                                                                                                                                                                                                                                   | securities<br>CU'000<br>1,322<br>300                                                         | consideration                                                                  | FVTPL<br>CU'000<br>-<br>-                                         | CU'000<br>1,322<br>300<br>1,622                                                 |  |  |
|                       | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa                                                                                                       | ecognised in OCI<br>balance 31 December 2023<br>r from level 2<br>tions                                                                                                                                                                                                                                                                                   | securities<br>CU'000<br>1,322<br>300<br>1,622                                                | consideration<br>CU'000<br>-<br>-<br>-<br>-                                    | FVTPL<br>CU'000<br>-<br>-                                         | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200                               |  |  |
|                       | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa<br>Losses                                                                                             | ecognised in OCI<br>balance 31 December 2023<br>or from level 2<br>tions<br>als<br>recognised in OCI<br>ecognised in discontinued                                                                                                                                                                                                                         | securities<br>CU'000<br>1,322<br>300<br>1,622<br>-<br>-<br>(200)                             | consideration<br>CU'000<br>-<br>-<br>-<br>-                                    | FVTPL<br>CU'000<br>-<br>-                                         | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200<br>(200)                      |  |  |
|                       | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa<br>Losses<br>Gains r<br>operatio                                                                      | ecognised in OCI<br>balance 31 December 2023<br>or from level 2<br>tions<br>als<br>recognised in OCI<br>ecognised in discontinued                                                                                                                                                                                                                         | securities<br>CU'000<br>1,322<br>300<br>1,622<br>-<br>-<br>(200)                             | consideration<br>CU'000<br>-<br>-<br>-<br>-<br>1,200<br>-<br>-<br>-            | FVTPL<br>CU'000<br>-<br>-                                         | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200<br>(200)<br>(272)             |  |  |
|                       | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa<br>Losses<br>Gains r<br>operatio<br>Gains r                                                           | ecognised in OCI<br>balance 31 December 2023<br>in from level 2<br>tions<br>als<br>recognised in OCI<br>ecognised in discontinued<br>ons *                                                                                                                                                                                                                | securities<br>CU'000<br>1,322<br>300<br>1,622<br>-<br>-<br>(200)                             | consideration<br>CU'000<br>-<br>-<br>-<br>-<br>1,200<br>-<br>-<br>-            | FVTPL<br>CU'000<br>-<br>-<br>-<br>(365)<br>-<br>-<br>-<br>-       | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200<br>(200)<br>(272)<br>90       |  |  |
| IFRS13(93)(f)         | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa<br>Losses<br>Gains r<br>operatio<br>Gains r<br>Closing                                                | ecognised in OCI<br>balance 31 December 2023<br>in from level 2<br>tions<br>als<br>recognised in OCI<br>ecognised in discontinued<br>ons *<br>ecognised in other income *                                                                                                                                                                                 | securities<br>CU'000<br>1,322<br>300<br>1,622<br>-<br>(200)<br>(272)<br>-<br>-<br>-<br>1,150 | consideration<br>CU'000<br>-<br>-<br>-<br>-<br>1,200<br>-<br>-<br>-<br>90<br>- | FVTPL<br>CU'000<br>-<br>-<br>-<br>(365)<br>-<br>-<br>-<br>-<br>30 | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200<br>(200)<br>(272)<br>90<br>30 |  |  |
| IFRS13(93)(f)         | Gains r<br>Closing<br>Transfe<br>Acquisi<br>Disposa<br>Losses<br>Gains r<br>operatio<br>Gains r<br>Closing                                                | ecognised in OCI<br>balance 31 December 2023<br>in from level 2<br>tions<br>als<br>recognised in OCI<br>ecognised in discontinued<br>ons *<br>ecognised in other income *<br>balance 31 December 2024<br>es unrealised gains recognised in profi<br>attributable to balances held at the                                                                  | securities<br>CU'000<br>1,322<br>300<br>1,622<br>-<br>(200)<br>(272)<br>-<br>-<br>-<br>1,150 | consideration<br>CU'000<br>-<br>-<br>-<br>-<br>1,200<br>-<br>-<br>-<br>90<br>- | FVTPL<br>CU'000<br>-<br>-<br>-<br>(365)<br>-<br>-<br>-<br>-<br>30 | CU'000<br>1,322<br>300<br>1,622<br>(365)<br>1,200<br>(200)<br>(272)<br>90<br>30 |  |  |

#### Recognised fair value measurements 17,18 7(i)

#### Transfers between levels 2 and 3 (iv)

IFRS13(93)(d),(h)(ii)

IFRS13(93)(d)

The group further assessed the need for transfers between levels in the hierarchy, given the uncertain economic environment and considering whether a lack of observable information existed for factors relevant to the value of certain instruments.

In 2024 the group transferred a hedging foreign currency forward from level 2 into level 3, since the counterparty for the derivative encountered significant financial difficulties. This resulted in a significant increase to the discount rate, which is not based on observable inputs, because it reflects credit risk specific to the counterparty. Credit risk was not considered to be a significant input factor in previous years.

#### (v) Valuation inputs and relationships to fair value

IFRS13(93)(d),(99)

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements (see (ii) above for the valuation techniques adopted) and how a reasonable change in the input would affect the fair value:

|                                                                                                                    |                            | Fair va     | alue at     |                                |                                              |                     |                                                                                                                                                                        |
|--------------------------------------------------------------------------------------------------------------------|----------------------------|-------------|-------------|--------------------------------|----------------------------------------------|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS13(91)(a),(93)(d),<br>(h)(i),(ii),(99)                                                                         |                            | 31 Dec 2024 | 31 Dec 2023 | Un-<br>observable              | Range of input<br>weighted                   |                     | Relationship of<br>unobservable inputs to fair                                                                                                                         |
|                                                                                                                    | Description                | CU'000      | CU'000      | inputs *                       | 2024                                         | 2023                | value                                                                                                                                                                  |
| See commentary para 20 at<br>the end of this note for the<br>impact of high economic<br>uncertainty on fair value. | Unlisted equity securities | 1,150       | 1,622       | Earnings<br>growth factor      | 2.5%–3.5%<br>(3%)                            | 2%–3%<br>(2.7%)     | Increased earnings growth<br>factor (+50 basis points<br>(bps)) and lower discount<br>rate (-100 bps) would<br>increase FV by CU70,000;                                |
|                                                                                                                    |                            |             |             | Risk-adjusted discount rate    | 9%–11% (10%)                                 | 9.5%–11%<br>(10.2%) | lower growth factor (-50<br>bps) and higher discount<br>rate (+100 bps) would<br>decrease FV by CU80.000                                                               |
|                                                                                                                    |                            |             |             |                                |                                              |                     | 2023:<br>increasing/decreasing the<br>growth factor and the<br>discount rate by +/- 50bps<br>and 100 bps respectively<br>would change the FV by<br>+CU55,000/-CU65,000 |
|                                                                                                                    | Trading<br>derivatives     | (335)       | (365)       | Credit default<br>rate         | 25%                                          | 30%                 | A shift of the credit default<br>rate by +/- 5% results in a<br>change in FV of CU30,000<br>(2023: change in default<br>rate by +/- 6% changed FV<br>by CU33,000)      |
|                                                                                                                    | Contingent consideration   | 1,290       | n/a         | Risk-adjusted<br>discount rate | 14%                                          | n/a                 | A change in the discount<br>rate by 100 bps would<br>increase/decrease the FV<br>by CU40,000                                                                           |
|                                                                                                                    |                            |             |             | Expected<br>cash inflows       | CU2,150,000–<br>CU2,570,000<br>(CU2,360,000) | n/a                 | If expected cash flows<br>were 10% higher or lower,<br>the FV would<br>increase/decrease by<br>CU35,000                                                                |

IFRS13(93)(h)(i)

\* There were no significant inter-relationships between unobservable inputs that materially affect fair values.

#### (vi) Valuation processes

IFRS13(93)(g)

The finance department of the group includes a team that performs the valuations of financial items required for financial reporting purposes, including level 3 fair values. This team reports directly to the chief financial officer (CFO) and the audit committee (AC). Discussions of valuation processes and results are held between the CFO, AC and the valuation team at least once every six months, in line with the group's half-yearly reporting periods.

#### Recognised fair value measurements 17,18 7(i)

See commentary para 21 at The main level 3 inputs used by the group are derived and evaluated as follows:

- guidance on determining the discount rate in times of high Discount rates for financial assets and financial liabilities are determined using a capital asset pricing model to calculate a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the asset.
  - Risk adjustments specific to the counterparties (including assumptions about credit default rates) . are derived from credit risk gradings determined by VALUE PIc's internal credit risk management group.
  - Earnings growth factors for unlisted equity securities are estimated based on market information for similar types of companies.
  - Contingent consideration expected cash inflows are estimated based on the terms of the sale contract (see note 15) and the entity's knowledge of the business and how the current economic environment is likely to impact it.

Changes in level 2 and level 3 fair values are analysed at the end of each reporting period during the half-yearly valuation discussion, between the CFO, AC and the valuation team. As part of this discussion the team presents a report that explains the reason for the fair value movements.

# Financial assets and financial liabilities

#### Disclosing financial assets and financial liabilities in one note

| 1. | Users of financial reports have indicated that they would like to be able to quickly access all of                                                                                        |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    | the information about the entity's financial assets and liabilities in one location in the financial                                                                                      |
|    | report. We have therefore structured our notes such that financial items and non-financial items are discussed separately. However, this is not a mandatory requirement in the accounting |
|    | standards.                                                                                                                                                                                |

#### Accounting policies, estimates and judgements

- As explained on page 29, in our view it is helpful for readers of the financial report if information 2. about accounting policies that are specific to the entity and about significant estimates and judgements is disclosed with the relevant line items, rather than in separate notes. However, this format is also not mandatory.
- 3 For general commentary regarding the disclosures of accounting policies, see note 25. Commentary about the disclosure of significant estimates and judgements is provided in note 11.

#### Scope of accounting standard for disclosure of financial instruments

- 4 IFRS 7 does not apply to the following items, because they are not financial instruments as defined in paragraph 11 of IAS 32:
  - (a) prepayments made (right to receive future good or service, not cash or a financial asset),
  - (b) tax receivables and payables and similar items (statutory rights or obligations, not contractual), or
  - (c) contract liabilities (obligation to deliver good or service, not cash or a financial asset).

While contract assets are also not financial assets, they are explicitly included in the scope of IFRS 7 for the purpose of the credit risk disclosures. Liabilities for sales returns and volume discounts (see note 7(f)) might be considered financial liabilities on the basis that they require payments to the customer. However, they should be excluded from financial liabilities if the arrangement is executory. VALUE Plc determined this to be the case.

#### **Classification of preference shares**

Preference shares must be analysed carefully to determine if they contain features that cause 5. the instrument not to meet the definition of an equity instrument from the issuer's perspective. If such shares meet the definition of equity for the issuer, the holding entity can elect to carry them at FVOCI without recycling to profit or loss if not held for trading. If the shares do not, they must be further analysed to determine the underlying business model and whether the contractual cash flows are solely payments of principal and interest. VALUE PIc undertook this analysis and concluded that the preference shares should be held at fair value through profit or loss, because the shares do not meet the definition of equity and their cash flows relating to interest payments can be deferred and such deferral does not result in interest accruing on the deferred amount (such that the contractual cash flows are not solely payments of principal and interest). Where the classification involves significant judgement and the relevant amounts are

IAS32(11)

the end of this note for

economic uncertainty.

IFRS7(5A)

IFRS9(4.1.2)(b), (B4.1.7)-(B4.1.26) IAS1(122)

|                         | Financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                         | material, the entity should consider disclosing the rationale for classifying such shares as debt instruments.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                         | Restricted cash                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRIC Update April 2023 | 6. The Committee concluded that restrictions on the use of a demand deposit arising from a contract with a third party do not result in the deposit no longer being cash for the purpose of the presentation in the statement of cash flows, provided that the entity can still access those amounts on demand that is, unless the restrictions change the deposit's nature in a way that it would no longer meet the definition of cash in IAS 7. VALUE Plc has cash that is held by an overseas subsidiary which cannot be used by other entities within the group but is accessible on demand by the subsidiary and is therefore included in cash and cash equivalents in its statement of financial position. |
|                         | 7. The Committee also noted that entities might need to present the restricted cash as a separate line item in the statement of financial position where this is relevant to an understanding of the entity's financial position. Further, restricted cash would normally be classified as current, unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.                                                                                                                                                                                                                                                                                 |
|                         | Supplier finance arrangements (SFAs)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                         | 8. The group assesses how to present and account for SFAs based on the specific terms and conditions of each arrangement. There is significant judgement involved in both the presentation of liabilities under SFAs and the presentation of cash flows. The judgement involved in determining the most appropriate presentation based on the specific terms of the SFA is further disclosed in note 7(g)(ii).                                                                                                                                                                                                                                                                                                    |
|                         | 9. The qualitative information disclosing the terms and conditions of SFAs can be presented on an aggregated basis where the characteristics of the arrangements are similar. Judgement might be required to assess whether a specific arrangement is dissimilar in nature to other arrangements. An arrangement would be dissimilar if it has unusual or unique terms and conditions. For further guidance on the above judgements, see our <u>In depth</u> INT2023-06 <i>Bringing transparency on supplier finance</i> on Viewpoint, which explains issues to consider when determining the appropriate presentation and disclosure of such arrangements.                                                       |
| IAS7R(63)               | <ol> <li>Three years have been presented for the above tables, to meet the disclosure requirements as at the beginning and end of both the current and the comparative reporting period.</li> <li>The following reliefs are available in the first year of application:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                         | (a) Disclosure of comparative information: comparative information will not be required during<br>the first year in which the entity applies the amendments. That is, an entity with a closing<br>reporting date of 31 December 2024 will not need to present comparative information for<br>2024.                                                                                                                                                                                                                                                                                                                                                                                                                |
|                         | (b) Disclosure of certain opening balances: quantitative disclosures in paragraph 44H(b) of<br>IAS 7 will normally be required at the opening and closing of each reporting period.<br>However, considering the complexity that might exist for disclosures in paragraphs<br>44H(b)(ii) and (iii) of IAS 7, in the first year of application, entities are provided with<br>transition relief, meaning that disclosures in paragraphs 44H(b)(ii) and (iii) of IAS 7 are<br>only required as of year-end.                                                                                                                                                                                                          |
|                         | (c) Interim financial statements: the required disclosures will only apply for the annual periods<br>during the first year of application. Therefore, the earliest that the new disclosure<br>requirements would be mandated is for an annual reporting period ending 31 December<br>2024.                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                         | We have elected not to use the reliefs available in (a) and (b) above, but we did use the relief in (c) in the interim financial statements for the six months ended 30 June 2024.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                         | Fair value disclosures: financial instruments carried at other than fair value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS7(25),(29)          | 12. An entity shall disclose the fair value for each class of financial assets and financial liabilities in<br>a way that permits it to be compared with its carrying amount. However, fair values do not need<br>to be disclosed for the following:                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                         | <ul> <li>(a) where the carrying amount is a reasonable approximation of fair value (for example, for cash, short-term trade receivables and payables), or</li> <li>(b) for lease licit it is</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                         | (b) for lease liabilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                         | Guidance on what are appropriate classes of financial assets and liabilities is given in paragraph 6 of IFRS 7, see commentary paragraph 1 to note 12.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

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|                                       | Financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                       | Carrying amounts are a reasonable approximation of fair value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                       | 13. A statement that the carrying amounts of financial assets or financial liabilities are a reasonable approximation of their fair values should only be made if it can be substantiated. That is, entities must have made a formal assessment of the carrying amounts of their financial assets and liabilities in comparison to their fair values and documented this assessment. If the fair values are not a reasonable approximation of the carrying amounts, the fair values must be disclosed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                       | Holding more than 50% of voting rights without control                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS12(7),(9)(a)                      | 14. IFRS 12 <i>Disclosure of Interests in Other Entities</i> requires disclosure of the reasons why the ownership, directly or indirectly through subsidiaries, of more than half of the voting or potential voting power of an investee does not constitute control. We have used the example of a corporate trustee for one of the group's pension plans to illustrate this requirement. While the shares in these trustee companies are commonly held by the employer sponsor of the plan, the trustee company will not usually be controlled by the employer sponsor under the principles in IFRS 10, because the employer will not have the power to direct the relevant activities of the trustee company and will not be exposed, or have rights, to variable returns. However, in many cases, these types of entities will not be significant to the group's financial position and performance. Where this is the case, disclosure would not be necessary, because of materiality. |
|                                       | Financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                       | Terms and conditions of financial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS7(7),(31)                         | 15. Entities shall disclose sufficient information that enables users of its financial statements to evaluate the significance of financial instruments for its financial position and performance, and the nature and extent of risks arising from these financial instruments. However, the intention of IFRS 7 was to decrease the potentially voluminous disclosures that were required by IAS 32 and replace them with shorter but more meaningful information. Under normal circumstances, entities will therefore not need to disclose the significant terms and conditions for each of their major borrowings. Having said that, if an entity has a borrowing (or other financial instrument) with unusual terms and conditions, it should provide sufficient information to enable users to assess the nature and extent of risks associated with these instruments.                                                                                                               |
| IAS1(69)(d),(75A),<br>(17)(c),(76)(d) | 16. An entity must classify a liability as non-current if it has a right to defer settlement of the liability for at least 12 months after the reporting period. This applies regardless of whether the entity intends to settle the liability within the next 12 months, and even if it settles the liability before the financial statements are authorised for issue. However, in these cases, the entity might need to disclose information about the timing of the settlement, to enable users of its financial statements to understand the impact of the liability on the entity's financial position. We have illustrated this in note 12(d)(ii).                                                                                                                                                                                                                                                                                                                                   |
|                                       | Fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                       | Classes of assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS13(94)                            | 17. The disclosures in IFRS 13 must be made separately for each class of assets and liabilities.<br>Entities shall determine appropriate classes of assets and liabilities by considering:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                       | <ul> <li>(a) the nature, characteristics and risks of the asset or liability, and</li> <li>(b) the local of the fair value history within which the fair value measurement is</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                       | (b) the level of the fair value hierarchy within which the fair value measurement is<br>categorised.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS13(94)                            | <ol> <li>A class of assets and liabilities will often require greater disaggregation than the line items presented in the statement of financial position. The number of classes might also need to be greater for fair value measurements categorised within level 3 of the hierarchy, because those measurements have a greater degree of uncertainty and subjectivity. Entities shall disclose sufficient information to allow a reconciliation back to the line items disclosed in the statement of financial position.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                       | Unrealised gains and losses relating to recurring level 3 measures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS13(93)(f)                         | 19. IFRS 13 does not provide guidance on how to calculate the unrealised gains and losses for<br>recurring level 3 measures. A similar requirement previously existed under US GAAP where<br>three methods were acceptable. In our view, all of these methods would be acceptable under<br>IFRS, provided that they are consistently applied. The methods are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                       | (a) Statement of financial position view: determine unrealised gains and losses as the fair<br>value of the security less its amortised cost base. Under this view, gains and losses are                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

| <ul> <li>Financial assets and financial liabilities</li> <li>realised at maturity or sale date. Therefore the entire gain or loss is considered unrealis until maturity.</li> <li>(b) Statement of profit or loss view: determine unrealised gains and losses as the total gain and losses during the period less the cash received or paid for those items. Under this view, each cash receipt or settlement represents a realised gain or loss in its entirety.</li> <li>(c) Cash flow view: first determine any realised gains or losses for items still held at the reporting expected cash flows for future periods at the beginning of the period and the actual cash flows at the end the period. Then determine unrealised gains or losses for items still held at the reporting the remaining expected cash flows for future periods at the beginning of the period. Impact of high economic uncertainty on fair value measurements and associated disclosures</li> <li>20. Entities might need to consider the impact of changes in economic conditions on the fair value measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where:</li> <li>(a) the entity had to change the valuation methodology (for example, from a market multiple approach to a discounted cash flow approach), or change the weighting where multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be affected, for example, changes to the credit risk of counterparites);</li> <li>(c) the entity has changed how it determines the discount rates as consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods or ising inflation and interest rates on Viewpoint.</li> <li>21. When determining discount rates in times of high economic uncer</li></ul>                | s<br>of<br>ss<br>ue<br>d                                                                                                                                                                   |  |  |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| <ul> <li>until maturity.</li> <li>(b) Statement of profit or loss view: determine unrealised gains and losses as the total gain and losses during the period less the cash received or paid for those items. Under this view, each cash receipt or settlement represents a realised gain or loss in its entirety.</li> <li>(c) Cash flow view: first determine any realised gains or losses as the difference between in expected cash flows at the beginning of the period and the actual cash flows at the beginning of the period. Then determine unrealised gains or losses for items still held at the reportin date as the remaining expected cash flows for future periods at the end of the period. Impact of high economic uncertainty on fair value measurements and associated disclosures</li> <li>20. Entities might need to consider the impact of changes in economic conditions on the fair val measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where:</li> <li>(a) the entity had to change the valuation methodology (for example, from a market multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods or nising inflation and interest rates on Viewpoint.</li> <li>21. When determining discount rates in times of high economic uncertainty</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty entities might also need to consider the systematic o</li></ul>                | s<br>of<br>ss<br>ue<br>d                                                                                                                                                                   |  |  |  |
| <ul> <li>and losses during the period less the cash received or paid for those items. Under this view, each cash receipt or settlement represents a realised gain or loss in its entirety.</li> <li>(c) Cash flow view: first determine any realised gains or losses as the difference between i expected cash flows at the beginning of the period and the actual cash flows at the end of the period. Then determine unrealised gains or losses for items still held at the reportin date as the remaining expected cash flows for future periods at the beginning of the period.</li> <li>Impact of high economic uncertainty on fair value measurements and associated disclosures</li> <li>20. Entities might need to consider the impact of changes in economic conditions on the fair value measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where: <ul> <li>(a) the entity had to change the valuation methodology (for example, from a market multipl approach to a discounted cash flow approach), or change the weighting where multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorises within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods or rising inflation and interest rates on Viewpoint.</li> </ul> </li> <li>Determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured</li></ul></li></ul>       | ne<br>of<br>3<br>ss<br>ie<br>d                                                                                                                                                             |  |  |  |
| <ul> <li>expected cash flows at the beginning of the period and the actual cash flows at the encithe period. Then determine unrealised gains or losses for items still held at the reportin date as the remaining expected cash flows for future periods at the end of the period.</li> <li><i>Impact of high economic uncertainty on fair value measurements and associated disclosures</i></li> <li>20. Entities might need to consider the impact of changes in economic conditions on the fair value measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where:</li> <li>(a) the entity had to change the valuation methodology (for example, from a market multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 <i>Navigating IFRS Accounting Standards in periods o rising inflation and interest rates on Viewpoint.</i></li> <li><i>Determining discount rates in times of high economic uncertainty</i>.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>22. The systematic risk is measured in relation to the market as a whole. It represents the that cannot be r</li></ul> | of<br>ss<br>ue<br>d                                                                                                                                                                        |  |  |  |
| <ul> <li>20. Entities might need to consider the impact of changes in economic conditions on the fair val measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where: <ul> <li>(a) the entity had to change the valuation methodology (for example, from a market multiple approach to a discounted cash flow approach), or change the weighting where multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 <i>Navigating IFRS Accounting Standards in periods o rising inflation and interest rates</i> on Viewpoint.</li> </ul> </li> <li> Determining discount rates in times of high economic uncertainty ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the that cannot be reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic facto that affect all companies in some way, although in different magnitudes. </li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person ris and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?</li> </ul> </li> </ul>                                                                                                                                                         | è<br>d                                                                                                                                                                                     |  |  |  |
| <ul> <li>measurement, having regard to both direct and indirect impacts. The associated disclosures might be affected, for example, where: <ul> <li>(a) the entity had to change the valuation methodology (for example, from a market multiple approach to a discounted cash flow approach), or change the weighting where multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21)</li> </ul> </li> <li>For guidance, see our In depth INT2023-12 <i>Navigating IFRS Accounting Standards in periods o rising inflation and interest rates</i> on Viewpoint.</li> <li><i>Determining discount rates in times of high economic uncertainty</i></li> <li>21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the <i>i</i> that cannot be reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic facto that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person ris and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset.</li> </ul> </li> </ul>                                                                | è<br>d                                                                                                                                                                                     |  |  |  |
| <ul> <li>approach to a discounted cash flow approach), or change the weighting where multiple valuation techniques are used;</li> <li>(b) the sensitivity analysis that is required for recurring fair value measurements categorise within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods or rising inflation and interest rates on Viewpoint.</li> <li>Determining discount rates in times of high economic uncertainty</li> <li>21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the that cannot be reduced through diversification, and it is rewarded with a risk premium or higher level of expected return. This risk is derived from external macroeconomic facto that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person ris and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset</li> </ul></li></ul>                                                                                                                                                                                                                                                                                                                                                      | d<br>).                                                                                                                                                                                    |  |  |  |
| <ul> <li>within level 3 of the fair value hierarchy has been revised, because there might be additional indirect impacts (for example, changes to the credit risk of counterparties);</li> <li>(c) the entity has changed how it determines the discount rates as a consequence of revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21 For guidance, see our In depth INT2023-12 <i>Navigating IFRS Accounting Standards in periods o rising inflation and interest rates</i> on Viewpoint.</li> <li><i>Determining discount rates in times of high economic uncertainty</i></li> <li>21. When determining discount rates in times of high economic uncertainty</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>22. When determining discount rates in times of high economic uncertainty.</li> <li>23. The systematic risk is</li></ul>       | ).                                                                                                                                                                                         |  |  |  |
| <ul> <li>revisiting the systematic and unsystematic risks inherent in an asset (see paragraph 21)</li> <li>For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods on rising inflation and interest rates on Viewpoint.</li> <li>Determining discount rates in times of high economic uncertainty</li> <li>21. When determining discount rates in times of high economic uncertainty.</li> <li>21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic factor that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person rist and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?</li> </ul> </li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                            |  |  |  |
| <ul> <li>Determining discount rates in times of high economic uncertainty</li> <li>21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic factor that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person risk and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?</li> </ul> </li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                            |  |  |  |
| <ul> <li>21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and cash flows appropriately reflect the risks inherent to the asset. In this context: <ul> <li>(a) The systematic risk is measured in relation to the market as a whole. It represents the reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic factor that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person rist and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?</li> </ul> </li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                            |  |  |  |
| <ul> <li>that cannot be reduced through diversification, and it is rewarded with a risk premium of higher level of expected return. This risk is derived from external macroeconomic factor that affect all companies in some way, although in different magnitudes.</li> <li>(b) The unsystematic risk reflects the diversifiable risk, which is the risk specific to the particular asset. Factors considered include customer concentration risk, key person rist and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 21. When determining discount rates in times of high economic uncertainty, entities might also need to consider the systematic and unsystematic risks to ensure that the discount rate and |  |  |  |
| particular asset. Factors considered include customer concentration risk, key person ris<br>and regulatory risk. Where relevant, unsystematic risk should be reflected in the asset?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | •                                                                                                                                                                                          |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                            |  |  |  |
| Disclosures not illustrated: not applicable to VALUE PIc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                            |  |  |  |
| 22. The following requirements are not illustrated in this publication, because they are not applicable to VALUE Plc:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                            |  |  |  |
| Financial assets and liabilities at fair value through profit or loss (FVTPL)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                            |  |  |  |
| Issue not illustrated Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                            |  |  |  |
| IFRS7(8)(a).(20)(a)(i)The entity has financial assets<br>measured at FVTPL, of which:Disclose each of these financial assets an<br>the associated gains/losses separately.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | k                                                                                                                                                                                          |  |  |  |
| some were designated as<br>such on initial recognition,     All of VALUE Plc's financial assets are<br>mandatorily measured at FVTPL, so this                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                            |  |  |  |
| <ul> <li>some were designated as<br/>such in accordance with<br/>paragraph 6.7.1 of IFRS 9,<br/>and</li> <li>disclosure does not apply.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                            |  |  |  |
| <ul> <li>some are mandatorily<br/>measured at FVTPL in<br/>accordance with the<br/>requirements of IFRS 9</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                            |  |  |  |
| IFRS7(9)The entity has designated financial<br>assets at FVTPL which would otherwiseProvide additional disclosures as per<br>paragraph 9 of IFRS 7.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                            |  |  |  |

VALUE Plc 31 December 2024

|                                    | Financial assets and financial liabilities                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                  |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                    | be measured at FVOCI or amortised cost                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                  |
| IFRS7(11)(b)                       | The entity believes that the disclosures<br>on how credit risk is calculated in<br>relation to financial assets or liabilities<br>designated at FVTPL do not faithfully<br>represent the fair value changes due to<br>credit risk | Disclose the reason for reaching this conclusion and what alternative factors would be relevant.                                                                                                                                                                                                                 |
| IFRS7(8), (10),(10A),(11),<br>(20) | The entity has financial liabilities designated at FVTPL                                                                                                                                                                          | A number of additional disclosures apply, as<br>set out in paragraphs 8, 10, 10A, 11 and 20<br>of IFRS 7. Some, but not all of these, are<br>illustrated below.                                                                                                                                                  |
|                                    | Financial assets at fair value through other compre                                                                                                                                                                               | hensive income (FVOCI)                                                                                                                                                                                                                                                                                           |
|                                    | Issue not illustrated                                                                                                                                                                                                             | Relevant disclosures or references                                                                                                                                                                                                                                                                               |
| IFRS7(20)(a)(viii)                 | A gain or loss recognised on disposal of<br>debt instruments held at FVOCI                                                                                                                                                        | <ul> <li>Show separately:         <ul> <li>the amount of gain or loss<br/>recognised in other comprehensive<br/>income during the period, and</li> </ul> </li> <li>the amount reclassified on<br/>derecognition from accumulated<br/>other comprehensive income to<br/>profit or loss for the period.</li> </ul> |
|                                    | Financial assets and liabilities at amortised cost                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                  |
|                                    | Issue not illustrated                                                                                                                                                                                                             | Relevant disclosures or references                                                                                                                                                                                                                                                                               |
| IFRS7(20A)                         | Disposal of financial assets at amortised cost                                                                                                                                                                                    | Disclose an analysis of the gain or loss<br>recognised and the reasons for<br>derecognising the financial assets.                                                                                                                                                                                                |
|                                    | Other financial instrument disclosures                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                  |
|                                    | Issue not illustrated                                                                                                                                                                                                             | Relevant disclosures or references                                                                                                                                                                                                                                                                               |
| IFRS7(18),(19)                     | Defaults and breaches in relation to financial liabilities                                                                                                                                                                        | Disclose details of defaults (see the illustrative example below).                                                                                                                                                                                                                                               |
| IFRS7(28)                          | Fair value determined using valuation<br>techniques – gain or loss on initial<br>recognition                                                                                                                                      | Disclose the accounting policy for<br>recognising the difference in profit or loss,<br>the aggregate difference yet to be<br>recognised, and why the transaction price<br>was not the best evidence of fair value.                                                                                               |
| IFRS7(20)(c)                       | Fee income and expense on financial assets and liabilities that are not at FVTPL                                                                                                                                                  | Disclose amount, if material.                                                                                                                                                                                                                                                                                    |
| FRS7(42D)                          | Transferred financial assets not derecognised in their entirety                                                                                                                                                                   | Provide additional disclosures where the<br>entity has recognised the assets only to the<br>extent of its continuing involvement and<br>where the counterparty to the liabilities has<br>recourse only to the transferred assets.                                                                                |
| IFRS7(42E)-(42H)                   | Transferred assets that are<br>derecognised in their entirety but where<br>the entity has continuing involvement                                                                                                                  | Various disclosures, see paragraphs 42E–<br>42H of IFRS 7 for details.                                                                                                                                                                                                                                           |
| IFRS7(12B)-(12D)                   | Reclassifications of financial assets<br>from one measurement category to<br>another, made in accordance with<br>paragraph 4.4.1 of IFRS 9                                                                                        | Various disclosures, see paragraphs 12B–<br>12D of IFRS 7 for details.                                                                                                                                                                                                                                           |

|                                           | Financial assets and financial liabilities                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                             |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                           | Fair value disclosures                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                             |
|                                           | Issue not illustrated                                                                                                                                                                                            | Relevant disclosures or references                                                                                                                                                                                                                                                                                                          |
| IFRS13(96)                                | Financial assets and financial liabilities<br>with offsetting positions in market risk<br>or counterparty credit risk                                                                                            | Disclose the fact that the exception in paragraph 48 of IFRS 13 is applied.                                                                                                                                                                                                                                                                 |
| IFRS13(98)                                | Financial liabilities with inseparable third-party credit enhancements                                                                                                                                           | Disclose the existence of that enhancement<br>and whether it is reflected in the fair value<br>measurement of the liability.                                                                                                                                                                                                                |
|                                           | 23. The following illustrative disclosures might be u                                                                                                                                                            | seful where relevant to an entity:                                                                                                                                                                                                                                                                                                          |
|                                           | Put option arrangements                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                             |
|                                           | these, because the individual terms and c                                                                                                                                                                        | s should consider explaining the accounting for<br>onditions (and hence the accounting) might<br>illows (but will need to be tailored depending on                                                                                                                                                                                          |
| IAS32(11),(23)                            | the holder to put their shares in the su<br>specified dates over a five-year perior<br>under the option on exercise is initially<br>redemption amount within borrowings<br>The charge to equity is recognised se | er the equity of its XYZ subsidiary which permit<br>ubsidiary back to the group at their fair value on<br>d. The amount that might become payable<br>y recognised at the present value of the<br>with a corresponding charge directly to equity.<br>parately as written put options over non-<br>controlling interests in the net assets of |
|                                           | amount that is payable at the date at                                                                                                                                                                            | through finance charges up to the redemption<br>which the option first becomes exercisable. In<br>tercised, the liability is derecognised, with a                                                                                                                                                                                           |
|                                           | Financial liabilities designated at FVTPL                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(B5)(a)                              | through profit or loss must disclose th                                                                                                                                                                          | I assets or financial liabilities as at fair value<br>e nature of the relevant assets and liabilities<br>relation to the designation. This could read                                                                                                                                                                                       |
| IFRS7(21)<br>IFRS9(4.3.5)<br>IFRS9(5.7.7) | because they were issued in a curren<br>company. Since the instrument conta<br>designated as at fair value through pr<br>the embedded conversion feature is r                                                    | s which are classified entirely as liabilities,<br>cy other than the functional currency of the<br>ins an embedded derivative, it has been<br>ofit or loss on initial recognition and, as such,<br>not separated. All transaction costs related to<br>t fair value through profit or loss are expensed                                      |
|                                           | recognised in OCI. Amounts recorded                                                                                                                                                                              | relating to the company's own credit risk is<br>I in OCI related to credit risk are not subject to<br>sferred to retained earnings when realised. Fair<br>are recognised in profit or loss.                                                                                                                                                 |
|                                           |                                                                                                                                                                                                                  | 2024 2023<br>CU'000 CU'000                                                                                                                                                                                                                                                                                                                  |
|                                           | Carrying amount                                                                                                                                                                                                  | 104,715 88,86                                                                                                                                                                                                                                                                                                                               |
|                                           | Includes:                                                                                                                                                                                                        | ,,                                                                                                                                                                                                                                                                                                                                          |
| IFRS7(10)(a)                              | Cumulative change in fair value of con<br>debentures attributable to changes in<br>recognised in the FVOCI reserve                                                                                               |                                                                                                                                                                                                                                                                                                                                             |
|                                           | Amount the company is contractually obli<br>holders of the convertible debentures at r                                                                                                                           |                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(10)(b)                              | Difference between the carrying amount a<br>the company is contractually obligated to<br>the convertible debentures at maturity                                                                                  | and the amount                                                                                                                                                                                                                                                                                                                              |

Financial assets and financial liabilities IFRS7(11)(a) The company determines the amount of fair value changes which are attributable to credit risk by first determining the changes due to market conditions which give rise to IFRS9(B5.7.16)-(B5.7.19) market risk, and then deducting those changes from the total change in fair value of Revised disclosure the convertible debentures. Market conditions which give rise to market risk include changes in the benchmark interest rate. The change in fair value of the embedded derivative is excluded in determining the amount to be presented in OCI. IFRS7(11)(b) The company believes that this approach most faithfully represents the amount of change in fair value due to the company's own credit risk, because the changes in factors contributing to the fair value of the convertible debentures (other than changes in the benchmark interest rate) are not deemed to be significant. Defaults and breaches in relation to financial liabilities IFRS7(18) (c) Example disclosures for a default in relation to a borrowing could read as follows: IAS1(76ZA(b)) In the third quarter, the group was overdue in paying interest on bank borrowings with a carrying amount of CU2,000,000. The group experienced a temporary shortage of cash, because cash outflows in the second and third quarters were higher than anticipated due to business expansions. As a result, interest of CU75,000 was not paid on the due date of 30 September 2024. The lender granted a period of grace of

> The company has since paid all outstanding amounts (including additional interest and penalties for late payment) during the fourth quarter. At year end, the company

Management expects that the company will be able to meet all contractual obligations

three months to rectify the breach.

PwC

complied with all contractual obligations.

from borrowings on a timely basis going forward.

VALUE Plc

# 8 Non-financial assets and liabilities <sup>1,33-34</sup>

Not mandatory

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This note provides information about the group's non-financial assets and liabilities, including:

- specific information about each type of non-financial asset and non-financial liability:
  - property, plant and equipment (note 8(a)),
  - leases (note 8(b)),
  - investment properties (note 8(c)),
  - intangible assets (note 8(d)),
  - deferred tax balances (note 8(e)),
  - inventories (note 8(f)),
  - other assets, including assets classified as held for sale (note 8(g)),
  - employee benefit obligations (note 8(h)),
  - provisions (note 8(i)),
- accounting policies, and
- information about determining the fair value of the assets and liabilities, including judgements and estimation uncertainty involved (note 8(j)).

## 8(a) Property, plant and equipment <sup>4,5</sup>

| land Buildings equipment and vehicles constructi<br>Non-current assets CU'000 CU'000 CU'000 CU'000 CU'0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| At 1 January 2023 (Restated, see note 11(b))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            |
| IAS16(73)(d) Cost or fair value 11,350 28,050 27,510 70,860                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | - 137,770  |
| IAS16(73)(d) Accumulated depreciation (7,600) (37,025)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | - (44,625) |
| Net book amount 11,350 28,050 19,910 33,835                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | - 93,145   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |            |
| Year ended 31 December 2023           IAS16(73)(e)         Opposing not book amount         11 350         28 050         10 010         33 835                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |            |
| Copening net book anothin 11,550 26,050 13,310 55,855                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | - 93,145   |
| LACTACICACIÓN EXCITATIVE UNFERENCES (45) (150)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | - (193)    |
| A characteristic free and all of sulpids 2,700 3,140                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | - 5,840    |
| Additions 2,074 1,430 2,340 4,130 0,1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0 14,602   |
| IFRS5(38) Assets classified as held for sale<br>and other disposals (424) - (525) (2,215)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | - (3,164)  |
| IAS16(73)(e)(vii)         Depreciation charge         -         (1,540)         (2,030)         (4,580)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | - (8,150)  |
| IAS16(73)(e) Closing net book amount 46,500 24,440 20,252 24,000 24,400 20,252                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0 102,080  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 102,000    |
| At 31 December 2023 (Restated, see note 11(b))<br>IAS16(73)(d) 16 500 31 140 20 892 72 603 3 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |            |
| 10,000 31,140 23,002 12,033 3,1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ,          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | - (51,235) |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0 102,080  |
| Vear ended 31 December 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |            |
| IAS1(7) Opening net book amount 16,500 31,140 20,252 31,088 3,1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0 102,080  |
| IAS16(73)(e)(viii) Exchange differences (230) (570)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | - (800)    |
| IAS16(73)(e)(iv) Revaluation surplus 3,320 3,923                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | - 7,243    |
| IAS16(73)(e)(iii)         Business combinations         800         3,400         1,890         5,720                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | - 11,810   |
| IAS16(73)(e)(i),(74)(b) Additions 2,500 2,682 5,313 11,972 3,4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0 25,917   |
| IAS16(73)(e)(ii) Assets classified as held for sale<br>IFRS5(38) (550) (550) (550) (550)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <i>(</i> ) |
| and other disposals (550) - (5,985) (1,680)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | - (8,215)  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | - (8,470)  |
| IAS36(126)(a),(b) - (465) (30) (180)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | - (675)    |
| IAS16(73)(e) Closing net book amount 22,570 38,930 19,820 44,120 3,4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0 128,890  |
| At 31 December 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |            |
| IAS16(73)(d) Cost or fair value 22,570 38,930 31,790 90,285 3,4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0 187,025  |
| IAS16(73)(d) Accumulated depreciation and<br>impairment (11,970) (46,165)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | - (58,135) |
| IAS1(77) Internet in the second |            |
| IAS16(74)(b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0 128,890  |

|                   | 8(a)                                                                                                                                                                                                        | Property, plant and equipment 4                                                                                                                        | ,5                                                             |                         |                   |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------|-------------------|
|                   | (i)                                                                                                                                                                                                         | Non-current assets pledged as s                                                                                                                        | security                                                       |                         |                   |
|                   | Refe                                                                                                                                                                                                        | r to note 24 for information on non                                                                                                                    | -current assets pledged as se                                  | ecurity by the group.   |                   |
|                   | <i>(</i> 11)                                                                                                                                                                                                |                                                                                                                                                        |                                                                |                         |                   |
| 14 \$ 26/120\(c)  | (ii)                                                                                                                                                                                                        | Impairment loss and compensat                                                                                                                          |                                                                |                         |                   |
| IAS36(130)(a)     | The impairment loss relates to assets that were destroyed by a fire – refer to note 4(b) for details. The whole loss was recognised in administrative expenses through profit or loss.                      |                                                                                                                                                        |                                                                |                         |                   |
| IAS16(74A)(a)     | An amount of CU300,000 (2023 – nil) was received by the group from its insurer, as compensation for damage to the building caused by the fire, which was recognised as other income through profit or loss. |                                                                                                                                                        |                                                                |                         |                   |
| IAS1(117)         | (iii)                                                                                                                                                                                                       | Revaluation, depreciation metho                                                                                                                        | ods and useful lives <sup>2,3</sup>                            |                         |                   |
| IAS16(73)(a)      | exter<br>credit                                                                                                                                                                                             | and buildings are recognised at fa<br>nal independent valuers, less sub-<br>ted to other reserves in sharehold<br>gnised at historical cost less depre | sequent depreciation for builders' equity (note 9(c)). All oth | dings. A revaluation su | Irplus is         |
| IAS16(50),(73)(b) |                                                                                                                                                                                                             | eciation is calculated using the str<br>is, net of their residual values, ove                                                                          |                                                                |                         | mounts of the     |
| IAS16(73)(c)      | • E                                                                                                                                                                                                         | Buildings                                                                                                                                              | 25–40 years                                                    |                         |                   |
|                   | • •                                                                                                                                                                                                         | Machinery                                                                                                                                              | 10–15 years                                                    |                         |                   |
|                   | • \                                                                                                                                                                                                         | /ehicles                                                                                                                                               | 3–5 years                                                      |                         |                   |
|                   | • F                                                                                                                                                                                                         | Furniture, fittings and equipment                                                                                                                      | 3–8 years                                                      |                         |                   |
|                   | recog<br>the sl                                                                                                                                                                                             | ture, fittings and equipment includ<br>gnised at their fair value. These as<br>horter of their useful life or the leas<br>term.                        | sets and other leasehold imp                                   | rovements are depred    | iated over        |
|                   | See r                                                                                                                                                                                                       | note 25(r) for the other accounting                                                                                                                    | policies relevant to property,                                 | plant and equipment.    |                   |
|                   | <i>(iv)</i><br>Infor                                                                                                                                                                                        | Significant estimates – valuation<br>mation about the valuation of land                                                                                | -                                                              | note 8(j) below.        |                   |
|                   |                                                                                                                                                                                                             |                                                                                                                                                        | <b>U</b> 1                                                     |                         |                   |
| IAS16(77)(e)      | (v)                                                                                                                                                                                                         | Carrying amounts that would ha                                                                                                                         | •                                                              | •                       |                   |
|                   | If free                                                                                                                                                                                                     | ehold land and buildings were stat                                                                                                                     | ed on the historical cost basis                                | s, the amounts would l  | be as follows:    |
|                   |                                                                                                                                                                                                             |                                                                                                                                                        |                                                                | 2024<br>CU'000          | 2023<br>CU'000    |
|                   |                                                                                                                                                                                                             | hold land                                                                                                                                              |                                                                |                         |                   |
|                   | Cost                                                                                                                                                                                                        |                                                                                                                                                        |                                                                | 16,100                  | 13,350            |
|                   |                                                                                                                                                                                                             | umulated depreciation                                                                                                                                  |                                                                |                         | - 12.250          |
|                   | Net                                                                                                                                                                                                         | book amount                                                                                                                                            |                                                                | 16,100                  | 13,350            |
|                   | Build                                                                                                                                                                                                       | dings                                                                                                                                                  |                                                                |                         |                   |
|                   | Cost                                                                                                                                                                                                        |                                                                                                                                                        |                                                                | 37,322                  | 27,790            |
|                   |                                                                                                                                                                                                             | umulated depreciation                                                                                                                                  |                                                                | (3,715)<br>33,607       | (1,850)<br>25,940 |
|                   | NI-41                                                                                                                                                                                                       | book amount                                                                                                                                            |                                                                |                         |                   |

## 8(b) Leases

This note provides information for leases where the group is a lessee. For leases where the group is a lessor, see note 8(c).

## (i) Amounts recognised in the statement of financial position

IFRS16(54)

The following amounts are recognised in the statement of financial position relating to leases:

|               |                                    |       | 2024   | 2023   |
|---------------|------------------------------------|-------|--------|--------|
|               |                                    | Notes | CU'000 | CU'000 |
| IFRS16(47)(a) | Right-of-use assets <sup>6,7</sup> |       |        |        |
| IFRS16(53)(j) | Buildings                          |       | 3,846  | 2,994  |
| IFRS16(53)(j) | Equipment                          |       | 4,678  | 5,264  |
| IFRS16(53)(j) | Vehicles                           |       | 1,232  | 1,250  |
| IFRS16(53)(j) | Others                             |       | -      | -      |
|               |                                    | _     | 9,756  | 9,508  |
| IFRS16(47)b)  | Lease liabilities                  |       |        |        |
|               | Current                            |       | 3,008  | 2,777  |
|               | Non-current                        |       | 8,493  | 8,514  |
|               |                                    | -     | 11,501 | 11,291 |
|               |                                    |       |        |        |

IFRS16(53)(h) Additions to the right-of-use assets during the 2024 financial year were CU2,152,000 (2023 – CU3,000,000). <sup>6</sup>

## (ii) Amounts recognised in the statement of profit or loss

IFRS16(54)

The following amounts are recognised in the statement of profit or loss relating to leases:

|               |                                                                                                                                    | Natas     | 2024    | 2023    |
|---------------|------------------------------------------------------------------------------------------------------------------------------------|-----------|---------|---------|
| IFRS16(53)(a) | Depreciation charge of right-of-use assets                                                                                         | Notes     | CU'000  | CU'000  |
|               | Buildings                                                                                                                          |           | (348)   | (366)   |
|               | Equipment                                                                                                                          |           | (1,236) | (681)   |
|               | Vehicles                                                                                                                           |           | (320)   | (153)   |
|               |                                                                                                                                    | 5(c)      | (1,904) | (1,200) |
| IFRS16(53)(b) | Interest expense (included in finance costs)                                                                                       | 5(d)      | (527)   | (505)   |
| IFRS16(53)(c) | Expense relating to short-term leases (included in cost of goods sold and administrative expenses)                                 | 5(c)      | (120)   | (98)    |
| IFRS16(53)(d) | Expense relating to leases of low-value assets that are not shown above as short-term leases (included in administrative expenses) | 5(c)      | (85)    | (69)    |
| IFRS16(53)(e) | Expense relating to variable lease payments not included in lease                                                                  | J(C)      | (00)    | (03)    |
|               | liabilities (included in administrative expenses)                                                                                  | 5(c)      | (941)   | (750)   |
| IFRS16(53)(g) | The total cash outflow for leases in 2024 was CLI3 615 000 (2023 -                                                                 | CU2 760 ( | 000)    |         |

<sup>3)(g)</sup> The total cash outflow for leases in 2024 was CU3,615,000 (2023 – CU2,760,000).

|                         | 8(b) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| IAS1(117)               | (iii) The group's leasing activities and how leases are accounted for <sup>2,3,8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |
| IFRS16(59)(a),(c)       | The group leases various offices, warehouses, retail stores, equipment and vehicles. Rental contracts are typically made for fixed periods of six months to eight years, but they might have extension options as described in (v) below.                                                                                                                                                                                                                                                                                                        |  |  |
| IFRS16(15)              | Contracts might contain both lease and non-lease components. The group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the group is a lessee, the group has elected not to separate lease and non-lease components, and it accounts for these instead as a single lease component.                                                                                                                                    |  |  |
|                         | Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets cannot be used as security for borrowing purposes.                                                                                                                                                                                                                              |  |  |
| IFRS16(26)              | The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.                                                                         |  |  |
| IAS1(112)(c)            | To determine the incremental borrowing rate, the group: 8,9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |
|                         | • where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third-party financing was received,                                                                                                                                                                                                                                                                                                                                         |  |  |
|                         | <ul> <li>uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases<br/>held by VALUE Retail Limited, which does not have recent third-party financing, and</li> </ul>                                                                                                                                                                                                                                                                                                                              |  |  |
|                         | • makes adjustments specific to the lease (for example, term, country, currency and security).<br>If a readily observable amortising loan rate is available to the individual lessee (through recent financing<br>or market data) which has a similar payment profile to the lease, the group entities use that rate as a<br>starting point to determine the incremental borrowing rate.                                                                                                                                                         |  |  |
| IFRS16(38)              | The group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.                                                                                                                                                                                                          |  |  |
| IFRS16(35)              | Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. While the group revalues its land and buildings that are presented within property, plant and equipment, it has chosen not to do so for the right-of-use buildings held by the group.                                                                    |  |  |
| IFRS16(60)              | Payments associated with short-term leases of equipment and vehicles, and all leases of low-value assets, are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option. Low-value assets comprise IT equipment and small items of office furniture.                                                                                                                                                                                    |  |  |
|                         | See note 25(h) for the other accounting policies relevant to leases.                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |
|                         | (iv) Variable lease payments <sup>8,33</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |
| IFRS16(59)(b)(i),(B49)  | Some property leases contain variable payment terms that are linked to sales generated from a store. For individual stores, up to 100% of lease payments are on the basis of variable payment terms, with percentages ranging from 5% to 20% of sales. Variable payment terms are used for a variety of reasons, including minimising the fixed costs base for newly established stores. Variable lease payments that depend on sales are recognised in profit or loss in the period in which the condition that triggers those payments occurs. |  |  |
|                         | A 10% increase in sales across all stores in the group with such variable lease contracts would increase total lease payments by approximately CU93,000 (2023 – CU75,000).                                                                                                                                                                                                                                                                                                                                                                       |  |  |
|                         | (v) Extension and termination options <sup>8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| IFRS16(59)(b)(ii),(B50) | Extension and termination options are included in a number of property and equipment leases across the group. These are used to maximise operational flexibility in terms of managing the assets used in the group's operations. The majority of extension and termination options held are exercisable only by the group and not by the respective lessor.                                                                                                                                                                                      |  |  |

## 8(b) Leases

Critical judgements in determining the lease term

IFRS16(59)(b)(ii),(B50)

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or to not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of warehouses, retail stores and equipment, the following factors are normally the most relevant:

- If there are significant penalty payments to terminate (or not extend), the group is typically • reasonably certain to extend (or not terminate).
- If any leasehold improvements are expected to have a significant remaining value, the group is typically reasonably certain to extend (or not terminate).
- Otherwise, the group considers other factors, including historical lease durations and the costs and business disruption required to replace the leased asset.

Most extension options in offices and vehicles leases have not been included in the lease liability, because the group could replace the assets without significant cost or business disruption.

As at 31 December 2024, potential future cash outflows of CU3,000,000 (undiscounted) have not been included in the lease liability, because it is not reasonably certain that the leases will be extended (or not terminated) (2023 - CU3,570,000).

The lease term is reassessed if an option is actually exercised (or not exercised) or the group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee. During the current financial year, the financial effect of revising lease terms to reflect the effect of exercising extension and termination options was an increase in recognised lease liabilities and right-of-use assets of CU150,000 (2023 - decrease of CU57,000).

#### (vi) Residual value guarantees 8

IFRS16(59)(b)(iii), (B51)(a),(c)

IFRS16(20)

IFRS16(59)(b)(iii), (B51)(b),(d)

To optimise lease costs during the contract period, the group sometimes provides residual value guarantees in relation to equipment leases.

Estimating the amount payable under residual value guarantees

The group initially estimates and recognises amounts expected to be payable under residual value guarantees as part of the lease liability. Typically the expected residual value at lease commencement is equal to or higher than the guaranteed amount, and so the group does not expect to pay anything under the guarantees.

At the end of each reporting period, the expected residual values are reviewed to reflect actual residual values achieved on comparable assets and expectations about future prices. As at 31 December 2024, CU220,000 is expected to be payable and is included in calculating the lease liabilities, while CU350,000 (undiscounted) is not expected to be payable and has hence been excluded from the lease liabilities (2023 - CU250,000 and CU307,000 respectively).

## 8(c) Investment properties 33

| 2024   | 2023                                              |
|--------|---------------------------------------------------|
| CU'000 | CU'000                                            |
|        |                                                   |
| 10,050 | 8,205                                             |
| 1,900  | -                                                 |
| -      | 810                                               |
| -      | (112)                                             |
| 1,350  | 1,397                                             |
| -      | (250)                                             |
| 13,300 | 10,050                                            |
|        | CU'000<br>10,050<br>1,900<br>-<br>-<br>1,350<br>- |

|                                   | 8(c)                                     | Investment properties 33                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                 |                                            |
|-----------------------------------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| IAS40(75)(f)                      |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                 |                                            |
|                                   | <i>(i)</i>                               | Amounts recognised in profit or loss for investment properties                                                                                                                                                                                                                                                                                                                                                                | S                                                                                                               |                                            |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024                                                                                                            | 2023                                       |
| IAS40(75)(f)(i)                   | -                                        |                                                                                                                                                                                                                                                                                                                                                                                                                               | CU'000                                                                                                          | CU'000                                     |
| IFRS16(90)(b)<br>IAS40(75)(f)(ii) |                                          | tal income from operating leases                                                                                                                                                                                                                                                                                                                                                                                              | 6,180                                                                                                           | 5,165                                      |
|                                   | Dire                                     | ct operating expenses from property that generated rental me                                                                                                                                                                                                                                                                                                                                                                  | (807)                                                                                                           | (606)                                      |
| IAS40(75)(f)(iii)                 |                                          | ct operating expenses from property that did not generate                                                                                                                                                                                                                                                                                                                                                                     | (001)                                                                                                           | (000)                                      |
|                                   |                                          | al income                                                                                                                                                                                                                                                                                                                                                                                                                     | (903)                                                                                                           | (503)                                      |
|                                   | Fair                                     | value gains recognised in other gains/(losses)                                                                                                                                                                                                                                                                                                                                                                                | 1,350                                                                                                           | 1,397                                      |
| IAS1(117)                         | (ii)                                     | Measuring investment property at fair value                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                 |                                            |
| IAS40(75)(a)                      | Inves                                    | tment properties, principally office buildings, are held for long-t<br>bied by the group. They are carried at fair value. Changes in fa<br>as part of other income.                                                                                                                                                                                                                                                           |                                                                                                                 |                                            |
| IAS1(117)                         | (iii)                                    | Presenting cash flows <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                 |                                            |
|                                   | The g                                    | group classifies cash outflows to acquire or construct investments as operating cash flows.                                                                                                                                                                                                                                                                                                                                   | nt property as investing                                                                                        | , and rental                               |
|                                   | (iv)                                     | Significant estimate – fair value of investment property                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                 |                                            |
|                                   |                                          | mation about the valuation of investment properties is provided                                                                                                                                                                                                                                                                                                                                                               | t in note 8(i) below                                                                                            |                                            |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                 |                                            |
| IAS40(75)(g)                      |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                 |                                            |
|                                   | (V)                                      | Non-current assets pledged as security                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                 |                                            |
|                                   | See r                                    | note 24 for information on non-current assets pledged as secur                                                                                                                                                                                                                                                                                                                                                                | ity by the group.                                                                                               |                                            |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                 |                                            |
| IAS40(75)(h)                      | (vi)                                     | Contractual obligations                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                 |                                            |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                 |                                            |
| IFRS16(92)                        |                                          | note 18 for disclosure of contractual obligations to purchase, co<br>erty or for repairs, maintenance or enhancements.                                                                                                                                                                                                                                                                                                        | Instruct of develop inve                                                                                        | estment                                    |
| 111010(32)                        | (vii)                                    | Leasing arrangements                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                 |                                            |
|                                   | Leas                                     | nvestment properties are leased to tenants under operating lea<br>e income from operating leases where the group is a lessor is r<br>asis over the lease term.                                                                                                                                                                                                                                                                |                                                                                                                 |                                            |
|                                   | paym<br>group<br>chang<br>opera<br>these | e payments for some contracts include CPI increases, but there<br>ients that depend on an index or rate. Where considered neces<br>o might obtain bank guarantees for the term of the lease. Althou<br>ges in the residual value at the end of the current leases, the g<br>ating leases and therefore will not immediately realise any redu<br>e leases. Expectations about the future residual values are refle-<br>erties. | ssary to reduce credit ri<br>ugh the group is expose<br>roup typically enters int<br>action in residual value a | sk, the<br>ed to<br>o new<br>at the end of |
| IFRS16(97)                        | Minin                                    | num lease payments receivable on leases of investment prope                                                                                                                                                                                                                                                                                                                                                                   | rties are as follows:                                                                                           |                                            |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024                                                                                                            | 2023                                       |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               | CU'000                                                                                                          | CU'000                                     |
|                                   |                                          | in 1 year                                                                                                                                                                                                                                                                                                                                                                                                                     | 4,265                                                                                                           | 4,245                                      |
|                                   |                                          | veen 1 and 2 years                                                                                                                                                                                                                                                                                                                                                                                                            | 2,580                                                                                                           | 2,520                                      |
|                                   |                                          | veen 2 and 3 years                                                                                                                                                                                                                                                                                                                                                                                                            | 2,490<br>2,070                                                                                                  | 2,470<br>2,050                             |
|                                   |                                          | veen 3 and 4 years<br>veen 4 and 5 years                                                                                                                                                                                                                                                                                                                                                                                      | 1,980                                                                                                           | 2,030                                      |
|                                   |                                          | r than 5 years                                                                                                                                                                                                                                                                                                                                                                                                                | 2,370                                                                                                           | 2,550                                      |
|                                   |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                               | 15,755                                                                                                          | 15,845                                     |

# 8(d) Intangible assets 33,34

|                                                         | 8(d) Intangible assets 33,34                                                                                                                  |                     |                                            |                                       |                                            |                         |
|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------------------------|---------------------------------------|--------------------------------------------|-------------------------|
|                                                         |                                                                                                                                               | Goodwill            | Patents,<br>trademarks and<br>other rights | Internally<br>generated<br>software * | Customer<br>contracts                      | Total                   |
|                                                         | Non-current assets                                                                                                                            | CU'000              | CU'000                                     | CU'000                                | CU'000                                     | CU'000.                 |
| IFRS3(B67)(d)(i)<br>IAS38(118)(c)                       | At 1 January 2023<br>Cost                                                                                                                     | 9,700               | 9,410                                      | 2,255                                 | -                                          | 21,365                  |
|                                                         | Accumulated amortisation<br>and impairment                                                                                                    | -                   | (250)                                      | (205)                                 | -                                          | (455)                   |
|                                                         | Net book amount                                                                                                                               | 9,700               | 9,160                                      | 2,050                                 | -                                          | 20,910                  |
| IAS38(118)(e)                                           | Year ended<br>31 December 2023                                                                                                                |                     |                                            |                                       |                                            |                         |
| IAS38(118)(e)(i)                                        | Opening net book amount<br>Additions – internal                                                                                               | 9,700               | 9,160                                      | 2,050                                 | -                                          | 20,910                  |
|                                                         | development                                                                                                                                   | -                   | -                                          | 720                                   | -                                          | 720                     |
| IFRS3(B67)(d)(vi)<br>IAS38(118)(e)(vii)                 | Exchange differences                                                                                                                          | 45                  | -                                          | -                                     |                                            | 45                      |
| IAS38(118)(e)(vi)                                       | Amortisation charge **                                                                                                                        | -                   | (525)                                      | (205)                                 | -                                          | (730)                   |
|                                                         | Closing net book amount                                                                                                                       | 9,745               | 8,635                                      | 2,565                                 | -                                          | 20,945                  |
| IFRS3(B67)(d)(viii)<br>IAS38(118)(c)                    | At 31 December 2023                                                                                                                           |                     |                                            |                                       |                                            |                         |
|                                                         | Cost                                                                                                                                          | 9,745               | 9,410                                      | 2,975                                 | -                                          | 22,130                  |
|                                                         | Accumulated amortisation<br>and impairment                                                                                                    | -                   | (775)                                      | (410)                                 | -                                          | (1,185)                 |
| IAS1(77)                                                | Net book amount                                                                                                                               | 9,745               | 8,635                                      | 2,565                                 | -                                          | 20,945                  |
| IFRS3(B67)(d)(i)                                        |                                                                                                                                               |                     |                                            |                                       |                                            |                         |
| IAS38(118)(e)                                           | Year ended<br>31 December 2024                                                                                                                |                     |                                            |                                       |                                            |                         |
| IAS38(118)(e)(i)                                        | Opening net book amount                                                                                                                       | 9,745               | 8,635                                      | 2,565                                 | -                                          | 20,945                  |
|                                                         | Additions – internal<br>development                                                                                                           | -                   | -                                          | 880                                   | -                                          | 880                     |
| IFRS3(B67)(d)(ii)<br>IAS38(118)(e)(i)                   | Business combinations (note 14)                                                                                                               | 1,115               | 3,020                                      | -                                     | 3,180                                      | 7,315                   |
| IFRS3(B67)(d)(vi)                                       | Exchange differences                                                                                                                          | (145)               | - 3,020                                    | _                                     | - 3,100                                    | (145)                   |
| IAS38(118)(e)(vii)<br>IFRS3(B67)(d)(v)<br>IAS36(130)(b) | -                                                                                                                                             |                     |                                            |                                       |                                            |                         |
| IAS38(118)(e)(iv)<br>IAS38(118)(e)(vi)                  | Impairment charge ***<br>Amortisation charge **                                                                                               | (2,410)             | -<br>(525)                                 | -<br>(300)                            | -<br>(1,210)                               | (2,410)<br>(2,035)      |
|                                                         | Closing net book amount                                                                                                                       | 8,305               | 11,130                                     | 3,145                                 | 1,970                                      | 24,550                  |
| IFRS3(B67)(d)(viii)                                     | At 31 December 2024                                                                                                                           | 0,000               |                                            |                                       |                                            |                         |
| IAS38(118)(c)                                           | Cost                                                                                                                                          | 10,715              | 12,430                                     | 3,855                                 | 3,180                                      | 30,180                  |
|                                                         | Accumulated amortisation                                                                                                                      | 10,710              | 12,100                                     | 0,000                                 | 0,100                                      | 00,100                  |
|                                                         | and impairment                                                                                                                                | (2,410)             | (1,300)                                    | (710)                                 | (1,210)                                    | (5,630)                 |
| IAS1(77)                                                | Net book amount                                                                                                                               | 8,305               | 11,130                                     | 3,145                                 | 1,970                                      | 24,550                  |
| IAS38(118)(e)(i)<br>IAS38(118)(d)                       | <ul> <li>Software consists of capitalised deve</li> <li>Amortisation expenses are included i<br/>CU125,000), marketing expense (CU</li> </ul> | n cost of goods sol | d (CU1,050,000; 2023 – CU4                 | 450,000), cost of prov                | viding services (CU4<br>00; 2023 – CU110,0 | .75,000; 2023 –<br>00). |
| IAS36(126)(a),<br>(130)(c)(i),(d)(i)                    | *** The carrying amount of the furniture of an impairment loss against goodw                                                                  |                     |                                            |                                       |                                            | nt through recognition  |
| IAS38(126)                                              | VALUE Electronics Group is smartphones and tablets. It h CU1,010,000), which are incl                                                         | as incurred r       | esearch and develo                         | opment expension                      | ses of CU1,2                               | 15,000 (2023 –          |

| IAS1(117)         | (i) Amortisation methods and useful lives $^{2,3}$                                                                           |  |  |  |  |
|-------------------|------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| IAS38(118)(a),(b) | The group amortises intangible assets with a finite useful life, using the straight-line method, over the following periods: |  |  |  |  |
|                   | • Patents, trademarks and licences 3–5 years                                                                                 |  |  |  |  |

- IT development and software 3-5 years • •
- Customer contracts 1–3 years

|                                                        | 8(d)                                                                                                                                                                                                                                                                                                                              | Intangible assets <sup>33,34</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |
|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                                                        | (ii)                                                                                                                                                                                                                                                                                                                              | Software                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |  |
| IAS1(119)<br>IAS38(57),(66),(74),<br>(97),(118)(a),(b) | Devel<br>softwa                                                                                                                                                                                                                                                                                                                   | associated with maintaining software programmes are recognised as an expense as incurred.<br>opment costs that are directly attributable to the design and testing of identifiable and unique<br>are products controlled by the group are recognised as intangible assets where the following<br>a are met:                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |
|                                                        | • it                                                                                                                                                                                                                                                                                                                              | is technically feasible to complete the software so that it will be available for use,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |
|                                                        | • m                                                                                                                                                                                                                                                                                                                               | nanagement intends to complete the software and use or sell it,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |  |
|                                                        | • th                                                                                                                                                                                                                                                                                                                              | nere is an ability to use or sell the software,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |  |
|                                                        | • it                                                                                                                                                                                                                                                                                                                              | can be demonstrated how the software will generate probable future economic benefits,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |  |  |
|                                                        |                                                                                                                                                                                                                                                                                                                                   | dequate technical, financial and other resources to complete the development and to use or sell ne software are available, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |
|                                                        | • th                                                                                                                                                                                                                                                                                                                              | ne expenditure attributable to the software during its development can be reliably measured.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |  |
|                                                        |                                                                                                                                                                                                                                                                                                                                   | ly attributable costs that are capitalised as part of the software include employee costs and an priate portion of relevant overheads.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |
|                                                        |                                                                                                                                                                                                                                                                                                                                   | alised development costs are recorded as intangible assets and amortised from the point at which set is ready for use.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |
|                                                        | (iii)                                                                                                                                                                                                                                                                                                                             | Customer contracts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |
| IAS1(119)                                              | The customer contracts were acquired as part of a business combination (see note 14 for details). They are recognised at their fair values at the date of acquisition and are subsequently amortised on a straight-line basis, based on the timing of projected cash flows of the contracts over their estimated remaining terms. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |  |
|                                                        |                                                                                                                                                                                                                                                                                                                                   | ote 25(t) for the other accounting policies relevant to intangible assets, and note 25(j) for the<br>'s policy regarding impairments.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |  |  |
| IAS1(125)                                              | (iv)                                                                                                                                                                                                                                                                                                                              | Significant estimate: useful life of IT division's intangible assets <sup>2,3</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |
|                                                        | proce<br>softw<br>least<br>actua<br>comp                                                                                                                                                                                                                                                                                          | group has recently completed the development of software that is used to analyse business<br>esses by the IT consulting division. As at 31 December 2024, the carrying amount of this<br>vare was CU722,000 (2023 – nil). The group estimates the useful life of the software to be at<br>five years based on the expected technical obsolescence for similar software. However, the<br>al useful life might be shorter or longer than five years, depending on technical innovations and<br>betitor actions. If it were only three years, the carrying amount would be CU702,000, but if the<br>p estimated it to be eight years, the carrying amount would be CU732,000 as at 31 December |  |  |  |
|                                                        | (v)                                                                                                                                                                                                                                                                                                                               | Impairment tests for goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |
| IAS36(134)                                             | Good                                                                                                                                                                                                                                                                                                                              | will is monitored by management at the level of the six operating segments identified in note 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |

IAS36(134)(a)

A segment-level summary of the goodwill allocation is presented below:

| 2024                                    | Oneland<br>CU'000 | US<br>CU'000 | China<br>CU'000 | Europe<br>CU'000 | Total<br>CU'000 |
|-----------------------------------------|-------------------|--------------|-----------------|------------------|-----------------|
| IT consulting                           | -                 | 4,200        | -               | 2,870            | 7,070           |
| Furniture – manufacturing and wholesale | 120               | -            | -               | -                | 120             |
| Electronic equipment                    | 1,115             | -            | -               | -                | 1,115           |
|                                         | 1,235             | 4,200        | -               | 2,870            | 8,305           |

| 2023                                           | Oneland<br>CU'000 | US<br>CU'000 | China<br>CU'000 | Europe<br>CU'000 | Total<br>CU'000 |
|------------------------------------------------|-------------------|--------------|-----------------|------------------|-----------------|
| IT consulting<br>Furniture – manufacturing and | -<br>120          | 4,200        | -<br>2.410      | 3,015            | 7,215<br>2,530  |
| wholesale                                      | 120               | 4,200        | 2,410           | 3,015            | 9,745           |

|                                                         | 8(d) Intangible ass                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | ets <sup>33,34</sup>                                                                                                                                                       |                                                                                                                      |                                           |                                                       |                                    |  |  |
|---------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------|------------------------------------|--|--|
|                                                         | (vi) Significant es                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | timate: key assum                                                                                                                                                          | ptions used for valu                                                                                                 | e in use calc                             | ulations <sup>33</sup>                                |                                    |  |  |
| IAS36(134)(c),<br>(d)(i),(iii),(iv)                     | The group tests goodwill for impairment on an annual basis. For the 2024 and 2023 reporting periods, the recoverable amount of the cash-generating units (CGUs) was determined based on value in use calculations which require the use of assumptions. The calculations use cash flow projections based on financial budgets approved by management covering a three-year period. Cash flows beyond the three-year period are extrapolated using the estimated growth rates stated below. These growth rates are consistent with forecasts included in industry reports specific to the |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |
| IAS36(134)(d)(i)                                        | The following table s                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | industry in which each CGU operates.<br>The following table sets out the key assumptions for those CGUs that have significant goodwill allocated to them: <sup>11,12</sup> |                                                                                                                      |                                           |                                                       |                                    |  |  |
| IAS36(130)(g),<br>(134)(d)(i),(iv),(v)                  | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            | Furniture –<br>manufacturing<br>and wholesale<br>China                                                               | IT cons<br>US                             | ulting<br>Europe                                      | Electronic<br>equipment<br>Oneland |  |  |
|                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | aual growth rate)                                                                                                                                                          | 2.7                                                                                                                  | 3.2                                       | Europe<br>4.1                                         | 2.9                                |  |  |
|                                                         | Sales volume (% and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                            | 2.7                                                                                                                  | 3.2<br>1.7                                | 4.1<br>1.8                                            |                                    |  |  |
|                                                         | Sales price (% annu<br>Budgeted gross mar                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                            | 47.0                                                                                                                 | 60.0                                      | 55.5                                                  | 1.8                                |  |  |
|                                                         | Other operating cost                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | • • •                                                                                                                                                                      | -                                                                                                                    |                                           |                                                       | 40.0                               |  |  |
| See the commentary at the                               | Annual capital exper                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | · · · ·                                                                                                                                                                    | 9,500                                                                                                                | 8,400                                     | 5,600                                                 | 1,650                              |  |  |
| end of this note for the<br>impact of:                  | Annual capital exper                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | iallure (CO 000)                                                                                                                                                           | 1,900                                                                                                                | 500                                       | 230                                                   | 150                                |  |  |
| - inflation on long-term<br>growth rates (para 13), and | Long-term growth ra                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | te (%)                                                                                                                                                                     | 3.5                                                                                                                  | 2.2                                       | 2.0                                                   | 3.1                                |  |  |
| - economic uncertainty on                               | Pre-tax discount rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                            | 5.5                                                                                                                  | 2.2                                       | 2.0                                                   | 5.1                                |  |  |
| determining the WACC (para 14).                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ( /0)                                                                                                                                                                      | 14.7                                                                                                                 | 14.0                                      | 14.8                                                  | 16.0                               |  |  |
|                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |
|                                                         | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |
|                                                         | Sales volume (% and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | nual growth rate)                                                                                                                                                          | 2.5                                                                                                                  | 3.0                                       | 3.9                                                   | -                                  |  |  |
|                                                         | Sales price (% annual growth rate)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                            | 1.3                                                                                                                  | 1.6                                       | 1.8                                                   | -                                  |  |  |
|                                                         | Budgeted gross margin (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                            | 44.0                                                                                                                 | 60.0                                      | 54.0                                                  | -                                  |  |  |
|                                                         | Other operating cost                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            | 9,300                                                                                                                | 8,300                                     | 4.350                                                 | -                                  |  |  |
|                                                         | Annual capital exper                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            | 1,850                                                                                                                | 580                                       | 225                                                   | _                                  |  |  |
|                                                         | Long-term growth ra                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | • • •                                                                                                                                                                      | 3.2                                                                                                                  | 2.2                                       | 1.8                                                   | -                                  |  |  |
|                                                         | Pre-tax discount rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                            | 13.3                                                                                                                 | 13.4                                      | 14.1                                                  | _                                  |  |  |
|                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | , (,0)                                                                                                                                                                     | 10.0                                                                                                                 | 10.1                                      |                                                       |                                    |  |  |
| IAS36(134)(d)(ii),<br>(iv)                              | Management has d<br>follows:<br>Assumption                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                            | lues assigned to ea                                                                                                  |                                           | bove key assi                                         | umptions as                        |  |  |
|                                                         | Sales volume Average annual growth rate over the three-year forecast period; based on past performance and management's expectations of market development.                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |
|                                                         | Sales price Average annual growth rate over the three-year forecast period; based on current industry trends and including long-term inflation forecasts for each territory.                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |
|                                                         | Budgeted gross margin                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Based on past po                                                                                                                                                           | erformance and mar                                                                                                   | nagement's e                              | expectations fo                                       | or the future.                     |  |  |
|                                                         | Other operating costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | prices. Managen<br>business, adjusti<br>restructurings or                                                                                                                  | e CGUs, which do n<br>nent forecasts these<br>ng for inflationary in<br>cost-saving measur<br>ig costs for the three | costs based<br>creases but<br>es. The amo | on the current<br>not reflecting a<br>punts disclosed | t structure of the<br>any future   |  |  |
|                                                         | Annual capital<br>expenditure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | management, an                                                                                                                                                             | osts in the CGUs. T<br>id the planned refurt<br>savings are assume                                                   | bishment exp                              | enditure. No ir                                       | ncremental                         |  |  |
|                                                         | Long-term growth rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                            | ted average growth<br>d. The rates are con                                                                           |                                           |                                                       |                                    |  |  |
| IAS36(55)                                               | Pre-tax discount rates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Reflect specific r<br>which they opera                                                                                                                                     | isks relating to the reater.                                                                                         | elevant segn                              | nents and the o                                       | countries in                       |  |  |
|                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                            |                                                                                                                      |                                           |                                                       |                                    |  |  |

|                                        | 8(d) Intangible assets <sup>33,34</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                            |                                                 |                                                           |              |  |  |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|--------------|--|--|
|                                        | Customer concentration/dependency – IT co                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | onsulting CGU – Eu                                                         | irope                                           |                                                           |              |  |  |
| IAS36(134)(d)(ii)                      | The IT consulting CGU in Europe generates 20% of its total revenues for each financial year from a key customer in France. The customer contract is for a five-year term, and the customer has been trading with the CGU since 2001. Management has included the renewal of this key customer contract in the value in use calculations to determine the recoverable amount of the CGU.                                                                                                                                                                                                                   |                                                                            |                                                 |                                                           |              |  |  |
| IAS36(134)(f)                          | (vii) Significant estimate – impairment cha                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | rge <sup>2,3</sup>                                                         |                                                 |                                                           |              |  |  |
| IAS36(129)(a),<br>(130)(a),(b),(d),(e) | The impairment charge of CU2,410,000 arose in the furniture manufacturing and wholesale CGU in China following a decision to reduce the manufacturing output allocated to these operations. This was a result of a redefinition of the group's allocation of manufacturing volumes across all CGUs in order to benefit from advantageous market conditions. Following this decision, the group reassessed the depreciation policies of its property, plant and equipment for this CGU, and it estimated that their useful lives will not be affected. No class of asset other than goodwill was impaired. |                                                                            |                                                 |                                                           |              |  |  |
| IAS36(130)(e)                          | As at 31 December 2024, the recoverable at                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                            |                                                 | U45,789,000.                                              |              |  |  |
| IAS36(134)(f)                          | (viii) Significant estimate: impact of possib                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                            | assumptions                                     |                                                           |              |  |  |
|                                        | Furniture manufacturing and wholesale CGL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | J – China                                                                  |                                                 |                                                           |              |  |  |
| IAS1(129)(b)<br>IAS36(134)(f)          | If the budgeted gross margin used in the value in use calculation for the furniture manufacturing and wholesale CGU in China had been 5% lower than management's estimates at 31 December 2024 (42% instead of 47%), the group would have had to recognise an impairment against the carrying amount of property, plant and equipment of CU1,300,000. The reasonably possible change of 5% reduction in budgeted gross margin represents a reasonably possible reduction in sales price of 0.2% (that is, annual growth rate of 1.2% instead of 1.4%).                                                    |                                                                            |                                                 |                                                           |              |  |  |
|                                        | If the pre-tax discount rate applied to the cas<br>management's estimates (15.7% instead of<br>impairment against property, plant and equip<br>reasonably possible changes in any of the ke<br>impairment write-down in the Chinese furnite                                                                                                                                                                                                                                                                                                                                                               | 14.7%), the group of the group of the group of CU600,00 ey assumptions the | would have I<br>0. In the pric<br>at would have | nad to recognise<br>or year, there we<br>e resulted in an | e an         |  |  |
|                                        | IT consulting CGU – Europe                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                            |                                                 |                                                           |              |  |  |
| IAS36(134)(f)(i)<br>IAS1(38)           | The recoverable amount of the IT consulting amount of the CGU at 31 December 2024 by                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                            |                                                 |                                                           | rying        |  |  |
| IAS36(134)(f)(ii), (iii)<br>IAS1(38)   | The recoverable amount of this CGU would change as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | equal its carrying a                                                       | mount if the                                    | key assumptior                                            | ns were to   |  |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2024                                                                       | та                                              | 2023                                                      | Te           |  |  |
|                                        | Sales volume (% annual growth rate)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | From<br>4.1                                                                | То<br>3.5                                       | From<br>3.9                                               | To<br>2.5    |  |  |
|                                        | Budgeted gross margin (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 55.5                                                                       | 49.0                                            | 54.0                                                      | 46.0         |  |  |
|                                        | Long-term growth rate (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2.0                                                                        | 1.5                                             | 1.8                                                       | 1.3          |  |  |
|                                        | Pre-tax discount rate (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 14.8                                                                       | 15.5                                            | 14.1                                                      | 14.9         |  |  |
|                                        | The directors and management have consid<br>other key assumptions, and they have not id<br>amount of the European IT consulting CGU                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | entified any instand                                                       | ces that coul                                   | d cause the car                                           |              |  |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                            |                                                 |                                                           |              |  |  |
|                                        | 8(e) Deferred tax balances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                            |                                                 |                                                           |              |  |  |
|                                        | (i) Deferred tax assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                            |                                                 |                                                           |              |  |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                            |                                                 | 2024                                                      | 2023         |  |  |
| 14 \$ 12 ( 9 1 ) ( a ) ( i )           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                            | Notes                                           | CU'000                                                    | CU'000       |  |  |
| IAS12(81)(g)(i)                        | The balance comprises temporary difference                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | es attributable to:                                                        | 0(1)                                            | e /=-                                                     |              |  |  |
|                                        | Lease liabilities <sup>19-20</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                            | 8(b)                                            | 3,450                                                     | 3,387        |  |  |
|                                        | Tax losses<br>Defined benefit pension obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                            | 8(h)                                            | 3,170<br>1,317                                            | 2,245<br>783 |  |  |
|                                        | Provisions for warranties, restructurings, refu                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | unds, restoration                                                          | 0(11)                                           | 1,317                                                     | 103          |  |  |
|                                        | obligations and legal claims                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                            | 8(i) _                                          | 1,137<br>9,074                                            | 786<br>7,201 |  |  |

| Other                                                              |       |         |         |
|--------------------------------------------------------------------|-------|---------|---------|
| Employee benefits                                                  |       | 914     | 822     |
| Hedging instruments                                                | 12(a) | 230     | 234     |
| Loss allowances for financial assets                               | 12(c) | 215     | 121     |
| Derivatives held for trading                                       | 12(a) | 183     | 186     |
| Contract liabilities – customer loyalty programme                  | 3(b)  | 166     | 161     |
| Contingent liability                                               | 8(i)  | 143     |         |
| mpairment of a building                                            | 4     | 140     |         |
| Refund liabilities                                                 | 7(f)  | 148     | 71      |
| Dther                                                              |       | 65      | 18      |
|                                                                    | _     | 2,204   | 1,613   |
| Total deferred tax assets                                          | _     | 11,278  | 8,814   |
| Set-off of deferred tax liabilities pursuant to set-off provisions | (ii)  |         |         |
| 15,16                                                              |       | (3,429) | (3,290) |
| Net deferred tax assets                                            |       | 7,849   | 5,524   |

## Significant estimates 2,3,21,22

IAS1(125) IAS12(82)

IAS12(74)

The deferred tax assets include an amount of CU1,378,000 which relates to carried-forward tax losses of VALUE Manufacturing Limited. The subsidiary has incurred the losses over the last two financial years since the acquisition of the manufacturing operations in Springfield. They relate to the one-off costs of integrating the operations and will not recur in future. The group has concluded that the deferred tax assets will be recoverable using the estimated future taxable income based on the approved business plans and budgets for the subsidiary. The subsidiary is expected to generate taxable income from 2025 onwards. The losses can be carried forward indefinitely and have no expiry date.

| 8(e) | Deferred tax balances |
|------|-----------------------|
|------|-----------------------|

| Movements <sup>17,18</sup>                                            | Lease<br>liabilities<br>CU'000 | Tax<br>losses<br>CU'000 | Pension<br>obligation<br>CU'000 | Pro-<br>visions<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
|-----------------------------------------------------------------------|--------------------------------|-------------------------|---------------------------------|---------------------------|-----------------|-----------------|
| At 1 January 2023<br>(Charged)/credited                               | 2,888                          | 1,300                   | 551                             | 610                       | 1,201           | 6,550           |
| <ul> <li>to profit or loss</li> <li>to other comprehensive</li> </ul> | 499                            | 945                     | (41)                            | 176                       | 108             | 1,687           |
| income                                                                | -                              | -                       | 273                             | -                         | 304             | 577             |
| At 31 December 2023                                                   | 3,387                          | 2,245                   | 783                             | 786                       | 1,613           | 8,814           |

IAS12(81)(g)(ii)

87

2022

## 8(e) Deferred tax balances

|                  | Movements <sup>17,18</sup>                                                     | Lease<br>liabilities<br>CU'000 | Tax losses<br>CU'000 | Pension<br>obligation<br>CU'000 | Pro-<br>visions<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
|------------------|--------------------------------------------------------------------------------|--------------------------------|----------------------|---------------------------------|---------------------------|-----------------|-----------------|
|                  | At 1 January 2024<br>(Charged)/credited                                        | 3,387                          | 2,245                | 783                             | 786                       | 1,613           | 8,814           |
| IAS12(81)(g)(ii) | <ul> <li>to profit or loss</li> <li>to other</li> <li>comprehensive</li> </ul> | 63                             | (600)                | (4)                             | 351                       | 194             | 4               |
|                  | income                                                                         | -                              | -                    | (36)                            | -                         | 77              | 41              |
| IAS12(81)(a)     | <ul> <li>directly to equity</li> </ul>                                         | -                              | -                    | -                               | -                         | 60              | 60              |
|                  | Acquisition of subsidiary                                                      | -                              | 1,525                | 574                             | -                         | 260             | 2,359           |
|                  | At 31 December 2024                                                            | 3,450                          | 3,170                | 1,317                           | 1,137                     | 2,204           | 11,278          |

## (ii) Deferred tax liabilities

|                 |                                                                                     | Notes | 2024<br>CU'000 | 2023<br>Restated*<br>CU'000 |
|-----------------|-------------------------------------------------------------------------------------|-------|----------------|-----------------------------|
| IAS12(81)(g)(i) | The balance comprises temporary differences<br>attributable to:                     |       |                |                             |
|                 | Property, plant and equipment                                                       | 8(a)  | 6,243          | 4,125                       |
|                 | Right-of-use assets <sup>19-20</sup>                                                | 8(b)  | 2,927          | 2,852                       |
|                 | Intangible assets                                                                   | 8(d)  | 2,375          | 770                         |
|                 | Investment property                                                                 | 8(c)  | 1,124          | 719                         |
|                 |                                                                                     |       | 12,669         | 8,466                       |
|                 | Other                                                                               |       |                |                             |
|                 | Convertible notes                                                                   | 7(h)  | 955            | -                           |
|                 | Financial assets at FVTPL                                                           | 7(d)  | 804            | 441                         |
|                 | Hedging instruments                                                                 | 12(a) | 649            | 639                         |
|                 | Financial assets at FVOCI                                                           | 7(c)  | 173            | 142                         |
|                 | Investments in associates                                                           | 16(e) | 131            | 113                         |
|                 | Prepayments                                                                         | 7(a)  | 125            | 118                         |
|                 | Inventories                                                                         | 8(f)  | 120            | -                           |
|                 | Non-current asset recognised for costs to fulfil a contract                         | 3(b)  | 94             | 156                         |
|                 | Share-based payments (deferred shares)                                              | 21(b) | 51             | 22                          |
|                 | Other                                                                               |       | 114            | 13                          |
|                 |                                                                                     |       | 3,216          | 1,644                       |
|                 | Total deferred tax liabilities                                                      |       | 15,885         | 10,110                      |
| IAS12(74)       | Set-off of deferred tax liabilities pursuant to set-off provisions <sup>15,16</sup> | (i)   | (3,429)        | (3,290)                     |
|                 | Net deferred tax liabilities                                                        |       | 12,456         | 6,820                       |
|                 |                                                                                     |       |                |                             |

\* See note 11(b) for details regarding the restatement as a result of an error.

## Offsetting within tax consolidated group 15,16

VALUE Plc and its wholly-owned Oneland subsidiaries have applied the tax consolidation legislation, which means that these entities are taxed as a single entity. As a consequence, the deferred tax assets and deferred tax liabilities of these entities have been offset in the consolidated financial statements.

#### 8(e) Deferred tax balances

|                  | Movements <sup>17,18</sup>                   | Property,<br>plant and<br>equipment<br>CU'000 | Right-of-<br>use assets<br>CU'000 | Intangible<br>assets<br>CU'000        | Invest-<br>ment<br>property<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
|------------------|----------------------------------------------|-----------------------------------------------|-----------------------------------|---------------------------------------|---------------------------------------|-----------------|-----------------|
|                  | At 1 January 2023                            |                                               |                                   |                                       |                                       |                 |                 |
|                  | (Restated*)                                  | 2,150                                         | 2,312                             | 615                                   | 300                                   | 1,291           | 6,668           |
| IAS12(81)(g)(ii) | Charged/(credited)                           |                                               |                                   |                                       |                                       |                 |                 |
| IA012(01)(g)(ll) | <ul> <li>to profit or loss</li> </ul>        | 223                                           | 540                               | 155                                   | 419                                   | 62              | 1,399           |
|                  | - to other                                   |                                               |                                   |                                       |                                       |                 |                 |
|                  | comprehensive<br>income                      | 1,752                                         | -                                 | -                                     | -                                     | 291             | 2,043           |
|                  | At 31 December 2023                          | 4,125                                         | 2,852                             | 770                                   | 719                                   | 1,644           | 10,110          |
|                  | Charged/(credited)                           |                                               |                                   |                                       |                                       |                 |                 |
| IAS12(81)(g)(ii) | - to profit or loss                          | (379)                                         | 75                                | (255)                                 | 405                                   | (23)            | (177)           |
|                  | - to other comprehensive                     | . ,                                           |                                   | , , , , , , , , , , , , , , , , , , , |                                       | ( )             | 、 ,             |
|                  | income                                       | 2,173                                         | -                                 | -                                     | -                                     | 425             | 2,598           |
| IAS12(81)(a)     | <ul> <li>directly to equity</li> </ul>       | -                                             | -                                 | -                                     | -                                     | 1,050           | 1,050           |
|                  | Acquisition of subsidiary                    | 324                                           | -                                 | 1,860                                 | -                                     | 120             | 2,304           |
|                  | At 31 December 2024                          | 6,243                                         | 2,927                             | 2,375                                 | 1,124                                 | 3,216           | 15,885          |
|                  | * See note 11(b) for details regarding the r | estatement as a result                        | of an error.                      |                                       |                                       |                 |                 |

#### 8(f) Inventories 32

|                         |                                                   | 2024<br>CU'000 | 2023<br>CU'000 |
|-------------------------|---------------------------------------------------|----------------|----------------|
|                         | Current assets                                    |                |                |
| IAS1(77)<br>IAS2(36)(b) | Raw materials and stores                          | 6,200          | 4,800          |
| IAS2(36)(b)             | Work in progress                                  | 5,600          | 5,400          |
| IAS2(36)(b)             | Finished goods – at cost                          | 6,663          | 8,452          |
| IAS2(36)(c)             | Finished goods – at fair value less costs to sell | 1,290          | 1,020          |
| IAS2(36)(b)             | Land held for development and resale              | 2,400          | -              |
|                         |                                                   | 22,153         | 19,672         |

IAS1(117)

(36)(a)

IAS2(23),(25),

IAS2(36)(d)

IAS2(36)(e)

IA

IA

IA

#### Assigning costs to inventories 2,3 (i)

The costs of individual items of inventory are determined using weighted average costs. The exception is land held for development and resale, where costs are assigned by specific identification and include the cost of acquisition, development and borrowing costs incurred during the development. Volume rebates or discounts are taken into account when estimating the cost of inventory if it is probable that they have been earned and will take effect. See note 25(m) for the group's other accounting policies for inventories.

#### (ii) Amounts recognised in profit or loss

Inventories recognised as an expense during the year ended 31 December 2024 amounted to CU55,540,000 (2023 - CU34,244,000). These were included in cost of goods sold and cost of providing services (except for CU535,000 of inventories destroyed by a fire which are recognised in administrative expenses - see note 4).

Write-downs of inventories to net realisable value amounted to CU950,000 (2023 - CU750,000). These IAS36(126)(a) were recognised as an expense during the year ended 31 December 2024 and included in cost of goods sold in the statement of profit or loss.

IAS2(36)(f),(g) The group reversed CU160,000 of a previous inventory write-down in July 2024, because the group sold the relevant goods that had been written down to an independent retailer in Argentina at original cost. The amount reversed has been included in cost of goods sold in the statement of profit or loss.

## 8(g) Other assets and assets classified as held for sale <sup>23</sup>

|                                         | 2024<br>CU'000                                                                             | 2023<br>CU'000                                                                                                                                                                                 |
|-----------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Other current assets                    |                                                                                            |                                                                                                                                                                                                |
| Prepayments                             | 415                                                                                        | 390                                                                                                                                                                                            |
| Right to returned goods (see note 3(b)) | 76                                                                                         | 38                                                                                                                                                                                             |
|                                         | 491                                                                                        | 428                                                                                                                                                                                            |
| Non-current assets held for sale        |                                                                                            |                                                                                                                                                                                                |
| Land                                    | 250                                                                                        | -                                                                                                                                                                                              |
|                                         | 250                                                                                        | -                                                                                                                                                                                              |
|                                         | Prepayments<br>Right to returned goods (see note 3(b))<br>Non-current assets held for sale | CU'000         Other current assets         Prepayments         Right to returned goods (see note 3(b))         76         491         Non-current assets held for sale         Land       250 |

#### Land held for sale (i)

IFRS5(41)(a),(b),(d)

IAS1() IAS1()

## In November 2024, the directors of VALUE Manufacturing Limited decided to sell a vacant land area which was originally acquired for an expansion of the Nicetown factory. There are several interested parties and the sale is expected to be completed before the end of June 2025. The land area is presented within total assets of the Oneland furniture manufacturing and wholesale segment in note 2.

Refer to note 15(d) for information about assets and liabilities of a disposal group that were classified as held for sale at 31 December 2023.

## Non-recurring fair value measurements

IFRS13(91)(a),(93)(b),(d)

Land classified as held for sale during the reporting period was measured at the lower of its carrying amount and fair value less costs to sell at the time of the reclassification, resulting in the recognition of a write-down of CU22,000 as administrative expenses in the statement of profit or loss. The fair value of the land was determined using the sales comparison approach, as described in note 8(j). This is a level 2 measurement under the fair value hierarchy set out in note 7(i).

## 8(h) Employee benefit obligations <sup>24,32</sup>

| _                                                                                   | 2024              |                   |                 | 2023 *            |                   |                 |  |
|-------------------------------------------------------------------------------------|-------------------|-------------------|-----------------|-------------------|-------------------|-----------------|--|
|                                                                                     | Non-              |                   |                 | Non-              |                   |                 |  |
|                                                                                     | Current<br>CU'000 | current<br>CU'000 | Total<br>CU'000 | Current<br>CU'000 | current<br>CU'000 | Total<br>CU'000 |  |
| Leave obligations (i)                                                               | 690               | 2,220             | 2,910           | 470               | 2,270             | 2,740           |  |
| Share appreciation rights (note 21(d))                                              | -                 | 138               | 138             | -                 | -                 | -               |  |
| Defined pension benefits (ii) <sup>26</sup>                                         | -                 | 3,684             | 3,684           | -                 | 1,900             | 1,900           |  |
| Post-employment medical benefits (iii) <sup>26</sup>                                | -                 | 707               | 707             | -                 | 711               | 711             |  |
| Total employee benefit obligations<br>* Restated – see (i) for further information. | 690               | 6,749             | 7,439           | 470               | 4,881             | 5,351           |  |

#### (i) Leave obligations 25

The leave obligations cover the group's liabilities for long service leave and annual leave which are classified as either other long-term benefits or short-term benefits, as explained in note 25(y).

IAS1(61),(69)(d)

The current portion of this liability includes all of the accrued annual leave, the unconditional entitlements to long service leave where employees have completed the required period of service, and also for those employees who are entitled to pro rata payments in certain circumstances. The entire amount of the provision of CU690,000 (2023 - CU470,000) is presented as current, since the group does not have a right, at the end of the reporting period, to defer settlement for any of these obligations beyond 12 months. However, based on past experience, the group does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months. The following amounts reflect leave that is not expected to be taken or paid within the next 12 months.<sup>25</sup>

|                                                                  | 2024<br>CU'000 | 2023<br>CU'000 |
|------------------------------------------------------------------|----------------|----------------|
| Current leave obligations expected to be settled after 12 months | 344            | 272            |

# (ii)

IFRS5(41)(c)

IAS1(77)

## 8(h) Employee benefit obligations <sup>24,32</sup>

## Reclassification of employee benefit obligations 29

The group previously presented its liabilities for accumulating sick leave and other long-term employee benefit obligations as provisions in the statement of financial position. However, management considers it to be more relevant if all employee benefit obligations are presented in one separate line item in the statement of financial position. Prior year comparatives as at 31 December 2023 have been restated by reclassifying CU470,000 from current provisions to current employee benefit obligations, and CU2,270,000 from non-current provisions to non-current employee benefit obligations (CU440,000 and CU2,196,000 respectively as at 1 January 2023).

#### Defined benefit pension plans 27,28 (ii)

IAS19(139)(a) IAS1(112)(c)

IAS1(41)

The group operates defined benefit pension plans in Oneland and the US under broadly similar regulatory frameworks. All of the plans are final salary pension plans, which provide benefits to members in the form of a guaranteed level of pension payable for life. The level of benefits provided depends on members' length of service and their salary in the final years leading up to retirement. In the Oneland plans, pensions in payment are generally updated in line with the retail price index, whereas in the US plans, pensions do not receive inflationary increases. With the exception of this inflationary risk in Oneland, the plans face broadly similar risks, as described below.

The majority of benefit payments are from trustee-administered funds; however, there are also a number of unfunded plans where the group meets the benefit payment obligation as it falls due. Plan assets held in trusts are governed by local regulations and practice in each country, as is the nature of the relationship between the group and the trustees (or equivalent) and their composition. Responsibility for governance of the plans - including investment decisions and contributions schedules - lies jointly with the group and the board of trustees. The board of trustees must be composed of representatives of the group and plan participants in accordance with the plan's regulations.

The group also operates a couple of defined contribution plans which receive fixed contributions from group companies. The group's legal or constructive obligation for these plans is limited to the contributions made. The expense recognised in the current period in relation to these contributions was CU2,425,000 (2023 - CU2,075,000).

## Amounts recognised in the statement of financial position

IAS19(140)(a)(i), (ii),(141)

IAS19(53)

The amounts recognised in the statement of financial position and the movements in the net defined benefit obligation over the year are as follows:

|               |                                                                                                                                | Present<br>value of<br>obligation<br>CU'000 | Fair<br>value of<br>plan<br>assets<br>CU'000 | Total<br>CU'000 | Impact of<br>minimum<br>funding<br>requirement/<br>asset ceiling<br>CU'000 | Net<br>amount<br>CU'000 |
|---------------|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------|-----------------|----------------------------------------------------------------------------|-------------------------|
|               | 1 January 2023                                                                                                                 | 3,479                                       | (2,264)                                      | 1,215           | 120                                                                        | 1,335                   |
| IAS19(141)(a) | Current service cost                                                                                                           | 319                                         | -                                            | 319             |                                                                            | 319                     |
| IAS19(141)(d) | Past service cost                                                                                                              | 179                                         | -                                            | 179             |                                                                            | 179                     |
| IAS19(141)(b) | Interest expense/(income)                                                                                                      | 214                                         | (156)                                        | 58              | 5                                                                          | 63                      |
|               | Total amount recognised in profit or loss                                                                                      | 712                                         | (156)                                        | 556             | 5                                                                          | 561                     |
| IAS19(141)(c) | Remeasurements<br>Return on plan assets, excluding<br>amounts included in interest (income)<br>Loss from change in demographic | -                                           | (85)                                         | (85)            | -                                                                          | (85)                    |
|               | assumptions                                                                                                                    | 20                                          | -                                            | 20              | -                                                                          | 20                      |
|               | Loss from change in financial<br>assumptions                                                                                   | 61                                          | -                                            | 61              | -                                                                          | 61                      |
|               | Experience losses                                                                                                              | 641                                         | -                                            | 641             | -                                                                          | 641                     |
|               | Change in asset ceiling, excluding<br>amounts included in interest expense                                                     |                                             |                                              | -               | 80                                                                         | 80                      |
|               | Total amount recognised in other<br>comprehensive income                                                                       | 722                                         | (85)                                         | 637             | 80                                                                         | 717                     |

# 8(h) Employee benefit obligations <sup>24,32</sup>

|               |                                                                         |                     |                       |                | Impact of               |                |
|---------------|-------------------------------------------------------------------------|---------------------|-----------------------|----------------|-------------------------|----------------|
|               |                                                                         |                     |                       |                | minimum                 |                |
|               |                                                                         | Present<br>value of | Fair value<br>of plan |                | funding<br>requirement/ |                |
|               |                                                                         | obligation          | assets                | Total          | asset ceiling           | Net amount     |
|               |                                                                         | CU'000              | CU'000                | CU'000         | CU'000                  | CU'000         |
|               | Total amount recognised in                                              | 722                 | (85)                  | 637            | 80                      | 717            |
| IAS19(141)(e) | other comprehensive income<br>Exchange differences                      | (324)               |                       | (302)          |                         | (302)          |
| IAS19(141)(f) | Contributions:                                                          | (324)               | 22                    | (302)          | -                       | (302)          |
|               | Employers                                                               | -                   | (411)                 | (411)          | -                       | (411)          |
|               | Plan participants                                                       | 30                  | (30)                  | -              | -                       | -              |
| IAS19(141)(g) | Benefit payments                                                        | (127)               | 127                   | -              | -                       | -              |
|               | 31 December 2023                                                        | 4,492               | (2,797)               | 1,695          | 205                     | 1,900          |
| IAS19(141)(a) |                                                                         | 754                 |                       | 754            |                         | 754            |
| IAS19(141)(d) | Current service cost                                                    | 751                 | -                     | 751            | -                       | 751            |
|               | Losses on curtailment and<br>settlement                                 | 65                  | -                     | 65             |                         | 65             |
| IAS19(141)(b) | Interest expense/(income)                                               | 431                 | (308)                 | 123            | 9                       | 132            |
|               | Total amount recognised in                                              | · ·                 | <u>·</u>              |                |                         |                |
|               | profit or loss                                                          | 1,247               | (308)                 | 939            | 9                       | 948            |
| IAS19(141)(c) | Remeasurements                                                          |                     |                       |                |                         |                |
|               | Return on plan assets,                                                  |                     |                       |                |                         |                |
|               | excluding amounts included<br>in interest income                        | _                   | (187)                 | (187)          |                         | (187)          |
|               | Loss from change in                                                     | _                   | (107)                 | (107)          | _                       | (107)          |
|               | demographic assumptions                                                 | 32                  | -                     | 32             | -                       | 32             |
|               | Loss from change in                                                     |                     |                       |                |                         |                |
|               | financial assumptions                                                   | 121                 | -                     | 121            | -                       | 121            |
|               | Experience gains                                                        | (150)               | -                     | (150)          | -                       | (150)          |
|               | Change in asset ceiling,<br>excluding amounts included                  |                     |                       |                |                         |                |
|               | in interest expense                                                     | -                   | -                     | -              | 100                     | 100            |
|               | Total amount recognised in                                              |                     |                       |                |                         |                |
|               | other comprehensive income                                              | 3                   | (187)                 | (184)          | 100                     | (84)           |
| IAS19(141)(e) | Exchange differences                                                    | (61)                | (25)                  | (86)           | -                       | (86)           |
| IAS19(141)(f) | Contributions:                                                          |                     | (2.2.2)               | (222)          |                         | (222)          |
|               | Employers                                                               | -                   | (908)                 | (908)          | -                       | (908)          |
|               | Plan participants                                                       | 55                  | (55)                  | -              | -                       | -              |
| IAS19(141)(g) | Payments from plan:<br>Benefit payments                                 | (566)               | 566                   | _              |                         | _              |
| IAS19(141)(g) | Settlements                                                             | (280)               | 280                   | -              | -                       | _              |
| IAS19(141)(h) | Acquired in business                                                    | (200)               | 200                   |                |                         |                |
|               | combination (see note 14)                                               | 3,691               | (1,777)               | 1,914          | -                       | 1,914          |
|               | 31 December 2024                                                        | 8,581               | (5,211)               | 3,370          | 314                     | 3,684          |
| IAS19(141)    | One of our Opeland plane has a                                          | uralua that is      | not recordio          | ad an tha ha   | ain that future an      | onomio         |
|               | One of our Oneland plans has a s<br>benefits are not available to the e |                     |                       |                |                         |                |
| IAS19(139)(c) | In connection with the closure of a                                     | •                   |                       |                |                         |                |
|               | announcement that VALUE Plc in                                          |                     |                       |                |                         |                |
|               | incurred and a settlement arrange                                       | ement agreed        | with the plan         | trustees, eff  | ective 31 Decem         | ber 2024,      |
|               | which settled all post-employmen                                        |                     |                       |                |                         |                |
|               | the prior year, the group made mi<br>cost of CU179,000.                 | mor amenum          | ents to the ter       | ms or the pla  | in, resulting in pa     | St Service     |
| IAS19(138)(e) | The net liability disclosed above r                                     | alatas ta fun       | had and unfun         | ded plane or   | follows:                |                |
|               |                                                                         | ອາຊເຮຈ ເປ 10/10     | aeu anu uniun         | iucu piaris as |                         | 2022           |
|               |                                                                         |                     |                       |                | 2024<br>CU'000          | 2023<br>CU'000 |
|               |                                                                         |                     |                       |                | 0.000                   | 00000          |

|                                     | CU'000  | CU'000  |
|-------------------------------------|---------|---------|
| Present value of funded obligations | 6,155   | 2,943   |
| Fair value of plan assets           | (5,211) | (2,797) |

#### Employee benefit obligations <sup>24,32</sup> 8(h)

| Deficit of funded plans                                               | 944   | 146   |
|-----------------------------------------------------------------------|-------|-------|
| Present value of unfunded obligations                                 | 2,426 | 1,549 |
| Total deficit of defined benefit pension plans (before asset ceiling) | 3,370 | 1,695 |

IAS1(112)(c)

The group has no legal obligation to settle the deficit in the funded plans with an immediate contribution or additional one-off contributions. The group intends to continue to contribute to the defined benefit section of the plan at a rate of 14% of salaries, in line with the actuary's latest recommendations.

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IAS19(138)(a)
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The following table shows a breakdown of the defined benefit obligation and plan assets by country:

|                                                      | Oneland<br>CU'000 | 2024<br>US<br>CU'000 | Total<br>CU'000 | Oneland<br>CU'000 | 2023<br>US<br>CU'000 | Total<br>CU'000 |
|------------------------------------------------------|-------------------|----------------------|-----------------|-------------------|----------------------|-----------------|
|                                                      | CU 000            | CU 000               | CU 000          | CU 000            | CU 000               |                 |
| Present value of<br>obligation<br>Fair value of plan | 4,215             | 4,366                | 8,581           | 1,050             | 3,442                | 4,492           |
| assets                                               | (2,102)           | (3,109)              | (5,211)         | (394)             | (2,403)              | (2,797)         |
|                                                      | 2,113             | 1,257                | 3,370           | 656               | 1,039                | 1,695           |
| Impact of the asset ceiling                          | 314               | -                    | 314             | 205               | -                    | 205             |
| Total liability                                      | 2,427             | 1,257                | 3,684           | 861               | 1,039                | 1,900           |

IAS19(137)(a)

As at the valuation date, the present value of the defined benefit obligation included approximately CU3,120,000 (2023 - CU1,371,000) relating to active employees, CU3,900,000 (2023 - CU2,115,000) relating to deferred members and CU1,561,000 (2023 - CU1.006,000) relating to members in retirement.

#### (iii) Post-employment medical plans

IAS19(138),(139)(a) IAS1(112)(c) IAS19(144)

The group operates a number of post-employment medical benefit schemes, principally in the US. The majority of these plans are unfunded. The method of accounting, significant assumptions and the frequency of valuations are similar to those used for the defined benefit pension schemes set out above, with the addition of actuarial assumptions relating to the long-term increase in healthcare costs

Amounts recognised in the statement of financial position

of 8.0% (2023 - 7.6%) and claim rates of 6% (2023 - 5.2%).

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IAS19(140)(a)(i),
(ii),(141)
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The amounts recognised in the statement of financial position and the movements in the postemployment medical plans over the year are as follows:

|               |                                                                      | Present value of<br>obligation<br>CU'000 | Fair value of<br>plan assets<br>CU'000 | Net amount<br>CU'000 |
|---------------|----------------------------------------------------------------------|------------------------------------------|----------------------------------------|----------------------|
|               | 1 January 2023                                                       | 708                                      | (207)                                  | 501                  |
| IAS19(141)(a) | Current service cost                                                 | 107                                      | -                                      | 107                  |
| IAS19(141)(b) | Interest expense/(income)                                            | 25                                       | (13)                                   | 12                   |
|               | Total amount recognised in profit or loss                            | 132                                      | (13)                                   | 119                  |
| IAS19(141)(c) | Remeasurements                                                       |                                          |                                        |                      |
|               | Return on plan assets, excluding amounts included in interest income | -                                        | (11)                                   | (11)                 |
|               | Loss from change in demographic<br>assumptions                       | 3                                        | -                                      | 3                    |
|               | Loss from change in financial assumptions                            | 7                                        | -                                      | 7                    |
|               | Experience losses                                                    | 194                                      | -                                      | 194                  |
|               | Total amount recognised in OCI                                       | 204                                      | (11)                                   | 193                  |
| IAS19(141)(e) | Exchange differences                                                 | (31)                                     | 2                                      | (29)                 |
| IAS19(141)(f) | Employer contributions/premiums paid                                 | -                                        | (73)                                   | (73)                 |
| IAS19(141)(g) | Benefit payments from plan                                           | (8)                                      | 8                                      | -                    |
|               | 31 December 2023                                                     | 1,005                                    | (294)                                  | 711                  |
| IAS19(141)(a) | Current service cost                                                 | 153                                      |                                        | 153                  |
| IAS19(141)(b) | Interest expense/(income)                                            | 49                                       | (18)                                   | 31                   |

#### Present value of Fair value of obligation Net amount plan assets CU'000 CU'000 CU'000 202 (18)184 Total amount recognised in profit or loss IAS19(141)(c) Remeasurements Return on plan assets, excluding amounts included in interest income (33) (33)Loss from change in demographic 4 assumptions 4 10 10 Loss from change in financial assumptions (16)(16)Experience gains Total amount recognised in OCI (2) (33)(35) IAS19(141)(e) Exchange differences 37 (5) 32 IAS19(141)(f) (185) Employer contributions/premiums paid (185) IAS19(141)(q) (7) 7 Benefit payments from plan 1,235 (528) 707 31 December 2024 IAS19(138)(e) The net liability disclosed above relates to funded and unfunded plans as follows: 2024 2023 CU'000 CU'000 Present value of funded obligations 650 350 (294) Fair value of plan assets (528)122 56 Deficit of funded plans 585 655 Present value of unfunded obligations 707 711 Total deficit of post-employment medical plans (iv) Post-employment benefits (pension and medical) Significant estimates: actuarial assumptions and sensitivity IAS19(144) The significant actuarial assumptions were as follows: 2024 2023 Oneland US Oneland US **Discount** rate 5.1% 5.2% 5.5% 5.6% 4.0% 4.5% 4.5% 4.0% Salary growth rate Pension growth rate 3.0% 0% 3.1% 0% Long-term increase in health care costs 8.0% 7.6% Claim rates 6% 5.2% -Assumptions regarding future mortality are set based on actuarial advice in accordance with published statistics and experience in each territory. These assumptions translate into an average life expectancy in years for a pensioner retiring at age 65: 2024 2023 Oneland US Oneland US Retiring at the end of the reporting period: 22 20 Male 20 22 Female 25 25 24 24 Retiring 20 years after the end of the reporting period:

Employee benefit obligations <sup>24,32</sup>

8(h)

IAS19(145)(a)

PwC

Male

Female

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

24

27

23

26

24

27

23

26

#### Employee benefit obligations <sup>24,32</sup> 8(h)

|               |                         |           |         | In            | npact on  | defined  | l benefit obligati | ion       |        |
|---------------|-------------------------|-----------|---------|---------------|-----------|----------|--------------------|-----------|--------|
|               |                         | Cha       | ange in |               |           |          |                    |           |        |
|               |                         | assu      | mption  | Increase      | e in assu | Imption  | Decreas            | e in assu | mption |
|               |                         | 2024      | 2023    |               | 2024      | 2023     |                    | 2024      | 2023   |
|               | Discount rate           | 0.50%     | 0.3%    | Decrease by   | 8.2%      | 6.6%     | Increase by        | 9.0%      | 7.2%   |
|               | Salary growth rate      | 0.50%     | 0.7%    | Increase by   | 1.8%      | 2.3%     | Decrease by        | 1.7%      | 2.1%   |
|               | Pension growth rate     | 0.25%     | 0.3%    | Increase by   | 4.7%      | 5.2%     | Decrease by        | 4.4%      | 5.1%   |
|               | Life expectancy         | +/- 1     | year    | Increase by   | 2.8%      | 2.5%     | Decrease by        | 2.9%      | 2.7%   |
|               | Long-term increase in   |           |         |               |           |          |                    |           |        |
|               | health care costs       | 0.5%      | 0.4%    | Increase by   | 5.5%      | 5.2%     | Decrease by        | 4.8%      | 4.3%   |
|               | Claim rates             | 0.5%      | 0.4%    | Increase by   | 6.3%      | 5.9%     | Decrease by        | 6.8%      | 6.4%   |
| IAS19(145)(b) | The above sensitivity a | nalyses a | re base | d on a change | in an ass | sumption | n while holding    | all other |        |

IAS19(145)(c)

calculating the defined benefit liability recognised in the statement of financial position. The methods and types of assumption used in preparing the sensitivity analysis did not change compared to the prior period.

assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions might be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when

## Amounts recognised in the statement of financial position

IAS19(142)

The major categories of plan assets are as follows:

|                                            | 31 December 2024<br>Un- |        |        |      |        | 31 December 2023<br>Un- |        |      |  |
|--------------------------------------------|-------------------------|--------|--------|------|--------|-------------------------|--------|------|--|
|                                            | Quoted                  | quoted | Total  | in % | Quoted | quoted                  | Total  | in % |  |
|                                            | CU'000                  | CU'000 | CU'000 |      | CU'000 | CU'000                  | CU'000 |      |  |
| Equity instruments                         |                         |        | 1,824  | 32%  |        |                         | 1,216  | 39%  |  |
| Information technology                     | 502                     | -      | 502    |      | 994    | -                       | 994    |      |  |
| Energy                                     | 557                     | -      | 557    |      | -      | -                       | -      |      |  |
| Manufacturing                              | 746                     | -      | 746    |      | 194    | -                       | 194    |      |  |
| Other                                      | -                       | 19     | 19     |      | -      | 28                      | 28     |      |  |
| Debt instruments                           |                         |        | 2,161  | 38%  |        |                         | 571    | 19%  |  |
| Government                                 | 916                     | -      | 916    |      | 321    | -                       | 321    |      |  |
| Corporate bonds (investment grade)         | 900                     | -      | 900    |      | 99     | -                       | 99     |      |  |
| Corporate bonds (non-<br>investment grade) | 68                      | 277    | 345    |      | 41     | 110                     | 151    |      |  |
| Property                                   |                         |        | 1,047  | 18%  |        |                         | 943    | 31%  |  |
| In US                                      | -                       | 800    | 800    |      |        | 697                     | 697    |      |  |
| In Oneland                                 | -                       | 247    | 247    |      | -      | 246                     | 246    |      |  |
| Qualifying insurance policies              | -                       | 419    | 419    | 7%   | -      | 190                     | 190    | 6%   |  |
| Cash and cash equivalents                  | 177                     | -      | 177    | 3%   | 94     | -                       | 94     | 3%   |  |
| Investment funds                           | 111                     | -      | 111    | 2%   | 77     | -                       | 77     | 2%   |  |
| Total                                      | 3,977                   | 1,762  | 5,739  | 100% | 1,820  | 1,271                   | 3,091  | 100% |  |

IAS19(143)

The assets set out in the above table include ordinary shares issued by VALUE PIc with a fair value of CU530,000 (2023 - CU410,000), and land and buildings occupied by the group with a fair value of CU550,000 (2023 - CU580,000).

Risk exposure

IAS19(139)(b)

Through its defined benefit pension plans and post-employment medical plans, the group is exposed to a number of risks, the most significant of which are detailed below:

Asset The plan liabilities are calculated using a discount rate set with reference to corporate bond yields; if plan assets underperform this yield, this will create a deficit. Both the volatility Oneland and US plans hold a significant proportion of equities which are expected to outperform corporate bonds in the long term, while providing volatility and risk in the short term.

> As the plans mature, the group intends to reduce the level of investment risk by investing more in assets that better match the liabilities. The first stage of this process was completed in FY2024 with the sale of a number of equity holdings and the purchase of a mixture of government and corporate bonds. The government bonds represent

# 8(h) Employee benefit obligations <sup>24,32</sup>

|               |                                                             | investments in Oneland and US global securities with an empha                                                                                                                                                                   | •                                                                 |                                              | •                                                | rporate bon                                       | ds are                               |
|---------------|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|--------------------------------------------------|---------------------------------------------------|--------------------------------------|
|               |                                                             | However, the group believes the<br>strength of the supporting group<br>element of the group's long-terr<br>more details on the group's ass                                                                                      | at, due to the<br>o, a level of c<br>n strategy to                | long-term i<br>ontinuing eo<br>manage the    | nature of the<br>quity investme<br>plans effici  | nent is an ap                                     | opropriate                           |
|               |                                                             | A decrease in corporate bond y partially offset by an increase in                                                                                                                                                               |                                                                   |                                              |                                                  |                                                   | ill be                               |
|               | Inflation<br>risks                                          | Some of the group's pension ob<br>will lead to higher liabilities (alth<br>increases are in place to protec<br>plan's assets are either unaffec<br>(equities) inflation, meaning that                                           | lough, in mos<br>t the plan ag<br>ted by (fixed                   | st cases, ca<br>ainst extrem<br>interest bor | ps on the lev<br>ne inflation).<br>nds) or loose | vel of inflation<br>The majority<br>ly correlated | nary<br>y of the<br>d with           |
|               |                                                             | In the US plans, the pensions ir material risk.                                                                                                                                                                                 | n payment ar                                                      | e not linked                                 | to inflation,                                    | so this is a l                                    | ess                                  |
|               | Life<br>expectancy                                          | The majority of the plans' obliga<br>so increases in life expectancy<br>particularly significant in the On<br>sensitivity to changes in life exp                                                                                | will result in a<br>eland plan, v                                 | an increase                                  | in the plans'                                    | liabilities. T                                    | his is                               |
| IAS19(146)    | asset-liabilit<br>that are in li<br>objective is            | of funded plans, the group ensur<br>y matching (ALM) framework tha<br>ne with the obligations under the<br>to match assets to the pension o<br>ies that match the benefit payme                                                 | t has been d<br>pension sch<br>bligations by                      | eveloped to<br>emes. With<br>investing in    | achieve lon<br>in this frame<br>long-term fi     | g-term inve<br>work, the gr<br>xed interest       | stments<br>oup's ALM<br>: securities |
|               | the expecte<br>processes u<br>manage its                    | actively monitors how the duration<br>d cash outflows arising from the<br>used to manage its risks from pre<br>risk. Investments are well diversi<br>material impact on the overall lev                                         | pension oblic<br>vious periods<br>fied, such tha                  | ations. The<br>s. The group                  | group has r<br>does not u                        | not changed<br>se derivative                      | the<br>es to                         |
|               | property, ca<br>over the lon<br>portfolio of i              | ion of assets in 2024 consists of<br>ish and investment (hedge) funds<br>g term with an acceptable level of<br>nternational blue chip entities, wi<br>US, and the remainder in emerging                                         | s. The group<br>of risk. The m<br>th a target of                  | believes that<br>ajority of ec               | at equities of<br>uities are in                  | fer the best<br>a globally d                      | returns<br>iversified                |
|               | (v) Defin                                                   | ned benefit liability and employer                                                                                                                                                                                              | contributions                                                     |                                              |                                                  |                                                   |                                      |
| IAS19(147)(a) | Funding level<br>pensionable<br>December 2<br>sufficient to | has agreed that it will aim to elimi<br>els are monitored on an annual b<br>e salaries in Oneland and 12% in<br>2025. The group considers that th<br>eliminate the deficit over the agr<br>costs, will not increase significant | basis, and the<br>the US. The<br>ne contribution<br>eed period, a | e current ag<br>next valuat<br>n rates set   | reed contribu<br>ion is due to<br>at the last va | ution rate is<br>be complet<br>aluation date      | 14% of<br>ed as at 31<br>e are       |
| IAS19(147)(b) |                                                             | ontributions to post-employment                                                                                                                                                                                                 | -                                                                 | for the year                                 | r ending 31 [                                    | December 2                                        | 025 are                              |
| IAS19(147)(c) | The weighte                                                 | ed average duration of the define<br>aturity analysis of undiscounted p                                                                                                                                                         |                                                                   |                                              |                                                  |                                                   |                                      |
| IAS19(147)(c) |                                                             |                                                                                                                                                                                                                                 | Less than                                                         |                                              |                                                  | Over 5                                            |                                      |
|               |                                                             |                                                                                                                                                                                                                                 | a year<br>CU'000                                                  | 1–2 years<br>CU'000                          | 2–5 years<br>CU'000                              | years<br>CU'000                                   | Total<br>CU'000                      |
|               | 31 Decemb                                                   | ber 2024                                                                                                                                                                                                                        | 0                                                                 |                                              |                                                  |                                                   | 00000                                |
|               | Defined be                                                  | nefit obligation                                                                                                                                                                                                                | 628                                                               | 927                                          | 2,004                                            | 21,947                                            | 25,506                               |
|               |                                                             | syment medical benefits                                                                                                                                                                                                         | 127                                                               | 174                                          | 614                                              | 4,775                                             | 5,690                                |
| IAS1(38)      | Total                                                       | 0000                                                                                                                                                                                                                            | 755                                                               | 1,101                                        | 2,618                                            | 26,722                                            | 31,196                               |
|               | 31 Decemb                                                   |                                                                                                                                                                                                                                 | 044                                                               | 450                                          | 4 400                                            | 10.000                                            | 14 700                               |
|               |                                                             | nefit obligation byment medical benefits                                                                                                                                                                                        | 314<br>69                                                         | 450<br>88                                    | 1,103<br>388                                     | 12,923<br>2,591                                   | 14,790<br>3,136                      |
|               | Total                                                       | yment medical benefits                                                                                                                                                                                                          | 383                                                               | 538                                          | 1,491                                            | 15,514                                            | 17,926                               |
| PwC           |                                                             |                                                                                                                                                                                                                                 |                                                                   |                                              |                                                  | ·                                                 |                                      |
|               |                                                             |                                                                                                                                                                                                                                 |                                                                   |                                              |                                                  | ν Δι                                              |                                      |

## 8(i) Provisions 32

| IAS1(77) |
|----------|
|----------|

|                                | Current | 2024<br>Non-current | Total  | Current | 2023 *<br>Non-current | Total  |
|--------------------------------|---------|---------------------|--------|---------|-----------------------|--------|
|                                | CU'000  | CU'000              | CU'000 | CU'000  | CU'000                | CU'000 |
| Provisions for restoration     |         |                     |        |         |                       |        |
| costs (i)                      | 225     | 1,573               | 1,798  | -       | 1,382                 | 1,382  |
| Restructuring costs (i)        | 900     | -                   | 900    | -       | -                     | -      |
| Service warranties (i)         | 635     | -                   | 635    | 920     | -                     | 920    |
| Legal claim (i)                | 460     | -                   | 460    | 320     | -                     | 320    |
| Contingent liability (note 14) | 477     |                     | 477    | -       |                       | -      |
|                                | 2,697   | 1,573               | 4,270  | 1,240   | 1,382                 | 2,622  |

\* Restated - see note 8(h)(i) for further information.

Provisions for restoration costs

## (i) Information about individual provisions and significant estimates

VALUE Retail Limited is required to restore the leased premises of its retail stores to their original condition at the end of the respective lease terms. A provision has been recognised for the present value of the estimated expenditure required to remove any leasehold improvements. These costs have been capitalised as part of the cost of leasehold improvements, and they are amortised over the shorter of the term of the lease and the useful life of the assets.

## Restructuring

IAS37(85)(a),(b)

IAS37(85)(a),(b)

The reduction in output in the furniture manufacturing and wholesale division (see note 8(d)) resulted in the loss of 155 jobs at two factories. An agreement was reached with the local union representatives in October 2024, which specifies the number of staff involved and the voluntary redundancy compensation package offered by the group, as well as amounts payable to those made redundant. The total estimated staff restructuring costs to be incurred are CU1,050,000. Other direct costs attributable to the restructuring, including costs incurred in relation to the termination of supply contracts, are CU327,000, and they are fully provided for in the current reporting period. The remaining provision of CU900,000 is expected to be fully utilised over the next 12 months.

## Service warranties

<sup>IAS37(85)(a),(b)</sup> Provision is made for estimated warranty claims in respect of products sold which are still under warranty at the end of the reporting period. These claims are expected to be settled in the next financial year.

<sup>IAS1(125)</sup> <sup>IFRS15(119)(e)</sup> The group generally offers 12-month warranties for its personal computer products. Management estimates the related provision for future warranty claims based on historical warranty claim information, as well as recent trends that might suggest that past cost information could differ from future claims. The assumptions made in relation to the current period are consistent with those in the prior year. Factors that could impact the estimated claim information include the success of the group's productivity and quality initiatives, as well as parts and labour costs. As at 31 December 2024, this particular provision had a carrying amount of CU330,000 (2023 – CU450,000). If claims costs were to differ by 10% from management's estimates, the warranty provisions would be an estimated CU33,000 higher or lower (2023 – CU45,000 higher/lower).

Legal claim

In October 2024, an unfavourable judgment was ruled against the group in respect of a legal claim made by a customer of the IT consulting segment. However, after taking appropriate legal advice, the directors have decided to appeal against the decision. No payment has been made to the claimant pending outcome of the appeal. If upheld, payment of CU860,000 will be required. The recognised provision reflects management's best estimate of the most likely outcome. The court of appeal is expected to consider this matter in August 2025.

See note 25(x) for the group's other accounting policies relevant to provisions.

IAS37(85)(a),(b)

L

#### Provisions 32 8(i)

#### (ii) Movements in provisions

IAS37(84)

Movements in each class of provision during the financial year are set out below:

|              | 2024                                                      | Provisions<br>for<br>restoration<br>costs<br>CU'000 | Restruc-<br>turing<br>obligations<br>CU'000 | Service<br>warran-<br>ties<br>CU'000 | Contin-<br>gent<br>liability<br>CU'000 | Legal<br>claim<br>CU'000 | Total<br>CU'000 |
|--------------|-----------------------------------------------------------|-----------------------------------------------------|---------------------------------------------|--------------------------------------|----------------------------------------|--------------------------|-----------------|
| IAS37(84)(a) | Carrying amount at                                        | 4 0 0 0                                             |                                             |                                      |                                        |                          | 0.000           |
|              | beginning of year<br>Acquired through business            | 1,382                                               | -                                           | 920                                  | -                                      | 320                      | 2,622           |
|              | combination                                               | -                                                   | -                                           | -                                    | 450                                    | -                        | 450             |
| IAS37(84)(b) | Additional provision<br>charged to plant and<br>equipment | 350                                                 | -                                           | -                                    | -                                      | -                        | 350             |
|              | Charged/(credited) to profit or loss                      |                                                     |                                             |                                      |                                        |                          |                 |
| IAS37(84)(b) | - additional provisions                                   |                                                     | 4 077                                       | 000                                  |                                        | 4.40                     | 4 705           |
| IAS37(84)(d) | recognised - unused amounts                               | -                                                   | 1,377                                       | 268                                  | -                                      | 140                      | 1,785           |
|              | reversed                                                  | -                                                   | -                                           | (330)                                | -                                      | -                        | (330)           |
| IAS37(84)(e) | <ul> <li>unwinding of<br/>discount</li> </ul>             | 66                                                  | -                                           | -                                    | 27                                     | -                        | 93              |
| IAS37(84)(c) | Amounts used during the year                              | -                                                   | (477)                                       | (223)                                | -                                      |                          | (700)           |
| IAS37(84)(a) | Carrying amount at end of year                            | 1,798                                               | 900                                         | 635                                  | 477                                    | 460                      | 4,270           |

#### Recognised fair value measurements 30-32 8(j)

#### Fair value hierarchy (i)

end of the reporting period.

This note explains the judgements and estimates made in determining the fair values of the non-financial assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its non-financial assets and liabilities into the three levels prescribed under the accounting standards. An explanation of each level is provided in note 7(i).

| IFRS13(93)(a),(b) |
|-------------------|
|-------------------|

| At 31 December 2024                                                                | Notes         | Level 1<br>CU'000 | Level 2<br>CU'000 | CU'000          | 1 01<br>CU'00 |
|------------------------------------------------------------------------------------|---------------|-------------------|-------------------|-----------------|---------------|
| Investment properties                                                              |               |                   |                   |                 |               |
| Office buildings – West Harbourcity                                                | 8(c)          | -                 | -                 | 13,300          | 13,3          |
| Land and buildings <sup>30</sup>                                                   |               |                   |                   |                 |               |
| Manufacturing sites – Oneland                                                      | 8(a)          | -                 | -                 | 43,750          | 43,7          |
| Manufacturing sites – China                                                        |               |                   |                   | 17,750          | 17,7          |
| Land held for sale                                                                 | 8(g) _        | -                 | 250               | -               | 2             |
| Total non-financial assets                                                         | _             | -                 | 250               | 74,800          | 75,0          |
|                                                                                    |               | Level 1           | Level 2           | Level 3         | Тс            |
| At 31 December 2023                                                                | Notes         | CU'000            | CU'000            | CU'000          | CU'(          |
| At 31 December 2023<br>Investment properties                                       | Notes         |                   |                   |                 |               |
|                                                                                    | Notes<br>8(c) |                   |                   |                 |               |
| Investment properties                                                              |               |                   | CU'000            | CU'000          | CU'(          |
| Investment properties<br>Office buildings – West Harbourcity                       |               |                   | CU'000            | CU'000          | CU'           |
| Investment properties<br>Office buildings – West Harbourcity<br>Land and buildings | 8(c)          |                   | CU'000            | CU'000<br>4,915 | CU'(<br>10,   |

IFRS13(95)

IAS1(38)

## 8(j) Recognised fair value measurements <sup>30-32</sup>

IFRS13(93)(c)

IFRS13(91)(a),(93)(d) IAS16(77)(a) IAS40(75)(e) There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers into and out of level 3 measurements, see (iv) below.

## (ii) Valuation techniques used to determine level 2 and level 3 fair values

The group obtains independent valuations for its investment properties at least annually, and for its freehold land and buildings related to manufacturing sites (classified as property, plant and equipment) at least every three years.

At the end of each reporting period, management updates its assessment of the fair value of each property, taking into account the most recent independent valuations. Management determines a property's value within a range of reasonable fair value estimates.

The best evidence of fair value is current prices in an active market for similar properties. Where such information is not available management considers information from a variety of sources, including:

- current prices in an active market for properties of a different nature, or recent prices of similar properties in less active markets, adjusted to reflect those differences,
- discounted cash flow projections based on reliable estimates of future cash flows, and
- capitalised income projections based on a property's estimated net market income, and a capitalisation rate derived from an analysis of market evidence.

All resulting fair value estimates for properties are included in level 3, except for land held for resale. The level 2 fair value of land held for resale has been derived using the sales comparison approach. The key inputs under this approach are the price per square metre from current year sales of comparable lots of land in the area (location and size).

The following table presents the changes in level 3 items for the periods ended 31 December 2023 and

IFRS13(93)(e)

(iii) Fair value measurements using significant unobservable inputs (level 3)

11 10 13(33)(6)

|               | 31 December 2024 for recurring fair value mea                                                                                                        |                            | enous enueu               | of Decembe           | 2020 410        |  |
|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|----------------------|-----------------|--|
|               |                                                                                                                                                      | Manufacturing              |                           |                      |                 |  |
|               |                                                                                                                                                      | Office buildings<br>CU'000 | site<br>Oneland<br>CU'000 | s<br>China<br>CU'000 | Total<br>CU'000 |  |
| IAS1(38)      | Opening balance 1 January 2023                                                                                                                       | 3,470                      | 27,043                    | 12,357               | 42,870          |  |
|               | Acquisitions                                                                                                                                         | 810                        | 2,584                     | 1,780                | 5,174           |  |
|               | Disposals                                                                                                                                            | (112)                      | (424)                     |                      | (536)           |  |
|               | Reclassification to inventory                                                                                                                        | (250)                      | -                         | -                    | (250)           |  |
|               | Amounts recognised in profit or loss                                                                                                                 |                            |                           |                      |                 |  |
|               | Depreciation and impairment                                                                                                                          | -                          | (1,100)                   | (440)                | (1,540)         |  |
|               | Gains recognised in other income *                                                                                                                   | 997                        | -                         | -                    | 997             |  |
|               | Gains recognised in other comprehensive<br>income                                                                                                    | -                          | 4,384                     | 1,456                | 5,840           |  |
|               | Closing balance 31 December 2023                                                                                                                     | 4,915                      | 32,487                    | 15,153               | 52,555          |  |
|               | Transfer from level 2                                                                                                                                | 5,135                      | -                         |                      | 5,135           |  |
|               | Acquisitions                                                                                                                                         | 1,900                      | 7,135                     | 2,247                | 11,282          |  |
|               | Disposals                                                                                                                                            | -                          | (550)                     | -                    | (550)           |  |
|               | Amounts recognised in profit or loss                                                                                                                 |                            | . ,                       |                      | . ,             |  |
|               | Depreciation and impairment                                                                                                                          | -                          | (1,360)                   | (855)                | (2,215)         |  |
|               | Gains recognised in other income *                                                                                                                   | 1,350                      | -                         | -                    | 1,350           |  |
|               | Gains recognised in other comprehensive<br>income                                                                                                    | -                          | 6,038                     | 1,205                | 7,243           |  |
|               | Closing balance 31 December 2024                                                                                                                     | 13,300                     | 43,750                    | 17,750               | 74,800          |  |
| IFRS13(93)(f) | <ul> <li>includes unrealised gains recognised in profit or loss<br/>attributable to balances held at the end of the<br/>reporting period:</li> </ul> |                            |                           |                      |                 |  |
|               | 2024<br>2023                                                                                                                                         | 1,350                      | -                         | -                    | 1,350           |  |
|               | 2020                                                                                                                                                 | 907                        | -                         | -                    | 907             |  |

|               | 8(j) Recognised fair value measurements <sup>31-33</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|               | (iv) Transfers between levels 2 and 3 and changes in valuation techniques                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS13(93)(d) | The group commenced redevelopment of an office building in Oneland during the year. The redevelopment will greatly expand the net lettable area of the building and is expected to be completed in early 2025. Prior to redevelopment, the building was valued using the sales comparison approach based on recent sales of comparable properties in the area. This resulted in a level 2 fair value. On redevelopment, the group had to revise its valuation technique for the property under construction. The revised valuation technique uses significant unobservable inputs. Accordingly, the fair value measurement was reclassified to level 3. |
| IFRS13(93)(d) | The revised valuation technique for the building under construction estimates the fair value of the<br>completed office building and deducts:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|               | <ul> <li>estimated construction and other costs to completion that would be incurred by a market<br/>participant, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

• estimated profit margin that a market participant would require to hold and develop the property to completion, based on the state of the property as at 31 December 2024.

Other than described above, there were no changes in valuation techniques during the year.

## (v) Valuation inputs and relationships to fair value

The following table summarises the quantitative information about the significant unobservable inputs used in recurring level 3 fair value measurements (see (ii) above for the valuation techniques adopted) and how a reasonable change in the input would affect the value:

| ·                        | Fai<br>31                      | r value at<br>31               |                                                                                                   | Range of inputs (probability-<br>weighted average) |                      |                                                                       |
|--------------------------|--------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------|-----------------------------------------------------------------------|
| Description              | Decem<br>ber<br>2024<br>CU'000 | Decem<br>ber<br>2023<br>CU'000 | Unobservable<br>inputs *                                                                          | 2024                                               | 2023                 | Relationship of<br>unobservable inputs<br>to fair value               |
|                          | 7,765                          | 4,915                          | Discount rate                                                                                     | 4% – 5%<br>(4.8%)                                  | 3% – 4%<br>(3.6%)    | The higher the discount rate and                                      |
| Leased                   |                                |                                | Terminal yield                                                                                    | 6% – 7%<br>(6.6%)                                  | 5.5% – 6%<br>(5.8%)  | terminal yield, the lower the fair value                              |
| office<br>buildings      |                                |                                | Capitalisation rate                                                                               | 4% – 4.5%<br>(4.4%)                                | 4% – 4.5%<br>(4.2%)  | The higher the capitalisation rate                                    |
|                          |                                |                                | Expected vacancy rate                                                                             | 9% – 10%<br>(9.2%)                                 | 8% – 10%<br>(8.7%)   | and expected<br>vacancy rate, the<br>lower the fair value             |
|                          |                                |                                | Rental growth rate                                                                                | 3% – 3.6%<br>(3.2%)                                | 2% – 2.5%<br>(2.2%)  | The higher the<br>rental growth rate,<br>the higher the fair<br>value |
| Office<br>building       | 5,535                          | n/a –<br>Level 2<br>fair       | Estimated cost to completion                                                                      | CU3,230,000 –<br>CU3,510,000<br>(CU3,395,000)      | n/a                  | The higher the estimated cost, the lower the fair value               |
| under re-<br>development |                                | value                          | Estimated<br>profit margin<br>required to<br>hold and<br>develop the<br>property to<br>completion | 12.5% of<br>property value                         | n/a                  | The higher the profit<br>margin required, the<br>lower the fair value |
| Manufac-<br>turing       | 43,750                         | 32,487                         | Discount rate                                                                                     | 6% – 7%<br>(6.7%)                                  | 8% – 9%<br>(7.7%)    | The higher the discount rate and                                      |
| ' sites –<br>Oneland     |                                |                                | Terminal yield                                                                                    | 8% – 9%<br>(8.2%)                                  | 9.5% – 10%<br>(9.7%) | terminal yield, the lower the fair value                              |

IFRS13(91)(a),(93)(d), (h)(i)

IFRS13(93)(d),(99)

See commentary para 20 at the end of note 7 for the impact of economic uncertainty inflation on fair value.

## 8(j) Recognised fair value measurements <sup>31-33</sup>

IFRS13(91)(a),(93)(d), (h)(i),(ii)

|                   | Fai                   | r value at            |                          |                               |                      |                                                         |
|-------------------|-----------------------|-----------------------|--------------------------|-------------------------------|----------------------|---------------------------------------------------------|
|                   | 31<br>Decem           | 31<br>Decem           |                          | Range of inputs<br>weighted a |                      |                                                         |
| Description       | ber<br>2024<br>CU'000 | ber<br>2023<br>CU'000 | Unobservable<br>inputs * | 2024                          | 2023                 | Relationship of<br>unobservable inputs<br>to fair value |
| Manufacturi<br>ng | 17,750                | 15,153                | Discount rate            | 10% – 12%<br>(11%)            |                      | The higher the discount rate and                        |
| sites –<br>China  |                       |                       | Terminal yield           | 14% – 15%<br>(14.3%)          | 13% – 14%<br>(13.2%) | terminal yield, the lower the fair value                |

IFRS13(93)(h)(i)

There were no significant interrelationships between unobservable inputs that materially affect fair values.

## IFRS13(93)(g)

IAS40(75)(e)

IAS16(77)(a),(b)

(vi) Valuation processes

The group engages external, independent, and qualified valuers to determine the fair value of the group's investment properties at the end of every financial year, and for other land and buildings at least every three years. As at 31 December 2024, the fair values of the investment properties have been determined by ABC Property Surveyors Limited. Land and buildings classified as property, plant and equipment as at 31 December 2024 have been valued by management. The last external independent valuation of these land and buildings was performed as at 31 December 2023.

The main level 3 inputs used by the group are derived and evaluated as follows:

- Leased office buildings discount rates, terminal yields, expected vacancy rates and rental growth
  rates are estimated by ABC Property Surveyors Limited or management based on comparable
  transactions and industry data.
- Office building under redevelopment costs to completion and profit margin are estimated by ABC Property Surveyors Limited based on market conditions as at 31 December 2024. The estimates are consistent with the budgets developed internally by the group based on management's experience and knowledge of market conditions.

Changes in level 2 and level 3 fair values are analysed at each reporting date during the half-yearly valuation discussion between the CFO, AC and the valuation team. As part of this discussion, the team presents a report that explains the reason for the fair value movements.

## Non-financial assets and liabilities

## Disclosing non-financial assets and non-financial liabilities in one note

 Users of financial reports have indicated that they would like to be able to quickly access all of the information about the entity's financial assets and liabilities without having to trawl through various notes in the financial report. We have therefore structured our notes such that financial items and non-financial items are discussed separately. But you should be aware that this is not a mandatory requirement in any of the accounting standards.

## Accounting policies, estimates and judgements

- 2. As explained on page 29, in our view it is helpful for readers of the financial report if information about accounting policies that are specific to the entity and about significant estimates and judgements is disclosed with the relevant line items, rather than in separate notes. However, this format is also not mandatory.
- For general commentary regarding the disclosures of accounting policies, refer to note 25. Commentary about the disclosure of significant estimates and judgements is provided in note 11.

## Classes of property, plant and equipment

- 4. A class of property, plant and equipment is a grouping of assets of a similar nature and use in the entity's operation. Paragraph 37 of IAS 16 provides the following examples:
  - (a) Land,
  - (b) land and buildings,
  - (c) machinery,
  - (d) ships,
  - (e) aircraft,

|                                                  | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS16(37)                                        | (f) motor vehicles,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                  | (g) furniture and fixtures,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                  | (h) office equipment, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                  | (i) bearer plants.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                  | 5. Each entity will have different classes, depending on its individual operations. The number of classes that are separately disclosed also depends on materiality. However, the 'plant and equipment' of an entity will normally include assets of quite different nature and use. It will therefore not be sufficient to provide the information required in IAS 16 only for two classes, being 'land and buildings' and 'plant and equipment'. Rather, entities should provide a further breakdown or, alternatively, use a more specific narrative to illustrate that the entity has only one major class of plant and equipment.                                                                                                                                                                                                                                |
|                                                  | Lease disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                  | Right-of-use assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(112)(c)<br>IFRS16(51)                       | 6. IFRS 16 only requires disclosure of depreciation expense and additions to right-of-use assets, but not of a full reconciliation of the right-of-use assets held. However, additional disclosures might be necessary to explain significant changes in the amounts of right-of-use assets (for example, as a result of foreign exchange movements or modifications to lease agreements).                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS16(47)(a)<br>IAS16(73)(e)                    | 7. Where an entity has elected to present right-of-use assets within the same line item as the corresponding underlying assets would be presented if they were owned, it should provide the same disclosures for the right-of-use assets as for the corresponding underlying assets. For example, where the right-of-use assets are presented as property, plant and equipment, they would need to be included in the reconciliation that is required under IAS 16, with the same amount of detail as is required for property, plant and equipment that is owned.                                                                                                                                                                                                                                                                                                    |
|                                                  | Significant judgements and estimates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS1(122),(125)<br>IFRS16(51),(59)               | 8. The accounting for leases under IFRS 16 involves making various judgements and estimates which might need to be disclosed. While we have illustrated some of these in note 8(b), the level of detail provided will depend on the individual circumstances of the entity and the materiality of the amounts involved. For example, the following judgements and estimates might also require explanations:                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                  | (a) how the entity has determined whether a contract is, or contains, a lease,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                  | (b) how the entity has determined the incremental borrowing rate – for example, where third-<br>party financing cannot be obtained (or can only be obtained at a significant premium), or<br>where it adjusted rates to reflect the term, security, value or economic environment,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                  | (c) what the entity considers to be an index or rate in determining lease payments,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                  | <ul> <li>(d) how the entity accounts for costs incurred in connection with a lease that are not part of the<br/>cost of the right-of-use asset, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                  | (e) the interpretation of what constitutes a penalty in determining the lease term, and why an<br>entity might have an economic incentive to extend or not to terminate a lease (but see<br>paragraph 9 below).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRIC Update September<br>2019 and November 2019 | 9. The Committee has provided guidance on how to determine the incremental borrowing rate, including how to reflect the payment profile of a lease when determining that rate, and the lease term for specific types of cancellable or renewable leases. Entities should refer to this guidance when making judgements in relation to these issues.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                  | Investment property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                  | 10. Normally, cash outflows in respect of the purchase of long-term assets (including property, plant and equipment and investment property) are classified as investing activities. However, paragraph 14 of IAS 7 requires cash flows that are primarily derived from the principal revenue-producing activities of the entity to be classified as operating activities. If the entity with investment property has leasing as its principal revenue-producing activity, the entity could either classify the cash outflow as investing (in line with para 16 of IAS 7) and the rental inflows as operating, or it could treat both the cash inflow and outflow as operating. An accounting policy should be developed and applied on a consistent basis. VALUE Plc has chosen to present the outflows as investing activities, and it discloses this in note 8(c). |
|                                                  | Impairment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                  | Impairment testing – disclosure of assumptions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS36(132),(134)<br>IAS1(122),(125)              | 11. An entity is encouraged to disclose the assumptions used to determine the recoverable amount<br>of all significant assets and cash-generating units (CGUs) during the period. However, as a<br>minimum, paragraph 134 of IAS 36 requires an entity to disclose information about the<br>estimates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

|              | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|              | used to measure the recoverable amount of a CGU where goodwill or an intangible asset with<br>an indefinite useful life is included in the carrying amount of that unit. In many cases, the<br>impairment calculations also involve significant estimates and judgements which should be<br>highlighted under paragraphs 122 and 125 of IAS 1.                                                                                                                                                                                                                                                                           |
|              | Prior year recoverable amount calculation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS36(136)   | 12. The most recent detailed calculation made in a preceding period of the recoverable amount of a CGU (group of CGUs) might, in accordance with paragraphs 24 or 99 of IAS 36, be carried forward and used in the impairment test for that CGU (group of CGUs) in the current period, provided that specified criteria are met. Where this is the case, the information for that CGU (group of CGUs) that is incorporated into the disclosures required by paragraphs 134 and 135 of IAS 36 relates to the carried-forward calculation of recoverable amount.                                                           |
|              | Impact of inflation and high economic uncertainty on impairment testing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|              | 13. The long-term growth rate should be reasonable in comparison to long-term inflation expectations, where a cash flow is prepared on a nominal basis. Nominal long-term growth rates in excess of long-term nominal GDP growth imply that the business will eventually grow at a rate faster than the economy itself. This is unlikely to be appropriate. The long-term growth rate should be corroborated using external evidence. For guidance, see our In depth INT2023-12 Navigating IFRS Accounting Standards in periods of rising inflation and interest rates.                                                  |
|              | 14. Where uncertainty in the economic environment has increased or remains high, the established methods for calculating WACC should continue to be used. However, a reassessment of each input into the calculation and assessment of the overall result is needed. In those highly uncertain environments, we would generally expect to continue to see the impact of the economic uncertainty in the inputs (such as long-term risk-free rates) that are used in the calculation of discount rates. See In brief INT2023-20 <i>Have WACCs changed for December 2023 financial year ends?</i> for further information. |
|              | Deferred tax assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|              | Offsetting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS12(74)    | 15. Deferred tax assets and liabilities shall be offset if, and only if:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|              | (a) there is a legally enforceable right to set off current tax assets and liabilities, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|              | (b) the deferred tax assets and liabilities relate to income taxes levied by the same taxation<br>authority on either:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|              | (i) the same taxable entity, or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|              | (ii) different taxable entities which intend to settle current tax liabilities and assets on a net<br>basis, or to realise the assets and settle the liabilities simultaneously, in each future<br>period in which significant amounts of deferred tax liabilities or assets are expected to<br>be settled or recovered.                                                                                                                                                                                                                                                                                                 |
| IAS12(76)    | 16. The circumstances giving rise to a set-off between entities in a consolidated entity are likely to<br>be rare, unless the entities are part of a tax consolidated group. As disclosed in note 8(e), we<br>have assumed this to be the case for VALUE Plc.                                                                                                                                                                                                                                                                                                                                                            |
|              | Disclosure of reconciliation by type of temporary difference                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS12(81)(g) | <ol> <li>IAS 12 requires the following disclosures for each type of temporary difference and in respect of<br/>each type of unused tax loss and tax credit:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|              | (a) the deferred tax balances recognised for each period presented; and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|              | (b) the amounts of deferred tax income or expense recognised in profit or loss, if this is not<br>apparent from the changes in the amounts recognised in the statement of financial position.                                                                                                                                                                                                                                                                                                                                                                                                                            |
|              | 18. This information can be presented in various ways. VALUE Plc has chosen to provide the information in the form of a reconciliation by type of temporary difference. However, other formats are equally acceptable, provided that all of the required disclosures are made.                                                                                                                                                                                                                                                                                                                                           |
|              | Deferred tax on right-of-use assets and lease liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS12        | 19. The initial recognition exception of deferred tax assets and liabilities in paragraphs 15 and 24 of IAS 12 excludes transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences. This is applicable to the recognition of right-of-use assets and lease liabilities in a lease transaction.                                                                                                                                                                                                                                                                |
|              | 20. Therefore, entities are required to recognise both a deferred tax asset and a deferred tax liability on the initial recognition of a lease. While these would typically qualify for offsetting in the statement of financial position, the gross amounts will need to be disclosed in the notes. VALUE Plc has illustrated this in note 8(e).                                                                                                                                                                                                                                                                        |
|              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

|                                    | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |
|------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                                    | Recognition of deferred tax assets by loss-making entities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| IAS12(82)                          | 21. If an entity has incurred a loss in the current or a preceding period, and the utilisation of the deferred tax assets depends on future taxable profits in excess of profits arising from the reversal of existing taxable temporary differences, the entity must disclose the amount of the deferred tax assets that depend on excess future taxable profits and the nature of the evidence that is supporting the recognition of the tax assets.                                                                                                                                                                                                                                                                                                                                    |  |
| ESMA Public Statement<br>July 2019 | 22. The recognition of deferred tax assets for carried-forward tax losses, particularly by loss-making entities, is a focus area for many regulators. The European Securities and Markets Authority (ESMA) has reminded entities of the importance of assessing thoroughly the nature and extent of the evidence that supports the recognition of deferred tax assets. Disclosures relating to deferred tax assets should be issuer-specific and not boilerplate, and the level of detail provided should be proportionate to the materiality of the assets in the financial statements and the uncertainties and judgements surrounding the recognition of the tax assets.                                                                                                               |  |
|                                    | Assets held for sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                    | 23. There is no requirement in either IFRS 5 <i>Non-current Assets Held for Sale and Discontinued Operations</i> or IAS 1 to present assets of a disposal group separately from individual assets held for sale. VALUE Plc has therefore combined the assets of a disposal group with individual assets held for sale as a single line item in the statement of financial position, but it has provided the associated disclosures in separate notes.                                                                                                                                                                                                                                                                                                                                     |  |
|                                    | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| IAS37(1)(c),(5)(d)                 | 24. IAS 37 does not generally apply to employee benefits, because these are dealt with by IAS 19 <i>Employee Benefits</i> . However, employee benefits might be classified as provisions in the statement of financial position where either the amounts or the timings of the future payments in respect of these obligations are uncertain. Alternatively, they could either be classified as other payables (where the amount and timing is certain) or, as we have done in this publication, be presented as a separate line item in the statement of financial position. If the amounts recognised in relation to employee benefit obligations are material, entities should consider providing the information required by IAS 37 regardless of how the amounts are presented.      |  |
|                                    | Classification of employee benefits obligations as non-current                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |
| IAS1(69)(d)                        | 25. Other long-term employee benefit obligations, which are those that are not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the service that gives rise to the benefit, can only be classified in the statement of financial position as a non-current liability if the entity has the right at the end of the reporting period to defer settlement of the liability for at least 12 months. This means, for example, that, where employees are entitled to take their long service leave or accrued annual leave within the next 12 months, the obligation relating to them must be recorded as a current liability, even though the employees might not be expected to take the leave for a longer period. |  |
| IAS19(133)                         | 26. A net post-employment asset or liability will typically have a current and a non-current portion.<br>However, the distinction between the two might be arbitrary and difficult to determine, in<br>particular for funded post-employment plans. The net plan asset or liability is therefore generally<br>presented as a single non-current item for funded post-employment plans. However, if a reliable<br>distinction is possible, separate presentation of the two balances would be appropriate.                                                                                                                                                                                                                                                                                 |  |
|                                    | Disclosures for defined benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| IAS19(135)                         | 27. There is an overriding objective in IAS 19 that the disclosures for defined benefit plans must:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
|                                    | (a) explain the characteristics of the plans and the associated risks,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
|                                    | (b) identify and explain the amounts in the financial statements arising from the plans, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                                    | (c) describe how the plans might affect the amount, timing and uncertainty of the entity's future<br>cash flows.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| IAS19(136)-(138)                   | 28. Entities will need to consider, on a case-by-case basis, how detailed the disclosures will have to be to satisfy these objectives. Additional information or further disaggregation might be necessary in some circumstances. However, preparers should also keep in mind that materiality applies to all of the disclosures required under IAS 19.                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |
| 10.04 (44)                         | Reclassification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| IAS1(41)                           | 29. Where an entity has reclassified comparative amounts because of a change in presentation, it must disclose the nature and reason for the reclassification in the notes. To illustrate this disclosure, we have assumed in this publication that VALUE Plc has reclassified its employee obligations in the current year from provisions to a separate line item in the statement of financial position.                                                                                                                                                                                                                                                                                                                                                                               |  |

|                             | n-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
|                             | Fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
| IFRS13(B35)(g)              | <ol> <li>Property assets are often unique and not traded on a regular basis. As a consequence, there is a lack of observable input data for identical assets. Fair value measurements of property assets will therefore often be categorised as level 2 or level 3 valuations. Whether it is appropriate to classify the fair value as a level 2 measurement will depend on the individual facts and circumstances. Examples of level 2 inputs include sales price per square metre for similar properties in a similar location in an active market, or property yields derived from the latest transactions in active markets for similar properties. Where significant adjustments to market-based data are made, or where other significant inputs are unobservable, the valuation would be categorised as level 3. If the assets are located in a less developed market, this would also be an indication for a level 3 classification. Assets classified as level 2 measurements, based on recent sales, might need to be reclassified in subsequent periods if there have been no more sales of comparable properties in the area.</li> <li>As a typical diversified manufacturing company, VALUE Plc only has a limited number of assets and liabilities that are measured at fair value. For alternative disclosures covering biological assets refer to Appendix B.</li> </ol> |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
| Dis                         | closures not illustrated: not applicable to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | VALUE PIC                                                                                                                                                                                                                                                                                                                                                         |  |  |
|                             | <ul><li>32. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
| Lea                         | lises                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                   |  |  |
|                             | Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                |  |  |
| IFRS16(47)(a)(ii)           | Right-of-use assets included in the same line item as the corresponding underlying assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Identify which line items include the right-of-use assets.                                                                                                                                                                                                                                                                                                        |  |  |
| IFRS16(53)(i),(59)(d),(B52) | Sale and leaseback transactions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Disclose gain or loss separately in the notes, and consider additional information set out in paragraph B52 of IFRS 16.                                                                                                                                                                                                                                           |  |  |
| IFRS16(53)(f)               | Sub-leasing of right-of-use assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Disclose income from sub-leasing.                                                                                                                                                                                                                                                                                                                                 |  |  |
| IFRS16(54)                  | Lessee capitalises leasing costs as part of the cost of another asset                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Ensure that the amounts disclosed in note 8(b)<br>under paragraph 53 of IFRS16 include costs that<br>are included in the carrying amount of another<br>asset.                                                                                                                                                                                                     |  |  |
| IFRS16(55)                  | Portfolio of short-term leases at the<br>end of the reporting period is<br>dissimilar to the portfolio of short-<br>term leases held during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Disclose lease commitments for short-term leases<br>that are recognised as expenses on a straight-line<br>or other systematic basis.                                                                                                                                                                                                                              |  |  |
|                             | Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                |  |  |
| IFRS16(48),(56)             | Right-of-use assets that meet the definition of investment property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Must be presented as investment property. Apply<br>the disclosure requirements of IAS 40 <i>Investment</i><br><i>Property</i> . Lessees are not required to disclose the<br>depreciation charge, income from sub-leasing,<br>additions and the carrying amount by class of<br>underlying asset at the end of the reporting period<br>in relation to these assets. |  |  |
| IFRS16(57)                  | Right-of-use assets are measured at revalued amount under IAS 16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Provide the disclosures required by paragraph 77 of IAS 16 in relation to these assets.                                                                                                                                                                                                                                                                           |  |  |
| IFRS16(59)(b)(iv)           | Leases not yet commenced to which the lessee is committed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Provide the following information about the future cash outflows to which the lessee is potentially exposed.                                                                                                                                                                                                                                                      |  |  |
| IFRS16(89)-(97)             | The entity is a lessor with finance leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Provide the following information which allows<br>users of the financial statements to assess the<br>effect that leases have on the lessor's financial<br>position, financial performance and cash flows:                                                                                                                                                         |  |  |
| IFRS16(90)(a)               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <ul> <li>selling profit or loss,</li> <li>finance income on the net investment in the lease,</li> </ul>                                                                                                                                                                                                                                                           |  |  |

|                  | Non-financial assets and liabilities                                                                                                                               |                                                                                                                                                                                                                                                                               |
|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS16(93)       |                                                                                                                                                                    | <ul> <li>income relating to variable lease payments<br/>not included in the measurement of the net<br/>investment,</li> </ul>                                                                                                                                                 |
| IFRS16(94)       |                                                                                                                                                                    | <ul> <li>qualitative and quantitative explanation of<br/>significant changes in the carrying amount of<br/>the net investment in the lease, and</li> </ul>                                                                                                                    |
|                  |                                                                                                                                                                    | <ul> <li>maturity analysis of lease payments<br/>receivable for a minimum of each of the first<br/>five years plus a total amount for the<br/>remaining years; reconciliation to the net<br/>investment in the lease.</li> </ul>                                              |
| IFRS16(90)(b)    | The entity is a lessor with operating leases                                                                                                                       | Provide the following information which allows<br>users of the financial statements to assess the<br>effect that leases have on the lessor's financial                                                                                                                        |
| IFRS16(95)       |                                                                                                                                                                    | <ul> <li>variable lease payments that do not depend</li> </ul>                                                                                                                                                                                                                |
|                  |                                                                                                                                                                    | on an index or a rate,                                                                                                                                                                                                                                                        |
| IFRS16(96)       |                                                                                                                                                                    | <ul> <li>for items of property, plant and equipment<br/>that are subject to an operating lease, the<br/>disclosures required by IAS 16 separately for<br/>the assets subject to an operating lease and<br/>for those that are held and used by the<br/>lessor, and</li> </ul> |
| -                |                                                                                                                                                                    | <ul> <li>where applicable, the disclosure required by<br/>IAS 36, IAS 38, IAS 40 and IAS 41.</li> </ul>                                                                                                                                                                       |
| -                | Investment property                                                                                                                                                |                                                                                                                                                                                                                                                                               |
|                  | Issue not illustrated                                                                                                                                              | Relevant disclosures or references                                                                                                                                                                                                                                            |
| IAS40(75)(c)     | Classification as investment<br>property is challenging                                                                                                            | Disclose criteria used to distinguish investment<br>property from owner-occupied property and<br>property held for sale in the ordinary course of<br>business.                                                                                                                |
| IAS40(77)        | Adjustments made to valuations                                                                                                                                     | Disclose reconciliation between valuation obtained and the adjusted valuation.                                                                                                                                                                                                |
| IAS40(75)(f)(iv) | Sale of investment property from a<br>pool of assets measured using the<br>cost model into a pool in which the<br>fair value model is used (para 32C<br>of IAS 40) | Disclose cumulative change in fair value recognised in profit or loss.                                                                                                                                                                                                        |
| IFRS16(90)(b)    | Variable lease payments that do not<br>depend on an index or a rate and<br>that are recognised as income in the<br>period                                          | Disclose amounts, where applicable.                                                                                                                                                                                                                                           |
| IAS40(78)        | Investment property cannot be<br>reliably measured at fair value on a<br>continuing basis                                                                          | Disclose amounts separately, and provide additional information about the property.                                                                                                                                                                                           |
| IAS40(79)        | Entity has elected to use the cost<br>model for measuring its investment<br>property                                                                               | Disclose additional information such as depreciation methods, useful lives etc.                                                                                                                                                                                               |
| -                | Intangible assets                                                                                                                                                  |                                                                                                                                                                                                                                                                               |
| IA 000/400\/-\   | Issue not illustrated                                                                                                                                              | Relevant disclosures or references                                                                                                                                                                                                                                            |
| IAS38(122)(a)    | Intangible assets with indefinite useful lives                                                                                                                     | Disclose the carrying amount and factors that<br>have played a significant role in assessing that<br>the assets have an indefinite useful life.                                                                                                                               |
| IAS38(122)(b)    | Individually material intangible assets                                                                                                                            | Describe the assets and disclose the carrying amount and remaining amortisation period.                                                                                                                                                                                       |
| IAS38(122)(c)    | Intangible assets acquired by way of government grant                                                                                                              | Disclose the fair value initially recognised, the current carrying amount and whether the assets are measured at cost or at revaluation.                                                                                                                                      |

|                         | Non-financial assets and liabilities                                                                                                                                                   |                                                                                                                                                                         |  |
|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| -                       | Issue not illustrated                                                                                                                                                                  | Relevant disclosures or references                                                                                                                                      |  |
| IAS38(122)(d)           | Intangible assets with restricted title<br>and/or pledged as security for<br>liabilities                                                                                               | Disclose existence and carrying amounts.                                                                                                                                |  |
| IAS38(122)(e)           | Contractual commitments for the acquisition of intangible assets                                                                                                                       | Disclose amount.                                                                                                                                                        |  |
| IAS38(124)              | Intangible assets measured under the revaluation model                                                                                                                                 | Provide additional disclosures as set out in paragraph 124 of IAS 38.                                                                                                   |  |
|                         | Impairment and goodwill                                                                                                                                                                |                                                                                                                                                                         |  |
| -                       | Issue not illustrated                                                                                                                                                                  | Relevant disclosures or references                                                                                                                                      |  |
| IAS36(126)(b)-(d),(129) | Impairment losses recognised in OCI and reversals of impairment                                                                                                                        | Disclose impairment losses recognised in OCI (by segment, where applicable).                                                                                            |  |
|                         | losses                                                                                                                                                                                 | Disclose reversal of impairment losses (profit or loss and OCI; by segment, where applicable).                                                                          |  |
| IAS36(131)              | Individual impairment losses or reversals are not material                                                                                                                             | Provide information about aggregate impairment losses and reversals.                                                                                                    |  |
| IAS36(133)              | Unallocated goodwill                                                                                                                                                                   | Disclose the amount and the reasons why the goodwill remained unallocated (see example, below).                                                                         |  |
| IAS36(134)              | Intangible assets with indefinite<br>useful lives – impairment<br>disclosures                                                                                                          | Provide similar disclosures to those illustrated for goodwill in this publication.                                                                                      |  |
| IAS36(134)(e)           | Goodwill and intangible assets with<br>indefinite useful lives: recoverable<br>amount is based on fair value less<br>costs of disposal (FVLCOD)                                        | Provide additional information as set out in paragraph 134 of IAS 36. See illustration below.                                                                           |  |
| IAS36(135)              | Goodwill and indefinite-life intangible<br>assets allocated to multiple CGUs,<br>where the amount allocated to each<br>CGU is not significant                                          | Provide information about impairment testing based on the aggregate carrying amounts.                                                                                   |  |
| -                       | Other non-financial assets and liabilities                                                                                                                                             |                                                                                                                                                                         |  |
| _                       | Issue not illustrated                                                                                                                                                                  | Relevant disclosures or references                                                                                                                                      |  |
| IAS16(74A)(b)           | Property, plant and equipment –<br>sale proceeds and related cost<br>incurred from selling items produced<br>while preparing the property, plant<br>and equipment for its intended use | Disclose the amounts of proceeds and cost<br>included in profit or loss and the line item(s) in<br>which they are included in the statement of<br>comprehensive income. |  |
| IAS2(36)(h)             | Inventories                                                                                                                                                                            | Disclose amount of inventories pledged as security for liabilities.                                                                                                     |  |
| IAS19(140)(b)           | Defined benefit plans:<br>reimbursement rights                                                                                                                                         | These will need to be separately disclosed in the reconciliation of the amounts recognised in the statement of financial position.                                      |  |
| IAS19(148),(149)        | Multi-employer and group plans                                                                                                                                                         | Provide additional information as specified in paragraphs 148 and 149 of IAS 19.                                                                                        |  |
| IAS37(92)               | Provisions: information omitted<br>because disclosure would be<br>prejudicial                                                                                                          | Disclose that fact, the general nature of the dispute, and reasons why further information is not disclosed.                                                            |  |
| IFRS13(93)(i)           | Fair value of non-financial assets:<br>highest and best use differs from<br>current use                                                                                                | Disclose that fact and reasons why the asset is<br>used in a manner that differs from its highest and<br>best use.                                                      |  |

|                       | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                       | 33. The following additional illustrative disclosures might be useful where relevant to an entity:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                       | Intangible assets with indefinite useful lives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS38(122)(a)         | The trademark used to identify and distinguish (product name; carrying amount CU 2,345,000) has a remaining legal life of five years but is renewable every ten years at little cost and is well established. The group intends to renew the trademark continuously, and evidence supports its ability to do so. An analysis of product life cycle studies and market and competitive trends provides evidence that the product will generate net cash inflows for the group for an indefinite period. Therefore, the trademark is carried at cost and not amortised, but it is tested for impairment in accordance with note 25(j). |
|                       | Unallocated goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS36(133)            | Shortly before the end of the reporting period, the company acquired XYZ Limited. There was CUXX of goodwill recognised on acquisition which is yet to be allocated to one or more CGUs. XYZ's business will be integrated into the South America and North America CGUs, but management has not yet finalised the allocation of the goodwill between the relevant CGUs.                                                                                                                                                                                                                                                             |
|                       | Recoverable amount is determined using fair value less costs of disposal                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS36(134)(c)         | Management has determined the recoverable amount of the XYZ CGU by assessing the fair value less costs of disposal (FVLCOD) of the underlying assets. The valuation is considered to be level 3 in the fair value hierarchy, due to unobservable inputs used in the valuation. No impairment was identified.                                                                                                                                                                                                                                                                                                                         |
|                       | Management's approach and the key assumptions used to determine the CGU's FVLCOD were as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS36(134)(e)(i),(ii) | Value assigned to<br>key assumption                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|     |                                                                     | key assum | •       |                                                                                                                                                                                      |
|-----|---------------------------------------------------------------------|-----------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CGU | Unobservable inputs                                                 | 2024      | 2023    | Approach to determining key assumption                                                                                                                                               |
| XYZ | Costs of<br>disposal<br>(CU'000)                                    | CU250     | CU320   | Estimated based on the company's experience with disposal of assets and on industry benchmarks.                                                                                      |
|     | Sales volume<br>(%)                                                 | 2.7       | 3.3     | Average annual growth rate over<br>the five-year forecast period,<br>based on past performance and<br>management's expectations of<br>market development.                            |
|     | Sales price (%)                                                     | 1.4       | 1.9     | Average annual growth rate over<br>the five-year forecast period,<br>based on current industry trends<br>and includes long-term inflation<br>forecasts for each territory.           |
|     | Cost reductions<br>from<br>restructuring<br>initiatives<br>(CU'000) | CU2,900   | CU2,500 | Estimated cost reductions are<br>based on management's<br>judgement and past experience<br>with similar restructuring<br>initiatives.                                                |
|     | Cash flow<br>forecast period                                        | 5 years   | 5 years | Board approved/reviewed five-<br>year forecasts which are prepared<br>by management.                                                                                                 |
|     | Post-tax<br>discount rate<br>(%)                                    | 11.7      | 11.4    | Reflects specific risks relating to<br>the segments and the countries in<br>which the entity operates.                                                                               |
|     | Long-term<br>growth rate (%)                                        | 2.7       | 2.6     | This is the weighted average<br>growth rate used to extrapolate<br>cash flows beyond the budget<br>period. The rate is consistent with<br>forecasts included in industry<br>reports. |

9 Equity <sup>10</sup>

IAS1(106)(d)

## 9(a) Share capital and share premium <sup>1</sup>

|                                  |                                                                            | Notes         | 2024<br>Shares       | 2023<br>Shares               | 2024<br>CU'000   | 2023<br>CU'000           |
|----------------------------------|----------------------------------------------------------------------------|---------------|----------------------|------------------------------|------------------|--------------------------|
| AS1(79)(a)(ii)<br>AS1(79)(a)(ii) | Ordinary shares<br>Fully paid<br>Partly paid to CU2.88<br>Calls in arrears | (iii)         | 58,098,156<br>-<br>- | 53,543,075<br>1,250,000<br>- | 83,054<br>-<br>- | 58,953<br>3,600<br>(100) |
| IAS1(79)(a)(ii)                  | 7% non-redeemable<br>participating preference<br>shares fully paid         | (i)<br>(ii) _ | 58,098,156           | 54,793,075                   | 83,054           | 62,453<br>1,523          |
|                                  | Total share capital and share premium                                      |               | 58,098,156           | 55,293,075                   | 83,054           | 63,976                   |

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(i)

Movements in ordinary shares

|                 |                                                   |       | Number of shares | Par value | Share<br>premium | Total  |
|-----------------|---------------------------------------------------|-------|------------------|-----------|------------------|--------|
|                 |                                                   | Notes | (thousands)      | CU'000    | CU'000           | CU'000 |
|                 | Details                                           |       |                  |           |                  |        |
| IAS1(79)(a)(iv) | Opening balance 1 January 2023                    |       | 54,550           | 54,550    | 6,546            | 61,096 |
|                 | Employee share scheme issues                      | 21(c) | 143              | 143       | 655              | 798    |
|                 | Dividend reinvestment plan issues                 | (iv)  | 100              | 100       | 459              | 559    |
| IAS1(79)(a)(iv) | Balance 31 December 2023                          |       | 54,793           | 54,793    | 7,660            | 62,453 |
|                 | Dividend reinvestment plan issues                 | (iv)  | 94               | 94        | 471              | 565    |
|                 | Final call of CU1.12 per share on 1,250,000       |       |                  |           |                  |        |
|                 | partly paid shares                                | (iii) | -                | -         | 1,400            | 1,400  |
|                 | Calls in arrears paid                             | (iii) | -                | -         | 100              | 100    |
|                 | Exercise of options – proceeds received           | (v)   | 228              | 228       | 975              | 1,203  |
|                 | Acquisition of subsidiary                         | 14    | 1,698            | 1,698     | 8,067            | 9,765  |
|                 | Rights issue                                      | (vi)  | 1,285            | 1,285     | 6,423            | 7,708  |
|                 |                                                   |       | 58,098           | 58,098    | 25,096           | 83,194 |
| IAS32(35),(39)  | Less: transaction costs arising on share          |       |                  |           |                  |        |
|                 | issues                                            |       | -                | -         | (200)            | (200)  |
| IAS12(81)(a)    | Deferred tax credit recognised directly in equity |       | -                | -         | 60               | 60     |
| IAS1(79)(a)(iv) | Balance 31 December 2024                          | -     | 58,098           | 58,098    | 24,956           | 83,054 |
|                 |                                                   | -     |                  |           | ,                | 00,001 |

The purpose of the rights issue and the call on partly paid shares was to repay borrowings which had been drawn to finance the establishment of the furniture retail division, expand the Springfield manufacturing facilities, and acquire shares in VALUE Electronics Group. Funds raised from the other share issues were used for general working capital purposes.

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|-------|-----|---|---|----|
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(ii)

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9(a) Share capital and share premium <sup>1</sup>

Movements in 7% non-redeemable participating preference share capital

|                 |                                                  | Notes | Number of<br>shares<br>(thousands) | Par value<br>CU'000 | Share<br>premium<br>CU'000 | Total<br>CU'000 |
|-----------------|--------------------------------------------------|-------|------------------------------------|---------------------|----------------------------|-----------------|
|                 | Details                                          |       |                                    |                     |                            |                 |
| IAS1(79)(a)(iv) | Opening balance 1 January 2023                   |       | 500                                | 500                 | 1,023                      | 1,523           |
|                 | Balance 31 December 2023                         |       | 500                                | 500                 | 1,023                      | 1,523           |
|                 | Shares bought back and cancelled                 | (vii) | (500)                              | (500)               | (850)                      | (1,350)         |
|                 | Buy-back transaction costs                       | (vii) | -                                  | -                   | (45)                       | (45)            |
| IAS12(81)(a)    | Current tax credit recognised directly in equity | (vii) | -                                  | -                   | 15                         | 15              |
| IAS1(79)(a)(iv) | Transfer to retained earnings                    | (vii) | -                                  | -                   | (143)                      | (143)           |
|                 | Balance 31 December 2024                         | -     | -                                  | -                   | -                          | -               |

|                                | (iii) Ordinary shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(79)(a)(iii),(v)           | Ordinary shares have a par value of CU1. They entitle the holder to participate in dividends, and to share in the proceeds of winding up the company in proportion to the number of, and amounts paid on, the shares held. These rights are subject to the prior entitlements of the 6% redeemable preference shares, which are classified as liabilities (see note 7(h)).                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                | On a show of hands, every holder of ordinary shares present at a meeting, in person or by proxy, is<br>entitled to one vote, and on a poll each share is entitled to one vote.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(79)(a)(i)                 | The company's authorised capital is 500,000,000 shares.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS1(79)(a)(ii)                | At 31 December 2023 there were 1,250,000 ordinary shares called to CU2.88, on which a further CU1.12 was outstanding. The outstanding amount, together with calls in arrears of CU100,000, was received on 3 November 2024.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                | (iv) Dividend reinvestment plan                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(79)(a)(vii)               | The company has established a dividend reinvestment plan under which holders of ordinary shares can elect to have all or part of their dividend entitlements satisfied by the issue of new ordinary shares rather than by being paid in cash. Shares are issued under the plan at a 2.5% discount to the market price.                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                | (v) Options                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(79)(a)(vii)               | Information relating to the VALUE PIc Employee Option Plan, including details of options issued, exercised and lapsed during the financial year and options outstanding at the end of the reporting period, is set out in note 21(a).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                | (vi) Rights issue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(106)(d)(iii),<br>(112)(c) | On 10 October 2024 the company invited its shareholders to subscribe to a rights issue of 1,284,916 ordinary shares at an issue price of CU6.00 per share on the basis of 1 share for every 10 fully or partly paid ordinary shares held, with such shares to be issued on, and rank for dividends after, 4 December 2024. The issue was fully subscribed.                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                | (vii) Share buy-back                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(106)(d)(iii)              | During the fourth quarter of 2024 the company purchased and cancelled all 500,000 7% non-<br>redeemable participating preference shares on-market in order to simplify the company's capital<br>structure. The buy-back and cancellation were approved by the shareholders at the 2023 annual<br>general meeting. The shares were acquired at an average price of CU2.70 per share, with prices<br>ranging from CU2.65 to CU2.73. The total cost of CU1,380,000, including CU30,000 of after-tax<br>transaction costs, was deducted from preference shareholder equity. Since all of the shares of that<br>class were bought back and cancelled, the remaining balance of CU143,000 was transferred to<br>retained earnings. The total reduction in paid-up capital was CU1,523,000. |
| IFRS7(7)<br>IAS1(79)(a)(v)     | The 7% non-redeemable participating preference shares were entitled to dividends at the rate of 7% per annum when sufficient profits were available, but were non-cumulative. They would have participated equally with ordinary shares in a liquidation.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

IAS1(106)(d)

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9(b) Other equity
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|                              |                                          |       | 2024      | 2023     | 2024    | 2023   |
|------------------------------|------------------------------------------|-------|-----------|----------|---------|--------|
|                              |                                          | Notes | Shares    | Shares   | CU'000  | CU'000 |
| IAS32(28)                    | Conversion rights –<br>convertible notes | (i)   |           |          | 3,500   | -      |
| IAS12(81)(a)                 | Deferred tax liability<br>component      |       |           |          | (1,050) | -      |
| IAS1(79)(a)(vi)<br>IAS32(34) | Treasury shares <sup>2</sup>             | (ii)  | (120,641) | (99,280) | (676)   | (550)  |
|                              | Total other equity                       |       |           |          | 1,774   | (550)  |
|                              |                                          |       |           |          |         |        |

IAS1(79)(a)(v)

IAS1(79)(a)(vi)

(i)

### Conversion right of convertible notes

The amount shown for other equity securities is the initial value of the conversion rights relating to the 7% convertible notes, details of which are shown in note 7(h).

### (ii) Treasury shares <sup>2</sup>

Treasury shares are shares in VALUE PIc that are held by the VALUE PIc Employee Share Trust for the purpose of issuing shares under the VALUE PIc employee share scheme and the executive short-term incentive (STI) scheme (see note 21(c) for further information). Shares issued to employees are recognised on a first-in-first-out basis.

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|                 | Details                                                 | Number of<br>shares | CU'000  |
|-----------------|---------------------------------------------------------|---------------------|---------|
|                 |                                                         |                     |         |
| IAS1(79)(a)(iv) | Opening balance 1 January 2023                          | (46,916)            | (251)   |
|                 | Acquisition of shares by the Trust                      | (52,364)            | (299)   |
|                 | Balance 31 December 2023                                | (99,280)            | (550)   |
|                 | Acquisition of shares by the Trust                      | (207,636)           | (1,217) |
|                 | Issue of deferred shares under the executive STI scheme | 40,373              | 216     |
|                 | Employee share scheme issue                             | 145,902             | 875     |
| IAS1(79)(a)(iv) | Balance 31 December 2024                                | (120,641)           | (676)   |
|                 |                                                         |                     |         |

IAS1(106)(d)

### 9(c) Other reserves 3-5

The following table shows a breakdown of the statement of financial position line item 'other reserves' and the movements in these reserves during the year. A description of the nature and purpose of each reserve is provided below the table.

| IAS16(77)(f)<br>IAS21(52)(b)                                                |                                                                            | Notes                      | Reva-<br>luation<br>surplus<br>CU'000 | Financial<br>assets at<br>FVOCI<br>CU'000 | Hedging<br>CU'000 | Share-<br>based<br>payments<br>CU'000 | Trans-<br>actions<br>with NCI<br>CU'000 | Foreign<br>currency<br>translation<br>CU'000 | Total<br>other<br>reserves<br>CU'000 |
|-----------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------|---------------------------------------|-------------------------------------------|-------------------|---------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------------------|
|                                                                             | At 1 January 2023                                                          | 10()                       | 3,220                                 | 1,173                                     | (203)             | 1,289                                 | -                                       | 1,916                                        | 7,395                                |
| IAS12(81)(ab),<br>IAS1(90)                                                  | Transfer to inventory Deferred tax                                         | 12(a)<br>8(d) _            | -<br>-                                | -<br>-                                    | 339<br>(102)      | -<br>                                 | -                                       | -                                            | 339<br>(102)                         |
|                                                                             | Net amount transferred                                                     | _                          |                                       | -                                         | 237               | -                                     | -                                       | -                                            | 237                                  |
| IFRS7(11A)(e)                                                               | Transfer to retained<br>_ earnings                                         | 7(c)                       | -                                     | 548                                       | -                 | -                                     | -                                       | -                                            | 548                                  |
| IAS12(81)(ab),<br>IAS1(90)                                                  | Deferred tax                                                               | _                          | -                                     | (164)                                     | -                 | -                                     | -                                       | -                                            | (164)                                |
|                                                                             | Net amount transferred                                                     | _                          |                                       | 384                                       |                   |                                       | -                                       | -                                            | 384                                  |
| IAS16(77)(f)<br>IFRS7(20)(a)(vii),(24C)(b)(i)<br>IAS12(81)(ab),<br>IAS1(90) | -<br>_ Revaluation – gross<br>Deferred tax                                 | 8(a),7(c)<br>12(a)<br>8(d) | 5,840<br>(1,752)                      | (1,458)<br>437                            | 1,496<br>(449)    | -                                     | -                                       | -                                            | 5,878<br>(1,764)                     |
| Not mandatory                                                               | <ul> <li>NCI share in revaluation</li> <li>– gross <sup>6</sup></li> </ul> |                            | (178)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (178)                                |
|                                                                             | _ Deferred tax <sup>6</sup>                                                |                            | 54                                    | -                                         | -                 | -                                     | -                                       | -                                            | 54                                   |
| IAS16(41)                                                                   | Depreciation transfer –<br>gross                                           | 9(d)                       | (334)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (334)                                |
| IAS12(81)(ab),<br>IAS1(90)                                                  | Deferred tax                                                               |                            | 100                                   | -                                         | -                 | -                                     | -                                       | -                                            | 100                                  |
| IAS28(10)                                                                   | Revaluation - associate                                                    | 16(e)                      | 100                                   | -                                         | -                 | -                                     | -                                       | -                                            | 100                                  |

| IAS12(81)(ab),<br>IAS1(90)                  | Deferred tax                                                                                | 8(d)               | (30)                                  | -                                         | -                 | -                                     | -                                       | -                                            | (30)                                 |
|---------------------------------------------|---------------------------------------------------------------------------------------------|--------------------|---------------------------------------|-------------------------------------------|-------------------|---------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------------------|
| IAS1(92),(95)<br>IFRS7(24C)(b)(iv)          | Reclassification to profit<br>or loss – gross                                               | 12(a)<br>7(c)      | -                                     | -                                         | (195)             | -                                     | -                                       |                                              | (195)                                |
| IAS12(81)(ab),<br>IAS1(90)                  | _ Deferred tax                                                                              | 8(d)               | -                                     | -                                         | 59                | -                                     | -                                       | -                                            | 59                                   |
| IAS28(10)                                   | Currency translation -<br>associate                                                         | 16(e)              | -                                     | -                                         | -                 | -                                     | -                                       | 15                                           | 15                                   |
| IAS12(81)(ab),<br>IAS1(90)                  | _ Deferred tax                                                                              |                    | -                                     | -                                         | -                 | -                                     | -                                       | (5)                                          | (5)                                  |
| IAS21(52)(b)                                | Other currency<br>translation differences                                                   |                    | -                                     | -                                         | -                 | -                                     | -                                       | 243                                          | 243                                  |
| Not mandatory                               | NCI share in translation<br>differences <sup>6</sup>                                        | _                  |                                       |                                           | -                 | -                                     |                                         | (133)                                        | (133)                                |
|                                             | Other comprehensive<br>income<br>Transactions with<br>owners in their capacity<br>as owners |                    | 3,800                                 | (1,021)                                   | 911               | -                                     | -                                       | 120                                          | 3,810                                |
|                                             | Share-based                                                                                 | 21                 | -                                     | -                                         | -                 | 555                                   | -                                       | -                                            | 555                                  |
|                                             | _ At 31 December 2023                                                                       |                    | 7,020                                 | 536                                       | 945               | 1,844                                 |                                         | 2,036                                        | 12,381                               |
| IAS1(106)(d)                                | -<br>9(c) Other reserves                                                                    | 3 <sup>-5</sup>    |                                       |                                           |                   |                                       |                                         |                                              |                                      |
| IAS16(77)(f)<br>IAS21(52)(b)                |                                                                                             | Notes              | Reva-<br>luation<br>surplus<br>CU'000 | Financial<br>assets at<br>FVOCI<br>CU'000 | Hedging<br>CU'000 | Share-<br>based<br>payments<br>CU'000 | Trans-<br>actions with<br>NCI<br>CU'000 | Foreign<br>currency<br>translation<br>CU'000 | Total<br>other<br>reserves<br>CU'000 |
|                                             | -                                                                                           | Notes              | 00000                                 | 00000                                     | 00000             | 00000                                 | 00000                                   | 00,000                                       | 00000                                |
|                                             | At 1 January 2024<br>Transfer to inventory                                                  | 12(a)              | 7,020                                 | 536<br>-                                  | 945<br>(44)       | 1,844<br>-                            | -                                       | 2,036<br>-                                   | 12,381<br>(44)                       |
| AS12(81)(ab)<br>AS1(90)                     | Deferred tax                                                                                | 8(d) _             | -                                     | -                                         | 13                | -                                     | -                                       | -                                            | 13                                   |
|                                             | _ Net amount transferred                                                                    | -                  |                                       | -                                         | (31)              | -                                     |                                         |                                              | (31)                                 |
| IFRS7(11A)(e)                               | Transfer to retained<br>earnings                                                            | 7(c)               | -                                     | (646)                                     | -                 | -                                     | -                                       | -                                            | (646)                                |
| IAS12(81)(ab)<br>IAS1(90)                   | _ Deferred tax                                                                              | _                  | <u> </u>                              | 194                                       |                   | -                                     |                                         |                                              | 194                                  |
|                                             | _ Net amount transferred                                                                    | _                  | -                                     | (452)                                     | -                 | -                                     | -                                       |                                              | (452)                                |
| AS16(77)(f)<br>FRS7(20)(a)(vii),(24C)(b)(i) | _ Revaluation – gross                                                                       | 8(a),7(c)<br>12(a) | 7,243                                 | 750                                       | 238               | -                                     | -                                       | -                                            | 8,231                                |
| AS12(81)(ab)<br>AS1(90)<br>Not mandatory    | _ Deferred tax                                                                              | 8(d)               | (2,173)                               | (225)                                     | (71)              | -                                     | -                                       | -                                            | (2,469)                              |
| ·····,                                      | NCI share in revaluation<br>_ – gross <sup>6</sup>                                          |                    | (211)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (211)                                |
| Not mandatory<br>AS16(41)                   | _ Deferred tax<br>Depreciation transfer –                                                   |                    | 63                                    | -                                         | -                 | -                                     | -                                       | -                                            | 63                                   |
| AS12(81)(ab)                                | _ gross <sup>6</sup>                                                                        | 9(d)               | (320)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (320)                                |
| AS1(90)                                     | _ Deferred tax<br>Revaluation - joint                                                       |                    | 96                                    | -                                         | -                 | -                                     | -                                       | -                                            | 96                                   |
| AS28(10)<br>AS12(81)(ab),                   | venture                                                                                     | 16(e)              | 300                                   | -                                         | -                 | -                                     | -                                       | -                                            | 300                                  |
| AS1(90)                                     | _ Deferred tax                                                                              | 8(d)               | (90)                                  | -                                         | -                 | -                                     | -                                       | -                                            | (90)                                 |
| AS1(92),(95)<br>FRS7(24C)(b)(iv)            | Reclassification to profit<br>or loss – gross                                               | 12(a)<br>7(c)      | -                                     | -                                         | (155)             | -                                     | -                                       | -                                            | (155)                                |
| AS12(81)(ab)<br>AS1(90)<br>FRS9(5.5.2)      | _ Deferred tax                                                                              | 8(d)               | -                                     | -                                         | 46                | -                                     | -                                       | -                                            | 46                                   |
|                                             | Impairment of debt<br>instruments at FVOCI                                                  | 12(c)              | -                                     | 8                                         | -                 | -                                     | -                                       | -                                            | 8                                    |
| AS12(81)(ab)<br>AS1(90)<br>AS28(10)         | _ Deferred tax                                                                              | 8(d)               | -                                     | (2)                                       | -                 | -                                     | -                                       | -                                            | (2)                                  |
|                                             | Currency translation -<br>associate                                                         | 16(e)              | -                                     | -                                         | -                 | -                                     | -                                       | 20                                           | 20                                   |
| IAS12(81)(ab)<br>IAS1(90)                   | _ Deferred tax                                                                              |                    | -                                     | -                                         | -                 | -                                     | -                                       | (6)                                          | (6)                                  |
| IAS21(52)(b)                                | Other currency<br>translation differences                                                   |                    | -                                     | -                                         | -                 | -                                     | -                                       | (617)                                        | (617)                                |
| IAS1(92),(95)                               | Reclassification to profit<br>or loss on disposal of<br>discontinued operation              | 15                 | _                                     | _                                         |                   |                                       |                                         | 170                                          | 170                                  |
| IAS21(52)(b)<br>IAS21(52)(b)                | _ Net investment hedge                                                                      | 12(b)              | -                                     | -                                         | -                 | -                                     | -                                       | 170                                          | 170                                  |
| Not mandatory                               | NCI share in translation                                                                    |                    | -                                     | -                                         | -                 | _                                     | -                                       | 247                                          | 247                                  |

4,908

531

58

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247

4

247

5,501

NCI share in translation differences <sup>6</sup>

Other comprehensive income

|                    | Transactions with                                                                                                                |                 |                         |                  |                 |                |                  |                 |  |  |
|--------------------|----------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------|------------------|-----------------|----------------|------------------|-----------------|--|--|
|                    | owners in their capacity<br>as owners                                                                                            |                 |                         |                  |                 |                |                  |                 |  |  |
|                    | Share-based<br>payment expenses                                                                                                  | 21              | -                       | _                | - 2             | .018           | _                | - 2,018         |  |  |
|                    | Issue of treasury                                                                                                                | 21              |                         |                  | - 2,            | ,010           |                  |                 |  |  |
| IFRS10(23)         | shares to employees                                                                                                              | 9(b)            | -                       | -                | - (1,0          | 091)           | -                | - (1,091)       |  |  |
| 111010(20)         | Transactions with<br>NCI                                                                                                         | 16(c)           | -                       | -                | -               | - (3           | 33)              | - (333)         |  |  |
|                    | At 31 December 2024                                                                                                              | 11              | ,928                    | 615              | 972 2,          | ,771 (3        | 33) 2,04         | 40 17,993       |  |  |
|                    | 9(c) Other reserves <sup>3-</sup>                                                                                                | 5               |                         |                  |                 |                |                  |                 |  |  |
| IAS1(79)(b)        | (i) Nature and purpo                                                                                                             | ose of other i  | reserves <sup>7,8</sup> | 3                |                 |                |                  |                 |  |  |
|                    | Revaluation surplus – p                                                                                                          | roperty, plan   | nt and equi             | oment            |                 |                |                  |                 |  |  |
| IAS16(77)(f)       | The property, plant and                                                                                                          | equipment r     | evaluation              | surolus is i     | used to rec     | ord increme    | ents and dec     | rements on      |  |  |
|                    | the revaluation of non-c                                                                                                         |                 |                         |                  |                 |                |                  |                 |  |  |
|                    | relation to the sold asse details.                                                                                               | t is transferre | ed to retair            | ed earning       | s, see acco     | ounting poli   | cy note 25(r)    | for             |  |  |
|                    | Financial assets at FVC                                                                                                          | )CI             |                         |                  |                 |                |                  |                 |  |  |
| IFRS9(B5.7.1)      | The group has elected t                                                                                                          |                 |                         |                  |                 |                |                  |                 |  |  |
|                    | in OCI, as explained in note 7(c). These changes are accumulated within the FVOCI reserve within                                 |                 |                         |                  |                 |                |                  |                 |  |  |
|                    | equity. The group transfers amounts from this reserve to retained earnings when the relevant equity securities are derecognised. |                 |                         |                  |                 |                |                  |                 |  |  |
| IFRS9(B5.7.1A)     | The group also has cert                                                                                                          | ain debt inst   | ruments m               | easured at       | FVOCI, as       | explained i    | n note 7(c)(i    | v). For         |  |  |
|                    | these investments, char<br>accumulated changes ir<br>or impaired.                                                                |                 |                         |                  |                 |                |                  |                 |  |  |
| IAS1(106)(d),(108) | -                                                                                                                                | how the EV/C    |                         | rolotoo to       |                 | urition and a  | loht instrum     | onto:           |  |  |
|                    | The table below shows                                                                                                            |                 | JCI reserve             |                  | equity sect     | unities and d  |                  | ents.           |  |  |
|                    |                                                                                                                                  |                 |                         | 2024             |                 | Dobt           | 2023<br>Equity   | Total           |  |  |
|                    |                                                                                                                                  |                 | Debt<br>CU'000          | Equity<br>CU'000 | Total<br>CU'000 | Debt<br>CU'000 | Equity<br>CU'000 | Total<br>CU'000 |  |  |
|                    | As at 1 January                                                                                                                  |                 | (70)                    | 606              | 536             | 90             | 1,083            | 1,173           |  |  |
|                    | Transfer to retained earnings                                                                                                    |                 | -                       | (646)            | (646)           | -              | 548              | 548             |  |  |
|                    | Deferred tax                                                                                                                     |                 | -                       | (040)            | (040)           | -              | (164)            | (164)           |  |  |
|                    | Net amount transferred                                                                                                           | _               | -                       | (452)            | (452)           | -              | 384              | 384             |  |  |
|                    | Revaluation – gross                                                                                                              | -               | 118                     | 632              | 750             | (228)          | (1,230)          | (1,458)         |  |  |
|                    | Deferred tax                                                                                                                     |                 | (35)                    | (190)            | (225)           | (==0)          | 369              | 437             |  |  |
|                    | Impairment                                                                                                                       |                 | 8                       | -                | ()              | -              | -                | -               |  |  |
|                    | Deferred tax                                                                                                                     |                 | (2)                     | -                | (2)             | -              | -                | -               |  |  |
|                    | Other comprehensive income                                                                                                       | —               | 89                      | 442              | 531             | (160)          | (861)            | (1,021)         |  |  |
|                    | At 31 December                                                                                                                   | -               | 19                      | 596              | 615             | (70)           | 606              | 536             |  |  |
|                    | Hadaina rabanyaa                                                                                                                 |                 |                         |                  |                 |                |                  |                 |  |  |

IFRS9(6.5.11)(d)(i)

Hedging reserves

The hedging reserve includes the cash flow hedge reserve and the costs of hedging reserve, see note 12(b) for details. The cash flow hedge reserve is used to recognise the effective portion of gains or losses on derivatives that are designated and qualify as cash flow hedges, as described in note 25(p). Amounts are subsequently either transferred to the initial cost of inventory or reclassified to profit or loss as appropriate.

IFRS9(6.5.15)(b) The group defers the changes in the forward element of forward contracts and the time value of option contracts in the costs of hedging reserve. These deferred costs of hedging are included in the initial cost of the related inventory when it is recognised, see note 25(p) for further details.

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### Share-based payments 9

The share-based payments reserve is used to recognise:

- the grant date fair value of options issued to employees but not exercised,
- the grant date fair value of shares issued to employees,
- the grant date fair value of deferred shares granted to employees but not yet vested, and
- the issue of shares held by the VALUE PIc Employee Share Trust to employees.

Transactions with non-controlling interests

This reserve is used to record the differences described in note 25(b)(v) which might arise as a result of transactions with non-controlling interests that do not result in a loss of control.

### Foreign currency translation

Exchange differences arising on translation of the foreign controlled entity are recognised in OCI, as described in note 25(d), and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

### 9(d) Retained earnings

IAS1(106)(d)

Movements in retained earnings were as follows:

| IAS1(106)(d)(ii)       Net profit for the period       32,626       26         Items of other comprehensive income recognised directly in retained earnings       Remeasurements of post-employment benefit obligations, net of tax       8(h)       83       (         Reclassification of gain on disposal of equity instruments at fair value through other       6(h)       83       ( | ,205<br>,123 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| IAS1(106)(d)(ii)       Items of other comprehensive income recognised directly in retained earnings         Remeasurements of post-employment benefit obligations, net of tax       8(h)       83       (         Reclassification of gain on disposal of equity instruments at fair value through other       6(h)       6(h)       6(h)       6(h)                                       | ,123         |
| directly in retained earnings         Remeasurements of post-employment benefit         obligations, net of tax       8(h)       83       (         Reclassification of gain on disposal of equity         instruments at fair value through other                                                                                                                                         |              |
| obligations, net of tax 8(h) 83 (<br>Reclassification of gain on disposal of equity<br>instruments at fair value through other                                                                                                                                                                                                                                                             |              |
| instruments at fair value through other                                                                                                                                                                                                                                                                                                                                                    | 637)         |
| comprehensive income, net of tax 7(c)(iii) 452 (                                                                                                                                                                                                                                                                                                                                           |              |
|                                                                                                                                                                                                                                                                                                                                                                                            | 384)         |
| Dividends 13(b) (22,923) (11,                                                                                                                                                                                                                                                                                                                                                              | 038)         |
| Transfer from share capital on buy-back of                                                                                                                                                                                                                                                                                                                                                 | -            |
| preference shares 9(a) 143                                                                                                                                                                                                                                                                                                                                                                 | -            |
| Depreciation transfer, net of tax 9(c) 224                                                                                                                                                                                                                                                                                                                                                 | 234          |
| Balance 31 December45,10834                                                                                                                                                                                                                                                                                                                                                                | ,503         |

The amounts disclosed are after the restatement for the correction of the error disclosed in note 11(b).

### Equity

IAS1(79)(a)

IAS32(33)

### Share premium

1. IAS 1 requires disclosure of the par value of shares (if any), but it does not prescribe a particular form of presentation for the share premium. VALUE Plc is disclosing the share premium in the notes. However, local company laws may have specific rules. For example, they may require separate presentation in the statement of financial position.

Treasury shares

2. IAS 32 states that treasury shares must be deducted from equity and that no gain or loss shall be recognised on the purchase, sale, issue or cancellation of such shares. However, the standard does not specify where in equity the treasury shares should be presented. VALUE Plc has elected to present the shares in 'other equity', but it could also disclose them as a separate line item in the statement of financial position, deduct them from retained earnings or present them in a specific reserve. Depending on local company law, the company might have the right to resell the treasury shares.

|                  | Equity                                                                                                                                                                                                                                                                                                                                                                                                            | Equity                                                                                                                                                                                                                                                                                                  |                                                                                                                                                             |  |  |  |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                  | Other                                                                                                                                                                                                                                                                                                                                                                                                             | reserves                                                                                                                                                                                                                                                                                                |                                                                                                                                                             |  |  |  |
| IAS1(106)(d)     | (106)(d) 3. An entity shall present, either in the statement of changes in equity or in the notes, accumulated balance of each class of other comprehensive income a reconciliation the carrying amount at the beginning and the end of the period, separately disclosir of other comprehensive income and transactions with owners. See also commental paragraphs 2 and 3 to the statement of changes in equity. |                                                                                                                                                                                                                                                                                                         |                                                                                                                                                             |  |  |  |
| IAS1(92),(94)    | be                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                         | nents of other comprehensive income must also nensive income or in the notes. VALUE Plc has                                                                 |  |  |  |
| IAS1(7),(95)     | we                                                                                                                                                                                                                                                                                                                                                                                                                | ere recognised in other comprehensive incom                                                                                                                                                                                                                                                             | ssified to profit or loss in the current period that<br>e in the current or previous periods. They arise,<br>and when a hedged forecast transaction affects |  |  |  |
|                  | co<br>rec<br>rea                                                                                                                                                                                                                                                                                                                                                                                                  | ·                                                                                                                                                                                                                                                                                                       |                                                                                                                                                             |  |  |  |
| IAS1(79)(b)      | Nature                                                                                                                                                                                                                                                                                                                                                                                                            | and purpose                                                                                                                                                                                                                                                                                             |                                                                                                                                                             |  |  |  |
| IAST(79)(0)      | the                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                         |                                                                                                                                                             |  |  |  |
|                  | 8. In providing a description of the nature and purpose of the reserves, it would be appropriate refer to any restrictions on their distribution or any other important characteristics. In the case of:                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                         |                                                                                                                                                             |  |  |  |
| IAS16(77)(f)     | (a)                                                                                                                                                                                                                                                                                                                                                                                                               | (a) the property, plant and equipment revaluation surplus: there is a specific requirement to<br>disclose any restrictions on the distribution of the balance to shareholders, and                                                                                                                      |                                                                                                                                                             |  |  |  |
| IAS38(124)(b)    | (b)                                                                                                                                                                                                                                                                                                                                                                                                               | (b) the amount of the revaluation surplus that relates to intangible assets: there is a specific<br>requirement to disclose the balance at the beginning and end of the period, indicating the<br>changes during the period and any restrictions on the distribution of the balance to<br>shareholders. |                                                                                                                                                             |  |  |  |
|                  | Transf                                                                                                                                                                                                                                                                                                                                                                                                            | Transfer from share-based payments reserve to share capital on exercise of options                                                                                                                                                                                                                      |                                                                                                                                                             |  |  |  |
|                  | IFI<br>eq<br>Plo<br>thi<br>dir<br>an                                                                                                                                                                                                                                                                                                                                                                              | RS 2 Share-based Payment permits entities t<br>uity to another on the vesting or exercise of c<br>c has established a share-based payments re<br>s reserve on the exercise or lapse of options.<br>rectly in retained earnings or share capital. Th                                                     | isdictions. Entities with significant share-based                                                                                                           |  |  |  |
|                  | Disclos                                                                                                                                                                                                                                                                                                                                                                                                           | Disclosures not illustrated: not applicable to VALUE PIc                                                                                                                                                                                                                                                |                                                                                                                                                             |  |  |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                                                   | <ol> <li>The following requirements are not illustrated in this publication, because they are not<br/>applicable to VALUE PIc:</li> </ol>                                                                                                                                                               |                                                                                                                                                             |  |  |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                                                   | Issue not illustrated                                                                                                                                                                                                                                                                                   | Relevant disclosures or references                                                                                                                          |  |  |  |
| IAS1(80)         |                                                                                                                                                                                                                                                                                                                                                                                                                   | Entities without share capital                                                                                                                                                                                                                                                                          | Disclose information equivalent to that required by paragraph 79(a) of IAS 1.                                                                               |  |  |  |
| IAS1(136A),(80A) |                                                                                                                                                                                                                                                                                                                                                                                                                   | Puttable financial instruments                                                                                                                                                                                                                                                                          | Various disclosures, see paragraphs 136A and 80A of IAS 1 for details.                                                                                      |  |  |  |
| IAS1(138)(d)     |                                                                                                                                                                                                                                                                                                                                                                                                                   | Limited-life entities                                                                                                                                                                                                                                                                                   | Disclose the length of the entity's life.                                                                                                                   |  |  |  |
| IFRIC19(11)      |                                                                                                                                                                                                                                                                                                                                                                                                                   | Entity has issued equity instruments to extinguish financial liabilities                                                                                                                                                                                                                                | Disclose any gain or loss recognised as separate line item in profit or loss or in the notes.                                                               |  |  |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                         |                                                                                                                                                             |  |  |  |

# 10 Cash flow information

# $^{c}$ 10(a) Cash generated from operations <sup>1</sup>

|                                                                                                                            | Note   | 2024<br>CU'000 | 2023<br>CU'000 |
|----------------------------------------------------------------------------------------------------------------------------|--------|----------------|----------------|
| Profit before income tax from:                                                                                             |        |                |                |
| Continuing operations                                                                                                      |        | 51,086         | 39,617         |
| Discontinued operations                                                                                                    | 15     | 1,111          | 570            |
| <sup>20)</sup> Profit before income tax including discontinued operations                                                  | -      | 52,197         | 40,187         |
| Adjustments for:                                                                                                           |        |                |                |
| Depreciation and amortisation                                                                                              | 5(c)   | 12,540         | 10,080         |
| Impairment of goodwill                                                                                                     | 4      | 2,410          | -              |
| Write-off of assets destroyed by fire                                                                                      | 4      | 1,210          | -              |
| Non-cash share-based payments                                                                                              |        | 2,156          | 1,353          |
| Net (gain)/loss on sale of non-current assets                                                                              |        | (1,620)        | 530            |
| Gain on disposal of engineering division                                                                                   | 15     | (760)          | -              |
| Fair value adjustment to investment property                                                                               | 8(c)   | (1,350)        | (1,397)        |
| Fair value adjustment to derivatives                                                                                       |        | (11)           | 621            |
| Fair value gains on non-current financial assets at FVTPL                                                                  | 7(d)   | (120)          | -              |
| Share of profits of equity-method investees                                                                                | 16(e)  | (340)          | (355)          |
| Gain on derecognition of contingent consideration payable                                                                  | 14     | (135)          | -              |
| Gain on remeasurement of contingent consideration receivable                                                               | 15     | (130)          | -              |
| Dividend income and interest classified as investing cash flows                                                            |        | (3,558)        | (4,549)        |
| Finance costs – net                                                                                                        | 5(d)   | 5,875          | 5,830          |
| Net exchange differences                                                                                                   |        | 604            | 479            |
| Change in operating assets and liabilities, net of effects from<br>business combinations and sale of engineering division: |        |                |                |
| Increase in trade receivables                                                                                              |        | (6,470)        | (4,647)        |
| Decrease/(increase) in contract assets                                                                                     |        | 1,258          | (1,220)        |
| Increase in inventories                                                                                                    |        | (1,340)        | (1,832)        |
| Decrease/(increase) in financial assets at FVTPL                                                                           |        | 465            | (1,235)        |
| Decrease in other operating assets                                                                                         |        | 2              | 5,202          |
| Increase/(decrease) in trade and other creditors                                                                           |        | 1,339          | (6)            |
| Increase in contract liabilities                                                                                           |        | 457            | 870            |
| Increase/(decrease) in other operating liabilities                                                                         |        | 1,066          | (1,704)        |
| Increase in other provisions                                                                                               | -      | 1,215          | 574            |
| Cash generated from operations                                                                                             | -      | 66,960         | 48,781         |
| 10(b) Non-cash investing and financing activities <sup>2,3</sup>                                                           |        |                |                |
|                                                                                                                            |        | 2024<br>CU'000 | 2023<br>CU'000 |
| Acquisition of retail store furniture and fittings from lessor as lease inc<br>(note 8(a))                                 | entive |                | 950            |

IAS7(18)(b),(20)

### 10(b) Non-cash investing and financing activities <sup>2,3</sup>

Non-cash investing and financing activities disclosed in other notes are:

- acquisition of right-of-use assets note 8(b),
- partial settlement of a purchase consideration through the issue of shares note 14,
- deferred settlement of part proceeds of the sale of the engineering division note 15,
- dividends satisfied by the issue of shares under the dividend reinvestment plan note 13(b), and
- options and shares issued to employees under the VALUE Plc Employee Option Plan and employee share scheme for no cash consideration – note 21.

### 10(c) Net debt reconciliation 4-8

This section sets out an analysis of net debt and the movements in net debt for each of the periods presented.

| 2024     | 2023                                                                   |
|----------|------------------------------------------------------------------------|
| CU'000   | CU'000                                                                 |
| 55,083   | 30,299                                                                 |
| 11,300   | 10,915                                                                 |
| (2,650)  | (2,250)                                                                |
| (94,865) | (82,345)                                                               |
| (670)    | (480)                                                                  |
| (11,501) | (11,291)                                                               |
| (43,303) | (55,152)                                                               |
|          | CU'000<br>55,083<br>11,300<br>(2,650)<br>(94,865)<br>(670)<br>(11,501) |

|                      |                                                                                                                                                                                   | Liabilit             |                              | ancing activi    | ities              | Other a             |                     |                 |
|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------------------------------|------------------|--------------------|---------------------|---------------------|-----------------|
| IAS7(44A)-(44E)      |                                                                                                                                                                                   |                      | Supplier finance             |                  |                    | Cash/<br>bank       | Liquid<br>invest-   |                 |
|                      |                                                                                                                                                                                   | Borrowings<br>CU'000 | (iii) <sup>9</sup><br>CU'000 | Leases<br>CU'000 | Subtotal<br>CU'000 | overdraft<br>CU'000 | ments (i)<br>CU'000 | Total<br>CU'000 |
|                      | Net debt as at 1 January 2023                                                                                                                                                     | (80,056)             | (460)                        | (9,629)          | (90,145)           | 21,573              | 10,370              | (58,202)        |
| IAS7(44B)(a)         | Financing cash flows                                                                                                                                                              | (1,911)              | 30                           | 1,338            | (543)              | 6,260               | 1,235               | 6,952           |
| IAS7(44B)(e)         | New leases                                                                                                                                                                        | -                    | -                            | (3,000)          | (3,000)            | -                   | -                   | (3,000)         |
| IAS7(44B)(c)         | Foreign exchange adjustments                                                                                                                                                      | (810)                | -                            | -                | (810)              | 216                 |                     | (594)           |
| IAS7(44B)(d)         | Changes in fair values                                                                                                                                                            | -                    | -                            | -                | -                  | -                   | (690)               | (690)           |
| IAS7(44B)(e)         | Other changes                                                                                                                                                                     |                      |                              |                  |                    |                     | ()                  | ()              |
| Revised illustration | Liabilities under supplier finance<br>arrangement transferred from trade<br>payables                                                                                              | -                    | (2,570)                      | -                | (2,570)            | -                   | -                   | (2,570)         |
| Revised illustration | Payments to suppliers by the bank<br>under supplier finance<br>arrangement (presented as<br>operating cash flows within<br>'Increase/(decrease) in trade and<br>other conditoral' |                      | 2,520                        |                  | 2,520              |                     |                     | 2,520           |
|                      | other creditors')                                                                                                                                                                 | -                    | 2,520                        | -                | · · · · · ·        | -                   | -                   | · ·             |
|                      | Interest expense<br>Interest payments (presented as                                                                                                                               | (5,822)              | -                            | (505)            | (6,327)            | (40)                | -                   | (6,367)         |
|                      | operating cash flows)                                                                                                                                                             | 6,254                | -                            | 505              | 6,759              | 40                  | -                   | 6,799           |
|                      | Net debt as at 31 December 2023                                                                                                                                                   | (82,345)             | (480)                        | (11,291)         | (94,116)           | 28,049              | 10,915              | (55,152)        |
| IAS7(44B)(a)         | Financing cash flows                                                                                                                                                              | (12,569)             | (90)                         | 1,942            | (10,717)           | 24,632              | (465)               | 13,450          |
| IAS7(44B)(e)         | New leases                                                                                                                                                                        | -                    | -                            | (2,152)          | (2,152)            | -                   | -                   | (2,152)         |
| IAS7(44B)(c)         | Foreign exchange adjustments                                                                                                                                                      | (1,122)              | -                            | -                | (1,122)            | (248)               | 15                  | (1,355)         |
| IAS7(44B)(d)         | Changes in fair values                                                                                                                                                            | -                    | -                            | -                | -                  | -                   | 835                 | 835             |
| IAS7(44B)(e)         | Other changes                                                                                                                                                                     |                      |                              |                  |                    |                     |                     |                 |
| Revised illustration | Liabilities under supplier finance<br>arrangement transferred from<br>trade payables                                                                                              | -                    | (3,170)                      | -                | (3,170)            | -                   | -                   | (3,170)         |
| Revised illustration | Payments to suppliers by the<br>bank under supplier finance<br>arrangement (presented as<br>operating cash flows within<br>'Increase/(decrease) in trade<br>and other creditors') |                      | 3,070                        | -                | 3,070              | -                   | -                   | 3,070           |
|                      | Interest expense                                                                                                                                                                  | (6,394)              | -                            | (527)            | (6,921)            | (35)                | -                   | (6,956)         |
|                      | Interest payments (presented as<br>operating cash flows)                                                                                                                          | 7,565                | -                            | 527              | 8,092              | 35                  | -                   | 8,127           |
|                      | Net debt as at 31 December 2024                                                                                                                                                   | (94,865)             | (670)                        | (11,501)         | (107,036)          | 52,433              | 11,300              | (43,303)        |

|                                                                                   | (i) Liquid investments comprise current investments that are traded in an active market, being the<br>group's financial assets held at fair value through profit or loss (see note 7(d)).                                                                                                                                                                                                                                                                                                |  |
|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                                                                                   | (ii) Other changes include non-cash movements, such as accrued interest expense which is<br>presented as operating cash flows in the statement of cash flows when paid and transfers from<br>trade payables to liabilities under a supplier finance arrangement.                                                                                                                                                                                                                         |  |
| New requirement                                                                   | (iii) Financing cash flows under a supplier finance arrangement include proceeds received under a<br>supplier finance arrangement of CU3,070,000 (2023 CU2,520,000) and repayments to a<br>financial institution under a supplier finance arrangement of CU2,980,000 (2023 - CU2,550,000).<br>These financing cash flows are presented separately in the consolidated statement of cash flows.                                                                                           |  |
|                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                                                                   | Cash flow information                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
|                                                                                   | Reconciliation to cash generated from operations                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
|                                                                                   | <ol> <li>Entities that use the direct method for their statement of cash flows will not need to disclose a<br/>reconciliation from profit or loss to their operating cash flows. Appendix A shows the cash flow<br/>statement for VALUE PIc prepared using the direct method.</li> </ol>                                                                                                                                                                                                 |  |
|                                                                                   | Non-cash investing and financing activities – information to be disclosed                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| IAS7(43)                                                                          | 2. Investing and financing transactions that do not require the use of cash or cash equivalents shall be disclosed in a way that provides all of the relevant information about the investing and financing activities.                                                                                                                                                                                                                                                                  |  |
| IAS7(44)                                                                          | 3. Other examples of transactions or events that would require disclosure under paragraph 43 of IAS 7 include the following:                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | <ul> <li>(a) acquisitions of assets by assuming directly related liabilities, such as purchase of a building by incurring a mortgage to the seller, and</li> <li>(b) acquisition of debta acquite</li> </ul>                                                                                                                                                                                                                                                                             |  |
|                                                                                   | (b) conversion of debt to equity.<br>Net debt reconciliation                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
| IAS7(44A)                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| IAS7(44E)                                                                         | 4. Entities must explain changes in their liabilities for which cash flows have been, or will be, classified as financing activities in the statement of cash flows. While the standard does not prohibit including other assets or liabilities in the reconciliation, entities shall separately identify the changes in liabilities arising from financing activities where they have chosen to do so, as illustrated in note 10(c).                                                    |  |
| IAS7(44D),(BC19)                                                                  | 5. IAS 7 is also flexible in terms of how the information required by paragraph 44A is presented. Specifically, entities do not need to provide a reconciliation from opening to closing balances, but they could provide the information in other ways.                                                                                                                                                                                                                                 |  |
| IFRIC agenda decisions on<br>Disclosure of Changes in<br>Liabilities Arising from | 6. However, entities should carefully consider the disclosure and disaggregation requirements in IAS 1 and IAS 7.                                                                                                                                                                                                                                                                                                                                                                        |  |
| Financing Activities<br>(September 2019)                                          | 7. An entity preparing a tabular reconciliation should provide the following:                                                                                                                                                                                                                                                                                                                                                                                                            |  |
|                                                                                   | (a) A reconciliation of changes in liabilities from financing. If an entity also chooses to define<br>and reconcile a different 'net debt measure', this does not remove the requirement for the<br>entity to identify and reconcile the changes in its liabilities arising from financing activities.                                                                                                                                                                                   |  |
|                                                                                   | (b) Disclosure of changes in liabilities arising from financing activities separately from the<br>changes in any other assets or liabilities.                                                                                                                                                                                                                                                                                                                                            |  |
|                                                                                   | (c) Information that enables users to link the items included in the reconciliation to the<br>opening and closing balance in the statement of financial position.                                                                                                                                                                                                                                                                                                                        |  |
|                                                                                   | (d) Appropriate disaggregation (for example, by presenting separately material reconciling<br>items and not aggregating dissimilar items).                                                                                                                                                                                                                                                                                                                                               |  |
|                                                                                   | (e) Additional disclosure, where necessary to explain the items in the reconciliation.                                                                                                                                                                                                                                                                                                                                                                                                   |  |
| IAS7(44C)                                                                         | <ol> <li>Changes in financial assets must be included in the disclosure if the cash flows from those<br/>financial assets were, or future cash flows will be, included in cash flows from financing<br/>activities. This could apply, for example, to assets that hedge liabilities arising from financing<br/>activities.</li> </ol>                                                                                                                                                    |  |
|                                                                                   | Supplier finance arrangements (SFAs)                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| IAS7(43,44A)                                                                      | 9. As explained in the commentary on the statement of cash flows (para 7 and 8 on page 27), for the purpose of this publication we have assumed that a gross presentation of cash flows relating to supplier finance arrangements (that is, gross operating cash outflow and financing cash inflow) is appropriate. However, this might not always be the case. Where no cash flows occur for the entity when the financial institution settles the invoices by paying the supplier, the |  |

entity should disclose this as a non-cash financing transaction and also identify it as a noncash change in the reconciliation of the liabilities from financing activities. For further guidance see our In depth INT2023-06 *Bringing transparency on supplier finance* on Viewpoint.

# Risk

Not mandatory

This section of the notes discusses the group's exposure to various risks and shows how these could affect the group's financial position and performance.

| 11 | Critical estimates, judgements and errors | 121 |
|----|-------------------------------------------|-----|
| 12 | Financial risk management                 | 124 |
| 13 | Capital management                        | 146 |

# 11 Critical estimates, judgments and errors

IAS1(122),(125)

The preparation of financial statements requires the use of accounting estimates which, by definition, will likely differ from the actual results. Management also needs to exercise judgement in applying the group's accounting policies.

This note provides an overview of the areas that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to final outcomes deviating from estimates and assumptions made. Detailed information about each of these estimates and judgements is included in other notes, together with information about the basis of calculation for each affected line item in the financial statements. In addition, this note also explains where there have been actual adjustments this year as a result of an error and of changes to previous estimates.

(a) Significant estimates and judgements <sup>1-2</sup>

The areas involving significant estimates or judgements are:

- estimation of current tax payable and current tax expense in relation to an uncertain tax position note 6(b),
- estimated fair value of certain financial assets notes 7(c) and 7(i),
- presentation of liabilities under supplier finance arrangement note 7(g),
- estimation of fair values of land and buildings and investment property notes 8(a) and 8(c),
- estimation uncertainties and judgements made in relation to lease accounting note 8(b),
- estimated goodwill impairment note 8(d),
- estimated useful life of intangible asset note 8(d),
- estimation of defined benefit pension obligation note 8(h),
- estimation of provision for warranty claims note 8(i),
- estimation of fair values of contingent liabilities and contingent purchase consideration in a business combination – note 14,
- recognition of revenue and allocation of transaction price note 3,
- recognition of deferred tax asset for carried-forward tax losses note 8(e),
- impairment of financial assets note 12(c), and
- consolidation decision and classification of a joint arrangement notes 7(c) and 16.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that might have a financial impact on the entity and that are believed to be reasonable under the circumstances.

Recent developments that could affect estimates and judgements

When preparing their financial report, entities should also consider the impact of the following developments on any significant estimates or judgements made:

- Inflation and high interest rates see In depth INT2023-12 Navigating IFRS Accounting Standards in periods of rising inflation and interest rates.
- Effects of climate change see *Appendix D* for more detail on possible considerations for estimates and judgements that might be effected for specific line items.
- Geopolitical conflicts see In depth INT2024-04 Accounting implications of geopolitical conflicts.

### 11(b) Correction of material error in calculating depreciation

IAS8(49)(a)

In September 2024, a subsidiary discovered a computational error in calculating depreciation on some of its equipment. The error resulted in a material understatement of depreciation recognised for 2023 and prior financial years, and a corresponding overstatement of property, plant and equipment on the statement of financial position.

IAS8(49)(b)(i),(c)

IAS1

The error has been corrected by restating each of the affected financial statement line items for the prior periods as follows:

|            | prior portodo do followo.                                           |                                                             |                                   |                                                |                                  |                                             |                                           |
|------------|---------------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------|------------------------------------------------|----------------------------------|---------------------------------------------|-------------------------------------------|
|            | Statement of financial<br>position (extract)<br>Property, plant and | 31<br>December<br>2023<br>CU'000                            | Increase/<br>(Decrease)<br>CU'000 | 31<br>December<br>2023<br>(Restated)<br>CU'000 | 31<br>December<br>2022<br>CU'000 | Increase/<br>(Decrease)<br>CU'000           | 1 January<br>2023<br>(Restated)<br>CU'000 |
|            | equipment                                                           | 103,630                                                     | (1,550)                           | 102,080                                        | 94,445                           | (1,300)                                     | 93,145                                    |
| S12(81)(a) | Deferred tax liability                                              | (7,285)                                                     | 465                               | (6,820)                                        | (4,745)                          | 390                                         | (4,355)                                   |
|            | Retained earnings                                                   | (35,588)                                                    | 1,085                             | (34,503)                                       | (21,115)                         | 910                                         | (20,205)                                  |
|            | Total equity                                                        | (117,084)                                                   | 1,085                             | (115,999)                                      | (95,818)                         | 910                                         | (94,908)                                  |
|            | Statement of profit or lo                                           | nee (avtract)                                               |                                   |                                                | 2023<br>CU'000                   | Profit<br>Increase/<br>(Decrease)<br>CU'000 | 2023<br>(Restated)<br>CU'000              |
|            | Cost of goods sold                                                  | Statement of profit or loss (extract)<br>Cost of goods sold |                                   |                                                |                                  |                                             | (65,159)                                  |
|            | Profit before income tax                                            | x                                                           |                                   |                                                | 39,867                           | (250)                                       | 39,617                                    |
|            | Income tax                                                          |                                                             |                                   |                                                | (11,650)                         | 75                                          | (11,575)                                  |
|            | Profit from discontinued                                            | d operations                                                |                                   |                                                | 399                              | -                                           | 399                                       |
|            | Profit for the period                                               |                                                             |                                   |                                                | 28,616                           | (175)                                       | 28,441                                    |
|            | Profit is attributable to:                                          |                                                             |                                   |                                                |                                  | <i></i>                                     |                                           |
|            | Owners of VALUE P                                                   |                                                             |                                   |                                                | 26,298                           | (175)                                       | 26,123                                    |
|            | Non-controlling inter                                               | ests                                                        |                                   |                                                | 2,318 28,616                     | (175)                                       | 2,318<br>28,441                           |
|            | Statement of comprehe                                               |                                                             | (a) (tra at)                      |                                                | 20,010                           | (175)                                       | 20,441                                    |
|            | Statement of comprehe<br>Profit for the period                      |                                                             | (extract)                         |                                                | 28,616                           | (175)                                       | 28,441                                    |
|            | Other comprehensive in                                              | ncome for the                                               | period                            |                                                | 3,665                            | (175)                                       | 3,665                                     |
|            | Total comprehensive in                                              |                                                             | •                                 |                                                | 32,281                           | (175)                                       | 32,106                                    |
|            | Total comprehensive in                                              |                                                             | utable to:                        |                                                |                                  | (475)                                       | 00.500                                    |
|            | Owners of VALUE P                                                   | 'IC                                                         |                                   |                                                | 29,705                           | (175)                                       | 29,530                                    |

IAS8(49)(b)(ii)

Non-controlling interests

Basic and diluted earnings per share for the prior year have also been restated. The amount of the correction for basic and diluted earnings per share was a decrease of CU0.4 and CU0.3 cents per share, respectively.

Further, some of the amounts disclosed in note 5(c) and note 6(a) were restated as a result. Depreciation expense for the prior year increased by CU250,000, and deferred tax expense decreased by CU75,000.

2,576

32,281

(175)

2,576

32,106

|                       | 11(c) Revision of useful lives of plant and equipment <sup>3</sup>                                                                                                                                                                                                                                                                                         |  |  |  |  |  |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
| IAS8(39)<br>IAS16(76) | During the year, the estimated total useful lives of certain items of plant and equipment used in the manufacture of furniture at a subsidiary were revised. The net effect of the changes in the current financial year was an increase in depreciation expense of CU980,000.                                                                             |  |  |  |  |  |
|                       | Assuming that the assets are held until the end of their estimated useful lives, depreciation in future years in relation to these assets will be increased/(decreased) by the following amounts:                                                                                                                                                          |  |  |  |  |  |
|                       | Year ending 31 December       CU'000         2025       740         2026       (610)         2027       (460)         2028       (650)                                                                                                                                                                                                                     |  |  |  |  |  |
|                       | Critical estimates, judgements and errors                                                                                                                                                                                                                                                                                                                  |  |  |  |  |  |
|                       | Disclosure not illustrated: not applicable to VALUE Plc                                                                                                                                                                                                                                                                                                    |  |  |  |  |  |
|                       | Sources of estimation uncertainty                                                                                                                                                                                                                                                                                                                          |  |  |  |  |  |
| IFRIC14(10)           | <ol> <li>The recognition of a net defined benefit asset might also warrant additional disclosures. For<br/>example, the entity should explain any restrictions on the current realisability of the surplus and<br/>the basis used to determine the amount of the economic benefits available.</li> </ol>                                                   |  |  |  |  |  |
|                       | Significant judgements                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |  |
| IAS1(123)             | <ol><li>Examples of significant judgements that might require disclosures are judgements made in<br/>determining:</li></ol>                                                                                                                                                                                                                                |  |  |  |  |  |
|                       | <ul> <li>(a) when substantially all of the significant risks and rewards of ownership of financial assets<br/>and lease assets are transferred to other entities,</li> </ul>                                                                                                                                                                               |  |  |  |  |  |
|                       | <ul> <li>(b) whether, in substance, particular sales of goods are financing arrangements and<br/>therefore do not give rise to revenue,</li> </ul>                                                                                                                                                                                                         |  |  |  |  |  |
|                       | <ul> <li>(c) whether the contractual terms of a financial asset give rise on specified dates to cash<br/>flows that are solely payments of principal and interest on the principal amount<br/>outstanding,</li> </ul>                                                                                                                                      |  |  |  |  |  |
|                       | <ul> <li>(d) whether an asset should be classified as held-for-sale or an operation meets the<br/>definition of a discontinued operation,</li> </ul>                                                                                                                                                                                                       |  |  |  |  |  |
|                       | <ul> <li>(e) whether multiple assets should be grouped to form a single cash-generating unit (where<br/>this would affect whether an impairment is recognised), or</li> </ul>                                                                                                                                                                              |  |  |  |  |  |
|                       | <ul> <li>(f) whether there are material uncertainties about the entity's ability to continue as a going<br/>concern.</li> </ul>                                                                                                                                                                                                                            |  |  |  |  |  |
|                       | Change of accounting estimate in final interim period                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |
| IAS34(26)             | 3. If an estimate of an amount reported in an interim period is changed significantly during the final interim period of the annual reporting period, but separate financial statements are not published for that final interim period, the nature and amount of that change in estimate shall be disclosed in a note in the annual financial statements. |  |  |  |  |  |

# 12 Financial risk management 1,2,20,21

Risk management disclosures might need to be updated for the impacts of high economic uncertainty see commentary pars 18 and 19 at the end of this

| and 19 at the end of this note.        |                                                                                   |                                                                                                                                                                                                                                         |                                                                     |                                                                |                                      |
|----------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------|
| IFRS7(21A)(a),(21C),<br>(31),(32),(33) | Risk                                                                              | Exposure arising from                                                                                                                                                                                                                   | Measurement                                                         | Management                                                     |                                      |
|                                        | ( Market risk –<br>foreign<br>exchange                                            | Future commercial transactions<br>Recognised financial assets and<br>liabilities not denominated in<br>Oneland currency units (CU)                                                                                                      | Cash flow<br>forecasting<br>Sensitivity<br>analysis                 | Foreign currency<br>and foreign curre<br>options               |                                      |
|                                        | (Market risk –<br>interest rate                                                   | Interest rate swa                                                                                                                                                                                                                       | ps                                                                  |                                                                |                                      |
|                                        | (Market risk –<br>security prices                                                 | Investments in equity securities                                                                                                                                                                                                        | Sensitivity<br>analysis                                             | Portfolio diversifi                                            | cation                               |
|                                        | (Credit risk                                                                      | Cash and cash equivalents, trade<br>receivables, derivative financial<br>instruments, debt instruments and                                                                                                                              | Aging analysis<br>Credit ratings                                    | Diversification of<br>deposits, credit li<br>letters of credit | mits and                             |
|                                        |                                                                                   | contract assets                                                                                                                                                                                                                         |                                                                     | Investment guide<br>debt instruments                           |                                      |
|                                        | (Liquidity risk                                                                   | Borrowings and other liabilities                                                                                                                                                                                                        | Rolling cash flow<br>forecasts                                      | Availability of cor<br>credit lines and b<br>facilities        |                                      |
| IFRS7(33)(b)                           | under policies ap<br>close co-operation<br>risk managemen<br>rate risk, credit ri | management is predominantly control<br>pproved by the board. Group treasury<br>on with the group's operating units. Th<br>t, as well as policies covering specific<br>isk, use of derivative financial instrume<br>of excess liquidity. | identifies, evaluates<br>e board provides wi<br>areas, such as fore | and hedges finan<br>itten principles for<br>ign exchange risk, | cial risks in<br>overall<br>interest |
| IFRS7(21A)(c)                          | between the hed<br>expense at a fixe                                              | nt criteria are met, hedge accounting is<br>lging instrument and the hedged item.<br>ed interest rate for the hedged floating<br>the hedged purchases.                                                                                  | This will effectively                                               | result in recognisir                                           | ng interest                          |
|                                        | 12(a) Derivative                                                                  | s <sup>20</sup>                                                                                                                                                                                                                         |                                                                     |                                                                |                                      |
| IFRS7(24A)(b)                          | The group has re<br>position:                                                     | ecognised the following derivative final                                                                                                                                                                                                | ncial instruments in                                                | the statement of fi                                            | nancial                              |
|                                        |                                                                                   |                                                                                                                                                                                                                                         |                                                                     | 2024<br>CU'000                                                 | 2023<br>CU'000                       |
|                                        | Current assets <sup>3</sup>                                                       | 3-5                                                                                                                                                                                                                                     |                                                                     |                                                                |                                      |
| IAS1(77)<br>IFRS7(24A)(a)              | Foreign currenc                                                                   | y options – cash flow hedges ((b)(i))                                                                                                                                                                                                   |                                                                     | 1,709                                                          | 1,320                                |
| IAS1(77)<br>IFRS7(24A)(a)              | Interest rate swa                                                                 | aps – cash flow hedges ((b)(ii))                                                                                                                                                                                                        |                                                                     | 145                                                            | 97                                   |
| IFRS7(24A)(b)                          | Total current de                                                                  | rivative financial instrument assets                                                                                                                                                                                                    |                                                                     | 1,854                                                          | 1,417                                |
| IAS1(77)                               | Non-current ass                                                                   | ets <sup>3-5</sup><br>aps – cash flow hedges ((b)(ii))                                                                                                                                                                                  |                                                                     | 308                                                            | 712                                  |
| IFRS7(24A)(a)<br>IFRS7(24A)(b)         |                                                                                   | nt derivative financial instrument asset                                                                                                                                                                                                | s                                                                   | 308                                                            | 712                                  |
|                                        | Current liabilities                                                               |                                                                                                                                                                                                                                         |                                                                     |                                                                |                                      |
| IAS1(77)<br>IAS1(77)                   | 0                                                                                 | y forwards – held for trading ((b)(i))                                                                                                                                                                                                  |                                                                     | 610                                                            | 621                                  |
| IFRS7(24A)(a)<br>IFRS7(24A)(b)         | •                                                                                 | y forwards – cash flow hedges ((b)(i))                                                                                                                                                                                                  |                                                                     | 766                                                            | 777                                  |
|                                        | Total current de                                                                  | rivative financial instrument liabilities                                                                                                                                                                                               |                                                                     | 1,376                                                          | 1,398                                |

### 12(a) Derivatives 20

### Classification of derivatives 21

IAS1(66),(68)

IAS1(117)

Derivatives are only used for economic hedging purposes and not as speculative investments. However, where derivatives do not meet the hedge accounting criteria, they are classified as 'held for trading' for accounting purposes and are accounted for at fair value through profit or loss.

The full fair value of hedging derivatives is classified as a non-current asset or liability where the remaining maturity of the hedged item is more than 12 months. It is classified as a current asset or liability where the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

The group's accounting policy for its cash flow hedges is set out in note 25(p). Further information about the derivatives used by the group is provided in note 12(b) below.

#### (ii) Fair value measurement

For information about the methods and assumptions used in determining the fair value of derivatives, see note 7(i).

#### (iii) Hedging reserves

IFRS7(24E)(a),(24F)

The group's hedging reserves disclosed in note 9(c) relate to the following hedging instruments:

|                           |                                                                                                                                                                                                                      |                                           | Cash                                       | flow hedge reser                                       | ve                                  |                                   |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------------------|-------------------------------------|-----------------------------------|
|                           |                                                                                                                                                                                                                      | Cost of<br>hedging<br>reserve *<br>CU'000 | Intrinsic<br>value of<br>options<br>CU'000 | Spot<br>component of<br>currency<br>forwards<br>CU'000 | Interest<br>rate<br>swaps<br>CU'000 | Total hedge<br>reserves<br>CU'000 |
| IFRS7(24B)(b)(ii)         | -<br>Opening balance 1 January 2023                                                                                                                                                                                  | (25)                                      | 109                                        | (287)                                                  | -                                   | (203)                             |
| IFRS7(24E)(b),(c)         | Add: change in fair value of hedging instrument recognised in OCI                                                                                                                                                    | -                                         | 1,353                                      | (935)                                                  | 1,005                               | 1,423                             |
| IFRS7(24C)(b)(i),(24E)(a) | Add: costs of hedging deferred and recognised _ in OCI                                                                                                                                                               | 73                                        | -                                          | -                                                      | -                                   | 73                                |
| IFRS7(24E)(a)             | Less: transferred directly to the cost of<br>inventory – not included in OCI                                                                                                                                         | 36                                        | (339)                                      | 642                                                    | -                                   | 339                               |
| IFRS7(24C)(b)(iv)         | Less: reclassified from OCI to profit or loss                                                                                                                                                                        | -                                         | -                                          | -                                                      | (195)                               | (195)                             |
|                           | Less: deferred tax                                                                                                                                                                                                   | (33)                                      | (304)                                      | 88                                                     | (243)                               | (492)                             |
|                           | Closing balance 31 December 2023                                                                                                                                                                                     | 51                                        | 819                                        | (492)                                                  | 567                                 | 945                               |
| IFRS7(24E)(b),(c)         | <ul> <li>Add: change in fair value of hedging instrument recognised in OCI for the year</li> </ul>                                                                                                                   | -                                         | 746                                        | (218)                                                  | (202)                               | 326                               |
| IFRS7(24C)(b)(i),(24E)(a) | Add: costs of hedging deferred and recognised<br>in OCI                                                                                                                                                              | (88)                                      | -                                          | -                                                      | -                                   | (88)                              |
| IFRS7(24E)(a)             | Less: transferred directly to the cost of<br>inventory – not included in OCI                                                                                                                                         | (73)                                      | (159)                                      | 188                                                    | -                                   | (44)                              |
| IFRS7(24C)(b)(iv)         | Less: reclassified from OCI to profit or loss –<br>included in finance costs (see note 5(d))                                                                                                                         | -                                         | -                                          | -                                                      | (155)                               | (155)                             |
|                           | Less: deferred tax                                                                                                                                                                                                   | 48                                        | (176)                                      | 9                                                      | 107                                 | (12)                              |
|                           | Closing balance 31 December 2024                                                                                                                                                                                     | (62)                                      | 1,230                                      | (513)                                                  | 317                                 | 972                               |
| IFRS7(22B)(c)             | * The amount deferred in the costs of hedging rese<br>respect of forward points (2023 – CU54,000 in re-<br>transaction-related items, namely forecast inventor<br>inventory on initial recognition of the inventory. | spect of forward po                       | ints). All of the                          | ese deferred cost                                      | s relate to h                       | edges of                          |
| IFRS7(24C)(b)(iv)         | -<br>There were no reclassifications from the ca                                                                                                                                                                     | sh flow hedge                             | reserve to                                 | profit or loss                                         | durina th                           | e period in                       |

There were no reclassifications from the cash flow hedge reserve to profit or loss during the period in relation to the foreign currency forwards and options.

#### Amounts recognised in profit or loss (iv)

In addition to the amounts disclosed in the reconciliation of hedging reserves above, the following amounts were recognised in profit or loss in relation to derivatives:

|                         |                                                                                                           | 2024<br>CU'000 | 2023<br>CU'000 |
|-------------------------|-----------------------------------------------------------------------------------------------------------|----------------|----------------|
| IFRS7(20)(a)(i)         | Net gain/(loss) on foreign currency forwards not qualifying as hedges included<br>in other gains/(losses) | 11             | (621)          |
| IFRS7(24C)(b)(ii),(iii) | Hedge ineffectiveness of foreign currency forwards – amount recognised in _ other gains/(losses)          | 4              | 2              |
| PwC                     |                                                                                                           | VA             | LUE Plc        |

#### 12(a) Derivatives 20 Hedge effectiveness 6 IFRS7(22B)(b) Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessments, to ensure that an economic relationship exists between the hedged item and the hedging instrument. For hedges of foreign currency purchases, the group enters into hedge relationships where the critical terms of the hedging instrument match exactly with the terms of the hedged item. The group therefore performs a qualitative assessment of effectiveness. If changes in circumstances affect the terms of the hedged item such that the critical terms no longer match exactly with the critical terms of the hedging instrument, the group uses the hypothetical derivative method to assess effectiveness. IFRS7(23D) In hedges of foreign currency purchases, ineffectiveness might arise if the timing of the forecast transaction changes from what was originally estimated, or if there are changes in the credit risk of Oneland or the derivative counterparty. IFRS7(22B)(b) The group enters into interest rate swaps that have similar critical terms as the hedged item, such as reference rate, reset dates, payment dates, maturities and notional amount. The group does not hedge 100% of its loans, and so the hedged item is identified as a proportion of the outstanding loans up to the notional amount of the swaps. Since all critical terms matched during the year, there is an economic relationship. IFRS7(22B)(c).(23D) Hedge ineffectiveness for interest rate swaps is assessed using the same principles as for hedges of foreign currency purchases. It might occur due to: the credit value/debit value adjustment on the interest rate swaps which is not matched by the loan, and differences in critical terms between the interest rate swaps and loans. IFRS7(24C)(b)(ii) Hedge ineffectiveness in relation to the interest rate swaps was negligible for 2024 and 2023. IFRS7(33) 12(b) Market risk IFRS7(21C) Foreign exchange risk 7,8 Exposure IFRS7(31),(34)(c),(22A)(c) The group's exposure to foreign currency risk at the end of the reporting period, expressed in Oneland currency units, was as follows: 31 December 2024 31 December 2023 USD EUR RMB USD EUR RMB CU'000 CU'000 CU'000 CU'000 CU'000 CU'000 5,150 2,025 4,130 945 Trade receivables \_ Bank loans (18,765)(1,509)(8, 250)(4, 250)(5, 130)Trade payables Foreign currency forwards buy foreign currency (cash flow hedges) 11,519 10.613 buy foreign currency (held for 11,422 trading) 12,073 Foreign currency options 10,000 8,000 IAS21(52)(a) The aggregate net foreign exchange gains/losses recognised in profit or loss were: 2024 2023 CU'000 CU'000 IAS21(52)(a) 518 (259) Net foreign exchange gain/(loss) included in other gains/(losses)

Exchange losses on foreign currency borrowing included in finance costs

Total net foreign exchange losses recognised in profit before income tax for

(1, 122)

(604)

(810)

(1,069)

IAS23(6)(e)

IAS21(52)(a)

the period

### 12(b) Market risk Instruments used by the group IFRS7(33)(b),(22A)(a) The group operates internationally and is exposed to foreign exchange risk, primarily the US dollar. Foreign exchange risk arises from future commercial transactions, and recognised assets and liabilities denominated in a currency that is not the functional currency of the relevant group entity.

IFRS7(33)

IFRS7(7),(21)

IFRS7(22A)

The risk is measured through a forecast of highly probable US dollar expenditures. The risk is hedged with the objective of minimising the volatility of the Oneland currency cost of highly probable forecast inventory purchases. IFRS7(22A)(b),(c) The group treasury's risk management policy is to hedge between 65% and 80% of forecast US dollar cash flows for inventory purchases up to one quarter in advance, subject to a review of the cost of implementing each hedge. For the year ended 31 December 2024, approximately 80% of inventory purchases were hedged in respect of foreign currency risk. At 31 December 2024, 90% of forecast US dollar inventory purchases during the first quarter of 2025 qualified as 'highly probable' forecast transactions for hedge accounting purposes (for 2023, approximately 85% of inventory purchases were hedged, and 93% of the purchases qualified as 'highly probable' as at 31 December 2023). The US dollar-denominated bank loans are expected to be repaid with receipts from US dollardenominated sales. The foreign currency exposure of these loans has therefore not been hedged. IFRS7(22B)(a) The group uses a combination of foreign currency options and foreign currency forwards to hedge its exposure to foreign currency risk. Under the group's policy, the critical terms of the forwards and options must align with the hedged items.

IFRS9(6.5.16) The group only designates the spot component of foreign currency forwards in hedge relationships. The spot component is determined with reference to relevant spot market exchange rates. The differential between the contracted forward rate and the discounted spot market exchange rate is defined as the forward points.

IFRS9(6.5.15) The intrinsic value of foreign currency options is determined with reference to the relevant spot market exchange rate. The differential between the contracted strike rate and the discounted spot market exchange rate is defined as the time value.

IAS1(117) IFRS7(21) The changes in the forward element of the foreign currency forwards and the time value of the options that relate to hedged items are deferred in the costs of hedging reserve.

The group also entered into foreign currency forwards in relation to projected purchases for the next 12 months that do not qualify as 'highly probable' forecast transactions and hence do not satisfy the requirements for hedge accounting (economic hedges). The foreign currency forwards are subject to the same risk management policies as all other derivative contracts. However, they are accounted for as held for trading, with gains/losses recognised in profit or loss.

Hedge of net investment in foreign entity

In 2024, VALUE PIc has entered into a bank loan amounting to CU1,699,000 which is denominated in Chinese renminbi (RMB) and which was taken out to fund an additional equity investment in the Chinese subsidiary. The loan has been designated as a hedge of the net investment in the subsidiary and there was no ineffectiveness.

### Effects of hedge accounting on the financial position and performance

The effects of the foreign currency-related hedging instruments on the group's financial position and performance are as follows:

|                  |                                                                                           | 2024<br>CU'000               | 2023<br>CU'000           |
|------------------|-------------------------------------------------------------------------------------------|------------------------------|--------------------------|
| IFRS7(24A)(b)    | Foreign currency options                                                                  |                              |                          |
| IFRS7(24A)(a)    | Carrying amount (current asset)                                                           | 1,709                        | 1,320                    |
| IFRS7(24A)(d)    | Notional amount                                                                           | 10,000                       | 8,000                    |
| IFRS7(23B)(a)    | Maturity date                                                                             | January 2025 –<br>March 2025 | Jan 2024 –<br>April 2024 |
| IFRS7(22B)(c)    | Hedge ratio *                                                                             | 1:1                          | 1:1                      |
| IFRS7(24A)(c)    | Change in intrinsic value of outstanding hedging instruments since inception of the hedge | 596                          | 1,353                    |
| IFRS7(24B)(b)(i) | Change in value of hedged item used to determine hedge<br>ineffectiveness                 | (596)                        | (1,353)                  |
| IFRS7(23B)(b)    | Weighted average strike rate for outstanding hedging instruments                          | US\$0.9612:CU1               | US\$0.8543:CU1           |
| IFRS7(22B)(c)    | * The foreign currency forwards and options are denominated in the same cu                | rrency as the highly proba   | ble future inventory     |

The foreign currency forwards and options are denominated in the same currency as the highly probable future inventory purchases (US\$), and so the hedge ratio is 1:1.

| IFRS7(33)            | 12(b) Market risk                                                                                                                                                                                                                                                  |                                      |                      |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|----------------------|
|                      |                                                                                                                                                                                                                                                                    | 2024                                 | 2023                 |
|                      |                                                                                                                                                                                                                                                                    | CU'000                               | CU'000               |
| IFRS7(24A)(b)        | Foreign currency forwards                                                                                                                                                                                                                                          |                                      |                      |
| IFRS7(24A)(a)        | Carrying amount (current liability)                                                                                                                                                                                                                                | (766)                                | (777)                |
| IFRS7(24A)(d)        | Notional amount                                                                                                                                                                                                                                                    | 11,519                               | 10,612               |
| IFRS7(23B)(a)        | Notional amount                                                                                                                                                                                                                                                    | January 2025 –                       | January 2024 –       |
|                      | Maturity date                                                                                                                                                                                                                                                      | March 2025                           | March 2024           |
| IFRS7(22B)(c)        | Hedge ratio *                                                                                                                                                                                                                                                      | 1:1                                  | 1:1                  |
| IFRS7(24A)(c)        | Change in discounted spot value of outstanding hedging                                                                                                                                                                                                             |                                      |                      |
|                      | instruments since inception of the hedge                                                                                                                                                                                                                           | (218)                                | (935)                |
| IFRS7(24B)(b)(i)     | Change in value of hedged item used to determine hedge                                                                                                                                                                                                             | . ,                                  | · · ·                |
|                      | ineffectiveness                                                                                                                                                                                                                                                    | 222                                  | 937                  |
| IFRS7(23B)(b)        | Weighted average hedged rate for outstanding hedging                                                                                                                                                                                                               |                                      |                      |
|                      | instruments (including forward points)                                                                                                                                                                                                                             | US\$0.9612:CU1                       | US\$0.9428:CU1       |
| IFRS7(22B)(c)        | <ul> <li>The foreign currency forwards and options are denominated in the same curr<br/>purchases (US\$), and so the hedge ratio is 1:1.</li> </ul>                                                                                                                | rency as the highly proba            | ble future inventory |
| IFRS7(24A)(b)        | Net investment in foreign operation                                                                                                                                                                                                                                |                                      |                      |
| IFRS7(24A)(a)        | Carrying amount (non-current borrowings)                                                                                                                                                                                                                           | (1,509)                              | -                    |
| IFRS7(24A)(d)        | RMB carrying amount                                                                                                                                                                                                                                                | RMB 6,946,000                        | -                    |
| IFRS7(22B)(c)        | Hedge ratio                                                                                                                                                                                                                                                        | 1:1                                  | -                    |
| IFRS7(24A)(c)        | Change in carrying amount of bank loan as a result of foreign<br>currency movements since 1 January, recognised in OCI –                                                                                                                                           |                                      |                      |
|                      | see note 9(c)                                                                                                                                                                                                                                                      | 190                                  | -                    |
| IFRS7(24B)(b)(i)     | Change in value of hedged item used to determine hedge                                                                                                                                                                                                             |                                      |                      |
| IFRS7(23B)(b)        | effectiveness                                                                                                                                                                                                                                                      | (190)                                | -                    |
| 11 ((37(230)(0)      | Weighted average hedged rate for the year (including forward                                                                                                                                                                                                       | RMB                                  |                      |
|                      | points)                                                                                                                                                                                                                                                            | 5.93214:CU1                          |                      |
|                      | Sensitivity                                                                                                                                                                                                                                                        |                                      |                      |
| IFRS7(40)(a),(b),(c) | As shown in the table on page 127 above, the group is primarily exchange rates. The sensitivity of profit or loss to changes in the US dollar-denominated financial instruments, and the impact on from foreign forward exchange contracts designated as cash flow | e exchange rates ar other components | ises mainly from     |
|                      | Impact                                                                                                                                                                                                                                                             | t on post-                           | pact on other        |

|                                                  | Impact on post-<br>tax profit |         | Impact on components |        |
|--------------------------------------------------|-------------------------------|---------|----------------------|--------|
|                                                  | 2024                          | 2023    | 2024                 | 2023   |
|                                                  | CU'000                        | CU'000  | CU'000               | CU'000 |
| US/CU exchange rate – increase 9% (2023 – 10%) * | (1,494)                       | (1,004) | (806)                | (743)  |
| US/CU exchange rate – decrease 9% (2023 – 10%)   | 1,223                         | 822     | 660                  | 608    |

\* Holding all other variables constant.

(Profit was more sensitive to movements in the Oneland currency unit/US dollar exchange rates in 2024 than in 2023 because of the increased amount of US dollar denominated borrowings. Equity was more sensitive to movements in the Oneland currency unit/US dollar exchange rates in 2024 than in 2023, because of the increased amount of foreign currency forwards. The group's exposure to other foreign exchange movements is not material.

|                                   | 12(b) Market risk                                                                                                                                                                                                                                                                                                                 |                                                                                      |                                                                                 |                                                                  |                                                      |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------|
| IFRS7(21C)                        | (ii) Cash flow and fair value interest rate risk                                                                                                                                                                                                                                                                                  | 9                                                                                    |                                                                                 |                                                                  |                                                      |
| IFRS7(22A)(a),(b),<br>(33)(a),(b) | (The group's main interest rate risk arises from lo<br>the group to cash flow interest rate risk. Group p<br>fixed rate, using floating-to-fixed interest rate sw<br>group enters into long-term borrowings at floating<br>than those available if the group borrowed at fixe<br>borrowings at variable rate were mainly denoming | ng-term borro<br>blicy is to ma<br>aps to achiev<br>g rates and su<br>d rates direct | intain at least 50<br>e this when nece<br>waps them into fi<br>tly. During 2024 | % of its borre<br>essary. Gene<br>ixed rates the<br>and 2023, th | owings at<br>rally, the<br>at are lower<br>e group's |
|                                   | (The group's borrowings and receivables are carr<br>contractually repriced (see below) and, to that ex<br>market interest rates.                                                                                                                                                                                                  | ied at amortis                                                                       | sed cost. The bo                                                                | rrowings are                                                     | periodically                                         |
| IFRS7(22A)(c),(34)(a)             | (The exposure of the group's borrowings to intere<br>the borrowings at the end of the reporting period                                                                                                                                                                                                                            |                                                                                      |                                                                                 | actual repric                                                    | ing dates of                                         |
|                                   |                                                                                                                                                                                                                                                                                                                                   | 2024<br>CU'000                                                                       | % of total<br>loans                                                             | 2023<br>CU'000                                                   | % of total loans                                     |
|                                   | Variable rate borrowings<br>Fixed rate borrowings – repricing or<br>maturity dates:                                                                                                                                                                                                                                               | 54,689                                                                               | 56%                                                                             | 50,150                                                           | 59%                                                  |
|                                   | Less than 1 year                                                                                                                                                                                                                                                                                                                  | 4,735                                                                                | 5%                                                                              | 3,895                                                            | 5%                                                   |
|                                   | 1–5 years                                                                                                                                                                                                                                                                                                                         | 26,626                                                                               | 27%                                                                             | 19,550                                                           | 23%                                                  |
|                                   | Over 5 years                                                                                                                                                                                                                                                                                                                      | 11,465                                                                               | 12%                                                                             | 11,000                                                           | 13%                                                  |
|                                   |                                                                                                                                                                                                                                                                                                                                   | 97,515                                                                               | 100%                                                                            | 84,595                                                           | 100%                                                 |
| IFRS7(22B)(a)                     | Swaps currently in place cover approximately 18<br>outstanding. The fixed interest rates of the swap<br>9.6%), and the variable rates of the loans are be<br>interest rate which, at the end of the reporting per<br>The swap contracts require settlement of net inter<br>settlement dates coincide with the dates on which      | s range betwe<br>tween 0.5% a<br>riod, was 8.2<br>erest receivab                     | een 7.8% and 8.<br>and 1.0% above<br>% (2023 – 9.4%<br>ble or payable ev        | 3% (2023 – 9<br>the 90-day b<br>).<br>ery 90 days.               | 9.0% and<br>enchmark<br>The                          |
|                                   |                                                                                                                                                                                                                                                                                                                                   | ·                                                                                    | •                                                                               |                                                                  | λ.                                                   |
|                                   | Effects of hedge accounting on the financial positive of the interest rate swaps on the group follows:                                                                                                                                                                                                                            | -                                                                                    |                                                                                 | formance are                                                     | eas                                                  |
|                                   |                                                                                                                                                                                                                                                                                                                                   |                                                                                      | 202<br>CU'00                                                                    |                                                                  | 2023<br>CU'000                                       |
| IFRS7(24A)(b)                     | Interest rate swaps                                                                                                                                                                                                                                                                                                               |                                                                                      |                                                                                 |                                                                  |                                                      |
| IFRS7(24A)(a)                     | Carrying amount (current and non-current asset                                                                                                                                                                                                                                                                                    | )                                                                                    | 45                                                                              | -                                                                | 809                                                  |
| IFRS7(24A)(d)                     | Notional amount                                                                                                                                                                                                                                                                                                                   |                                                                                      | 10,01                                                                           |                                                                  | 8,440                                                |
| IFRS7(23B)(a)                     | Maturity date                                                                                                                                                                                                                                                                                                                     |                                                                                      | 202                                                                             | -                                                                | 2028                                                 |
| IFRS7(22B)(c)<br>IFRS7(24A)(c)    | Hedge ratio                                                                                                                                                                                                                                                                                                                       |                                                                                      | 1:                                                                              | 1                                                                | 1:1                                                  |
|                                   | Change in fair value of outstanding hedging inst<br>since 1 January                                                                                                                                                                                                                                                               | ruments                                                                              | (202                                                                            | 2)                                                               | 1,005                                                |
| IFRS7(24B)(b)(i)                  | Change in value of hedged item used to determ<br>effectiveness                                                                                                                                                                                                                                                                    | ine hedge                                                                            | 20                                                                              | n                                                                | 1 005                                                |
| IFRS7(23B)(b)                     | Weighted average hedged rate for the year                                                                                                                                                                                                                                                                                         |                                                                                      | 20<br>8.19                                                                      |                                                                  | 1,005<br>9.3%                                        |
|                                   | weighten average heugen rate for the year                                                                                                                                                                                                                                                                                         |                                                                                      | 0.17                                                                            | 0                                                                | 9.0/0                                                |
|                                   |                                                                                                                                                                                                                                                                                                                                   |                                                                                      |                                                                                 |                                                                  |                                                      |

|                  | 12(b) Market risk                                                                                                                                                                                                                               |                            |                         |                                 |                |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------------|---------------------------------|----------------|
|                  | Sensitivity                                                                                                                                                                                                                                     |                            |                         |                                 |                |
| IFRS7(40)(a)     | Profit or loss is sensitive to higher/lower interest income changes in interest rates. Other components of equity ch the fair value of the cash flow hedges of borrowings and through other comprehensive income.                               | ange as a re               | sult of an ir           | ncrease/dec                     | rease in       |
|                  |                                                                                                                                                                                                                                                 | Impact o<br>tax p          |                         | Impact of<br>compone<br>equi    | ents of        |
|                  |                                                                                                                                                                                                                                                 | 2024                       | 2023                    | 2024                            | 2023           |
|                  |                                                                                                                                                                                                                                                 | CU'000                     | CU'000                  | CU'000                          | CU'000         |
|                  | Interest rates – increase by 70 basis points<br>(2023 – 60 bps) *                                                                                                                                                                               | 138                        | (18)                    | (90)                            | (16)           |
|                  | Interest rates – decrease by 100 basis points<br>(2023 – 80 bps) *<br>* Holding all other variables constant.                                                                                                                                   | (127)                      | 96                      | 129                             | 22             |
| IFRS7(21C)       | (iii) Price risk                                                                                                                                                                                                                                |                            |                         |                                 |                |
|                  | Exposure                                                                                                                                                                                                                                        |                            |                         |                                 |                |
| IFRS7(33)(a)     | The group's exposure to equity securities price risk arise classified in the statement of financial position either as a income (FVOCI) (note $7(c)$ ) or at fair value through profit                                                          | at fair value t            | hrough othe             | er comprehe                     |                |
| IFRS7(33)(b)     | To manage its price risk arising from investments in equi<br>Diversification of the portfolio is done in accordance with                                                                                                                        |                            |                         |                                 | s portfolio.   |
|                  | The majority of the group's equity investments are public<br>Oneland Stock Exchange 200 Index or the NYSE Interna                                                                                                                               |                            |                         | ncluded eith                    | ner in the     |
|                  | Sensitivity                                                                                                                                                                                                                                     |                            |                         |                                 |                |
| IFRS7(40)(a),(b) | The table below summarises the impact of increases/dec<br>equity and post-tax profit for the period. The analysis is b<br>indexes had increased by 9% and 7% respectively, or de<br>variables held constant, and that all of the group's equity | based on the ecreased by ( | assumptior<br>6% and 5% | ns that the e<br>, with all oth | quity<br>er    |
|                  |                                                                                                                                                                                                                                                 | Impact on                  |                         | Impact or                       |                |
|                  |                                                                                                                                                                                                                                                 | tax pro<br>2024<br>CU'000  | 2023<br>CU'000          | components<br>2024<br>CU'000    | 2023<br>CU'000 |
|                  | Oneland Stock Exchange 200 – increase 9% (2023 – 7.5%)                                                                                                                                                                                          | 385                        | 361                     | 284                             | 266            |
|                  | NYSE International 100 – increase 7% (2023 – 6.5%)                                                                                                                                                                                              | 254                        | 184                     | -                               | -              |
|                  | Oneland Stock Exchange 200 – decrease 6% (2023<br>– 4%)                                                                                                                                                                                         | (257)                      | (193)                   | (189)                           | (177)          |
|                  | NYSE International 100 – decrease 5% (2023 – 3.5%)                                                                                                                                                                                              | (182)                      | (99)                    | -                               | -              |
|                  | The table shows what would be the impact on post-tax p the impact on other components of equity relating to equ                                                                                                                                 |                            |                         | curities at F                   | VTPL and       |

Amounts recognised in profit or loss and other comprehensive income

The amounts recognised in profit or loss and other comprehensive income in relation to the various investments held by the group are disclosed in note 7.

### 12(c) Credit risk

IFRS7(35B)

IFRS7(34)(c)

IFRS7(33)(a),(b)

Credit risk arises from cash and cash equivalents, contractual cash flows of debt instruments carried at amortised cost, at FVOCI and at FVTPL, favourable derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables.

#### Risk management (i)

Credit risk is managed on a group basis.

For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted as counterparties.

If wholesale customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The compliance with credit limits by wholesale customers is regularly monitored by line management.

Sales to retail customers are required to be settled in cash or using major credit cards, mitigating credit risk. There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

For derivative financial instruments, management has established limits so that, at any time, less than 10% of the fair value of favourable contracts outstanding are with any individual counterparty.

The group's investments in debt instruments are considered to be low-risk investments. The credit ratings of the issuers are monitored for credit deterioration.

IFRS7(15)(b), (36)(a),(b)

#### (ii) Security

For some trade receivables, the group might obtain security in the form of guarantees or letters of credit which can be called on if the counterparty is in default under the terms of the agreement.

#### Impairment of financial assets 21 (iii)

The group has four types of financial assets that are subject to the expected credit loss model:

- trade receivables for sales of inventory and from the provision of consulting services,
- contract assets relating to IT consulting contracts,
- debt instruments carried at amortised cost, and
- debt instruments carried at FVOCI.

While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

### Trade receivables and contract assets <sup>10</sup>

IAS1(117) The group applies the IFRS 9 simplified approach to measuring expected credit losses, which uses a IFRS7(21) lifetime expected loss allowance for all trade receivables and contract assets. IFRS9(5.5.15) IFRS7(35F)(c) To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contract. The group has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets. IFRS7(35G) The expected loss rates are based on the payment profiles of sales over a period of 36 months before 31 December 2024 or 1 January 2024 respectively, and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forwardlooking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The group has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

### 12(c) Credit risk

On that basis, the loss allowance as at 31 December 2024 and 31 December 2023 was determined as follows for both trade receivables and contract assets:

| IFRS7(35N)                      | 31 December 2024                          | Current         | More than 30<br>days past due       | More than 60<br>days past due        | More than<br>120 days<br>past due | Total          |
|---------------------------------|-------------------------------------------|-----------------|-------------------------------------|--------------------------------------|-----------------------------------|----------------|
|                                 | Expected loss rate                        | 1.8%            | 5%                                  | 16%                                  | 52%                               |                |
| IFRS7(35K)(a)                   | Gross carrying amount – trade receivables | 13,627          | 1,428                               | 893                                  | 360                               | 16,308         |
| IFRS7(35K)(a)                   | Gross carrying amount – contract assets   | 1,547           | -                                   | -                                    | -                                 | 1,547          |
|                                 | Loss allowance                            | 273             | 71                                  | 143                                  | 187                               | 674            |
|                                 |                                           |                 |                                     |                                      |                                   |                |
| IFRS7(35N)                      | 31 December 2023                          | Current         | More than 30<br>days past due       | More than 60<br>days past due        | More than<br>120 days<br>past due | Total          |
| IFRS7(35N)                      | 31 December 2023<br>Expected loss rate    | Current<br>1.4% | More than 30<br>days past due<br>5% | More than 60<br>days past due<br>14% |                                   | Total          |
| IFRS7(35N)<br>IFRS7(35K)(a),(6) |                                           |                 | days past due                       | days past due                        | 120 days<br>past due              | Total<br>8,570 |
|                                 | Expected loss rate                        | 1.4%            | days past due<br>5%                 | days past due<br>14%                 | 120 days<br>past due<br>46%       |                |

IFRS7(35H)(b)(iii)

> The loss allowances for trade receivables and contract assets as at 31 December reconcile to the opening loss allowances as follows:

|      |                                                                              | Contract       | Contract assets T |                | Trade receivables |  |
|------|------------------------------------------------------------------------------|----------------|-------------------|----------------|-------------------|--|
|      |                                                                              | 2024<br>CU'000 | 2023<br>CU'000    | 2024<br>CU'000 | 2023<br>CU'000    |  |
|      | Opening loss allowance at 1 January                                          | 36             | 30                | 350            | 115               |  |
|      | Increase in loan loss allowance recognised in profit or loss during the year | -              | 6                 | 846            | 635               |  |
| (c)  | Receivables written off during the year as uncollectible                     | -              | -                 | (530)          | (345)             |  |
| )(c) | Unused amount reversed                                                       | (8)            | -                 | (20)           | (55)              |  |
|      | Closing loss allowance at 31 December                                        | 28             | 36                | 646            | 350               |  |

IFRS7(35F)(e) Trade receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the group, and a failure to make contractual payments for a period of greater than 120 days past due.

> Impairment losses on trade receivables and contract assets are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

IFRS7(35F)(a)(i)

### Debt instruments 11

All of the entity's debt instruments at amortised cost and FVOCI are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months' expected losses. Management considers 'low credit risk' for listed bonds to be an investment grade credit rating with at least one major rating agency. Other instruments are considered to be low credit risk where they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term.

|                                        | corporate bonds, loans to related partie                                                                                                                                                                      | es and key m                               | anagement pers                                           | onnel, and c                                | other receiva                  | bles.           |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|---------------------------------------------|--------------------------------|-----------------|
|                                        | The loss allowance for other financial a opening loss allowance as follows:                                                                                                                                   | issets at amo                              | ortised cost as at                                       | 31 Decemb                                   | er reconcile                   | s to the        |
| IFRS7(35H)(a)                          |                                                                                                                                                                                                               | Related<br>parties<br>CU'000               | Key management<br>personnel<br>CU'000                    | Debentures<br>and bonds<br>CU'000           | Other<br>receivables<br>CU'000 | Total<br>CU'000 |
| IEBS7(20)(0)( <i>vi</i> )              | Opening loss allowance as at 1 January 2023                                                                                                                                                                   | -                                          | 1                                                        | 4                                           | 2                              | 7               |
| IFRS7(20)(a)(vi)                       | Increase in the allowance recognised in profit<br>or loss during the period                                                                                                                                   | 2                                          | 1                                                        | 3                                           | 3                              | 9               |
|                                        | Closing loss allowance as at 31 December 2023                                                                                                                                                                 | 2                                          | 2                                                        | 7                                           | 5                              | 16              |
| IFRS7(20)(a)(vi)                       | Increase in the allowance recognised in profit<br>or loss during the period                                                                                                                                   | 2                                          | 1                                                        | 17                                          | 3                              | 23              |
|                                        | Closing loss allowance as at 31 December                                                                                                                                                                      |                                            |                                                          |                                             |                                |                 |
|                                        | 2024                                                                                                                                                                                                          | 4                                          | 3                                                        | 24                                          | 8                              | 39              |
|                                        | Debt instruments at fair value through o                                                                                                                                                                      | other compre                               | hensive income                                           |                                             |                                |                 |
| IAS1(117)<br>IFRS9(5.5.2)              | Debt instruments at FVOCI include liste<br>instruments at FVOCI is recognised in<br>recognised in OCI.                                                                                                        |                                            |                                                          |                                             |                                |                 |
| IFRS7(35H)(a),(16A)                    | The loss allowance for debt instrument allowance as follows:                                                                                                                                                  | s at FVOCI a                               | as at 31 Decembe                                         | er reconciles                               | s to the oper                  | ning loss       |
|                                        |                                                                                                                                                                                                               |                                            |                                                          |                                             |                                | CU'000          |
|                                        | Loss allowance as at 1 January and 3                                                                                                                                                                          | 1 December                                 | 2023                                                     |                                             |                                | -               |
| IFRS7(20)(a)(viii)                     | Increase in loan loss allowance recogr                                                                                                                                                                        | -                                          | t or loss during th                                      | ie year                                     |                                | 8               |
|                                        | Closing loss allowance as at 31 Decer                                                                                                                                                                         | nber 2024                                  |                                                          |                                             |                                | 8               |
|                                        | (iv) Significant estimates and judgeme                                                                                                                                                                        | ents                                       |                                                          |                                             |                                |                 |
|                                        | Impairment of financial assets                                                                                                                                                                                |                                            |                                                          |                                             |                                |                 |
| IFRS9(5.5.17)<br>IAS1(125)             | The loss allowances for financial asset<br>expected loss rates. The group uses ju<br>inputs to the impairment calculation, b<br>conditions, as well as forward-looking<br>key assumptions and inputs used are | udgement in<br>ased on the<br>estimates at | making these as<br>group's past histo<br>the end of each | sumptions a<br>bry and exis<br>reporting pe | nd selecting<br>ting market    | the             |
|                                        | (v) Net impairment losses on financ                                                                                                                                                                           | ial and contr                              | act assets recogi                                        | nised in prof                               | it or loss                     |                 |
| Not mandatory                          | During the year, the following gains/(los financial assets:                                                                                                                                                   |                                            | -                                                        |                                             |                                | paired          |
|                                        |                                                                                                                                                                                                               |                                            |                                                          |                                             | 2024                           | 2023            |
|                                        | Impairment losses                                                                                                                                                                                             |                                            |                                                          |                                             | CU'000                         | CU'000          |
|                                        | - movement in loss allowance for trade                                                                                                                                                                        | e receivables                              | and contract as                                          | sets                                        | (846)                          | (641)           |
|                                        | Impairment losses on other financial a                                                                                                                                                                        |                                            |                                                          |                                             | (23)                           | (9)             |
| IEB67(20)(c)(::)                       | Reversal of previous impairment losse                                                                                                                                                                         |                                            |                                                          |                                             | 28                             | 55              |
| IFRS7(20)(a)(vi)<br>IFRS7(20)(a)(viii) | Impairment losses on financial assets                                                                                                                                                                         |                                            | cost                                                     |                                             | (841)                          | (595)           |
| IAS1(82)(ba)                           | Impairment losses on financial assets<br>Net impairment losses on financial and                                                                                                                               |                                            | eate                                                     |                                             | (8) (849)                      | (595)           |
| IFRS15(113)(b)                         | Of the above impairment lesses (1172                                                                                                                                                                          |                                            | 3613                                                     |                                             |                                | (000)           |

Other financial assets at amortised cost include debenture assets, zero coupon bonds and listed

12(c) Credit risk

IAS1(117)

Other financial assets at amortised cost

|                                             | 12(c) Credit risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                   |                                                         |  |
|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|--|
|                                             | (vi) Financial assets at fair value through profit or loss                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                   |                                                         |  |
| IFRS7(36)                                   | The entity is also exposed to credit risk in relation to debt instrumen<br>The maximum exposure at the end of the reporting period is the car<br>(CU2,390,000; 2023 – nil).                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                   |                                                         |  |
|                                             | 12(d) Liquidity risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                   |                                                         |  |
| IFRS7(33)(a),(b),<br>(39)(c),(B11E), (B11F) | Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. At the end of the reporting period, the group held demand deposits of CU44,657,000 (2023 – CU24,093,000) that are expected to readily generat cash inflows for managing liquidity risk. Due to the dynamic nature of the underlying businesses, group treasury maintains flexibility in funding by maintaining availability under committed credit lines. |                                                                                                                                                                   |                                                         |  |
|                                             | As disclosed in note 7(g), the group has entered into a supplier final<br>provider on 1 January 2022 which ends on 31 December 2025. This<br>working capital. The finance provider is in good financial condition a<br>concentration of liquidity risk with this finance provider.                                                                                                                                                                                                                                                                                                                                  | s has improved the gro                                                                                                                                            | oup's                                                   |  |
| IFRS7(34)(a)                                | Management monitors rolling forecasts of the group's liquidity reserves borrowing facilities below) and cash and cash equivalents (note 7(e) flows. This is generally carried out at local level in the operating com accordance with practice and limits set by the group. These limits vat the liquidity of the market in which the entity operates. In addition, the policy involves projecting cash flows in major currencies and conside necessary to meet these, monitoring statement of financial position external regulatory requirements and maintaining debt financing plates.                           | )) on the basis of expension<br>of the group, if<br>any by location to take<br>the group's liquidity man<br>ering the level of liquid<br>liquidity ratios against | ected cash<br>n<br>into account<br>nagement<br>d assets |  |
|                                             | (i) Financing arrangements <sup>16</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                   |                                                         |  |
| IFRS7(7),(34)(a)<br>IAS7(50)(a)             | The group had access to the following undrawn borrowing facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | at the end of the repor                                                                                                                                           | ting period:                                            |  |
|                                             | Floating rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2024<br>CU'000                                                                                                                                                    | 2023<br>CU'000                                          |  |
|                                             | - Expiring within one year (bank overdraft and bill facility)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 12,400                                                                                                                                                            | 10,620                                                  |  |
|                                             | <ul> <li>Expiring beyond one year (bank loans)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 9,470                                                                                                                                                             | 8,100<br>18,720                                         |  |
|                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ∠1,0/0                                                                                                                                                            | 10,120                                                  |  |

IFRS7(7),(39)(c) IAS7(50)(a)

The bank overdraft facilities can be drawn at any time and can be terminated by the bank without notice. The unsecured bill facility can be drawn at any time and is subject to annual review. Subject to the continuance of satisfactory credit ratings, the bank loan facilities can be drawn at any time in either Oneland currency units or US dollars, and they have an average maturity of 6.5 years (2023 – 6.9 years). <sup>17,21</sup>

### 12(d) Liquidity risk

(ii)

IFRS7(39)(a),(b),

IFRS7(B11D)

(B11B)

### Maturities of financial liabilities <sup>12-15</sup>

The tables below analyse the group's financial liabilities into relevant maturity groupings based on their contractual maturities for:

- (a) all non-derivative financial liabilities, and
- (b) net- and gross-settled derivative financial instruments for which the contractual maturities are essential for an understanding of the timing of the cash flows.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, because the impact of discounting is not significant. For interest rate swaps, the cash flows have been estimated using forward interest rates applicable at the end of the reporting period.

IFRS7(39)(a),(B11B) The group's trading portfolio of derivative instruments with a negative fair value has been included at its fair value of CU610,000 (2023 – CU621,000) within the 'less than 6 months' time bucket. This is because the contractual maturities are not essential for an understanding of the timing of the cash flows. These contracts are managed on a net fair value basis, rather than by maturity date.

| IFRS7(39)(a),(b), (B11) | Contractual maturities of financial liabilities <sup>12-15</sup><br>At 31 December 2024                                                                                                     | Less than 6<br>months<br>CU'000 | 6–12<br>months<br>CU'000 | Between<br>1 and 2<br>years<br>CU'000 | Between<br>2 and 5<br>years<br>CU'000 | Over<br>5 years<br>CU'000 | Total<br>contractual<br>cash flows<br>CU'000 | Carrying<br>amount<br>(assets)/<br>liabilities<br>CU'000 |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------|----------------------------------------------|----------------------------------------------------------|
|                         | Non-derivatives                                                                                                                                                                             |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | Trade payables                                                                                                                                                                              | 13,030                          | -                        | -                                     | -                                     | -                         | 13,030                                       | 13,030                                                   |
|                         | Liabilities under supplier<br>finance arrangement                                                                                                                                           | 670                             | -                        | -                                     | -                                     | -                         | 670                                          | 670                                                      |
|                         | Borrowings *                                                                                                                                                                                | 4,439                           | 4,639                    | 9,310                                 | 46,195                                | 40,121                    | 104,704                                      | 97,515                                                   |
| IFRS16(58)              | Lease liabilities **                                                                                                                                                                        | 1,455                           | 1,456                    | 2,911                                 | 5,337                                 | 2,340                     | 13,499                                       | 11,501                                                   |
|                         | Total non-derivatives                                                                                                                                                                       | 19,594                          | 6,095                    | 12,221                                | 51,532                                | 42,461                    | 131,903                                      | 122,716                                                  |
|                         | Derivatives                                                                                                                                                                                 |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | Trading derivatives                                                                                                                                                                         | 610                             | -                        | -                                     | -                                     | -                         | 610                                          | 610                                                      |
|                         | Gross settled (foreign currency<br>forwards – cash flow hedges)                                                                                                                             |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | (inflow)                                                                                                                                                                                    | (17,182)                        | (13,994)                 | -                                     | -                                     | -                         | (31,176)                                     | -                                                        |
|                         | outflow                                                                                                                                                                                     | 17,521                          | 14,498                   | -                                     | -                                     | -                         | 32,019                                       | 766                                                      |
|                         | Total derivatives                                                                                                                                                                           | 949                             | 504                      | <u> </u>                              | -                                     | -                         | 1,453                                        | 1,376                                                    |
|                         | At 31 December 2023                                                                                                                                                                         |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | Non-derivatives                                                                                                                                                                             |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | Trade payables                                                                                                                                                                              | 9,801                           | -                        | -                                     | -                                     | -                         | 9,801                                        | 9,801                                                    |
|                         | Liabilities under supplier                                                                                                                                                                  |                                 |                          |                                       |                                       |                           |                                              |                                                          |
|                         | finance arrangement                                                                                                                                                                         | 480                             | -                        | -                                     | -                                     | -                         | 480                                          | 480                                                      |
|                         |                                                                                                                                                                                             | 480<br>4,513                    | -<br>4,118               | -<br>9,820                            | -<br>44,476                           | -<br>30,235               | 480<br>93,162                                |                                                          |
|                         | finance arrangement                                                                                                                                                                         |                                 | -<br>4,118<br>1,174      | -<br>9,820<br>2,415                   | -<br>44,476<br>6,845                  | -<br>30,235<br>2,017      |                                              | 480<br>84,595<br>11,291                                  |
|                         | finance arrangement<br>Borrowings                                                                                                                                                           | 4,513                           |                          |                                       | ,                                     |                           | 93,162                                       | 84,595                                                   |
|                         | finance arrangement<br>Borrowings<br>Lease liabilities **                                                                                                                                   | 4,513<br>1,174                  | 1,174                    | 2,415                                 | 6,845                                 | 2,017                     | 93,162<br>13,625                             | 84,595<br>11,291                                         |
|                         | finance arrangement<br>Borrowings<br>Lease liabilities **<br>Total non-derivatives                                                                                                          | 4,513<br>1,174                  | 1,174                    | 2,415                                 | 6,845                                 | 2,017                     | 93,162<br>13,625                             | 84,595<br>11,291                                         |
|                         | finance arrangement<br>Borrowings<br>Lease liabilities **<br>Total non-derivatives<br>Derivatives                                                                                           | 4,513<br>1,174<br>15,968        | 1,174                    | 2,415                                 | 6,845                                 | 2,017                     | 93,162<br>13,625<br>117,068                  | 84,595<br>11,291<br>106,167                              |
|                         | finance arrangement<br>Borrowings<br>Lease liabilities **<br>Total non-derivatives<br>Derivatives<br>Trading derivatives<br>Gross settled (foreign currency                                 | 4,513<br>1,174<br>15,968        | 1,174                    | 2,415                                 | 6,845                                 | 2,017                     | 93,162<br>13,625<br>117,068                  | 84,595<br>11,291<br>106,167                              |
|                         | finance arrangement<br>Borrowings<br>Lease liabilities **<br>Total non-derivatives<br>Derivatives<br>Trading derivatives<br>Gross settled (foreign currency<br>forwards – cash flow hedges) | 4,513<br>1,174<br>15,968<br>621 | <u>1,174</u><br>5,292    | 2,415                                 | 6,845                                 | 2,017                     | 93,162<br>13,625<br>117,068<br>621           | 84,595<br>11,291<br>106,167                              |

IFRS7(B10A)(a) IAS1R(75A)

Revised illustration

\* Of the CU46.195m disclosed in the 2024 borrowings time band 'Between 2 and 5 years', the group is considering early repayment of CU5,000,000 in the first quarter of the 2025 financial year (2023 – nil).

\*\* The amounts disclosed for the lease liabilities include cash flows relating to extension options if they have been included in the lease term, and therefore in the measurement of the lease liability, as disclosed in note 8(b)(v).

### Financial risk management

**Classes of financial instruments** 

### IFRS7(6),(B1)-(B3)

IFRS7(34)(a)

IAS1(BC38I),(BC38J),

(66),(69),(71)

IFRS9

1. Where IFRS 7 requires disclosures by class of financial instrument, the entity shall group its financial instruments into classes that are appropriate to the nature of the information disclosed and that take into account the characteristics of those financial instruments. The classes are determined by the entity and are therefore distinct from the categories of financial instruments specified in IFRS 9. As a minimum, the entity should distinguish between financial instruments measured at amortised cost and those measured at fair value, and treat as separate class any financial instruments outside the scope of IFRS 9. The entity shall provide sufficient information to permit reconciliation to the line items presented in the statement of financial position. Guidance on classes of financial instruments and the level of required disclosures is provided in Appendix B to IFRS 7.

### Level of detail and selection of assumptions – information through the eyes of management

2. The disclosures in relation to the financial risk management of an entity should reflect the information provided internally to key management personnel. As such, the disclosures that will be provided by an entity, their level of detail and the underlying assumptions used will vary greatly from entity to entity. The disclosures in these illustrative financial statements are only one example of the kind of information that might be disclosed and entities should consider carefully what might be appropriate in their individual circumstances.

### Derivative financial instruments

Classification as current or non-current

- 3. The classification of financial instruments as held for trading under IFRS 9 does not mean that they must necessarily be presented as current in the statement of financial position. Rather, the requirements of paragraph 66 of IAS 1 should be applied in determining classification. This means that financial assets, including portions of financial assets expected to be realised within 12 months of the reporting date, should only be presented as current assets if realisation within 12 months is expected. Otherwise, they should be classified as non-current.
  - 4. Similar to financial assets, where a portion of a financial liability is due to be settled within 12 months of the reporting date, and settlement cannot be deferred for at least 12 months following the reporting date, that portion should be presented as a current liability; the remainder should be presented as a non-current liability.
  - 5. The treatment of hedging derivatives will be similar. This suggests that hedging derivatives should be split into current and non-current portions. However, as an alternative, the full fair value of hedging derivatives could be classified as current if the hedge relationships are for less than 12 months, and as non-current if those relationships are for more than 12 months.

Disclosing how hedge ineffectiveness was determined for the current period

IFRS7(24A)(c),(24B)(b)(i), (BC35LL) 6. IFRS 7 requires disclosure of the change in the fair value of the hedging instrument and the hedged item used as the basis for recognising hedge ineffectiveness for the period. For cash flow hedging relationships that span multiple reporting periods, the ineffectiveness for the period is calculated as the difference between the cumulative ineffectiveness as at the reporting date (based on the 'lesser of' the cumulative change in the fair value of the hedging instrument and the hedged item since inception of the hedge relationship), and the cumulative ineffectiveness reported in prior periods. It might therefore be useful to disclose additional information, such as the cumulative amounts recognised as ineffectiveness in prior periods as well as the impact of the 'lesser-of assessment' (if applicable), to illustrate how the ineffectiveness for the current reporting period was calculated.

### Market risk

Foreign currency risk

7. Foreign currency risk can only arise on financial instruments that are denominated in a currency other than the functional currency in which they are measured. Translation-related risks are therefore not included in the assessment of the entity's exposure to currency risks. Translation exposures arise from financial and non-financial items held by an entity (for example, an investment into a foreign subsidiary) with a functional currency different from the group's presentation currency. However, foreign currency-denominated inter-company receivables and payables which do not form part of a net investment in a foreign operation would be included in the sensitivity analysis for foreign currency risks; this is because, even though the balances eliminate in the consolidated statement of financial position, the effect on profit or loss of their revaluation under IAS 21 is not fully eliminated.

IFRS7(B23)

### Financial risk management

| 8. | For the purpose of IFRS 7, currency risk does also not arise from financial instruments that are |
|----|--------------------------------------------------------------------------------------------------|
|    | non-monetary items. VALUE PIc has therefore excluded its US dollar-denominated equity            |
|    | securities from the analysis of foreign exchange risk. The foreign currency exposure arising     |
|    | from investing in non-monetary financial instruments is reflected in the other price risk        |
|    | disclosures as part of the fair value gains and losses.                                          |

### Interest rate risk – fixed-rate borrowings

9. Sensitivity to changes in interest rates is normally only relevant to financial assets or financial liabilities bearing floating interest rates. However, sensitivity will also be relevant to fixed-rate financial assets and financial liabilities which are remeasured to fair value.

10. The impairment rules in IFRS 9 also apply to contract assets. A contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is the case when only the passage of time is required before payment of the consideration is due. The impairment of contract assets is measured, presented and

Credit risk

- IFRS15(107),(108)
- IFRS9(5.5.3),(5.5.4)
- IFRS9(5.4.1)(b)

IFRS7(B11B)

IFRS7(B11C)(c)

disclosed on the same basis as financial assets that are within the scope of IFRS 9.
11. If there is a significant increase in credit risk in relation to any of the debt instruments since initial recognition, the group would need to recognise lifetime expected credit losses for those instruments, but would continue to calculate interest revenue on the gross carrying amount of the asset. If there is objective evidence of impairment, lifetime expected credit losses must be recognised and interest revenue will be calculated on the net carrying amount (that is, net of credit allowance). In these cases, additional disclosures will be required similar to those that are illustrated for customer loans on page 142 onwards.

### Liquidity risk

Maturity analysis

- 12. All financial liabilities must be included in the maturity analysis. The analysis should generally be based on contractual maturities. However, for derivative financial liabilities the standard provides entities with a choice to base the maturity grouping on expected rather than contractual maturities, provided that the contractual maturities are not essential for an understanding of the timing of the cash flows. This could be the case for derivative contracts that are held for trading. For contracts such as interest rate swaps in a cash flow hedge of a variable-rate financial asset or liability and for all loan commitments, the remaining contractual maturities will be essential for an understanding of the timing standard for an understanding of the timing contractual maturities will be essential for an understanding of the timing of the cash flows. These contracts must therefore be grouped based on their contractual maturities.
- IFRS7(39).(B11D)
   13. The amounts disclosed should be the amounts expected to be paid in future periods, determined by reference to the conditions existing at the end of the reporting period. However, IFRS 7 does not specify whether current or forward rates should be used. For floating-rate financial liabilities and foreign currency-denominated instruments, the use of forward interest rates and forward foreign exchange rates might be conceptually preferable, but the use of a spot rate at the end of the period is also acceptable. Whichever approach is adopted (that is, current/spot rate or forward rate at the reporting date), it should be applied consistently.
  - 14. The specific time buckets presented are not mandated by the standard but are based on what is reported internally to the key management personnel. For financial guarantee contracts, the maximum amount of the guarantee must be allocated to the earliest period in which the guarantee could be called.
  - 15. Since the amounts included in the maturity tables are the contractual undiscounted cash flows, including principal and interest payments, these amounts will not reconcile to the amounts disclosed in the statement of financial position. This is, in particular, as far as borrowings or derivative financial instruments are concerned. Entities can choose to add a column with the carrying amounts, which ties into the statement of financial position, and a reconciling column if they so wish, but this is not mandatory.

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### Financial risk management Financing arrangements IAS7(50)(a) IFRS7(39)(c) 16. Committed borrowing facilities are a major element of liquidity management. Entities should therefore consider providing information about their undrawn facilities. IAS 7 Statement of Cash Flows also recommends disclosure of undrawn borrowing facilities that might be available for future operating activities and to settle capital commitments, indicating any restrictions on the use of these facilities. Terms and conditions of financial instruments IFRS7(7),(31) 17. Entities shall disclose sufficient information that enables users of its financial statements to evaluate the significance of financial instruments for its financial position and performance IAS1(76ZA) and the nature and extent of risks arising from these financial instruments. However, the intention of IFRS 7 was to decrease the potentially voluminous disclosures that were IFRS PS 2 required by IAS 32 and replace them with shorter but more meaningful information. Under normal circumstances entities are therefore not required to disclose the significant terms and conditions for each of their major borrowings. Nevertheless, if an entity has a borrowing or other financial instrument with unusual terms and conditions, some information should be provided to enable users to assess the nature and extent of risks associated with these instruments. An entity might have classified a liability from loan arrangements as non-current, but the right to defer settlement is subject to complying with covenants within 12 months after the reporting date. Certain disclosures are required under IAS 1 paragraph 76ZA of IAS 1; this is so that the reader can understand the risks that the liability becomes repayable within 12 months. The non-mandatory IFRS Practice Statement 2 Making Materiality Judgements provides guidance on assessing the materiality of information about covenants, see paragraphs 81-83. Impact of high economic uncertainty on risk management disclosures 18. High economic uncertainty might also affect the financial risk management disclosures. For example: IFRS7(40),(41) Sensitivity disclosures would need to be updated if the magnitude of a reasonably possible (a) change in interest rates is materially different from that disclosed in the previous annual financial statements. Where there are changes in expected volatility, prior year disclosures should not be restated. An entity could choose, however, to present additional sensitivity information for the comparative period in addition to the required comparative figures from the prior year. IFRS7(34)(c).(B8) (b) Concentration risk disclosures might need to be updated where entities have made changes to cash deposits and deposit facilities. IFRS7(35M) Credit risk rating disclosures required for loan loss allowances (illustrated in the (c) commentary on page 142) might need to be revised to reflect changed credit ratings. Liquidity risk disclosures might need to reflect changes to the availability of financing and (d) the condition of the financial institution that is providing finance, in particular where the IFRS7(39)(c),(B11F) entity is relying on supplier finance arrangements. Increasing margin calls on derivatives requiring the posting of collateral can also pose a significant liquidity risk that might need to be disclosed. Entities might further be impacted where contractual terms include inflation-linked interest rates, for example in leasing contracts. If such contractual terms give rise to significant liquidity risk, entities should provide quantitative disclosures of their collateral and contractual arrangements to explain how this liquidity risk is managed. Increased concentration of liquidity risks might arise from the repayment terms of financial (e) liabilities, sources of borrowing facilities or reliance on a particular market in which to IFRS7(B11F)(d).(IG18) realise liquid assets.

IFRS7(32)

PwC

19. IFRS 7 does not limit disclosure of risks to only credit risk, liquidity risk and market risk. Hence, an entity might need to provide specific disclosures relating to inflation risk, if this information is not already captured in other market risk disclosures. For example, if an entity has an inflation-linked financial instrument, the sensitivity of such an instrument to changes in inflation rates should be disclosed.

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## Financial risk management

### Disclosures not illustrated: not applicable to VALUE Plc

20. The following requirements are not illustrated in this publication, because they are not applicable to VALUE Plc:

General financial risk management disclosures

| Ger                                   | neral financial risk management disclosures                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                       | Issue not illustrated                                                                                                                                                    | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IFRS7(15)                             | Collateral held by the entity which can be sold or re-pledged                                                                                                            | Disclose the fair value of the collateral held,<br>the fair value of collateral sold or re-pledged<br>and whether it must be returned, and the<br>terms and conditions associated with the<br>collateral.                                                                                                                                                                                                                                                                                           |
| IFRS7(35),(42)                        | Quantitative data is unrepresentative of the entity's risk exposure                                                                                                      | Provide further information as necessary.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS7(39)(a),(B10)(c),<br>(B11C)(c)   | Financial guarantee contract (maturity table)                                                                                                                            | This must be included in the maturity table in<br>the earliest time bucket in which it can be<br>called. The existence of such contracts will<br>also need to be discussed in the context of<br>the credit risk disclosures.                                                                                                                                                                                                                                                                        |
| Hec                                   | dge accounting disclosures                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                       | Issue not illustrated                                                                                                                                                    | Relevant disclosures or reference                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS7(22C)                            | The entity has designated a specific risk<br>component of an asset in a hedge<br>relationship (for example, the movement<br>in crude oil price of a barrel of crude oil) | Provide information about how the entity has<br>determined the risk component that is<br>designated as the hedged item and how this<br>component relates to the item in its entirety.<br>See paragraph 21 below for a disclosure<br>example.                                                                                                                                                                                                                                                        |
| IFRS7(23C)                            | The entity frequently resets hedging relationships (dynamic hedging)                                                                                                     | Provide the additional disclosures required by paragraph 23C of IFRS 7.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(24B),(24C)                      | The entity has designated fair value hedges                                                                                                                              | Provide the disclosures required by paragraphs 24B(a) and 24C(a) of IFRS 7.                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS7(23F)                            | The entity designated forecast future transactions in hedge relationships which are no longer expected to occur                                                          | Provide the information required by<br>paragraph 23F of IFRS 7.<br>The entity would also need to disclose:<br>• any amount reclassified from the                                                                                                                                                                                                                                                                                                                                                    |
| IFRS7(24C)(b)(iv)<br>IFRS7(24C)(b)(v) |                                                                                                                                                                          | <ul> <li>cash flow hedge reserve and/or<br/>costs of hedging reserve into profit<br/>or loss as a reclassification<br/>adjustment, differentiating between<br/>amounts reclassified due to future<br/>transactions no longer being<br/>expected to occur and amounts that<br/>have been transferred because the<br/>hedged item has affected profit or<br/>loss, and</li> <li>the line item in the statement of<br/>comprehensive income containing<br/>the reclassification adjustment.</li> </ul> |
| IFRS7(24C)(b)(vi)                     | Designate net positions in hedge relationships                                                                                                                           | Disclose the hedging gains or losses<br>recognised in a separate line item in the<br>statement of comprehensive income.                                                                                                                                                                                                                                                                                                                                                                             |

|                              | Financial risk management                                                                                                                                                                   |                                                                                                                                                                                                     |  |  |  |
|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                              | Issue not illustrated                                                                                                                                                                       | Relevant disclosures or reference                                                                                                                                                                   |  |  |  |
| IFRS7(24G)-(30)              | The entity has a credit derivative to<br>manage the credit risk of a financial<br>instrument and has designated the<br>financial instrument, or a proportion of it,<br>as measured at FVTPL | Provide the information required by paragraphs 24G to 30 of IFRS 7.                                                                                                                                 |  |  |  |
| IFRS7(24B)(b)(iii)           | Cessation of hedging relationships<br>during the year                                                                                                                                       | Disclose the balances remaining in the cash<br>flow hedge reserve and the foreign currency<br>translation reserve for any hedge<br>relationships which have been terminated.                        |  |  |  |
| IFRS7(23E)                   | There are new sources of hedge<br>ineffectiveness emerging in the hedge<br>relationship that are not already<br>disclosed in note 12(a)                                                     | Disclose the new sources of hedge<br>ineffectiveness by risk category and explain<br>the nature of the ineffectiveness.                                                                             |  |  |  |
| IFRS7(24D)                   | The entity believes that the volume of<br>hedge relationships at the end of the<br>reporting period are unrepresentative of<br>normal volumes during the period                             | Disclose that fact and the reason why the<br>entity believes that the volumes are<br>unrepresentative.                                                                                              |  |  |  |
|                              | Impairment disclosures                                                                                                                                                                      | ·                                                                                                                                                                                                   |  |  |  |
|                              | Issue not illustrated                                                                                                                                                                       | Relevant disclosures or reference                                                                                                                                                                   |  |  |  |
| IFRS7(35F)-(35M)             | The entity has adopted the general<br>expected credit loss model for material<br>financial assets (for example, in relation<br>to customer loans)                                           | Provide the disclosures required by paragraphs 35F–35M of IFRS 7, see illustration in paragraph 21 below.                                                                                           |  |  |  |
| IFRS7(35F)(f),(35I)(b),(35J) | The entity has financial assets which<br>are subject to the impairment<br>requirements of IFRS 9 and which have<br>had modifications to their contractual<br>cash flows                     | Provide the disclosures required by paragraphs 35F(f), 35I(b) and 35J of IFRS 7.                                                                                                                    |  |  |  |
| IFRS7(35H)(c),(35I)(a)       | The entity has purchased or originated<br>financial assets which are credit<br>impaired                                                                                                     | Disclose the information required by paragraphs 35H(c) and 35I of IFRS 7.                                                                                                                           |  |  |  |
| IFRS7(35K)                   | The entity has received collateral or<br>other credit enhancements in relation to<br>its financial assets                                                                                   | Explain the effect of the collateral and other<br>credit enhancements on the amounts arising<br>from expected credit losses by disclosing the<br>information set out in paragraph 35K of<br>IFRS 7. |  |  |  |
| IFRS7(35L)                   | Financial assets written off during the period but still subject to enforcement activity                                                                                                    | Disclose the contractual amount outstanding.                                                                                                                                                        |  |  |  |
| IFRS7(36)                    | The entity has financial assets that are<br>within the scope of IFRS 7 but which are<br>not subject to the impairment<br>requirements of IFRS 9                                             | Disclose the amount that best represents the maximum exposure to credit risk and describe any collateral held as security and other credit enhancements and their financial effect.                 |  |  |  |
| IFRS7(35E)                   | The entity believes that the credit risk disclosures are not sufficient to meet the objective of paragraph 35B of IFRS 7                                                                    | Provide additional disclosures relevant to the users of the financial statements.                                                                                                                   |  |  |  |

|                | Financial risk management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
|                | 21. The following disclosure examples might be useful where relevant to an entity:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |
| IAS1(117)      | Accounting policy for fair value hedges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
| IFRS9(6.5.8)   | Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The gain or loss relating to the effective portion of interest rate swaps hedging fixed-rate borrowings is recognised in profit or loss within finance costs, together with changes in the fair value of the hedged fixed-rate borrowings attributable to interest rate risk. The gain or loss relating to the ineffective portion is recognised in profit or loss within other gains/(losses). |  |  |  |  |
|                | If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to profit or loss over the period to maturity using a recalculated effective interest rate.                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |
|                | Designation of a specific risk component of an asset in a hedge relationship                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |
| IFRS7(22C)     | The company purchases fuel for use in its manufacturing process. The fuel supplier charges the company for fuel delivered based on a formula which includes the spot price of Brent Crude oil at the delivery date. The future purchases of fuel are subject to market price risk, which the company hedges using Brent Crude oil futures, with critical terms matching the terms of the forecast purchase.                                                                                                                                                                                                                                          |  |  |  |  |
|                | Brent Crude oil is a separately identifiable component of the forecast purchase, because it is explicitly specified in the supply contract price. Since there is a market for Brent Crude oil futures, the exposure is considered to be reliably measurable.                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |
|                | Accordingly, the Brent Crude oil futures are designated as cash flow hedges of the forecast purchases of fuel.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |  |  |  |
|                | Historically, the Brent Crude oil component has accounted for 80% of the cost of fuel supplied.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |
|                | Credit risk disclosures – customer loans, general expected credit loss model applied                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |
| IFRS7(35F)(a)  | The company considers the probability of default on initial recognition of an asset and whether<br>there has been a significant increase in credit risk on an ongoing basis throughout each<br>reporting period. To assess whether there is a significant increase in credit risk, the company<br>compares the risk of a default occurring on the asset as at the reporting date with the risk of<br>default as at the date of initial recognition. It considers available reasonable and supportive<br>forwarding-looking information. Especially the following indicators are incorporated:                                                        |  |  |  |  |
| IFRS9(B5.5.17) | - internal credit rating,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |
|                | - external credit rating (as far as available),                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |
|                | <ul> <li>actual or expected significant adverse changes in business, financial or economic<br/>conditions that are expected to cause a significant change to the borrower's ability to meet<br/>its obligations,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |
|                | - actual or expected significant changes in the operating results of the borrower,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |
|                | - significant increases in credit risk on other financial instruments of the same borrower,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |
|                | <ul> <li>significant changes in the value of the collateral supporting the obligation or in the quality of<br/>third-party guarantees or credit enhancements, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |
|                | <ul> <li>significant changes in the expected performance and behaviour of the borrower, including<br/>changes in the payment status of borrowers in the group and changes in the operating<br/>results of the borrower.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |
|                | Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |
|                | Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |  |  |  |
| IFRS7(35F)(b)  | A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |

|                                    | Financial risk managemen                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | t                                                                                                                                                                                                                                                                  |                                                                                                                                                                           |  |  |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| IFRS7(35F)(e)                      | Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the company. The company categorises a loan or receivable for write-off when a debtor fails to make contractual payments more than 120 days past due. Where loans or receivables have been written off, the company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss. |                                                                                                                                                                                                                                                                    |                                                                                                                                                                           |  |  |
| IFRS7(35F)(a)                      | The company uses three categories for loans which reflect their credit risk and how the loan loss provision is determined for each of those categories. These internal credit risk ratings are aligned to external credit rating companies, such as S&P Global, Moody's and Fitch.                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                    |                                                                                                                                                                           |  |  |
|                                    | A summary of the assumptions underpinning the company's expected credit loss model is as follows:                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                    |                                                                                                                                                                           |  |  |
| IFRS7(35F)(b),(d)-<br>(e),(35G)(a) | Category                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Company definition of category                                                                                                                                                                                                                                     | Basis for recognition of expected credit loss provision                                                                                                                   |  |  |
|                                    | Performing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Loans whose credit risk is in line with original expectations                                                                                                                                                                                                      | 12-month expected losses.<br>Where the expected lifetime of<br>an asset is less than 12<br>months, expected losses are<br>measured at its expected<br>lifetime (stage 1). |  |  |
|                                    | Underperforming                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Loans for which a significant<br>increase in credit risk has occurred<br>compared to original expectations; a<br>significant increase in credit risk is<br>presumed if interest and/or principal<br>repayments are 30 days past due<br>(see above for more detail) | Lifetime expected losses (stage 2).                                                                                                                                       |  |  |
|                                    | Non-performing<br>(credit-impaired)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Interest and/or principal repayments<br>are 60 days past due, or it becomes<br>probable that a customer will enter                                                                                                                                                 | Lifetime expected losses (stage 3).                                                                                                                                       |  |  |

bankruptcy

recovery

Write-off

Interest and/or principal repayments

Asset is written off.

Interest-bearing loans are provided to small business customers to assist them with new business start-up costs as part of the company's ongoing support for local entrepreneurs. The company does not require the small business customers to pledge collateral as security against the loan.

are 120 days past due, and there is no reasonable expectation of

### Financial risk management

### IFRS7(35G)(b)

Over the term of the loans, the company accounts for its credit risk by appropriately providing for expected credit losses on a timely basis. In calculating the expected credit loss rates, the company considers historical loss rates for each category of customers, and it adjusts for forward-looking macroeconomic data. The company provides for credit losses against loans to customers as follows:

### IFRS7(35G)(a),(35M)

| Company internal credit<br>rating as at 31 December<br>2024 ** | External credit<br>rating * | Expected credit loss<br>rate | Gross carrying<br>amount<br>(stage 1)<br>CU'000 | Gross carrying<br>amount<br>(stage 2)<br>CU'000 | Gross carrying<br>amount<br>(stage 3)<br>CU'000 |
|----------------------------------------------------------------|-----------------------------|------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
|                                                                | AAA                         | 0.9%                         | 45,776                                          | 123                                             | -                                               |
|                                                                | AA                          | 1.3%                         | 31,668                                          | 80                                              | -                                               |
| High                                                           | А                           | 2.2%                         | 14,117                                          | 221                                             | -                                               |
|                                                                | BBB                         | 7.3%                         | 679                                             | 325                                             | -                                               |
|                                                                | BB                          | 10.0%                        | 140                                             | 223                                             | -                                               |
| Moderate                                                       | В                           | 12.2%                        | 67                                              | 54                                              | -                                               |
|                                                                | CCC                         | 14.0%                        | 44                                              | 252                                             | -                                               |
|                                                                | CC                          | 18.0%                        | 13                                              | 134                                             | -                                               |
| Low                                                            | С                           | 30.0%                        | -                                               | 78                                              | -                                               |
| Credit impaired                                                | D                           | 50.0%                        | -                                               | -                                               | 20                                              |

\* or equivalent internal rating.

\*\* Information for the comparative period would also need to be provided as per IAS 1 paragraph 38.

### IFRS7(35G)(c)

IFRS7(35M)

No significant changes to estimation techniques or assumptions were made during the reporting period.

IFRS7(35H)

The loss allowance for loans to customers as at 31 December 2023 and 31 December 2024 reconciles to the opening loss allowance for that provision as follows:

|                                                                                                                        |                                                                                                     | Performing<br>CU'000 | Under-<br>performing<br>CU'000 | Non-<br>performing<br>CU'000 | Total<br>CU'000 |
|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------------|--------------------------------|------------------------------|-----------------|
| IAS1(38)                                                                                                               | Opening loss allowance as at 1 January 2023                                                         | 666                  | 12                             | 162                          | 840             |
| IFRS7(35H)(b)(i)                                                                                                       | Individual financial assets transferred to under-<br>performing (lifetime expected credit losses) * | (xx)                 | xx                             | -                            | XX              |
| IFRS7(35H)(b)(ii)                                                                                                      | Individual financial assets transferred to<br>non-performing (credit-impaired financial assets)     | -                    | (x)                            | x                            | x               |
| IFRS7(35I)(a)                                                                                                          | New financial assets originated or purchased                                                        | xxx                  | -                              | -                            | Xxx             |
| IFRS7(35I)(c)                                                                                                          | Write-offs                                                                                          | -                    | -                              | (xx)                         | (xx)            |
| IFRS7(35I)(c)                                                                                                          | Recoveries                                                                                          | (x)                  | (x)                            | (x)                          | (x)             |
|                                                                                                                        | Change in risk parameters **                                                                        | xx                   | -                              | -                            | Xx              |
|                                                                                                                        | Other changes                                                                                       | XX                   | XX                             | xx                           | XXX             |
|                                                                                                                        | Loss allowance as at 31 December 2023                                                               | 721                  | 82                             | 192                          | 995             |
| IFRS7(35H)(b)(i)<br>IFRS7(35H)(b)(ii)<br>IFRS7(35I)(a)<br>IFRS7(35I)(c)<br>IFRS7(35I)(c)                               | Individual financial assets transferred to under-<br>performing (lifetime expected credit losses) * | (25)                 | 33                             | -                            | 8               |
|                                                                                                                        | Individual financial assets transferred to non-performing (credit-impaired financial assets)        | -                    | (2)                            | 2                            | -               |
|                                                                                                                        | New financial assets originated or purchased                                                        | 367                  | -                              | -                            | 367             |
|                                                                                                                        | Write-offs                                                                                          | -                    | -                              | (109)                        | (109)           |
|                                                                                                                        | Recoveries                                                                                          | (14)                 | (5)                            | (12)                         | (31)            |
|                                                                                                                        | Change in risk parameters **                                                                        | 53                   | -                              | -                            | 53              |
|                                                                                                                        | Other changes                                                                                       | 6                    | 5                              | 5                            | 16              |
|                                                                                                                        | Closing loss allowance as at 31 December 2024                                                       | 1,108                | 113                            | 78                           | 1,299           |
| * The increase in the loss allowance of 8 is due to moving assets being measured at 12-month expected credit losses to |                                                                                                     |                      |                                |                              |                 |

lifetime expected credit losses.

IFRS7(35I)(d)

\*\* The increase in the loss allowance is due to an increase in the probability of default (PD) used to calculate the 12month expected credit loss for the performing loans.

# Financial risk management

### IFRS7(35L)

Loans with a contractual amount of CU60,000 written off during the period are still subject to enforcement activity.

IFRS7(35K)(a)

The gross carrying amount of loan receivables, and thus the maximum exposure to loss, is as follows:

|                                                | 31 December<br>2024<br>CU'000 | 31 December<br>2023<br>CU'000 |
|------------------------------------------------|-------------------------------|-------------------------------|
| Performing                                     | 91,560                        | XXX                           |
| Underperforming                                | 1,421                         | XXX                           |
| Non-performing                                 | 499                           | XXX                           |
| Loans written off                              | 20                            | XXX                           |
| Total gross loan receivables                   | 93,500                        | XXX                           |
| Less: loan loss allowance                      | (1,299)                       | XXX                           |
| Less: write-off                                | (10)                          | XXX                           |
| Loan receivables net of expected credit losses | 92,191                        | XXX                           |

|                               | 13 Capital management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                 |  |  |  |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--|--|--|
|                               | 13(a) Risk management <sup>1</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                 |  |  |  |
| IAS1(134),(135),(136)         | The group's objectives when managing capital are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                 |  |  |  |
|                               | <ul> <li>to safeguard its ability to continue as a going con<br/>shareholders and benefits for other stakeholders</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | cern, so that it can continue to provide returns for , and                                                      |  |  |  |
|                               | • to maintain an optimal capital structure to reduce                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | the cost of capital.                                                                                            |  |  |  |
|                               | In order to maintain or adjust the capital structure, the to shareholders, return capital to shareholders, issue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | • · · ·                                                                                                         |  |  |  |
|                               | Consistent with others in the industry, the group moni gearing ratio:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Consistent with others in the industry, the group monitors capital on the basis of the following gearing ratio: |  |  |  |
|                               | Net debt as per note 10(c)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                 |  |  |  |
|                               | divided by                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                 |  |  |  |
|                               | Total 'equity' (as shown in the statement of financial p                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                 |  |  |  |
| IAS1(134),(135),(136)         | During 2024, the group's strategy, which was unchan within 25% to 50% and a B credit rating. The credit ra December 2024 and 31 December 2023 were as followed as the strategy of the strategy | ting was unchanged and the gearing ratios at 31                                                                 |  |  |  |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2023                                                                                                            |  |  |  |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2024 Restated<br>CU'000 CU'000                                                                                  |  |  |  |
|                               | Net debt                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 43,303 55,152                                                                                                   |  |  |  |
|                               | Total equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 157,391 115,999                                                                                                 |  |  |  |
|                               | Net debt to equity ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 28% 48%                                                                                                         |  |  |  |
| IAS1(135)(c)                  | The net debt to equity ratio decreased from 48% to 28 and tighter monitoring of trade payables, which has recash held by the group at the end of the year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                 |  |  |  |
| Revised illustration          | <i>(i)</i> Loan covenants <sup>1-3,6</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                 |  |  |  |
| IAS1(135)(d)<br>IAS1(76ZA)(a) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                 |  |  |  |
|                               | • the gearing ratio must be not more than 50%, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | d                                                                                                               |  |  |  |
|                               | <ul> <li>the ratio of net finance cost to adjusted EBITDA must be not more than 10%.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                 |  |  |  |
|                               | The group has complied with these covenants throug 2024, the ratio of net finance cost to adjusted EBITDA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                 |  |  |  |
| IAS1(76ZA)(b)                 | There are no indications that VALUE Plc would have<br>they will be next tested as at the 30 June 2025 interin                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                 |  |  |  |

13(b) Dividends <sup>4-6</sup>

|                                                  |                                                                                                                                                                                                                                                                                                                           | 2024<br>CU'000                                                                  | 2023<br>CU'000           |
|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------------------------|
|                                                  | (i) Ordinary shares                                                                                                                                                                                                                                                                                                       |                                                                                 |                          |
| IAS1(107)<br>IAS1(107)                           | Final dividend for the year ended 31 December 2023 of 21 cents (2022 – 10 cents) per fully paid share                                                                                                                                                                                                                     | 11,506                                                                          | 5,455                    |
|                                                  | Interim dividend for the year ended 31 December 2024 of 20 cents (2023 – 10 cents) per fully paid share                                                                                                                                                                                                                   | 11,310                                                                          | 5,476                    |
|                                                  | (ii) 7% non-redeemable participating preference shares                                                                                                                                                                                                                                                                    |                                                                                 |                          |
| IAS1(107)                                        | Annual dividend of 7% (2023 – 7%) on the face value of the shares                                                                                                                                                                                                                                                         | 107                                                                             | 107                      |
| IAS1(107)                                        | Total dividends provided for or paid                                                                                                                                                                                                                                                                                      | 22,923                                                                          | 11,038                   |
|                                                  | Dividends paid in cash or satisfied by the issue of shares<br>under the dividend reinvestment plan during the years<br>ended 31 December 2024 and 2023 were as follows:                                                                                                                                                   |                                                                                 |                          |
|                                                  | Paid in cash                                                                                                                                                                                                                                                                                                              | 22,357                                                                          | 10,479                   |
| IAS7(43)                                         | Satisfied by issue of shares                                                                                                                                                                                                                                                                                              | 566                                                                             | 559                      |
|                                                  |                                                                                                                                                                                                                                                                                                                           | 22,923                                                                          | 11,038                   |
|                                                  | (iii) Dividends not recognised at the end of the reporting period                                                                                                                                                                                                                                                         |                                                                                 |                          |
| IAS1(137)(a)<br>IAS10(12)<br>Dates not mandatory | In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of 22 cents per fully paid ordinary share (2023 – 21 cents). The aggregate amount of the proposed dividend expected to be paid on 10 April 2025 out of retained experience of 21 December 2024, but pet |                                                                                 |                          |
|                                                  | retained earnings at 31 December 2024, but not recognised as a liability at year end, is                                                                                                                                                                                                                                  | 12,782                                                                          | 11,506                   |
|                                                  | Consider an annual state                                                                                                                                                                                                                                                                                                  |                                                                                 |                          |
|                                                  | Capital management                                                                                                                                                                                                                                                                                                        |                                                                                 |                          |
|                                                  | Capital risk management                                                                                                                                                                                                                                                                                                   |                                                                                 |                          |
| IAS1(134),(135),(76ZA)                           | <ol> <li>Capital is not defined in any of the accounting standards.<br/>manage as capital, based on the type of information that<br/>management personnel. It therefore depends on the indivincludes interest-bearing debt or not. If such debt is include</li> </ol>                                                     | is provided internally to<br>ridual entity as to wheth<br>ded, however, and the | o the key<br>ner capital |

IAS1(76ZA)

2. In November 2023, the IASB made amendments to IAS 1 which require disclosures if an entity classifies a liability as non-current and that liability is subject to covenants that the entity must comply with within 12 months of the reporting date. The disclosures include:

agreements include capital requirements such as financial covenants that must be satisfied, these need to be disclosed under paragraphs 76ZA and 135(d) of IAS 1 *Presentation of* 

(a) the carrying amount of the liability,

Financial Statements.

- (b) information about the covenants (including the nature of the covenants and when the entity is required to comply with them), and
- (c) facts and circumstances, if any, that indicate that the entity might have difficulty complying with the covenants.
- 3. The amendments apply to financial years beginning on or after 1 January 2024. We have revised the disclosure in note 13(a) to reflect early adoption of these requirements.

# **Capital management**

### Dividends

### Parent versus consolidated information

4. The dividends disclosed in this note are only those paid by the parent entity and do not include dividends paid by subsidiaries to non-controlling interests. IAS 1 requires disclosure of the dividends recognised as distribution to owners during the period (paragraph 107). The term 'owners' is generally used in IAS 1 in the context of owners of the parent entity (for example, paragraphs 81B and 106). The focus of the financial statements is still on the parent entity shareholders and, on that basis, a disclosure of dividends per share is only relevant for the owners of the parent entity. This disclosure also correlates to the disclosure of the number of shares issued as required under paragraph 79 of IAS 1. Holders of non-controlling interests will receive their dividend information from the separate financial statements of the relevant subsidiaries.

### Disclosure not illustrated: not applicable to VALUE Plc

5. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|                            |                                                               | Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Relevant disclosures or references                                                                                                                                                                  |  |
|----------------------------|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| IAS1(137)(b)               |                                                               | Cumulative preference dividends not recognised                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Disclose amount.                                                                                                                                                                                    |  |
| IFRIC17(15)-(17)           |                                                               | Dividends in the form of non-cash assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Various disclosures, see IFRIC 17 and the illustrative example below for details.                                                                                                                   |  |
| IAS1(76ZA)(b)              |                                                               | Entity might have difficulties complying with covenants after the reporting date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Disclose the facts and circumstances that<br>indicate that the entity might have difficulty<br>complying with the covenants.                                                                        |  |
|                            | 6. The                                                        | following illustrative disclosure might be use                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ful where relevant to an entity:                                                                                                                                                                    |  |
|                            | Difficulti                                                    | es complying with covenants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                     |  |
| IAS1(76ZA)(b)              | that<br>mor<br>The<br>mor<br>ope<br>cost<br>sho<br>EBI<br>maj | Where there are indications that an entity might have difficulty complying with covenants, and that there is therefore a risk that a non-current liability might become repayable within 12 months after the reporting period, the entity might disclose something along the following lines: The group temporarily expects rising costs for some of its business operations in the coming months due to recent unexpected supply chain disruptions in some jurisdictions in which it operates. The group does not consider it realistic or have the practical ability to pass additional costs arising from alternative supply sources to its customers through price increases in the short term. As a result, the entity expects to experience a temporary decrease in adjusted EBITDA and there is a risk that the group will not comply with applicable debt covenants for its major bank loan at the next compliance date (that is, 30 June 2025), in which case the bank |                                                                                                                                                                                                     |  |
|                            | to re                                                         | evise the covenants related to adjusted EBIT<br>punt of CU35,000,000 (2023: CU37,000,000)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                     |  |
|                            | Non-cas                                                       | h dividends                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                     |  |
| IFRIC17(11),(14),(15),(16) | Whe<br>follo                                                  | ere an entity distributes non-cash assets to it ws:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | s owners, an explanation could read as                                                                                                                                                              |  |
|                            |                                                               | held in its subsidiary, ABC Limited, to its shafair value of the subsidiary (CU2,500,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -cash dividend in the form of all of the shares<br>areholders. The dividend was measured at the<br>Fhe difference between the fair value of the<br>,000) is presented in the statement of profit or |  |

# Group structure

Not mandatory

This section provides information which will help users to understand how the group structure affects the financial position and performance of the group as a whole. In particular, there is information about:

- changes to the structure that occurred during the year as a result of business combinations and the disposal of a discontinued operation,
- transactions with non-controlling interests, and
- interests in joint operations.

A list of significant subsidiaries is provided in note 16. This note also discloses details about the group's equity-accounted investments.

| 14 | Business combinations       | 149 |
|----|-----------------------------|-----|
| 15 | Discontinued operations     | 152 |
| 16 | Interests in other entities | 155 |

# 14 Business combinations<sup>2</sup>

|                       | 14(a) Summary                                                                                                                                                                                                                                                               |                        |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| IFRS3(B64)(a)-(d)     | On 1 April 2024, VALUE Plc acquired 70% of the issued share capital of VALUE manufacturer of electronic equipment. The acquisition has significantly increased share in this industry, and it complements the group's existing IT consultancy divi                          | the group's market     |
|                       | Details of the purchase consideration, the net assets acquired and goodwill are a                                                                                                                                                                                           | s follows:             |
|                       |                                                                                                                                                                                                                                                                             | CU'000                 |
| IFRS3(B64)(f)         | Purchase consideration (refer to (b) below):                                                                                                                                                                                                                                |                        |
|                       | Cash paid                                                                                                                                                                                                                                                                   | 3,000                  |
|                       | Ordinary shares issued                                                                                                                                                                                                                                                      | 9,765                  |
|                       | Contingent consideration                                                                                                                                                                                                                                                    | 135                    |
| IAS7(40)(a)           | Total purchase consideration                                                                                                                                                                                                                                                | 12,900                 |
| IFRS3(B64)(f)(iv),(m) | The fair value of the 1,698,000 shares issued as part of the consideration paid for Group (CU9.765m) was based on the published share price on 1 April 2024 of Cl costs of CU50,000, which were directly attributable to the issue of the shares, have the deemed proceeds. | J5.78 per share. Issue |

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IFRS3(B64)(i)
IAS7(40)(d)
```

The assets and liabilities recognised as a result of the acquisition are as follows:

|                         |                                                                                                                                                                                         | Fair value<br>CU'000     |
|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
|                         | Cash                                                                                                                                                                                    | 1,550                    |
|                         | Trade receivables                                                                                                                                                                       | 780                      |
|                         | Inventories                                                                                                                                                                             | 1,140                    |
|                         | Land and buildings                                                                                                                                                                      | 4,200                    |
|                         | Plant and equipment                                                                                                                                                                     | 7,610                    |
|                         | Deferred tax asset                                                                                                                                                                      | 2,359                    |
|                         | Intangible assets: trademarks                                                                                                                                                           | 3,020                    |
|                         | Intangible assets: customer contracts                                                                                                                                                   | 3,180                    |
|                         | Trade payables                                                                                                                                                                          | (470)                    |
|                         | Contract liabilities – consulting contracts                                                                                                                                             | (300)                    |
|                         | Bank overdraft                                                                                                                                                                          | (1,150)                  |
|                         | Contingent liability                                                                                                                                                                    | (450)                    |
|                         | Deferred tax liability                                                                                                                                                                  | (2,304)                  |
|                         | Post-employment benefit obligations                                                                                                                                                     | (1,914)                  |
|                         | Other employee benefit obligations                                                                                                                                                      | (415)                    |
|                         | Net identifiable assets acquired                                                                                                                                                        | 16,836                   |
| IFRS3(B64)(o)(i)        | Less: non-controlling interests                                                                                                                                                         | (5,051)                  |
|                         | Add: goodwill                                                                                                                                                                           | 1,115                    |
|                         | Net assets acquired                                                                                                                                                                     | 12,900                   |
| IFRS3(B64)(e),(k)       | The goodwill is attributable to the workforce and an increase in market share. It wi tax purposes.                                                                                      | Il not be deductible for |
| IAS1(38)                | There were no acquisitions in the year ended 31 December 2023. <sup>1</sup>                                                                                                             |                          |
|                         | (i) Significant estimate: contingent consideration                                                                                                                                      |                          |
| IFRS3(B64)(g)(i)        | In the event that certain pre-determined sales volumes are achieved by the acqui year ended 31 December 2024, additional consideration of up to CU1,000,000 m cash on 1 September 2025. |                          |
| IFRS3(B64)(g)(ii),(iii) | The potential undiscounted amount payable under the agreement is between CU                                                                                                             | 0 for sales below        |

The potential undiscounted amount payable under the agreement is between CU0 for sales below CU10,000,000, and CU1,000,000 for sales above CU18,000,000. The fair value of the contingent consideration of CU135,000 was estimated by calculating the present value of the future expected

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | cash flows. The estimates are based on a discount rate of 6% and as of VALUE Electronics Group of between CU12,000,000 and CU12,50                                                                                                                                                               |                                                                      | adjusted sales                                 |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------|--|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 14(a) Summary of acquisition                                                                                                                                                                                                                                                                     |                                                                      |                                                |  |
| IFRS3(B67)(b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | As at 31 December 2024, the contingent consideration has been derecognised, because the actual sales revenue achieved by VALUE Electronics Group was below CU10,000,000. A gain of CU135,0 was included in other income.                                                                         |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | (ii) Significant judgement: contingent liability                                                                                                                                                                                                                                                 |                                                                      |                                                |  |
| IFRS3(B64)(j)<br>IAS37(85)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | A contingent liability of CU450,000 was recognised on the acquisition<br>a pending lawsuit in which the entity is a defendant. The claim has a<br>defects on products supplied to them. It is expected that the courts w<br>this case by June 2025. The potential undiscounted amount of all fut | risen from a custom<br>rill have reached a c<br>ure payments that th | er alleging<br>lecision on<br>ne group         |  |
| IFRS3(B67)(c)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | could be required to make, if there was an adverse decision related t<br>between CU250,000 and CU700,000. As at 31 December 2024, ther<br>amount recognised for the liability in April 2024 (except for the unwin<br>CU27,000), since there has been no change in the probability of the         | e has been no char<br>ding of the discount                           | ige in the<br>of                               |  |
| IFRS3(B64)(h)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | (iii) Acquired receivables                                                                                                                                                                                                                                                                       |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | The fair value of acquired trade receivables is CU780,000. The gross receivables due is CU807,000, with a loss allowance of CU27,000 rec                                                                                                                                                         |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | (iv) Accounting policy choice for non-controlling interests                                                                                                                                                                                                                                      |                                                                      |                                                |  |
| IFRS3(B64)(o)(i) The group recognises non-controlling interests in an acquired entity either at fair value or at controlling interest's proportionate share of the acquired entity's net identifiable assets. This made on an acquisition-by-acquisition basis. For the non-controlling interests in VALUE Elect Group, the group elected to recognise the non-controlling interests at their proportionate share acquired net identifiable assets. See note 25(i) for the group's accounting policies for busine combinations. |                                                                                                                                                                                                                                                                                                  |                                                                      | nis decision is<br>Electronics<br>share of the |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | (v) Revenue and profit contribution                                                                                                                                                                                                                                                              |                                                                      |                                                |  |
| IFRS3(B64)(q)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | The acquired business contributed revenues of CU3,850,000 and net profit of CU1,405,000 to the group for the period from 1 April to 31 December 2024.                                                                                                                                            |                                                                      |                                                |  |
| If the acquisition had occurred on 1 January 2024, consolidated pro-forma revenue and proyear ended 31 December 2024 would have been CU212,030,000 and CU38,070,000 respe<br>These amounts have been calculated using the subsidiary's results and adjusting them for:                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                  |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | • differences in the accounting policies between the group and the                                                                                                                                                                                                                               | subsidiary, and                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <ul> <li>the additional depreciation and amortisation that would have bee<br/>the fair value adjustments to property, plant and equipment and in<br/>1 January 2024, together with the consequential tax effects.</li> </ul>                                                                     |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 14(b) Purchase consideration – cash outflow                                                                                                                                                                                                                                                      |                                                                      |                                                |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                  | 2024<br>CU'000                                                       | 2023<br>CU'000                                 |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Cash outflow, net of cash acquired                                                                                                                                                                                                                                                               |                                                                      |                                                |  |
| IAS7(40)(b)<br>IAS7(40)(c)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Cash consideration                                                                                                                                                                                                                                                                               | 3,000                                                                | -                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Less: balances acquired<br>Cash                                                                                                                                                                                                                                                                  | 1,550                                                                | _                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Bank overdraft                                                                                                                                                                                                                                                                                   | (1,150)                                                              | -                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                  | 400                                                                  | -                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Net outflow of cash – investing activities                                                                                                                                                                                                                                                       | 2,600                                                                | -                                              |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Acquisition-related costs                                                                                                                                                                                                                                                                        |                                                                      |                                                |  |
| IFRS3(B64)(m)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Acquisition-related costs of CU750,000 that were not directly attributa included in administrative expenses in the statement of profit or loss, statement of cash flows.                                                                                                                         |                                                                      |                                                |  |

|                    | Business combinations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                          |  |  |  |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                    | Comparatives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                          |  |  |  |
| IAS1(38)           | <ol> <li>Under IAS 1, comparative information must be given for all numerical information reported in<br/>the financial statements, including narratives. However, IFRS 3 does not separately require<br/>comparative information in respect of business combinations. In our view, the IFRS 3<br/>disclosures are required only for business combinations occurring during the period. This<br/>means that, in the period following the combination, the disclosures required in paragraph B64<br/>of IFRS 3 do not need to be repeated. However, the disclosures that are required in relation to<br/>a prior business combination in paragraph B67 of IFRS 3 must be made.</li> <li>Disclosures not illustrated: not applicable to VALUE Plc</li> </ol> |                                                                                                                                                                                                                          |  |  |  |
|                    | Additional disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                          |  |  |  |
|                    | 2. The following requirements are not illustrated applicable to VALUE Plc:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | in this publication, because as they are not                                                                                                                                                                             |  |  |  |
|                    | Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Relevant disclosures or references                                                                                                                                                                                       |  |  |  |
| IFRS3(B64)(g)      | The entity has recognised an indemnification asset                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Disclose the amount recognised on<br>acquisition, a description of the arrangement<br>and the basis for determining the amount of<br>the payment, and information about the<br>range of outcomes as specified in IFRS 3. |  |  |  |
| IFRS3(B64)(I),(52) | Transactions that are recognised<br>separately from the business<br>combination                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Disclose a description of the transaction and<br>how it was accounted for, the amounts<br>recognised and other information as<br>specified in IFRS 3.                                                                    |  |  |  |
| IFRS3(B64)(n)      | The entity has made a bargain purchase                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Disclose the gain recognised, and explain why the transaction resulted in a gain.                                                                                                                                        |  |  |  |
| IFRS3(B64)(p)      | The business combination was achieved in stages                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Disclose the acquisition-date fair value of the<br>equity interest held immediately before the<br>acquisition and the gain or loss recognised<br>as a result of remeasuring the equity interest<br>to fair value.        |  |  |  |
| IFRS3(B67)(a)      | The initial accounting for the business combination is incomplete                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Explain why the initial accounting is<br>incomplete, which items are affected and<br>any adjustments recognised during the<br>reporting period.                                                                          |  |  |  |
| IFRS3(B67)(e)      | The entity has recognised a gain or loss<br>in the current reporting period relating to<br>identifiable assets acquired or liabilities<br>assumed in a business combination<br>from the current or a prior period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Disclose the amount and provide an explanation of the gain or loss.                                                                                                                                                      |  |  |  |
| IFRS3(63)          | The objectives of IFRS 3 are not satisfied with the required disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Provide additional explanations as necessary.                                                                                                                                                                            |  |  |  |

2024

2022

# 15 Discontinued operations <sup>3</sup>

| IFRS5(41)(a),(b),(d) |  |
|----------------------|--|

IFRS5(30)

15(a) Description

On 30 October 2023 the group announced its intention to exit the engineering business, and it initiated an active program to locate a buyer for its German subsidiary, VALUE Engineering GmbH. The associated assets and liabilities were consequently presented as held for sale in the 2023 financial statements.

The subsidiary was sold on 28 February 2024 with effect from 1 March 2024, and it is reported in the current period as a discontinued operation. Financial information relating to the discontinued operations for the period to the date of disposal is set out below.

### 15(b) Financial performance and cash flow information <sup>1,2</sup>

The financial performance and cash flow information presented below are for the two months ended 28 February 2024 (2024 column) and the year ended 31 December 2023:

|                                      |                                                                                                | 2024<br>CU'000   | 2023<br>CU'000 |
|--------------------------------------|------------------------------------------------------------------------------------------------|------------------|----------------|
| IFRS5(33)(b)(i)                      | Revenue (note 3)                                                                               | 4,200            | 26,460         |
| IFRS5(33)(b)(i)                      | Other gains/(losses) (revaluation of contingent consideration receivable, see                  | 1,200            | 20,100         |
|                                      | (c) below)                                                                                     | 90               | -              |
| IFRS5(33)(b)(i)                      | Expenses                                                                                       | (3,939)          | (25,890)       |
| IFRS5(33)(b)(i)                      | Profit before income tax                                                                       | 351              | 570            |
| IFRS5(33)(b)(ii)<br>IAS12(81)(h)(ii) | Income tax                                                                                     | (105)            | (171)          |
|                                      | Profit after income tax of discontinued operations                                             | 246              | 399            |
| IFRS12(19)(b)                        | Gain on sale of the subsidiary after income tax (see (c) below)                                | 481              | -              |
|                                      | Profit from discontinued operations                                                            | 727              | 399            |
| IFRS5(38)                            | Exchange differences on translation of discontinued operations                                 | 170              | 58             |
|                                      | Other comprehensive income from discontinued operations                                        | 170              | 58             |
|                                      |                                                                                                |                  |                |
| IFRS5(33)(c)                         | Net cash inflow from operating activities                                                      | 1,166            | 710            |
| IFRS5(33)(c)                         | Net cash inflow/(outflow) from investing activities (2024 includes an inflow of                |                  |                |
| IFRS5(33)(c)                         | CU3,110,000 from the sale of the division)                                                     | 3,110            | (190)          |
| 1 ((33)(33)(0)                       | Net cash outflow from financing activities                                                     |                  | (280)          |
|                                      | Net increase in cash generated by the discontinued operations                                  | 4,276            | 240            |
|                                      | 15(c) Details of the sale of the subsidiary                                                    |                  |                |
|                                      |                                                                                                | 2024             | 2023           |
|                                      |                                                                                                | CU'000           | CU'000         |
| IAS7(40)(b)                          | Consideration received or receivable:                                                          | 0.440            |                |
| - ( -//-/                            | Cash                                                                                           | 3,110<br>1,200   | -              |
| IAS7(40)(a)                          | Fair value of contingent consideration                                                         |                  |                |
| - ( -/(-)                            | Total disposal consideration                                                                   | 4,310<br>(3,380) | -              |
|                                      | Carrying amount of net assets sold                                                             | (3,300)          |                |
|                                      | Gain on sale before income tax and reclassification of foreign currency<br>translation reserve | 930              | _              |
| IFRS5(38)                            | Reclassification of foreign currency translation reserve                                       | (170)            | _              |
| IAS12(81)(h)(i)                      | Income tax expense on gain                                                                     | (279)            | -              |
| IFRS12(10)(b)(iv),(19)               | Gain on sale after income tax                                                                  | 481              | -              |
|                                      |                                                                                                |                  |                |

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|                  | 15(c) Details of the sale of the subsidiary                                                                                                                                                                                                                                                                                                                                                   |                                                          |                      |  |
|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------|--|
| 14 0 2 2 ( 1 4 ) |                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                      |  |
| IAS32(11)        | In the event that the operations of the subsidiary achieve certain performa<br>period from 1 March 2024 to 28 February 2026, as specified in an 'earn o<br>agreement, additional cash consideration of up to CU2,400,000 will be re-<br>sale, the fair value of the consideration was determined to be CU1,200,000<br>a financial asset at fair value through profit or loss (see note 7(d)). | out' clause in the sale<br>aceivable. At the time of the |                      |  |
| IFRS5(35)        | At year end, the fair value was re-estimated to be CU1,290,000. The gain discontinued operations net of related income tax, see analysis in (a) abo                                                                                                                                                                                                                                           |                                                          |                      |  |
| IAS7(40)(d)      | The carrying amounts of assets and liabilities as at the date of sale (28 Fe                                                                                                                                                                                                                                                                                                                  | ebruary 2024) were                                       | ):                   |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                               | 28 Feb                                                   | ruary 2024<br>CU'000 |  |
|                  | Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                 |                                                          | 1,660                |  |
|                  | Trade receivables                                                                                                                                                                                                                                                                                                                                                                             |                                                          | 1,200                |  |
|                  | Inventories                                                                                                                                                                                                                                                                                                                                                                                   |                                                          | 950                  |  |
|                  | Total assets                                                                                                                                                                                                                                                                                                                                                                                  |                                                          | 3,810                |  |
|                  | Trade payables                                                                                                                                                                                                                                                                                                                                                                                |                                                          | (390)                |  |
|                  | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                  |                                                          | (40)                 |  |
|                  | Total liabilities                                                                                                                                                                                                                                                                                                                                                                             |                                                          | (430)                |  |
|                  | Net assets                                                                                                                                                                                                                                                                                                                                                                                    |                                                          | 3,380                |  |
|                  | 15(d) Assets and liabilities of disposal group classified as held for sale                                                                                                                                                                                                                                                                                                                    |                                                          |                      |  |
| IFRS5(38)        | The following assets and liabilities were reclassified as held for sale in relation operation as at 31 December 2023:                                                                                                                                                                                                                                                                         | ation to the discont                                     | inued                |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                               | 2024                                                     | 2023                 |  |
| IAS1(77)         |                                                                                                                                                                                                                                                                                                                                                                                               | CU,000                                                   | CU'000               |  |
| - ( )            | Assets classified as held for sale<br>Property, plant and equipment                                                                                                                                                                                                                                                                                                                           |                                                          | 1,995                |  |
|                  | Trade receivables                                                                                                                                                                                                                                                                                                                                                                             | -                                                        | 1,570                |  |
|                  | Inventories                                                                                                                                                                                                                                                                                                                                                                                   | -                                                        | 1,390                |  |
|                  | Total assets of disposal group held for sale                                                                                                                                                                                                                                                                                                                                                  | -                                                        | 4,955                |  |
| IAS1(77)         | Liabilities directly associated with assets classified as held for sale                                                                                                                                                                                                                                                                                                                       |                                                          |                      |  |
|                  | Trade payables                                                                                                                                                                                                                                                                                                                                                                                | -                                                        | (450)                |  |
|                  | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                  | <u> </u>                                                 | (50)                 |  |
|                  | Total liabilities of disposal group held for sale                                                                                                                                                                                                                                                                                                                                             |                                                          | (500)                |  |
| IFRS5(38)        | The cumulative foreign exchange losses recognised in other comprehens discontinued operation as at 31 December 2023 were CU170,000.                                                                                                                                                                                                                                                           | ive income in relati                                     | on to the            |  |

# Discontinued operation

# IFRS5(34)

### **Restating prior periods**

1. An entity must re-present the disclosures for discontinued operations for prior periods presented in the financial statements, so that the disclosures relate to all operations that have been discontinued by the end of the reporting period for the latest period presented. The discontinued operations presented in the statement of comprehensive income and statement of cash flows in the comparative period should therefore include all operations that have been discontinued by the end of the most recent reporting period. This means that the statements of comprehensive income and cash flows for the comparative period should show, as discontinued operations, both those reported as discontinued in the previous period together with those classified as discontinued in the current period. This will ensure that the amounts disclosed in the statements of comprehensive income and cash flows for predicting future results.

IFRS5(40)

2. In contrast, the information in the statement of financial position for the prior year is neither restated nor remeasured.

### Disclosures not illustrated: not applicable to VALUE Plc

3. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|                | Issues not illustrated                                                                           | Relevant disclosures or references                                                                                                                                                                                                                                               |
|----------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS5(36).(42) | Asset or disposal group is no longer classified as held for sale                                 | Reclassify the results previously presented<br>as discontinued operations, and provide<br>appropriate explanations.                                                                                                                                                              |
| IFRS5(41)(c)   | Gains or losses recognised as a result<br>of a remeasurement to fair value less<br>costs to sell | Disclose the gain or loss recognised<br>following the remeasurement and where the<br>gain or loss is presented in the statement of<br>profit or loss.                                                                                                                            |
| IFRS12(19)     | Loss of control over subsidiary but retained an investment                                       | Disclose gain or loss attributable to<br>measuring any investment retained in the<br>former subsidiary at its fair value at the date<br>when control is lost and the line item(s) in<br>profit or loss in which the gain or loss is<br>recognised (if not presented separately). |
| IAS7(40)(c)    | Subsidiary (or business) had cash or cash equivalents at the time of the disposal                | Disclose amount of cash and cash equivalents over which control was lost.                                                                                                                                                                                                        |
| IFRIC17        | Information about dividends in the form of non-cash assets                                       | Provide details as required by Interpretation 17.                                                                                                                                                                                                                                |

# 16 Interests in other entities <sup>4,5</sup>

### 16(a) Material subsidiaries <sup>1</sup>

IFRS12(10)(a)

IFRS12(10)(a)(i),(ii) IAS24(13) IFRS12(12)(a)-(d) The group's principal subsidiaries at 31 December 2024 are set out below. Unless otherwise stated, they have share capital consisting solely of ordinary shares that are held directly by the group, and the proportion of ownership interests held equals the voting rights held by the group. The country of incorporation or registration is also the principal place of business of each entity.

|                                                | Place of<br>business/<br>country of | Ownership<br>interest held by<br>the group |      | Ownership<br>interest held by<br>non-controlling<br>interests |      | Principal                               |
|------------------------------------------------|-------------------------------------|--------------------------------------------|------|---------------------------------------------------------------|------|-----------------------------------------|
| Name of entity                                 | incorporation                       | 2024                                       | 2023 | 2024                                                          | 2023 | activities                              |
|                                                |                                     | %                                          | %    | %                                                             | %    |                                         |
| VALUE Retail<br>Limited                        | Oneland                             | 100                                        | 100  | -                                                             | -    | Furniture retail stores                 |
| VALUE<br>Manufacturing<br>Limited (note 16(c)) | Oneland                             | 90                                         | 85   | 10                                                            | 15   | Furniture<br>manufacture                |
| VALUE Electronics<br>Group                     | Oneland                             | 70                                         | -    | 30                                                            | -    | Electronic<br>equipment<br>manufacture  |
| VALUE Overseas<br>Ltd (i),(ii)                 | China                               | 45                                         | 45   | 55                                                            | 55   | Furniture<br>manufacture                |
| VALUE Consulting                               | US                                  | 100                                        | 100  | -                                                             | -    | IT consulting                           |
| VALUE<br>Development<br>Limited                | Oneland                             | 100                                        | 100  | -                                                             | -    | Development<br>of residential<br>land   |
| VALUE Engineering<br>GmbH                      | Germany                             | -                                          | 100  | -                                                             | -    | Engineering<br>business; see<br>note 15 |

IAS1(122)

IFRS12(7)(a),(9)(b)

(i)

### Significant judgement: consolidation of entities with less than 50% ownership

Management has concluded that the group controls VALUE Overseas Ltd, even though it holds less than half of the voting rights of this subsidiary. This is because the group is the largest shareholder with a 45% equity interest, while the remaining shares are widely dispersed. An agreement signed between the shareholders grants VALUE Plc the right to appoint, remove and set the remuneration of management responsible for directing the relevant activities. A 67% majority vote is required to change this agreement, which cannot be achieved without the group's consent, since the group holds 45% of the voting rights.

# IFRS12(10)(b)(i),(13)

(ii) Significant restrictions

<sup>(i),(13)</sup> Cash and short-term deposits held in Asian countries (including China) are subject to local exchange control regulations. These regulations provide for restrictions on exporting capital from those countries, other than through normal dividends.

<sup>IFRS12(13)(c)</sup> The carrying amount of the assets included within the consolidated financial statements to which these restrictions apply is CU650,000 (2023 – CU410,000).

# 16(b) Non-controlling interests (NCI)

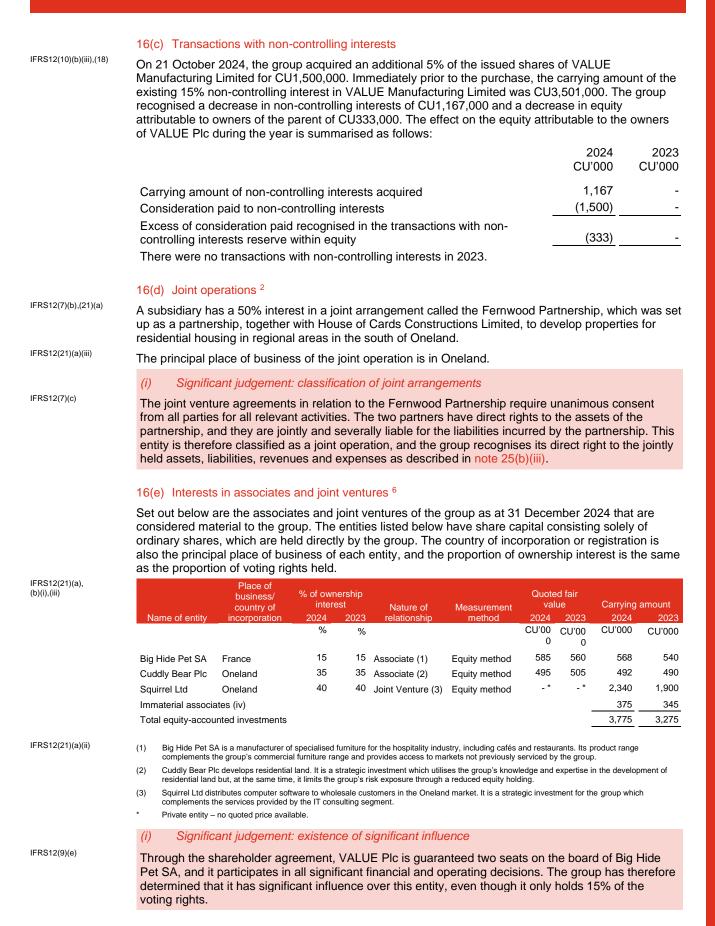
IFRS12(12)(g) IFRS12(B11)

Set out below is summarised financial information for each subsidiary that has non-controlling interests that are material to the group. The amounts disclosed for each subsidiary are before inter-company eliminations.

|                | Summarised statement of financial position | VALUE Man<br>Limite | 0              | VALUE Ove      | rseas Ltd      | VALUE Ele<br>Grou |                |
|----------------|--------------------------------------------|---------------------|----------------|----------------|----------------|-------------------|----------------|
| IFRS12(B10)(b) |                                            | 31 Dec<br>2024      | 31 Dec<br>2023 | 31 Dec<br>2024 | 31 Dec<br>2023 | 31 Dec<br>2024    | 31 Dec<br>2023 |
|                |                                            | CU'000              | CU'000         | CU'000         | CU'000         | CU'000            | CU'000         |
|                | Current assets                             | 13,870              | 13,250         | 11,500         | 9,800          | 7,875             | -              |
|                | Current liabilities                        | 12,570              | 7,595          | 10,570         | 8,300          | 1,200             | -              |
|                | Current net assets                         | 1,300               | 5,655          | 930            | 1,500          | 6,675             | -              |
|                | Non-current assets                         | 28,010              | 22,910         | 15,570         | 12,730         | 18,900            | -              |
|                | Non-current liabilities                    | 5,800               | 3,400          | 12,735         | 10,748         | 10,100            | -              |
|                | Non-current net assets                     | 22,210              | 19,510         | 2,835          | 1,982          | 8,800             | -              |
|                | Net assets                                 | 23,510              | 25,165         | 3,765          | 3,482          | 15,475            | -              |
| IFRS12(12)(f)  | Accumulated NCI                            | 2,751               | 3,775          | 2,071          | 1,914          | 4,641             | -              |

|                | Summarised statement<br>of comprehensive<br>income | VALUE Man<br>Limit | U U            | VALUE Ove      | rseas Ltd      | VALUE Ele<br>Grou |                |
|----------------|----------------------------------------------------|--------------------|----------------|----------------|----------------|-------------------|----------------|
| IFRS12(B10)(b) |                                                    | 2024<br>CU'000     | 2023<br>CU'000 | 2024<br>CU'000 | 2023<br>CU'000 | 2024<br>CU'000    | 2023<br>CU'000 |
|                | Revenue                                            | 30,200             | 27,800         | 14,100         | 14,450         | 3,850             | -              |
|                | Profit for the period                              | 10,745             | 7,900          | 2,412          | 2,062          | 1,405             | -              |
|                | Other comprehensive income                         | 1,265              | 830            | (447)          | 243            |                   | -              |
|                | Total comprehensive income                         | 12,010             | 8,730          | 1,965          | 2,305          | 1,405             | -              |
| IFRS12(12)(e)  | Profit allocated to NCI                            | 1,257              | 1,185          | 1,327          | 1,134          | 422               |                |
| IFRS12(B10)(a) | Dividends paid to NCI                              | 1,262              | 935            | 925            | 893            | 830               | -              |

|                | Summarised cash flows                                       | VALUE Man<br>Limit |                | VALUE Ove      | rseas Ltd      | VALUE Ele<br>Grou |                |
|----------------|-------------------------------------------------------------|--------------------|----------------|----------------|----------------|-------------------|----------------|
| IFRS12(B10)(b) |                                                             | 2024<br>CU'000     | 2023<br>CU'000 | 2024<br>CU'000 | 2023<br>CU'000 | 2024<br>CU'000    | 2023<br>CU'000 |
|                | Cash flows from<br>operating activities<br>Cash flows from  | 2,989              | 2,780          | 1,203          | 1,160          | 980               | -              |
|                | investing activities<br>Cash flows from                     | (1,760)            | (1,563)        | (584)          | (859)          | (870)             | -              |
|                | financing activities                                        | 390                | (950)          | 256            | 330            | (235)             | -              |
|                | Net increase/ (decrease)<br>in cash and cash<br>equivalents | 1,619              | 267            | 875            | 631            | (125)             | -              |



# 16(e) Interests in associates and joint ventures <sup>6</sup>

### (ii) Commitments and contingent liabilities in respect of associates and joint ventures

|                     |                                                                                                           | 2024<br>CU'000 | 2023<br>CU'000 |
|---------------------|-----------------------------------------------------------------------------------------------------------|----------------|----------------|
| IFRS12(23)(a),(B18) | Commitments – joint ventures                                                                              |                |                |
| IFRS12(B19)(a)      | Commitment to provide funding for joint venture's capital commitments, if called                          | 250            | 200            |
| IFRS12(23)(b)       | Contingent liabilities – associates                                                                       |                |                |
|                     | Share of contingent liabilities incurred jointly with other investors of the associate                    | 150            | 120            |
|                     | Contingent liabilities relating to liabilities of the associate for which the company is severally liable | -              | 80             |
|                     | Contingent liabilities – joint ventures                                                                   |                |                |
|                     | Share of joint venture's contingent liabilities in respect of a legal                                     |                |                |
|                     | claim lodged against the entity                                                                           | 200            | 180            |
|                     |                                                                                                           | 350            | 380            |

# (iii) Summarised financial information for associates and joint ventures <sup>3,6</sup>

IFRS12(21)(b)(ii),(B14)

The tables below provide summarised financial information for the group's material joint ventures and associates. The information disclosed reflects the amounts presented in the financial statements of the relevant associates and joint ventures and not VALUE Plc's share of those amounts. The amounts have been amended to reflect adjustments made by the entity when using the equity method, including fair value adjustments and modifications for differences in accounting policies.

| IFRS12(B12),(B13)   |                                                      | Big Hide Pet SA |                | Cuddly Bear Plc |                | Squirrel Ltd   |                |
|---------------------|------------------------------------------------------|-----------------|----------------|-----------------|----------------|----------------|----------------|
|                     | Summarised statement of financial position           | 31 Dec<br>2024  | 31 Dec<br>2023 | 31 Dec<br>2024  | 31 Dec<br>2023 | 31 Dec<br>2024 | 31 Dec<br>2023 |
|                     |                                                      | CU'000          | CU'000         | CU'000          | CU'000         | CU'000         | CU'000         |
| IFRS12(B12)(b)(i)   | Current assets                                       |                 |                |                 |                |                |                |
| IFRS12(B13)(a)      | Cash and cash equivalents                            | *               | *              | *               | *              | 300            | 275            |
|                     | Other current assets                                 | *               | *              | *               | *              | 1,700          | 1,475          |
|                     | Total current assets                                 | 1,333           | 1,083          | 243             | 371            | 2,000          | 1,750          |
| IFRS12(B12)(b)(ii)  | Non-current assets                                   | 5,754           | 5,083          | 1,834           | 1,800          | 7,350          | 6,500          |
| IFRS12(B12)(b)(iii) | Current liabilities                                  | -, -            | -,             | ,               | ,              | ,              | -,             |
| IFRS12(B13)(b)      | Financial liabilities (excluding trade               |                 |                |                 |                |                |                |
|                     | payables)                                            | *               | *              | *               | *              | 150            | 250            |
|                     | Other current liabilities                            |                 |                |                 |                | 1,100          | 625            |
| IFRS12(B12)(b)(iv)  | Total current liabilities<br>Non-current liabilities | 583             | 400            | 271             | 171            | 1,250          | 875            |
| IFRS12(B13)(c)      | Financial liabilities (excluding trade               |                 |                |                 |                |                |                |
|                     | payables)                                            | *               | *              | *               | *              | 1,900          | 2,250          |
|                     | Other non-current liabilities                        | *               | *              | *               | *              | 350            | 375            |
|                     | Total non-current liabilities                        | 2,717           | 2,166          | 400             | 600            | 2,250          | 2,625          |
|                     | Net assets                                           | 3,787           | 3,600          | 1,406           | 1,400          | 5,850          | 4,750          |
| IFRS12(B14)(b)      | Reconciliation to carrying amounts:                  |                 |                |                 |                |                |                |
|                     | Opening net assets 1 January                         | 3,600           | 2,967          | 1,400           | 1,286          | 4,750          | 4,500          |
|                     | Profit for the period                                | 322             | 400            | 34              | 171            | 625            | 550            |
|                     | Other comprehensive income                           | 132             | 767            | -               | -              | 750            | -              |
|                     | Dividends paid                                       | (267)           | (534)          | (28)            | (57)           | (275)          | (300)          |
|                     | Closing net assets                                   | 3,787           | 3,600          | 1,406           | 1,400          | 5,850          | 4,750          |
|                     | Group's share in %                                   | 15%             | 15%            | 35%             | 35%            | 40%            | 40%            |
|                     | Group's share in CU'000                              | 568             | 540            | 492             | 490            | 2,340          | 1,900          |
|                     | Goodwill                                             | -               | -              | -               | -              | -              | -              |
|                     | Carrying amount                                      | 568             | 540            | 492             | 490            | 2,340          | 1,900          |
|                     |                                                      |                 |                |                 |                |                |                |

### 16(e) Interests in associates and joint ventures <sup>6</sup>

| IFRS12(B12),(B13) |  |
|-------------------|--|
|                   |  |

IFRS1 IFRS1 IFRS1 IFRS1 IFRS1

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| 12(B12),(B13)    | Summarised statement of comprehensive                         | Big Hide Pet SA |        | Cuddly Bear Plc |        | Squirrel Ltd |         |
|------------------|---------------------------------------------------------------|-----------------|--------|-----------------|--------|--------------|---------|
|                  | income                                                        | 2024            | 2023   | 2024            | 2023   | 2024         | 2023    |
|                  |                                                               | CU'000          | CU'000 | CU'000          | CU'000 | CU'000       | CU'000  |
| 12(B12)(b)(v)    | Revenue                                                       | 8,733           | 8,400  | 2,657           | 2,457  | 10,038       | 9,800   |
| 12(B13)(e)       | Interest income                                               | *               | *      | *               | *      | -            | -       |
| 12(B13)(d)       | Depreciation and amortisation                                 | *               | *      | *               | *      | (2,800)      | (1,890) |
| 12(B13)(f)       | Interest expense                                              | *               | *      | *               | *      | (340)        | (280)   |
| 12(B13)(g)       | Income tax                                                    | *               | *      | *               | *      | -            | -       |
| 12(B12)(b)(vi)   | Profit from continuing operations                             | 322             | 400    | 34              | 171    | 625          | 550     |
| 12(B12)(b)(vii)  | Profit from discontinued operations                           | -               | -      | -               | -      | -            | -       |
|                  | Profit for the period                                         | 322             | 400    | 34              | 171    | 625          | 550     |
| 12(B12)(b)(viii) | Other comprehensive income                                    | 132             | 767    | -               | -      | 750          | -       |
| 12(B12)(b)(ix)   | Total comprehensive income                                    | 454             | 1,167  | 34              | 171    | 1,375        | 550     |
| 12(B12)(a)       | Dividends received from associates and joint venture entities | 40              | 80     | 10              | 20     | 110          | 120     |

\* Shading indicates disclosures that are not required for investments in associates. <sup>3</sup>

#### (iv) Individually immaterial associates

IFRS12(21)(c),(B16)

### In addition to the interests in associates disclosed above, the group also has interests in a number of individually immaterial associates that are accounted for using the equity method.

|                                                                 | 2024<br>CU'000 | 2023<br>CU'000 |
|-----------------------------------------------------------------|----------------|----------------|
| Aggregate carrying amount of individually immaterial associates | 375            | 345            |
| Aggregate amounts of the group's share of:                      |                |                |
| Profit from continuing operations                               | 30             | 15             |
| Post-tax profit or loss from discontinued operations            | -              | -              |
| Other comprehensive income                                      | -              | -              |
| Total comprehensive income                                      | 30             | 15             |

### Interests in other entities

IFRS12(10)(a),(4)

Listing of significant subsidiaries

1. IFRS 12 requires entities to disclose information about the composition of the group. This information can be provided in different ways (for example, by identifying major subsidiaries as we have done in this note). However, preparers of financial statements should consider what level of detail is necessary to satisfy the overall disclosure objective of the standard. Useful information should not be obscured by including a large amount of insignificant detail (for example, a complete listing of all subsidiaries within the group). It might also not always be necessary to disclose the principal activity of each subsidiary.

IAS1(112)(c)

- Joint operations summary of assets employed/liabilities incurred
- If an entity has significant interests in joint operations, it should consider disclosing the group's 2. interests in the assets employed and liabilities incurred in relation to these joint operations. This information will assist users in assessing the extent and financial impact of the joint operations, and it might - in certain circumstances - be required on the basis that it is relevant to an understanding of the financial statements (para 112(c) of IAS 1).

Summarised financial information of associates and joint ventures

|                                       | a<br>r<br>c | are more onerous than those for in<br>equired for interests in associates<br>chosen this form of presentation p | lation to summarised financial information of joint ventures<br>nterests in associates. Where certain information is not<br>s, the relevant parts of the table have been shaded. We have<br>primarily to illustrate the similarities and differences in the<br>nt ventures. This form of presentation might not be suitable                                           |
|---------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                       | Entiti      | es classified as held for sale                                                                                  |                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS12(5A),(B17)                      | ł           | held for sale, except for the summ                                                                              | RS 12 also apply to interests in entities that are classified as<br>narised information in paragraphs B10 to B16 of IFRS 12.                                                                                                                                                                                                                                          |
|                                       | Discl       | osures not illustrated: not appl                                                                                | icable to VALUE PIC                                                                                                                                                                                                                                                                                                                                                   |
|                                       |             | The following requirements are no applicable to VALUE Plc:                                                      | ot illustrated in this publication, because they are not                                                                                                                                                                                                                                                                                                              |
|                                       |             | Issue not illustrated                                                                                           | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                    |
| IFRS12(14)-(17)                       |             | Consolidated structured<br>entities                                                                             | Provide information as specified in paragraphs 14–17 of IFRS 12. Entities such as employee share trusts will often qualify as structured entities. To the extent that they are significant, the disclosures in IFRS 12 should therefore be considered in this context. Note 21(b) illustrates the disclosures that would apply to the VALUE PIc Employee Share Trust. |
| IFRS12(11),(22)(b)                    |             | Subsidiaries, associates<br>or joint ventures with<br>different reporting dates                                 | Disclose the reporting date and the reasons for using a different date or period.                                                                                                                                                                                                                                                                                     |
| IFRS12(21)(c),(B16)                   |             | Individually immaterial joint ventures                                                                          | Disclose the same information as illustrated in note 16(e) for immaterial associates.                                                                                                                                                                                                                                                                                 |
| IFRS12(22)(a)                         |             | Significant restrictions –<br>associates or joint<br>ventures                                                   | Disclose the nature and extent of the restrictions on the<br>ability of a joint venture or associate to transfer funds in<br>the form of cash dividends, or to repay loans or advances<br>made by the entity.                                                                                                                                                         |
| IFRS12(22)(c)                         |             | Unrecognised share of<br>losses of joint ventures<br>and associates                                             | Disclose the unrecognised amounts, both for the reporting period and cumulatively.                                                                                                                                                                                                                                                                                    |
| IFRS12(B15)                           |             | Interests in associates<br>and joint ventures<br>measured at fair value                                         | The summarised financial information that must be<br>provided for each material associate or joint venture can<br>be presented based on non-IFRS Accounting Standards<br>compliant financial statements if preparation of IFRS<br>Accounting Standards compliant financial statements<br>would be impracticable or cause undue cost.                                  |
| IFRS12(B17)                           |             | Interest in subsidiary,<br>associate or joint venture<br>classified as held for sale                            | Summarised financial information does not need to be<br>provided for associates or joint ventures that are held for<br>sale.                                                                                                                                                                                                                                          |
| IFRS12(B19)(b)                        |             | Commitment to acquire<br>another party's ownership<br>interest in a joint venture                               | Disclose as part of the disclosures of unrecognised commitments.                                                                                                                                                                                                                                                                                                      |
| IFRS12(24)-(31)                       |             | Information about<br>unconsolidated structured<br>entities                                                      | Various disclosures, see paragraphs 24–31 of IFRS 12 for details.                                                                                                                                                                                                                                                                                                     |
| IFRS12(9A),(9B),<br>(19A)-(19G),(25A) |             | Investment entities –<br>information about<br>unconsolidated<br>subsidiaries                                    | Various disclosures, see paragraphs 9A, 9B, 19A–19G and 25A of IFRS 12 for details.                                                                                                                                                                                                                                                                                   |

# Interests in other entities

6. While this is not required under IFRS 12, readers of the financial statements might find it useful if the note for equity-accounted investments also provides a reconciliation of the aggregate carrying amounts from opening to closing balances. This could look as follows:

|                                     | 2024<br>CU'000 | 2023<br>CU'000 |
|-------------------------------------|----------------|----------------|
| Opening balance 1 January           | 3,275          | 3,025          |
| Share of operating profits          | 340            | 355            |
| Share of other comprehensive income | 320            | 115            |
| Dividends received                  | (160)          | (220)          |
| Closing balance 31 December         | 3,775          | 3,275          |

# Unrecognised items

This section of the notes provides information about items that are not recognised in the financial statements because they do not (yet) satisfy the recognition criteria.

In addition to the items and transactions disclosed below, there are also:

- (a) unrecognised tax amounts see note 6, and
- (b) non-cash investing and financing transactions see note 10(b).

| 17 | Contingent liabilities and contingent assets | 163 |
|----|----------------------------------------------|-----|
| 18 | Commitments                                  | 164 |
| 19 | Events after the reporting period            | 164 |

# Unrecognised items

1. There is no requirement to highlight separately any unrecognised items. However, we believe that this information is useful for users in assessing the financial performance and position of the group.

# 17 Contingent liabilities and contingent assets <sup>2</sup>

### 17(a) Contingent liabilities <sup>1</sup>

The group had contingent liabilities at 31 December 2024 in respect of:

Claims IAS37(86),(91) A claim for unspecified damages was lodged against VALUE Retail Limited in December 2023 in relation to alleged non-performance under a sales contract. The company has disclaimed liability and is defending the action. It is not practical to estimate the potential effect of this claim, but legal advice indicates that it is not probable that a material liability will arise. In September 2024, a claim was lodged against VALUE Manufacturing Limited asserting that the entity had breached certain registered patents of a competitor. The matter is currently being considered by the courts, and the group expects judgment before the end of June 2025. The group considers it to be IAS37(86) probable that the judgment will be in its favour, and so it has not recognised a provision in relation to this claim. The potential undiscounted amount of the total payments that the group could be required to make, if there was an adverse decision related to the lawsuit, is estimated to be approximately CU250,000. Associates and joint ventures *(ii)* IFRS12(23)(b) For contingent liabilities relating to associates and joint ventures, see note 16(e). 17(b) Contingent assets IAS37(89) A subsidiary has lodged a claim against a supplier for damages caused by the supply of faulty products. The matter has been referred to arbitration and, having received legal advice, the directors believe that a favourable outcome is probable. However, the contingent asset has not been recognised as a receivable at 31 December 2024, because receipt of the amount is dependent on the outcome of the arbitration process. Contingent liabilities and contingent assets Definitions IAS37(10) Application of definitions 1. Careful consideration will need to be given to each potential contingent liability or asset. For example, in the case of an entity that has: (a) incurred liabilities in acting as trustee for a trust: if the liabilities of the trust are insignificant compared to the assets in the trust, and the chances of the trustee being called to meet those liabilities is remote, no contingent liability and asset disclosures will need to be made. It is likely that it will be possible to demonstrate remoteness where the entity is acting as trustee for an equity trust that has no borrowings and holds investments that can be readily sold to meet any liabilities that do arise. Remoteness is unlikely to be demonstrated where an entity acts as trustee for a trust that is carrying on a business and the trustee is incurring liabilities and undertaking the risks relating to the business, or (b) provided a guarantee or indemnity to another party: it will be more difficult to demonstrate the probability of having to meet the potential liabilities as being remote, because there are likely to be commercial risks which gave rise to the need for the guarantee or indemnity. Disclosures not illustrated: not applicable to VALUE Plc The following requirements are not illustrated in this publication, because they are not 2. applicable to VALUE Plc: Issue not illustrated Relevant disclosures or references IAS37(88) Provisions and contingent liabilities Make the required disclosures in such a way arising from the same set of that the link between the provision and the circumstances contingent liability is clear. IAS37(91) Information cannot be disclosed Disclose the fact. because it is not practicable to do so IAS37(92) Disclosure of information can be Disclose the general nature of the dispute, expected to seriously prejudice the together with the fact that, and the reasons position of the entity why, the information has not been disclosed. IAS19(152) Contingent liabilities arising from post-Provide information about these contingent employment benefit plans liabilities where required by IAS 37.

# 18 Commitments

## 18(a) Capital commitments

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

|               |                               | 2024<br>CU'000 | 2023<br>CU'000 |
|---------------|-------------------------------|----------------|----------------|
| IAS16(74)(c)  | Property, plant and equipment | 4,200          | 800            |
| IAS40(75)(h)  | Investment property           | 520            | 1,250          |
| IAS38(122)(e) | Intangible assets             | 450            | -              |

## Fernwood Partnership

IFRS12(23)(a)

The above commitments include capital expenditure commitments of CU500,000 (2023 – nil) relating to the Fernwood Partnership (see note 16(d)).

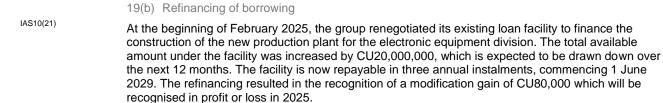
18(b) Repairs and maintenance: investment property

|              |                                                                 | 2024   | 2023   |
|--------------|-----------------------------------------------------------------|--------|--------|
|              |                                                                 | CU'000 | CU'000 |
| IAS40(75)(h) | Contractual obligation for future repairs and maintenance – not |        |        |
|              | recognised as a liability                                       | 540    | 389    |

# 19 Events after the reporting period <sup>1</sup>

|                                                      | 19(a) Acquisition of Better Office Furnishings Limited                                                                                                                                                                                                                        |        |
|------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| IAS10(21)(a),(b)<br>IFRS3(59)(b)<br>IFRS3(B64),(B66) | On 15 February 2025, VALUE Plc acquired 87.5% of the issued shares in Better Office F<br>Limited, a manufacturer of office furniture and equipment, for consideration of CU12,030,<br>acquisition is expected to increase the group's market share and create cost synergies. | •      |
|                                                      | The financial effects of this transaction have not been recognised at 31 December 2024. results and assets and liabilities of the acquired company will be consolidated from 15 Fe                                                                                            |        |
|                                                      | (i) Purchase consideration and fair value of net assets acquired                                                                                                                                                                                                              |        |
| IFRS3(B64)(f)                                        | Details of the consideration transferred are:                                                                                                                                                                                                                                 |        |
|                                                      |                                                                                                                                                                                                                                                                               | CU'000 |
|                                                      | Purchase consideration                                                                                                                                                                                                                                                        |        |
|                                                      | Cash paid                                                                                                                                                                                                                                                                     | 11,750 |
|                                                      | Contingent consideration                                                                                                                                                                                                                                                      | 280    |
|                                                      | Total purchase consideration                                                                                                                                                                                                                                                  | 12,030 |

|                   | 19(a) Acquisition of Better Office Furnishings Limited                                                                                                                                                                                                                                                                                                                                                                                                  |                                                |
|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| IFRS3(B64)(i)     | The provisionally determined fair values of the assets and liabilities of Better Office<br>as at the date of acquisition are as follows:                                                                                                                                                                                                                                                                                                                | Furnishings Limited                            |
|                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Fair value<br>CU'000                           |
|                   | Cash and cash equivalents                                                                                                                                                                                                                                                                                                                                                                                                                               | 575                                            |
|                   | Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                           | 12,095                                         |
|                   | Intangible assets: customer list                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,285                                          |
|                   | Intangible assets: customer contracts                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,180                                          |
|                   | Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1,010                                          |
|                   | Trade receivables                                                                                                                                                                                                                                                                                                                                                                                                                                       | 685<br>(2,380)                                 |
|                   | Trade payables<br>Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                          | (2,380)                                        |
|                   | Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                              | (3,250)                                        |
|                   | Net deferred tax assets                                                                                                                                                                                                                                                                                                                                                                                                                                 | 420                                            |
|                   | Net identifiable assets acquired                                                                                                                                                                                                                                                                                                                                                                                                                        | 12,390                                         |
|                   | Less: non-controlling interests                                                                                                                                                                                                                                                                                                                                                                                                                         | (1,720)                                        |
|                   | Add: goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,360                                          |
|                   | Net assets acquired                                                                                                                                                                                                                                                                                                                                                                                                                                     | 12,030                                         |
| IFRS3(B64)(e),(k) | The goodwill is attributable to Better Office Furnishings Limited's strong position ar trading in the office furniture and equipment market and cost synergies expected to company's acquisition of the new subsidiary. None of the goodwill is expected to b purposes.                                                                                                                                                                                 | o arise after the                              |
|                   | (ii) Contingent consideration                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                |
| IFRS3(B64)(g)     | The contingent consideration arrangement requires the group to pay the former ow Furnishings Limited 5% of the profit of Better Office Furnishings Limited, in excess the year ending 31 December 2025, up to a maximum undiscounted amount of CL                                                                                                                                                                                                       | of CU4,000,000 for                             |
|                   | The potential undiscounted amount of all future payments that the group could be under this arrangement is between CU0 and CU800,000. The fair value of the contarrangement of CU280,000 has been estimated by calculating the present value of cash flows. The estimates are based on a discount rate of 8% and assumed proba in Better Office Furnishings Limited of CU4,400,000 to CU4,800,000.                                                      | tingent consideration the future expected      |
|                   | (iii) Acquisition-related costs                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                |
| IFRS3(B64)(m)     | Acquisition-related costs of CU750,000 will be included in administrative expenses profit or loss in the reporting period ending 31 December 2025.                                                                                                                                                                                                                                                                                                      | in the statement of                            |
|                   | (iv) Non-controlling interest                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                |
| IFRS3(B64)(o)     | The group has chosen to recognise the non-controlling interest at its fair value for the fair value of the non-controlling interest in Better Office Furnishings Limited, and was estimated by applying a market approach and an income approach. The fair v based on:                                                                                                                                                                                  | n unlisted company,                            |
|                   | (a) an assumed discount rate of 8%,                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                |
|                   | <ul> <li>(b) an assumed terminal value based on a range of terminal EBITDA multiples<br/>five times,</li> </ul>                                                                                                                                                                                                                                                                                                                                         | s between three and                            |
|                   | (c) a long-term sustainable growth rate of 2%,                                                                                                                                                                                                                                                                                                                                                                                                          |                                                |
|                   | <ul> <li>(d) assumed financial multiples of companies deemed to be similar to Better C<br/>Limited, and</li> </ul>                                                                                                                                                                                                                                                                                                                                      | Office Furnishings                             |
|                   | <ul> <li>(e) assumed adjustments because of the lack of control or lack of marketabilit<br/>participants would consider when estimating the fair value of the non-contribution.</li> <li>Better Office Furnishings Limited.</li> </ul>                                                                                                                                                                                                                  |                                                |
|                   | (v) Information not disclosed as not yet available                                                                                                                                                                                                                                                                                                                                                                                                      |                                                |
| IFRS3(B66)        | At the time when the financial statements were authorised for issue, the group had<br>the accounting for the acquisition of Better Office Furnishings Limited. In particular<br>assets and liabilities disclosed above have only been determined provisionally, sin<br>valuations have not been finalised. It is also not yet possible to provide detailed info<br>class of acquired receivables and any contingent liabilities of the acquired entity. | , the fair values of the<br>ce the independent |



19(c) Other events

IAS10(21)

See note 13(b) for the dividend recommended by the directors, to be paid on 10 April 2025.

# Events after the reporting period

Disclosures not illustrated: not applicable to VALUE Plc

1. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|       | Issue not illustrated                                                                                                                                                                          | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|       | Business combination<br>disclosures                                                                                                                                                            | Information about acquired receivables, recognised or<br>unrecognised contingent liabilities, equity instruments<br>issued or issuable, transactions that are recognised<br>separately from the business combination, a bargain<br>purchase and business combinations achieved in<br>stages.                                                                                                                                                                                             |
| ),(d) | Discontinued operations or<br>assets held for sale where the<br>criteria as held for sale were<br>met after the end of the<br>reporting period                                                 | Provide a description of the non-current asset or<br>disposal group, the facts and circumstances and<br>expected timing of the sale or disposal, and the<br>reportable segment in which the assets are presented<br>(where applicable).                                                                                                                                                                                                                                                  |
|       | Events that occurred after the<br>reporting date and which would<br>have affected the classification<br>of a loan as current if they had<br>occurred before the end of the<br>reporting period | <ul> <li>The following events might require disclosures:</li> <li>refinancing on a long-term basis of a liability classified as current;</li> <li>rectification of a breach of a long-term loan arrangement classified as current due to the breach;</li> <li>the receipt from the lender of a period of grace to rectify a breach of a long-term loan arrangement classified as current due to the breach;</li> <li>the settlement of a liability classified as non-current.</li> </ul> |

IAS10(21),(22)(c) IFRS3(B64)

IAS10(21),(22)(c) IFRS5(12),(41)(a),(b),(c)

IAS1(76)

# **Further details**

#### Not mandatory

This section of the notes includes other information that must be disclosed to comply with the accounting standards and other pronouncements, but that is not immediately related to individual line items in the financial statements.

| 20 | Related party transactions                                | 168 |
|----|-----------------------------------------------------------|-----|
| 21 | Share-based payments                                      | 172 |
| 22 | Earnings per share                                        | 179 |
| 23 | Offsetting financial assets and financial liabilities     | 180 |
| 24 | Assets pledged as security                                | 183 |
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| 26 | Changes in accounting policies                            | 202 |

# 20 Related party transactions <sup>1-2,5,10</sup>

## 20(a) Parent entities

IAS1(138)(c)

IAS24(13) IAS1(138)(c) IAS24(13) IAS1(138)(c)

IAS24(17)

# The group is controlled by the following entities:

|                    |                                                 | Place of      | Ownershi | p interest          |
|--------------------|-------------------------------------------------|---------------|----------|---------------------|
| Name               | Туре                                            | incorporation | 2024     | 2023 <sup>7,8</sup> |
| Lion (Oneland) Plc | Immediate parent entity                         | Oneland       | 60%      | 63.7%               |
| Lion AG            | Ultimate parent entity and<br>controlling party | Germany       | 60% *    | 63.7% *             |

Lion AG holds 100% of the issued ordinary shares of Lion (Oneland) Plc.

### 20(b) Subsidiaries

Interests in subsidiaries are set out in note 16(a).

#### 20(c) Key management personnel compensation <sup>3</sup>

|              |                              | 2024<br>CU'000 | 2023<br>CU'000 <sup>8,9</sup> |
|--------------|------------------------------|----------------|-------------------------------|
| IAS24(17)(a) | Short-term employee benefits | 2,333          | 2,103                         |
| IAS24(17)(b) | Post-employment benefits     | 180            | 161                           |
| IAS24(17)(c) | Long-term benefits           | 39             | 33                            |
| IAS24(17)(d) | Termination benefits         | 115            | -                             |
| IAS24(17)(e) | Share-based payments         | 705            | 548                           |
|              |                              | 3,372          | 2,845                         |

IAS24(18)(b)

IAS24(18)

The short-term benefits disclosed above include CU354,000 (2023 – CU296,000) of bonuses payable under a short-term incentive scheme which were unpaid as at year end and are included in other payables. In addition, the leave obligations disclosed in note 8(h)(i) include CU234,000 (2023 – CU56,000) and the defined pension benefits disclosed in note 8(h)(ii) include CU534,000 (2023 – CU585,000) of obligations payable to the key management personnel (KMP). The share-based payments provided to KMP consist of options and deferred shares which are both equity-settled, see note 21(a) and 21(b).<sup>4</sup>

<sup>IAS24(18)(b)</sup> In addition to the above, the group is committed to pay the CEO and the CFO up to CU250,000 in the event of a change in control of the group.<sup>7</sup>

### 20(d) Transactions with other related parties <sup>7</sup>

IAS24(18)(a) The following transactions occurred with related parties:

|              |                                                                                                                                                                  | 2024<br>CU'000 | 2023<br>CU'000 <sup>8,9</sup> |
|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------|
|              | Sales and purchases of goods and services                                                                                                                        |                |                               |
| IAS24(19)(d) | Sale of goods to associates                                                                                                                                      | 125            | -                             |
| IAS24(19)(a) | Purchase of management services from parent                                                                                                                      | 450            | 370                           |
| IAS24(19)(g) | Purchases of electronic equipment from other related parties                                                                                                     | 182            | 78                            |
| IAS24(19)(f) | Purchases of various goods and services from entities controlled by key management personnel (i)                                                                 | 764            | 576                           |
|              | Dividend revenue                                                                                                                                                 |                |                               |
| IAS24(19)(g) | Other related parties                                                                                                                                            | 150            | 300                           |
|              | Employee post-employment fund contributions <sup>6</sup>                                                                                                         |                |                               |
| IAS24(19)(g) | Contributions to employee post-employment funds on behalf of<br>employees *                                                                                      | 3,719          | 3,287                         |
|              | * See note 8(h) for information about VALUE Plc shares held by the group's defined benefit<br>plan and property owned by the plan that is occupied by the group. |                |                               |

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| IAS24(18)                    |                                                                                                                    |                  |                               |
|------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------|-------------------------------|
|                              | 20(d) Transactions with other related parties <sup>7</sup>                                                         |                  |                               |
|                              |                                                                                                                    | 2024<br>CU'000   | 2023<br>CU'000 <sup>8,9</sup> |
| IAS24(19)(a)                 | Other transactions                                                                                                 | 12 600           | 6 062                         |
| IAS24(19)(a)                 | Dividends paid to Oneland parent entity<br>Final call on partly paid ordinary shares paid by Oneland parent entity | 13,690           | 6,963                         |
| IAS24(19)(a)                 | (note 9(a))<br>Subscriptions for new ordinary shares by Oneland parent entity (note                                | 840              | -                             |
| IAS24(19)(f)                 | 9(a))                                                                                                              | 4,626            | -                             |
| - ( -)()                     | Subscription for new ordinary shares by key management personnel as a result of the rights issue (note 9(a))       | 118              | -                             |
|                              | (i) Purchases from entities controlled by key management personnel                                                 |                  |                               |
| IAS24(18)                    | The group acquired the following goods and services from entities that are c the group's KMP:                      | ontrolled by m   | embers of                     |
|                              | <ul> <li>construction of a warehouse building,</li> </ul>                                                          |                  |                               |
|                              | <ul> <li>rental of an office building, and</li> </ul>                                                              |                  |                               |
|                              | legal services.                                                                                                    |                  |                               |
|                              | 20(e) Outstanding balances arising from sales/purchases of goods and sen                                           | /ices            |                               |
| IAS24(18)(b)                 | The following balances are outstanding at the end of the reporting period in with related parties:                 | relation to tran | sactions                      |
|                              |                                                                                                                    | 2024<br>CU'000   | 2023<br>CU'000 <sup>8,9</sup> |
|                              | Current payables (purchases of goods and services)                                                                 | 0000             |                               |
| IAS24(19)(a)                 | Lion (Oneland) Plc (parent entity)                                                                                 | 58               | 73                            |
| IAS24(19)(f)                 | Entities controlled by key management personnel                                                                    | 196              | 91                            |
| IAS24(19)(g)                 | Other related parties                                                                                              | 265              | 94                            |
|                              | 20(f) Loans to/from related parties                                                                                |                  |                               |
| IAS24(19)(f)                 | Loans to key management personnel                                                                                  |                  |                               |
| IAS24(18)(b)                 | Beginning of the year                                                                                              | 604              | 502                           |
| IAS24(18)(a)                 | Loans advanced                                                                                                     | 220              | 150                           |
| IAS24(18)(a)                 | Loan repayments received                                                                                           | (109)            | (46)                          |
| IAS24(18)(a)                 | Interest charged                                                                                                   | 57               | 41                            |
| IAS24(18)(a)                 | Interest received                                                                                                  | (57)             | (41)                          |
| 14.004/40\//\                | Increase in loss allowance (see note 12(c))                                                                        | (1)              | (2)                           |
| IAS24(18)(b)                 | End of year                                                                                                        | 714              | 604                           |
| IAS24(19)(g)                 | Loans to other related parties                                                                                     |                  |                               |
| IAS24(18)(b)                 | Beginning of the year                                                                                              | 698              | 600                           |
| IAS24(18)(a)                 | Loans advanced                                                                                                     | 1,000            | 600                           |
| IAS24(18)(a)<br>IAS24(18)(a) | Loan repayments received                                                                                           | (400)            | (500)                         |
| IAS24(18)(a)<br>IAS24(18)(a) | Interest charged                                                                                                   | 81               | 62                            |
| 1A324(10)(a)                 | Interest received                                                                                                  | (81)             | (62)                          |
| 14524(19)(b)                 | Increase in loss allowance (see note 12(c))                                                                        | (2)              | (2)                           |
| IAS24(18)(b)                 | End of year                                                                                                        | 1,296            | 698                           |
| IAS24(19)(a)                 | Loans from Lion (Oneland) Plc (parent entity)                                                                      |                  |                               |
| IAS24(18)(b)<br>IAS24(18)(a) | Beginning of the year                                                                                              | 4,000            | -                             |
| IAS24(18)(a)<br>IAS24(18)(a) | Loans advanced                                                                                                     | 7,150            | 4,100                         |
| IAS24(18)(a)                 | Loan repayments made                                                                                               | (2,050)          | (100)                         |
| IAS24(18)(a)                 | Interest charged                                                                                                   | 185              | 104                           |
| IAS24(18)(b)                 | Interest paid                                                                                                      | (185)            | (104)                         |
|                              | End of year                                                                                                        | 9,100            | 4,000                         |

#### 20(f) Loans to/from related parties

|                  |                                                         | 2024                                  | 2023                  |
|------------------|---------------------------------------------------------|---------------------------------------|-----------------------|
|                  |                                                         | CU'000                                | CU'000 <sup>8,9</sup> |
| IAS24(19)(d)     | Loans from associates                                   |                                       |                       |
| IAS24(18)(b)     | Beginning of the year                                   | -                                     | -                     |
| IAS24(18)(a)     | Loans advanced                                          | 6,285                                 | 800                   |
| IAS24(18)(a)     | Loan repayments made                                    | (200)                                 | (800)                 |
| IAS24(18)(a)     | Interest charged                                        | 245                                   | 84                    |
| IAS24(18)(a)     | Interest paid                                           | (245)                                 | (84)                  |
| IAS24(18)(b)     | End of year                                             | 6,085                                 | -                     |
| IAS24(18)(c),(d) | An allowance of CLI2 000 (2023 $-$ CLI2 000) was record | pised in relation to loans to related | narties               |

An allowance of CU2,000 (2023 - CU2,000) was recognised in relation to loans to related parties during the year, and the loss allowance on loans to key management personnel was increased by CU1,000 (2023 - CU1,000), see note 12(c) for further information.

#### 20(g) Terms and conditions 9

IAS24(18)(b)(i)

> Transactions relating to dividends, calls on partly paid ordinary shares and subscriptions for new ordinary shares were on the same terms and conditions that applied to other shareholders.

The loans to KMP are generally for periods of ten years, repayable in guarterly instalments at interest rates of 5% per annum. They are secured by first mortgages over the individuals' residences. One unsecured loan of CU60,000 was made to a director of VALUE Plc for a period of two years with an interest rate of 8% per annum. This loan is repayable in full on 30 March 2025.

Goods were sold to associates during the year based on the price lists in force and terms that would be available to third parties. Management services were bought from the immediate parent entity on a cost-plus basis, with a margin ranging from 15% to 30% (2023 - 10% to 24%). All other transactions were made on normal commercial terms and conditions and at market rates. The loans to other related parties are repayable between two to four years from the reporting date, the loans from the associates mature in three years, and the loans from the parent entity are repayable in instalments from 2028. The average interest rate on the other loans during the year was 9.5% (2023 - 9.75%).

IAS24(18)(b)(i)

Outstanding balances other than loans to KMP are unsecured and are repayable in cash.

## Related-party transactions

### Presentation

All of the related-party information required by IAS 24 that is relevant to VALUE Plc has been 1. presented, or referred to, in one note. This is considered to be a convenient and desirable method of presentation, but there is no requirement to present the information in this manner. Compliance with the standard could also be achieved by disclosing the information in relevant notes throughout the financial statements.

### Materiality

IAS1(7)

2. The disclosures required by IAS 24 apply to the financial statements where the information is material. According to IAS 1 Presentation of Financial Statements, materiality depends on the size and nature of an item. It might be necessary to treat an item or a group of items as material because of their nature, even if they would not be judged material on the basis of the amounts involved. This might apply where transactions occur between an entity and parties who have a fiduciary responsibility in relation to that entity, such as those transactions between the entity and its key management personnel.

Key management personnel (KMP) compensation

- While the disclosures under paragraph 17 of IAS 24 are subject to materiality, this must be 3. determined based on both quantitative and qualitative factors. In our view, it will not be appropriate to omit the aggregate compensation disclosures based on materiality.
- Whether it is necessary to disclose additional information about KMP compensation -- and 4 amounts such as outstanding leave balances, unpaid salaries, bonuses or pension obligations to satisfy the requirements in paragraph 18 of IAS 24 -- will depend on the individual circumstances and on the materiality of the amounts involved. from both a quantitative and a qualitative point of view. Disclosure will more likely be required if there are unusual circumstances associated with those payments and balances, such as special bonuses provided to KMP only, unusual payment terms or unusually large unpaid amounts.

|                           | Re                       | lated-party transactions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
|---------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                           | Related-party definition |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
| IAS24(9),(IE4)-(IE26)     | 5.                       | The definition of a related party includes the following persons and entities:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                           |                          | (a) A person (or a close member of that person's family) is related to the reporting entity if the person:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
|                           |                          | (i) has control or joint control over the reporting entity,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
|                           |                          | (ii) has significant influence over the reporting entity, or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
|                           |                          | <ul> <li>(iii) is a member of the key management personnel of the reporting entity, or of a parent of<br/>the reporting entity.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
|                           |                          | (b) The reporting entity (A) is related to another entity (B) if:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
|                           |                          | <ul> <li>(i) A and B are members of the same group (that is, all entities within a group are related<br/>to each other),</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
|                           |                          | <ul> <li>(ii) A is an associate or joint venture of B; in this case, A is related to all members of the<br/>group that B belongs to,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
|                           |                          | (iii) A and B are joint ventures of the same third party (C),                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
|                           |                          | (iv) A is a joint venture of C, and B is an associate of C (or vice versa),                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
|                           |                          | (v) B is a post-employment benefit plan for the benefit of employees of A or an entity<br>related to A; if A is itself a post-employment benefit plan, any sponsoring employers<br>are also related to A,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |
|                           |                          | (vi) B is controlled or jointly controlled by a person identified in (a) above,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
|                           |                          | <ul><li>(vii) a person who has control or joint control over A has significant influence over B or is a<br/>member of the KMP of B or B's parent, or</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                           |                          | (viii) B (or any member of the group of which B is a part) provides KMP services to A or<br>A's parent.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| IAS24(12)                 |                          | In this definition, an associate includes subsidiaries of the associate, and a joint venture includes subsidiaries of the joint venture.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
|                           | Pos                      | st-employment benefit plans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |
| IAS24(9)(b)(v)            | 6.                       | Post-employment benefit plans for the benefit of employees of the entity, or of any entity that is a related party of the entity, are related parties under the definition in paragraph 9 of IAS 24.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |
| IAS19(151)                |                          | This means that contributions made to such plans by the entity or any other entity in the consolidated group must be disclosed as a related party-transaction, regardless of whether the plans are defined contribution or defined benefit plans. However, industry-wide and state pension schemes that are not exclusively for the benefit of the entity's employees, or for the benefit of employees of the entity's related parties, would generally not be regarded as related parties of the entity. Similarly, where employees have a choice of selecting a post-employment benefit plan into which the entity will make contributions, and the plan is otherwise unrelated to the reporting entity, it would not become a related party merely because of the employees' membership. |  |
|                           | Trai                     | nsactions with related parties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| IAS24(9),(21)<br>IAS37(3) | 7.                       | Related-party transactions are transfers of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged. They include commitments to do something if a particular event occurs (or does not occur) in the future and executory contracts (recognised or unrecognised). In accordance with IAS 37, executory contracts are contracts under which neither party has performed any of its obligations, or both parties have partially performed their obligations to an equal extent.                                                                                                                                                                                                                                        |  |
|                           | Cor                      | nparatives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
| IAS1(38)                  | 8.                       | IAS 24 is silent on comparatives. Under IAS 1, comparative information must be provided for all amounts reported in the financial statements, except where a standard provides otherwise, which is not the case with IAS 24. Since the notes are part of the financial statements (see para 10 of IAS 1), comparative information should be included for all amounts that provide further analysis of the line items in the financial statements.                                                                                                                                                                                                                                                                                                                                           |  |

# Related party transactions

9. IAS 1 further states that comparative information should also be provided for narrative and descriptive information where it is relevant to an understanding of the current period's financial statements. In the case of related-party disclosures, comparative information is likely to be relevant for all narrative and descriptive information. The comparative information should disclose transactions with parties that were related at the time when the transaction took place, but need not disclose transactions with parties that were unrelated at that time.

Disclosures not illustrated: not applicable to VALUE Plc

10. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|                 | Issue not illustrated                                                                                                                                 | Relevant disclosures or references                                                                                                  |
|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| IAS24(18)(b)    | Commitments to related<br>parties, including committed<br>future purchases or sales                                                                   | Disclose amount of commitments as at the end of the reporting period, including terms and conditions.                               |
| IAS24(18),(18A) | Key management personnel<br>(KMP) services are provided<br>by a separate management<br>entity                                                         | Disclose fee paid to the management entity for the KMP services and any other transactions with that entity.                        |
| IAS24(21)(h)    | Guarantees given or received<br>in relation to outstanding<br>balances due to/from related<br>parties                                                 | Disclose the details of the guarantees.                                                                                             |
| IAS24(25)-(27)  | The entity applies the<br>exemption for government-<br>related entities                                                                               | Provide the information required by paragraphs 25–27 of IAS 24.                                                                     |
|                 | An investment entity is exempt<br>from consolidating certain<br>subsidiaries, and it measures<br>them at fair value through<br>profit or loss instead | Disclose any transactions and outstanding balances<br>with those subsidiaries, because they are not<br>eliminated on consolidation. |

# 21 Share-based payments <sup>2,3</sup>

#### 21(a) Employee Option Plan

IFRS2(44),(45)(a)

The establishment of the VALUE Plc Employee Option Plan was approved by shareholders at the 2021 annual general meeting. The Employee Option Plan is designed to provide an incentive for senior managers and above (including executive directors) to deliver long-term shareholder returns. Under the plan, participants are granted options which only vest if certain performance conditions are met. Participation in the plan is at the board's discretion, and no individual has a contractual right to participate in the plan or to receive any guaranteed benefits.

The amount of options that will vest depends on VALUE Plc's total shareholder return (TSR), including share price growth, any change in the number of outstanding shares, dividends and capital returns, ranking within a peer group of 20 selected companies that are listed on the Oneland Stock Exchange over a three-year period. Once vested, the options remain exercisable for a period of two years. If a participant ceases to be employed by the group within this period, the rights will be forfeited, except in limited circumstances that are approved by the board on a case-by-case basis. Further, VALUE Plc's TSR must exceed the average for the peer group for an option to vest.

Options are granted under the plan for no consideration and carry no dividend or voting rights. Each option can be converted to a single share at an exercise price of nil.

The Employee Option Plan is administered by the VALUE Plc Employee Share Trust, which is consolidated in accordance with the principles in note 25(b)(i). When the options are exercised, the trust transfers the appropriate amount of shares to the employee. Any proceeds received, net of directly attributable transaction costs, are credited directly to equity.

# 21(a) Employee Option Plan

Set out below are summaries of options granted under the plan:

|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              | 2024                              | 2023                              |  |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------|-----------------------------------|--|
| FRS2(45)(b)(i),(ii),(iii),<br>iv),(vii) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              | Number of options                 | Number of options                 |  |
|                                         | As at 1 January                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              | 2,056,000                         | 1,688,000                         |  |
|                                         | Granted during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                              | 818,000                           | 814,000                           |  |
|                                         | Exercised during the year *                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                              | (228,000)                         |                                   |  |
|                                         | Forfeited during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                              | (445,000)                         | (446,000                          |  |
|                                         | As at 31 December                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                              | 2,201,000                         | 2,056,000                         |  |
|                                         | Vested and exercisable at 31 [                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | December                                     | 263,000                           |                                   |  |
| FRS2(45)(c)                             | <ul> <li>The weighted average share price at the applicable).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | date of exercise of options exercised during | the year ended 31 December 20     | 024 was CU6.35 (2023 – not        |  |
| FRS2(45)(b)(v)                          | No options expired during the p                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | eriods covered by the above                  | tables.                           |                                   |  |
|                                         | Share options outstanding at th                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | e end of the year have the fol               | lowing expiry dates:              |                                   |  |
| FRS2(45)(b)(vi),(d)                     | Grant date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Expiry date                                  | Share options<br>31 December 2024 | Share options<br>31 December 2023 |  |
|                                         | 1 November 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              |                                   |                                   |  |
|                                         | 1 November 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 31 October 2026<br>31 October 2027           | 263,000                           | 546,000                           |  |
|                                         | 1 November 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 31 October 2027<br>31 October 2028           | 569,000<br>641,000                | 709,00<br>801,00                  |  |
|                                         | 1 November 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 31 October 2028<br>31 October 2029           | 728,000                           | 001,00                            |  |
|                                         | Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                              | 2,201,000                         | 2,056,00                          |  |
| RS2(45)(d)                              | Weighted average remaining c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ontractual life of ontions                   | 2,201,000                         | 2,000,00                          |  |
|                                         | outstanding at end of period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                              | 3.67 years                        | 3.96 year                         |  |
|                                         | (i) Fair value of options gra                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | nted                                         |                                   |                                   |  |
| FRS2(46),(47)(a)(i)                     | The assessed fair value at grant date of options granted during the year ended 31 December 2024 was CU1.80 per option (2023 – CU1.75). The fair value at grant date is independently determined using a Monte Carlo model that takes into account the share price at grant date, the term of the options, the impact of dilution (where material), expected dividends, capital returns and price volatility of the underlying share and dividends, capital returns and volatilities of the peer group companies' share prices. The dividends, capital returns and share price volatilities were combined into a single volatility factor for TSR. The fair value is recognised as an expense over the relevant service period, which is the vesting period of the options. |                                              |                                   |                                   |  |
| FRS2(47)(a)(i),(iii)                    | The model inputs for options gra                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | anted during the year ended 3                | 31 December 2024 inc              | cluded:                           |  |
|                                         | (a) options are granted for no consideration and vest based on VALUE PIc's TSR ranking within a<br>peer group of 20 selected companies over a three-year period. Vested options are exercisable for<br>a period of two years after vesting,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                              |                                   |                                   |  |
|                                         | (b) grant date: 1 November 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 24 (2023 – 1 November 2023                   | 3),                               |                                   |  |
|                                         | (c) expiry date: 31 October 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 29 (2023 – 31 October 2028),                 |                                   |                                   |  |
|                                         | (d) share price at grant date: C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | CU6.12 (2023 – CU5.83),                      |                                   |                                   |  |
|                                         | (e) expected dividend yield: 3.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              |                                   |                                   |  |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | tility of the company's shares:              | 35% (2023 – 30%). a               | nd                                |  |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                              |                                   |                                   |  |

(g) expected annual TSR volatility of the peer companies' share prices: 30%-45% (2023 - 25%-45%).

| IFRS2(47)(a)(ii)                                          | The expected TOD valetilities are been down biotoxic definitions in                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | f the strength of the                                                                                                                                              | haves                                                                                                                   |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| - ~ /////                                                 | The expected TSR volatilities are based on historic daily price changes o dividends and capital returns (based on the remaining life of the options), changes to future volatility due to publicly available information.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                    |                                                                                                                         |
|                                                           | 21(b) Deferred shares – executive short-term incentive scheme                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                    |                                                                                                                         |
| IFRS2(45)(a)                                              | Under the group's short-term incentive (STI) scheme, executives receive 50% of the annual STI achieved in cash and 50% in the form of rights to deferred shares of VALUE Plc. The rights are granted on 28 February of the following year, and they vest after two years from the grant date. They automatically convert into one ordinary share each on vesting at an exercise price of nil. The executives do not receive any dividends and are not entitled to vote in relation to the deferred shares during the vesting period. If an executive ceases to be employed by the group within this period, the rights will be forfeited, except in limited circumstances that are approved by the board on a case-by-case basis. |                                                                                                                                                                    |                                                                                                                         |
| IFRS12(14),(17)                                           | The deferred shares are administered by the VALUE PIc Employee Shares see note 25(b)(i). The shares are acquired on-market at the grant date ar until such time as they are vested. Forfeited shares are reallocated in sub terms of the trust deed, VALUE PIc is required to provide the trust with th acquisition of the shares at the time of the grant.                                                                                                                                                                                                                                                                                                                                                                       | nd are held as tre<br>osequent grants.                                                                                                                             | asury shares<br>Under the                                                                                               |
| IFRS2(47)(b)                                              | The number of rights to be granted is determined based on the currency value of the achieved STI divided by the weighted average price at which the company's shares are traded on the Oneland Stock Exchange during the week up to and including the date of the grant (CU5.94 for the rights granted in February 2024, and CU6.08 for the rights granted in 2023).                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                    |                                                                                                                         |
| IFRS2(47)(b)                                              | The fair value of the rights at grant date (CU5.50; 2023 – CU5.71) was estimated by taking the market price of the company's shares on that date less the present value of expected dividends that will not be received by the executives on their rights during the two-year vesting period. The fair value is recognised as an expense over the relevant service period, which is the year to which the bonus relates and the vesting period of the shares.                                                                                                                                                                                                                                                                     |                                                                                                                                                                    |                                                                                                                         |
|                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                    |                                                                                                                         |
|                                                           | The following table shows the deferred shares granted and outstanding a reporting period: $^{\rm 1}$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | at the beginning a                                                                                                                                                 | nd end of the                                                                                                           |
|                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | at the beginning a<br>2024                                                                                                                                         | nd end of the<br>2023                                                                                                   |
|                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                    | 2023<br>Number of                                                                                                       |
|                                                           | reporting period: 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024<br>Number of                                                                                                                                                  | 2023<br>Number of<br>shares                                                                                             |
|                                                           | reporting period: <sup>1</sup><br>As at 1 January                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2024<br>Number of<br>shares                                                                                                                                        | 2023<br>Number of<br>shares<br>46,916                                                                                   |
|                                                           | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024<br>Number of<br>shares<br>88,360                                                                                                                              | 2023<br>Number o<br>shares<br>46,916                                                                                    |
|                                                           | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)                                                                                                        | 2023<br>Number of<br>shares<br>46,916<br>52,364                                                                         |
|                                                           | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year<br>Forfeited during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)<br>(21,699)                                                                                            |                                                                                                                         |
| (iv),(vii)                                                | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year<br>Forfeited during the year<br>As at 31 December                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)                                                                                                        | 2023<br>Number of<br>shares<br>46,916<br>52,364<br>-<br>(10,920)                                                        |
| (iv),(vii)                                                | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year<br>Forfeited during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)<br>(21,699)                                                                                            | 2023<br>Number of<br>shares<br>46,916<br>52,364<br>(10,920)<br>88,360                                                   |
| IFRS2(45)(b)(i),(ii),(iii),<br>(iv),(vii)<br>IFRS2(45)(d) | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year<br>Forfeited during the year<br>As at 31 December<br>Weighted average remaining contractual life of the deferred shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)<br>(21,699)<br>83,923                                                                                  | 2023<br>Number of<br>shares<br>46,916<br>52,364<br>(10,920)<br>88,360                                                   |
|                                                           | reporting period: <sup>1</sup><br>As at 1 January<br>Granted during the year<br>Vested during the year<br>Forfeited during the year<br>As at 31 December<br>Weighted average remaining contractual life of the deferred shares<br>outstanding at the end of the period                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2024<br>Number of<br>shares<br>88,360<br>57,636<br>(40,374)<br>(21,699)<br>83,923<br>0.68 years<br>loyee's tax obligat<br>t in cash to the ta<br>s STI scheme incl | 2023<br>Number of<br>shares<br>46,916<br>52,364<br>(10,920)<br>88,360<br>0.70 years<br>tion<br>x authority<br>ude a net |

|                           | 21(c) Employee share scheme                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                           |                                                       |
|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------|
| IFRS2(44),(45)(a)         | A scheme under which shares might be issued by the company to employees<br>consideration was approved by shareholders at the 2021 annual general meet<br>permanent employees (excluding executive directors, other key management<br>and the group company secretary) who have been continuously employed by<br>at least one year are eligible to participate in the scheme. Employees can ele<br>the scheme.                                                                                                                                                                           | eting. All Onela<br>personnel of t<br>the group for a                                     | he group<br>a period of                               |
|                           | Since the beginning of the year, the employee share scheme is also administed Employee Share Trust, a consolidated entity, see note 25(b)(i).                                                                                                                                                                                                                                                                                                                                                                                                                                           | ered by the VA                                                                            | LUE Plc                                               |
|                           | Shares issued by the trust to the employees are acquired on-market prior to t the trust and not yet issued to employees at the end of the reporting period ar shares in the financial statements (see note 9(b)).                                                                                                                                                                                                                                                                                                                                                                       |                                                                                           |                                                       |
| IFRS2(47)(b)<br>IFRS2(46) | Under the scheme, eligible employees can be granted up to CU1,000 worth of<br>shares in VALUE PIc annually for no cash consideration. The number of share<br>in the scheme is the CU amount granted divided by the weighted average prior<br>company's shares are traded on the Oneland Stock Exchange during the wee<br>date of grant. The shares vest immediately on grant date and are recognised<br>on the grant date (grant date fair value) as an issue of treasury shares by the<br>capital, see note 9(a)) and as part of employee benefit costs in the period in v<br>granted. | es issued to pa<br>ce at which the<br>ek up to and in<br>at the closing<br>trust (in 2023 | articipants<br>cluding the<br>share price<br>as share |
|                           | Offers under the scheme are at the discretion of the company, and no offer ca<br>profit growth in the financial year prior to the date of the offer was at least 3%<br>in the consumer price index.                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                           |                                                       |
|                           | Shares issued under the scheme cannot be sold until the earlier of three year of employment by the group. In all other respects, the shares rank equally wit shares on issue (see note $9(a)$ ).                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                           |                                                       |
|                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2024                                                                                      | 2023                                                  |
| IFRS2(45)(a)              | Number of shares issued under the plan to participating employees on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 145,902                                                                                   | 142,857                                               |
| IFRS2(47)(b)              | Each participant was issued with shares worth CU1,000 based on the weighte<br>of CU6.42 (2023 – CU5.50). The shares had a grant date fair value of CU6.18                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                           |                                                       |
|                           | 21(d) Share appreciation rights                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                           |                                                       |
| IFRS2(44),(45)(a)         | In September 2024, the remuneration committee decided to reward divisional contribution to the performance of the group by granting them 200,000 share (SARs). The rights entitle the employees to a cash payment after three years payable will be determined based on the increase of VALUE Plc's share price (25 September 2024: CU5.43) and the vesting date (25 September 2026).                                                                                                                                                                                                   | appreciation right of service. The                                                        | ghts<br>e amount                                      |
| IFRS2(46)                 | The fair value of the SARs was determined using the following inputs as at 31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | December 20                                                                               | )24:                                                  |
|                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 31                                                                                        | December<br>2024                                      |
|                           | Share price at measurement date<br>Expected volatility<br>Dividend yield<br>Risk-free interest rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                           | CU6.19<br>32%<br>3.8%<br>6%                           |
| IFRS2(51)(b)(i)           | Carrying amount of liability – included in employee benefit obligations (note 8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 3 <mark>(h)</mark> ) C                                                                    | CU138,000                                             |
| IFRS2(51)(b)(ii)          | There were no SARs granted in prior years, and none of the SARs had vested 2024.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | d as at 31 Dec                                                                            | ember                                                 |

### 21(e) Expenses arising from share-based payment transactions

IFRS2(50),(51)(a)

IFRS2(45)

IFRS2(47)(c)

IFRS2(49)

IFRS2(52)

IFRS2(47)(c)

Total expenses arising from share-based payment transactions recognised during the period as part of employee benefit expense were as follows:

|                                                              | 2024<br>CU'000 | 2023<br>CU'000 |
|--------------------------------------------------------------|----------------|----------------|
| Options issued under the employee option plan                | 896            | 330            |
| Deferred shares issued under the short-term incentive scheme | 220            | 225            |
| Shares issued under the employee share scheme                | 902            | 798            |
| Share appreciation rights                                    | 138            | -              |
|                                                              | 2,156          | 1,353          |

# Share-based payments

Share-based payment disclosures

 The detailed disclosures in paragraph 45 of IFRS 2 are only required for share options. However, share awards such as the deferred shares in our example, are equivalent to share options with a zero exercise price. It might therefore be appropriate to provide similar disclosures to the extent they are applicable to the share awards.

### Disclosures not illustrated: not applicable to VALUE Plc

2. The following requirements are not illustrated in this publication, because as they are not applicable to VALUE PIc:

| Issue not illustrated                                                                                                                                | Relevant disclosures or references                                                                                |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|
| Modification of share-based payment arrangements                                                                                                     | Explain the modifications, and disclose the incremental fair value granted and how this was measured (see below). |
| Rebuttal of the presumption<br>that the fair value of goods or<br>services received from parties<br>other than employees can be<br>measured reliably | Disclose that fact and explain why the presumption was rebutted.                                                  |
| The information disclosed does<br>not satisfy the principles in<br>paragraphs 44, 46 and 50 of<br>IFRS 2                                             | Provide additional information as necessary.                                                                      |

3. The following illustrative disclosure might be useful where relevant to an entity:

Modification of share-based payment arrangements

In May 2024, VALUE PIc increased the vesting period for the employee share options granted in October 2023 from three to five years, and it lowered TSR target to reflect the recent fall in the company's share price. The fair value of the options at the date of the modification was determined to be CU2.05. The incremental fair value of CU0.25 will be recognised as an expense over the period from the modification date to the end of the extended vesting period. The expense for the original option grant will continue to be recognised as if the terms had not been modified.

The fair value of the modified options was determined using the same models and principles as described above, with the following model inputs: [provide details].

# 22 Earnings per share <sup>1</sup>

|              |                                                                                                                                                                                                                          | 2024<br>Cents       | 2023<br>Cents       |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
|              | 22(a) Basic earnings per share                                                                                                                                                                                           |                     |                     |
| IAS33(68)    | From continuing operations attributable to the ordinary equity<br>holders of the company<br>From discontinued operations<br>Total basic earnings per share attributable to the ordinary equity<br>holders of the company | 56.9<br>1.3<br>58.2 | 47.3<br>0.7<br>48.0 |
|              |                                                                                                                                                                                                                          |                     |                     |
|              | 22(b) Diluted earnings per share                                                                                                                                                                                         |                     |                     |
| IAS33(68)    | From continuing operations attributable to the ordinary equity holders of the company<br>From discontinued operations                                                                                                    | 55.8<br>1.3         | 47.1<br>0.7         |
|              | Total diluted earnings per share attributable to the ordinary equity holders of the company                                                                                                                              | 57.1                | 47.8                |
|              | 22(c) Reconciliations of earnings used in calculating earnings per shar                                                                                                                                                  | е                   |                     |
| IAS33(70)(a) |                                                                                                                                                                                                                          | 2024<br>CU'000      | 2023<br>CU'000      |
| 17000(10)(a) | Basic earnings per share<br>Profit from continuing operations as presented in the statement of<br>profit or loss<br>Less: dividends paid to non-redeemable participating                                                 | 34,904              | 28,042              |
|              | preference shareholders (e)(v)<br>Less: profit from continuing operations attributable to non-                                                                                                                           | (107)               | (107)               |
|              | controlling interests                                                                                                                                                                                                    | (3,005)             | (2,318)             |
|              | Profit from continuing operations attributable to the ordinary<br>equity holders<br>Profit from discontinued operations                                                                                                  | 31,792<br>727       | 25,617<br>399       |
|              | Profit attributable to the ordinary equity holders of the company used in calculating basic earnings per share                                                                                                           | 32,519              | 26,016              |
| IAS33(70)(a) | <i>Diluted earnings per share</i><br>Profit from continuing operations attributable to the ordinary<br>equity holders of the company:                                                                                    |                     |                     |
| IAS33(70)(a) | Used in calculating basic earnings per share<br>Add: interest savings on convertible notes                                                                                                                               | 31,792<br>435       | 25,617<br>-         |
|              | Used in calculating diluted earnings per share<br>Profit from discontinued operations                                                                                                                                    | 32,227<br>727       | 25,617<br>399       |
|              | Profit attributable to the ordinary equity holders of the company used in calculating diluted earnings per share                                                                                                         | 32,954              | 26,016              |
|              |                                                                                                                                                                                                                          |                     |                     |

### 22(d) Weighted average number of shares used as the denominator

|              |                                                                                                                         | 2024<br>Number | 2023<br>Number |
|--------------|-------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| IAS33(70)(b) | Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share              | 55,889,119     | 54,184,666     |
| IAS33(70)(b) | Adjustments for calculation of diluted earnings per share:                                                              |                |                |
|              | Amounts uncalled on partly paid shares and calls in arrears                                                             | 101,088        | 90,517         |
|              | Options                                                                                                                 | 166,112        | 87,346         |
|              | Deferred shares                                                                                                         | 101,045        | 82,315         |
|              | Convertible notes                                                                                                       | 1,456,064      | -              |
| IAS33(70)(b) | Weighted average number of ordinary shares and potential ordinary shares used as the denominator in calculating diluted |                |                |
|              | earnings per share                                                                                                      | 57,713,428     | 54,444,844     |

The earnings per share calculations for the current and prior year have been adjusted for the bonus element in the rights issue undertaken during the current year and the shares issued under the dividend reinvestment plan - see note 9(a) for details.

#### 22(e) Information concerning the classification of securities

#### Partly paid ordinary shares

IAS33(64)

IAS33(72)

Partly paid ordinary shares carry the right to participate in dividends in proportion to the amount paid relative to the total issue price. To that extent, they have been recognised as ordinary share equivalents in the determination of basic earnings per share. Amounts uncalled on partly paid shares and calls in arrears are treated as the equivalent of options to acquire ordinary shares, and they are included as potential ordinary shares in the determination of diluted earnings per share. Options (ii) IAS33(72) Options granted to employees under the VALUE Plc Employee Option Plan are considered to be potential ordinary shares. They have been included in the determination of diluted earnings per share if the required TSR hurdles would have been met based on the company's performance up to the reporting date, and to the extent to which they are dilutive. The options have not been included in the determination of basic earnings per share. Details relating to the options are set out in note 21(a). IAS33(70)(c) The 818,000 options granted on 1 November 2024 are not included in the calculation of diluted earnings per share, because they are antidilutive for the year ended 31 December 2024. These options could potentially dilute basic earnings per share in the future. (iii) Deferred shares IAS33(46),(72) Rights to deferred shares granted to executives under the group's short-term incentive scheme are included in the calculation of diluted earnings per share, assuming that all outstanding rights will vest. The rights are not included in the determination of basic earnings per share. Further information about the rights is provided in note 21(b). (iv) Convertible notes IAS33(72) Convertible notes issued during the year are considered to be potential ordinary shares and have been included in the determination of diluted earnings per share from their date of issue. The notes have not been included in the determination of basic earnings per share. Details relating to the notes are set out in note 7(h). 7% non-redeemable participating preference shares (v)IAS33(72) The 7% non-redeemable participating preference shares were classified as equity and were a separate category of ordinary shares for the purposes of determining earnings per share, rather than potential ordinary shares. The shares were bought back and cancelled during the year (see note 9(a)). The only IAS33(A14)(b) profit attributable to these shares was the CU107,000 dividends paid to the preference shareholders each year. While the shares would have participated equally with ordinary shares on a winding up of the company, they were not entitled to any additional earnings above and beyond the 7% paid during the year.

### (vi) 6% cumulative redeemable preference shares

IAS33(72)

The 6% cumulative redeemable preference shares are not ordinary or potential ordinary shares and have not been included in the determination of basic and diluted earnings per share. These shares are classified as liabilities (see note 7(h)).

# Earnings per share

Disclosures not illustrated: not applicable to VALUE Plc

1. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|  | Issue not illustrated                                    | Relevant disclosures or references                                                                                                                                                                                                                                                        |
|--|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | Share transactions after the end of the reporting period | Provide a description of material share transactions<br>that occurred after the end of the reporting period and<br>that were not retrospectively adjusted in the<br>calculation of earnings per share (EPS).                                                                              |
|  | EPS based on alternative earnings                        | Indicate the basis on which the alternative earnings<br>are determined, including whether the amounts are<br>before or after tax. Provide a reconciliation between<br>the earnings used and a line item that is reported in<br>the statement of comprehensive income, where<br>necessary. |
|  | Major capital restructuring                              | Consider providing appropriate explanations in the<br>notes where the restructuring had a significant impact<br>on the EPS information that was calculated in<br>accordance with the requirements of IAS 33.                                                                              |

IAS1(112)(c)

IAS33(70)(d)

IAS33(73)

## 23 Offsetting financial assets and financial liabilities 1-4,7

IAS32(42) IFRS7(13A),(13B)

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position where VALUE Plc currently has a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. VALUE Plc has also entered into arrangements that do not meet the criteria for offsetting but still allow for the related amounts to be offset in certain circumstances, such as bankruptcy or the termination of a contract.

The following table presents the recognised financial instruments that are offset, or subject to enforceable master netting arrangements and other similar agreements but not offset, as at 31 December 2024 and 31 December 2023. The column 'net amount' shows the impact on the group's statement of financial position if all set-off rights were exercised.

| IFRS7(13C) |  |
|------------|--|
|------------|--|

|                                                               | Effects of c       | offsetting on the                 |                              |                                 |                          |        |
|---------------------------------------------------------------|--------------------|-----------------------------------|------------------------------|---------------------------------|--------------------------|--------|
|                                                               | financial position |                                   |                              | Related amounts not of          |                          |        |
|                                                               |                    | Gross<br>amounts<br>offset in the | Net amounts presented in the | Amounts<br>subject to<br>master | _                        |        |
|                                                               | Cross              | statement of<br>financial         | statement of<br>financial    | netting                         | Financial                | Net    |
|                                                               | Gross<br>amounts   | position                          | position                     | arrange-<br>ments               | instrument<br>collateral | amount |
| 2024                                                          | CU'000             | CU'000                            | CU'000                       | CU'000                          | CU'000                   | CU'000 |
| Financial assets                                              |                    |                                   |                              |                                 |                          |        |
|                                                               | EE 092             |                                   | 55,083                       |                                 | (24,678)                 | 30,405 |
| Cash and cash equivalents (c)<br>Trade receivables (a)(i),(c) | 55,083<br>16,661   | (999)                             | 15,662                       | -                               | (24,678)<br>(10,410)     | 5,252  |
| Financial assets at FVTPL (c)                                 | 11,300             | (999)                             | 11,300                       | -                               | (10,410) (11,300)        | 5,252  |
| Other financial assets (a)(ii)                                | 1,000              | (1,000)                           | 11,300                       | -                               | (11,300)                 | -      |
| Derivative financial instruments                              | 1,000              | (1,000)                           | -                            | -                               | -                        | -      |
| (b),(c)                                                       | 2,162              | -                                 | 2,162                        | (308)                           | (1,088)                  | 766    |
| Total                                                         | 86,206             | (1,999)                           | 84,207                       | (308)                           | (47,476)                 | 36,423 |
|                                                               | ,                  | ( )/                              |                              | ()                              | ( ) -/                   |        |
| Financial liabilities                                         |                    |                                   |                              |                                 |                          |        |
| Trade payables (a)(i)                                         | 10,999             | (999)                             | 10,000                       | -                               | -                        | 10,000 |
| Borrowings (a)(ii),(c)                                        | 98,515             | (1,000)                           | 97,515                       | -                               | (47,476)                 | 50,039 |
| Derivative financial instruments (b)                          | 1,376              | (1,000)                           | 1,376                        | (308)                           | - (11,110)               | 1,068  |
| Total                                                         | 110,890            | (1,999)                           | 108,891                      | (308)                           | (47,476)                 | 61,107 |
| - otdi                                                        |                    | (1,000)                           |                              | (000)                           | (,                       |        |
|                                                               |                    |                                   |                              |                                 |                          |        |
| 2023                                                          |                    |                                   |                              |                                 |                          |        |
| Financial assets                                              |                    |                                   |                              |                                 |                          |        |
| Cash and cash equivalents (c)                                 | 30,299             | -                                 | 30,299                       | -                               | (11,154)                 | 19,145 |
| Trade receivables (a)(i),(c)                                  | 8,670              | (450)                             | 8,220                        | -                               | (6,542)                  | 1,678  |
| Financial assets at FVTPL (c)                                 | 10,915             | (100)                             | 10,915                       | -                               | (10,915)                 | -      |
| Other financial assets (a)(ii)                                | 1,000              | (1,000)                           | -                            | -                               |                          | -      |
| Derivative financial instruments                              | 1,000              | (1,000)                           |                              |                                 |                          |        |
| (b),(c)                                                       | 2,129              |                                   | 2,129                        | (621)                           | (640)                    | 868    |
| Total                                                         | 53,013             | (1,450)                           | 51,563                       | (621)                           | (29,251)                 | 21,691 |
| Financial liabilities                                         |                    |                                   |                              |                                 |                          |        |
| Trade payables (a)(i)                                         | 8,681              | (450)                             | 8,231                        | -                               | -                        | 8,231  |
| Borrowings (a)(ii),(c)                                        | 85,595             | (1,000)                           | 84,595                       | -                               | (29,251)                 | 55,344 |
| Derivative financial instruments (b)                          | 1,398              |                                   | 1,398                        | (621)                           | (20,201)                 | 777    |

### 23(a) Offsetting arrangements

### (i) Trade receivables and payables

VALUE Manufacturing Limited gives volume-based rebates to selected wholesalers. Under the terms of the supply agreements, the amounts payable by VALUE Manufacturing Limited are offset against receivables from the wholesalers and only the net amounts are settled. The relevant amounts have therefore been presented net in the statement of financial position.

(1,450)

94,224

(621)

(29,251)

64,352

95,674

## (ii) Borrowings

Total

IFRS7(13B)

IFRS7(13B)

VALUE Plc is required to maintain cash on deposit of CU1,000,000 in respect of certain borrowings. The cash cannot be withdrawn or used by the company for liquidity purposes whilst the borrowing is outstanding. On maturity of the borrowing, the company and the lender intend to net settle. As a result,

|                               | VALUE Plc's borrowings have been presented net of the cash on deposit, because the requirements under IFRS Accounting Standards to offset have been met.                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               | 23(b) Master netting arrangements – not currently enforceable <sup>5</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS7(13E),(B50)              | Agreements with derivative counterparties are based on an ISDA Master Agreement. Under the terms of these arrangements, only where certain credit events occur (such as default), will the net position owing/receivable to a single counterparty in the same currency be taken as owing and all the relevant arrangements terminated. Since VALUE Plc does not presently have a legally enforceable right of set-off, these amounts have not been offset in the statement of financial position, but they have been presented separately in the table above. |
|                               | 23(c) Collateral against borrowings <sup>6</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS7(13C)                    | VALUE Plc has pledged financial instruments as collateral against a number of its borrowings. See note 24 for further information on financial and non-financial collateral pledged as security against borrowings.                                                                                                                                                                                                                                                                                                                                           |
|                               | Offsetting financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                               | Scope                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                               | <ol> <li>Because of the broad scope of the offsetting requirements, the disclosures are relevant not<br/>only to financial institutions but also to corporate entities.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS7(13A),(B40)<br>IAS32(50) | 2. The offsetting disclosures also apply to recognised financial instruments that are subject to an enforceable master netting arrangement or similar agreements, irrespective of whether they are offset in accordance with paragraph 42 of IAS 32. While there is no definition of 'master netting arrangement', a master netting arrangement will commonly:                                                                                                                                                                                                |

|                     | <ul> <li>(a) provide for a single net settlement of all financial instruments covered by the agreement in<br/>the event of default on, or termination of, any one contract,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                     | (b) be used by financial institutions to provide protection against loss in the event of<br>bankruptcy or other circumstances that result in a counterparty being unable to meet its<br>obligations, and                                                                                                                                                                                                                                                                                                                                                                                                            |
|                     | (c) create a right of set-off that becomes enforceable and affects the realisation or settlement<br>of individual financial assets and financial liabilities only following a specified event of<br>default or in other circumstances not expected to arise in the normal course of business.                                                                                                                                                                                                                                                                                                                       |
| IFRS7(B41)          | 3. The offsetting disclosures do not apply to arrangements such as:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                     | (a) financial instruments with only non-financial collateral agreements,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                     | (b) financial instruments with financial collateral agreements but no other rights of set-off, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                     | (c) loans and customer deposits with the same financial institution, unless they are offset in<br>the statement of financial position.                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                     | Location of disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(13F)          | 4. Where the disclosures are provided in more than one note to the financial statements, cross-<br>references between the notes shall be included. Entities with significant offsetting<br>arrangements should consider including this information more prominently, for example<br>together with the information about financial risk management or as part of their financial<br>assets/financial liabilities disclosures.                                                                                                                                                                                        |
|                     | Master netting without offsetting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS7(36)(b)        | 5. An entity might have entered into one or more master netting arrangements that serve to mitigate its exposure to credit loss but do not meet the criteria for offsetting. Where a master netting arrangement significantly reduces the credit risk associated with financial assets not offset against financial liabilities with the same counterparty, the entity must provide additional information concerning the effect of the arrangement.                                                                                                                                                                |
|                     | Collateral arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(13C)(d),(B41) | 6. Where an entity has pledged financial instruments (including cash) as collateral, this is only required to be disclosed as part of the offsetting disclosures where there are other set-off arrangements currently in place in relation to the same instrument(s). That is, disclosure is not required where the only potential effect of the offset relates to a collateral agreement. VALUE Plc illustrates an example where cash has been offset against borrowings held by the entity. As a result, it is required to disclose other financial instrument collateral provided in relation to this borrowing. |

## Offsetting financial assets and financial liabilities

Cash pooling arrangements

IAS32(42)

7. Some groups have cash pooling arrangements in place whereby cash surpluses and overdrafts residing in an entity's or group's various bank accounts are pooled together to create a net surplus or overdraft. The group would first need to consider whether the arrangement should be treated as one or multiple units of account and, if it is more than one unit of account, whether the criteria for offsetting are met. The Committee considered these arrangements in March 2016 and concluded that positive cash balances and overdrafts cannot be offset to the extent that the entity does not intend to settle the period end balances on a net basis. Some arrangements are unlikely to satisfy the offsetting requirements in IAS 32 unless the balances are settled or transferred into a netting account as at the reporting date.

# 24 Assets pledged as security

The carrying amounts of assets pledged as security for current and non-current borrowings are:

|              |                                              | Natas         | 2024      | 2023   |
|--------------|----------------------------------------------|---------------|-----------|--------|
|              | Current                                      | Notes         | CU'000    | CU'000 |
|              | Current                                      |               | 0.050     |        |
|              | Transferred receivables                      |               | 3,250     | -      |
| IFRS7(14)(a) | Floating charge                              |               | 0 4 0 7 0 |        |
| IFRS7(14)(a) | Cash and cash equivalents                    | 7(e)          | 24,678    | 11,154 |
| IFRS7(14)(a) | Receivables                                  | 7(a)          | 10,410    | 6,542  |
| IFRS7(14)(a) | Financial assets at FVTPL                    | 7(d)          | 11,300    | 10,915 |
| IFR57(14)(a) | Derivative financial instruments             | 12(a)         | 1,088     | 640    |
|              | Total current assets pledged as security     |               | 50,726    | 29,251 |
|              | Non-current                                  |               |           |        |
|              | First mortgage                               |               |           |        |
| IAS16(74)(a) | Freehold land and buildings                  | 8(a)          | 24,950    | 23,640 |
| IAS40(75)(g) | Investment properties                        | 8(c)          | 13,300    | 10,050 |
|              |                                              |               | 38,250    | 33,690 |
|              | Floating charge                              |               |           |        |
| IFRS7(14)(a) | Financial assets at amortised cost           | 7(a)          | 2,700     | 700    |
| IFRS7(14)(a) | Financial assets at FVOCI                    | 7(c)          | 6,782     | 7,148  |
| IFRS7(14)(a) | Financial assets at FVTPL                    | 7(d)          | 1,200     | -      |
| IFRS7(14)(a) | Derivative financial instruments             | 12(a)         | 308       | 712    |
| IAS16(74)(a) | Plant and equipment                          | 8(a)          | 6,150     | 4,100  |
|              |                                              | 0(u) <u> </u> | 17,140    | 12,660 |
|              | Total non-current assets pledged as security |               | 55,390    | 46,350 |
|              |                                              |               |           |        |
|              | Total assets pledged as security             |               | 106,116   | 75,601 |

Restrictions and covenants imposed under leasing agreements over right-of-use assets are disclosed in note 8(b).

| IAS1(117)                | 25 Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(112)(a),(b),(51)(b) | This note provides a list of other potentially material accounting policies adopted in the preparation of these consolidated financial statements to the extent that they have not already been disclosed in the other notes above. These policies have been consistently applied to all of the years presented, unless otherwise stated. The financial statements are for the group consisting of VALUE Plc and its subsidiaries. |
| IAS1(112)(a),(117)       | 25(a) Basis of preparation                                                                                                                                                                                                                                                                                                                                                                                                         |
|                          | (i) Compliance with IFRS Accounting Standards                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(16)                 | The consolidated financial statements of the VALUE Plc group have been prepared in accordance with IFRS Accounting Standards. IFRS Accounting Standards comprise the following authoritative literature:                                                                                                                                                                                                                           |
|                          | IFRS Accounting Standards,                                                                                                                                                                                                                                                                                                                                                                                                         |
|                          | IAS Standards, and                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                          | <ul> <li>Interpretations developed by the IFRS Interpretations Committee (IFRIC interpretations) or its<br/>predecessor body, the Standing Interpretations Committee (SIC Interpretations).</li> </ul>                                                                                                                                                                                                                             |
|                          | The compliance statement in the basis of preparation should be aligned with how reference to the framework is described in local regulation. An alternative way to state compliance with IFRS Accounting Standards could be 'International Financial Reporting Standards as issued by the IASB' ("IFRS Accounting Standards").                                                                                                     |
|                          | (ii) Historical cost convention                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(117)                | The financial statements have been prepared on a historical cost basis, except for the following:                                                                                                                                                                                                                                                                                                                                  |
| Revised disclosure       | • certain financial assets and liabilities (including derivative instruments), certain classes of property, plant and equipment, and investment property – measured at fair value or revalued amount,                                                                                                                                                                                                                              |
|                          | <ul> <li>contingent consideration – measured at fair value, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                         |
|                          | <ul> <li>defined benefit pension plans – plan assets measured at fair value.</li> </ul>                                                                                                                                                                                                                                                                                                                                            |
| Revised requirements     | (iii) New and amended standards adopted by the group <sup>11-14</sup>                                                                                                                                                                                                                                                                                                                                                              |
| IAS8(28)                 | The group has applied the following standards and amendments for the first time for its annual reporting period commencing 1 January 2024:                                                                                                                                                                                                                                                                                         |
|                          | <ul> <li>Classification of Liabilities as Current or Non-current and Non-current liabilities with covenants –<br/>Amendments to IAS 1;</li> </ul>                                                                                                                                                                                                                                                                                  |
|                          | <ul> <li>Lease Liability in Sale and Leaseback – Amendments to IFRS 16; and</li> </ul>                                                                                                                                                                                                                                                                                                                                             |
|                          | <ul> <li>Supplier Finance Arrangements – Amendments to IAS 7 and IFRS 7.</li> </ul>                                                                                                                                                                                                                                                                                                                                                |
|                          | As a result of the adoption of the amendments to IAS 7 and IFRS 7, the group provided new disclosures for liabilities under supplier finance arrangements as well as the associated cash flows in note 7(g), note 10(c) and note 12(d).                                                                                                                                                                                            |
|                          | The amendments listed above did not have any material impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.                                                                                                                                                                                                                                                |

Revised requirements

(iv)

IAS8(30)

### New standards and interpretations not yet adopted <sup>15-17</sup>

Certain new accounting standards and amendments to accounting standards have been published that are not mandatory for 31 December 2024 reporting periods and have not been early adopted by the group. The group's assessment of the impact of these new standards and amendments is set out below <sup>17</sup>:

(a) <u>Amendments to IAS 21 -- Lack of Exchangeability (effective for annual periods beginning on or</u> <u>after 1 January 2025)</u>

In August 2023, the IASB amended IAS 21 to help entities to determine whether a currency is exchangeable into another currency, and which spot exchange rate to use when it is not. VALUE Plc does not expect these amendments to have a material impact on its operations or financial statements.

(b) <u>Amendments to the Classification and Measurement of Financial Instruments – Amendments to</u> <u>IFRS 9 and IFRS 7 (effective for annual periods beginning on or after 1 January 2026)</u>

On 30 May 2024, the IASB issued targeted amendments to IFRS 9 and IFRS 7 to respond to recent questions arising in practice, and to include new requirements not only for financial institutions but also for corporate entities. These amendments:

- clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;
- clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;
- add new disclosures for certain instruments with contractual terms that can change cash flows (such as some financial instruments with features linked to the achievement of environment, social and governance targets); and
- update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI).

VALUE Plc does not expect these amendments to have a material impact on its operations or financial statements.

(c) IFRS 19 Subsidiaries without Public Accountability: Disclosures (effective for annual periods beginning on or after 1 January 2027)

Issued in May 2024, IFRS 19 allows for certain eligible subsidiaries of parent entities that report under IFRS Accounting Standards to apply reduced disclosure requirements. VALUE Plc does not expect this standard to have an impact on its operations or financial statements.

(d) IFRS 18 Presentation and Disclosure in Financial Statements (effective for annual periods beginning on or after 1 January 2027)

IFRS 18 will replace IAS 1 *Presentation of financial statements*, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though IFRS 18 will not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be pervasive, in particular those related to the statement of financial performance and providing management-defined performance measures within the financial statements.

Management is currently assessing the detailed implications of applying the new standard on the group's consolidated financial statements. From the high-level preliminary assessment performed, the following potential impacts have been identified:

Although the adoption of IFRS 18 will have no impact on the group's net profit, the group
expects that grouping items of income and expenses in the statement of profit or loss into
the new categories will impact how operating profit is calculated and reported. From the
high-level impact assessment that the group has performed, the following items might
potentially impact operating profit:

- Foreign exchange differences currently aggregated in the line item 'other income 0 and other gains/(losses) - net' in operating profit might need to be disaggregated, with some foreign exchange gains or losses presented below operating profit.
- IFRS 18 has specific requirements on the category in which derivative gains or 0 losses are recognised – which is the same category as the income and expenses affected by the risk that the derivative is used to manage. Although the group currently recognises some gains or losses in operating profit and others in finance costs, there might be a change to where these gains or losses are recognised, and the group is currently evaluating the need for change.
- The line items presented on the primary financial statements might change as a result of the application of the concept of 'useful structured summary' and the enhanced principles on aggregation and disaggregation. In addition, since goodwill will be required to be separately presented in the statement of financial position, the group will disaggregate goodwill and other intangible assets and present them separately in the statement of financial position.
- The group does not expect there to be a significant change in the information that is currently disclosed in the notes because the requirement to disclose material information remains unchanged; however, the way in which the information is grouped might change as a result of the aggregation/disaggregation principles. In addition, there will be significant new disclosures required for:
  - management-defined performance measures; 0
  - a break-down of the nature of expenses for line items presented by function in 0 the operating category of the statement of profit or loss - this break-down is only required for certain nature expenses; and
  - for the first annual period of application of IFRS 18, a reconciliation for each line 0 item in the statement of profit or loss between the restated amounts presented by applying IFRS 18 and the amounts previously presented applying IAS 1.
- From a cash flow statement perspective, there will be changes to how interest received and interest paid are presented. Interest paid will be presented as financing cash flows and interest received as investing cash flows, which is a change from current presentation as part of operating cash flows.

The group will apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial year ending 31 December 2026 will be restated in accordance with IFRS 18.

| IAS1(119)               | 25(b) Principles of consolidation and equity accounting                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                         | (i) Subsidiaries                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS10(5)-(7),(20),(25) | Subsidiaries are all entities (including structured entities) over which the group has control. The group controls an entity where the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date when control ceases. |
| IFRS3(4)                | The acquisition method of accounting is used to account for business combinations by the group (see note $25(i)$ ).                                                                                                                                                                                                                                                                                                                                                                                  |
| IFRS10(19),(B86)(c)     | Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated, unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.                                                                                                                     |
| IFRS10(22)              | Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of financial position respectively.                                                                                                                                                                                                                                        |
| IAS1(119)               | (ii) Associates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS28(5),(16)           | Associates are all entities over which the group has significant influence but not control or joint control. This is generally the case where the group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (see (iv) below), after initially being recognised at cost.                                                                                                                                                |
|                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

(iii) Joint arrangements

IA

|                                     | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS11(14)                          | Investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. VALUE PIc has both joint operations and joint ventures.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                     | Joint operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS11(20)                          | VALUE Plc recognises its direct right to the assets, liabilities, revenues and expenses of joint operations and its share of any jointly held or incurred assets, liabilities, revenues and expenses. These have been incorporated in the financial statements under the appropriate headings. Details of the joint operation are set out in note 16(d). <i>Joint ventures</i>                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS11(24)<br>IAS28(10)             | Interests in joint ventures are accounted for using the equity method (see (iv) below), after initially being recognised at cost in the consolidated statement of financial position.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                     | (iv) Equity method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS28(10)                           | Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the group's share of the post-acquisition profits or losses of the investee in profit or loss, and the group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.                                                                                                                                                                                                                                                                                                     |
| IAS28(38),(39)                      | Where the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS28(28),(30)                      | Unrealised gains on transactions between the group and its associates and joint ventures are eliminated to the extent of the group's interest in these entities. Unrealised losses are also eliminated, unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity-accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.                                                                                                                                                                                                                                                                                                                                               |
| IAS28(42)                           | The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in note 25(j).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                     | (v) Changes in ownership interests                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS10(23),(B96)                    | The group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of VALUE Plc.                                                                                                                                                                                                                           |
| IFRS10(25),(B97)-(B99)<br>IAS28(22) | When the group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This might mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss. |
| IAS28(25)                           | If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS1(119)                           | 25(c) Segment reporting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS8(5),(7)                        | Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                     | The board of VALUE Plc has appointed a strategic steering committee which assesses the financial performance and position of the group and makes strategic decisions. The steering committee is the group's chief operating decision maker and consists of the chief executive officer, the chief financial officer and the manager for corporate planning.                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(119),(120)                     | 25(d) Foreign currency translation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(119)                           | (i) Functional and presentation currency                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS21(9),(17),(18)<br>IAS1(51)(d)   | Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency').                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(119)                           | (ii) Transactions and balances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| IAS21(21),(28),(32)<br>IFRS9(6.5.11)(b),(6.5.13)(a) | Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions, and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates, are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.                                                                                                      |
|-----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                     | Foreign exchange gains and losses that relate to borrowings are presented in the statement of profit or loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit or loss on a net basis within 'other gains/(losses)'.                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS21(23)(c),(30)                                   | Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss, and translation differences on non-monetary assets such as equities classified as at fair value through other comprehensive income are recognised in other comprehensive income. |
| IAS1(119)                                           | (iii) Group companies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS21(39)                                           | The results and financial position of foreign operations (none of which has the currency of a hyper-<br>inflationary economy) that have a functional currency different from the presentation currency are<br>translated into the presentation currency as follows:                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IAS21(39)                                           | • assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                     | • income and expenses for each statement of profit or loss and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and                                                                                                                                                                                                                                                                                                                                    |
|                                                     | all resulting exchange differences are recognised in other comprehensive income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS9(6.5.13)                                       | On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.                                                                                                                                                                                                                        |
| IAS21(47)                                           | Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                                           | 25(e) Revenue recognition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                                     | The accounting policies for the group's revenue from contracts with customers are explained in note 3(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(119)                                           | 25(f) Government grants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS20(7),(39)(a)                                    | Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the group will comply with all attached conditions. Note 5 provides further information on how the group accounts for government grants.                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119),(120)                                     | 25(g) Income tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS12(46)                                           | The income tax expense or credit for the period is the tax payable on the current period's taxable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                     | income, based on the applicable income tax rate for each jurisdiction, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS12(12),(46)                                      | The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation, and it                                                                                                                                                                                                                                                                                  |
| IFRIC23                                             | returns with respect to situations in which applicable tax regulation is subject to interpretation, and it considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The group measures its tax balances based on either the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.                                                                                                                                                                                                                                                                                   |

## Summary of other potentially material accounting policies

| IAS12(15),(24),(47)                   | Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. <sup>13</sup> Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled. |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS12(51C)                            | The deferred tax liability in relation to investment property that is measured at fair value is determined assuming that the property will be recovered entirely through sale.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS12(24),(34)                        | Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS12(39),(44)                        | Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS12(71),(74)                        | Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS12(61A)                            | Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)                             | 25(h) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(117)<br>IFRS16(18)               | Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS16(27)                            | <ul> <li>fixed payments (including in-substance fixed payments), less any lease incentives receivable,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                       | • variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                       | <ul> <li>amounts expected to be payable by the group under residual value guarantees,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                       | • the exercise price of a purchase option if the group is reasonably certain to exercise that option,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                       | <ul> <li>lease payments to be made under an extension option if the group is reasonably certain to<br/>exercise the option, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | • payments of penalties for terminating the lease, if the lease term reflects the group exercising that option.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                             | 25(h) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                       | Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(117)<br>IFRS16(24)               | Right-of-use assets are measured at cost, comprising the following:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                       | <ul> <li>the amount of the initial measurement of lease liability,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                       | <ul> <li>any lease payments made at or before the commencement date, less any lease incentives<br/>received,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                       | any initial direct costs, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                       | restoration costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                       | Entity-specific details about the group's leasing policy are provided in note 8(b).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119),(120)                       | 25(i) Business combinations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS3(5),(37),(39),<br>(53),(18),(19) | The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | the fair values of the assets transferred,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | <ul> <li>the liabilities incurred to the former owners of the acquired business,</li> <li>the equity interacts issued by the group.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                       | <ul> <li>the equity interests issued by the group,</li> <li>the fair value of any asset or liability resulting from a contingent consideration arrangement, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | • the fair value of any asset or liability resulting from a contingent consideration arrangement, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

|                               | <ul> <li>the fair value of any pre-existing equity interest in the subsidiary.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               | Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                               | Acquisition-related costs are expensed as incurred.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS3(32),(34)                | The excess of:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                               | <ul> <li>the consideration transferred,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                               | <ul> <li>the amount of any non-controlling interest in the acquired entity, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                               | <ul> <li>the acquisition-date fair value of any previous equity interest in the acquired entity</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                               | over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                               | Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                               | Contingent consideration is classified either as equity or as a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value, with changes in fair value recognised in profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS3(42)                     | If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(119)                     | 25(j) Impairment of assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS36(9),(10)                 | Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount might not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period. |
| IAS1(119)                     | 25(k) Cash and cash equivalents <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS7(6),(8),(46)              | For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, demand deposits held with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                     | 25(I) Trade receivables <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS7(21)                     | Trade receivables are recognised initially at the amount of consideration that is unconditional, unless                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                               | they contain significant financing components, in which case they are recognised at fair value. They are subsequently measured at amortised cost using the effective interest method, less loss allowance. See note 7(a) for further information about the group's accounting for trade receivables, and note 12(c) for a description of the group's impairment policies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                     | 25(m) Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)                     | (i) Raw materials and stores, work in progress and finished goods                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS2(9),(10),(25),<br>(36)(a) | Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(6.5.11)(d)(i)           | capacity. Cost includes the transfer from equity of any gains or losses on qualifying cash flow hedges relating to purchases of raw material, but it excludes borrowing costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

| IAS1(119)                                      | (ii) Land held for resale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS2(9),(10),(23),<br>(36)(a)<br>IAS23(8),(22) | Land held for resale is stated at the lower of cost and net realisable value. Cost includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                                      | 25(n) Non-current assets (or disposal groups) held for sale and discontinued operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS5(5),(6),(15)                              | Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits, financial assets and investment property that are carried at fair value and groups of contracts within the scope of IFRS 17 <i>Insurance Contracts</i> , which are specifically exempt from this requirement. |
| IFRS5(20)-(22)                                 | An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of derecognition.                                                                                                                                 |
| IFRS5(25)                                      | Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.                                                                                                                                                                                                                                                                                                                                            |
| IFRS5(38)                                      | Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the statement of financial position. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the statement of financial position.                                                                                                                                                                                                                                                                          |
| IFRS5(31),(32),<br>(33)(a)                     | A discontinued operation is a component of the entity that has been disposed of or is classified as held<br>for sale and that represents a separate major line of business or geographical area of operations, is<br>part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a<br>subsidiary acquired exclusively with a view to resale. The results of discontinued operations are<br>presented separately in the statement of profit or loss.                                                                                                                                         |
|                                                | 25(o) Investments and other financial assets <sup>10,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                | (i) Classification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(4.1.1)                                   | The group classifies its financial assets in the following measurement categories:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                | • those to be measured subsequently at fair value (either through OCI or through profit or loss), and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                | those to be measured at amortised cost.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                | The classification depends on the entity's business model for managing the financial assets and the<br>contractual terms of the cash flows.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(4.1.4),(5.7.1)                           | For assets measured at fair value, gains and losses will be recorded either in profit or loss or in OCI.<br>For investments in equity instruments that are not held for trading, this will depend on whether the<br>group has made an irrevocable election at the time of initial recognition to present subsequent changes<br>in fair value in other comprehensive income.                                                                                                                                                                                                                                                           |
| IFRS9(4.4.1)                                   | The group reclassifies debt instruments only when its business model for managing those assets changes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS7(21),(B5)(c)                              | (ii) Recognition and derecognition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(3.1.1),(3.2.2),<br>(B3.1.3)-(B3.1.6)     | Regular way purchases and sales of financial assets are recognised on trade date, being the date on which the group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the group has transferred substantially all of the risks and rewards of ownership.                                                                                                                                                                                                                                             |
|                                                | (iii) Measurement <sup>18,19</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(5.1.1)                                   | At initial recognition, the group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in profit or loss.                                                                                                                                                                                                                                                                            |
| IFRS9(4.3.2),(4.3.3)                           | Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payments of principal and interest.                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                | Debt instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|                                                     | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| IFRS9(5.2.1)                                        | Subsequent measurement of debt instruments depends on the group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the group classifies its debt instruments:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS9(4.1.2)                                        | • Amortised cost: assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in 'other gains/(losses)' together with foreign exchange gains and losses. Impairment losses are presented as a separate line item in the statement of profit or loss.                                                                                                                                                                                                                                                                                                                                         |
| IFRS9(4.1.1),(4.1.2A),<br>(5.7.10)                  | • FVOCI: assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses, which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in 'other gains/(losses)', and impairment expenses are presented as a separate line item in the statement of profit or loss. |
| IFRS9(4.1.1),(4.1.4)                                | <ul> <li>FVTPL: assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL.<br/>A gain or loss on a debt instrument that is subsequently measured at FVTPL is recognised in profit<br/>or loss and presented net within 'other gains/(losses)' in the period in which it arises.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                     | Equity instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS9(5.7.5),(5.7.6)                                | The group subsequently measures all equity investments at fair value. Where management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the group's right to receive payments is established.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(5.7.1)                                        | Changes in the fair value of financial assets at FVTPL are recognised in 'other gains/(losses)' in the statement of profit or loss as applicable.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                     | 25(o) Investments and other financial assets <sup>10,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                     | (iv) Impairment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                     | The group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                     | For trade receivables, the group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see note 12(c) for further details.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS1(119)<br>IFRS7(21)                              | 25(p) Derivatives and hedging activities <sup>10,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS9(5.1.1),(5.2.1)(c),<br>(5.2.3)<br>IFRS9(6.5.2) | Derivatives are initially recognised at fair value on the date when a derivative contract is entered into, and they are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument and, if so, the nature of the item being hedged. The group designates certain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 11 (0.5.2)                                          | <ul> <li>derivatives as either:</li> <li>hedges of a particular risk associated with the cash flows of recognised assets and liabilities and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                     | <ul> <li>highly probable forecast transactions (cash flow hedges), or</li> <li>hedges of a net investment in a foreign operation (net investment hedges).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS9(6.4.1)(b)                                     | At inception of the hedge relationship, the group documents the economic relationship between                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                     | hedging instruments and hedged items, including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The group documents its risk management objective and strategy for undertaking its hedge transactions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                     | The fair values of derivative financial instruments designated in hedge relationships are disclosed in note 7(i). Movements in the hedging reserve in shareholders' equity are shown in note 9(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                     | (i) Cash flow hedges that qualify for hedge accounting <sup>19</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS9(6.5.11)                                       | The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in the cash flow hedge reserve within equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within 'other gains/(losses)'.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

|                           | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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|                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(6.5.15)             | Where option contracts are used to hedge forecast transactions, the group designates only the intrinsic value of the options as the hedging instrument.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS9(6.5.15)(c)          | Gains or losses relating to the effective portion of the change in intrinsic value of the options are recognised in the cash flow hedge reserve within equity. The changes in the time value of the options that relate to the hedged item ('aligned time value') are recognised within OCI in the costs of hedging reserve within equity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS9(6.5.16)             | When forward contracts are used to hedge forecast transactions, the group generally designates only the change in fair value of the forward contract related to the spot component as the hedging instrument. Gains or losses relating to the effective portion of the change in the spot component of the forward contracts are recognised in the cash flow hedge reserve within equity. The change in the forward element of the contract that relates to the hedged item ('aligned forward element') is recognised within OCI in the costs of hedging reserve within equity. In some cases, the entity might designate the full change in fair value of the forward contract (including forward points) as the hedging instrument. In such cases, the gains or losses relating to the effective portion of the change in fair value of the entire forward contract are recognised in the cash flow hedge reserve within equity. |
|                           | Amounts accumulated in equity are accounted for as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS9(6.5.15),(6.5.16)    | • Where the hedged item subsequently results in the recognition of a non-financial asset (such as inventory), both the deferred hedging gains and losses and the deferred time value of the option contracts or deferred forward points, if any, are included within the initial cost of the asset. The deferred amounts are ultimately recognised in profit or loss, because the hedged item affects profit or loss (for example, through cost of goods sold).                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS9(6.5.11)(d)(i)       | <ul> <li>The gain or loss relating to the effective portion of the interest rate swaps hedging variable rate<br/>borrowings is recognised in profit or loss within finance cost at the same time as the interest<br/>expense on the hedged borrowings.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS1(119)<br>IFRS7(21)    | 25(p) Derivatives and hedging activities <sup>10,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS9(6.5.12)             | When a hedging instrument expires, or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs, resulting in the recognition of a non-financial asset such as inventory. When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging that were reported in equity are immediately reclassified to profit or loss.                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                 | (ii) Net investment hedges <sup>19</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| . ,                       | Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS9(6.5.13)             | Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income and accumulated in reserves in equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within 'other gains/(losses)'. <sup>19</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                           | Gains and losses accumulated in equity are reclassified to profit or loss when the foreign operation is partially disposed of or sold.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(119)                 | (iii) Derivatives that do not qualify for hedge accounting <sup>19</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(5.7.1)              | Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in profit or loss and are included in 'other gains/(losses)'.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS1(119)<br>IFRS7(21)    | 25(q) Financial guarantee contracts <sup>10,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS9(4.2.1)(c)           | Financial guarantee contracts are recognised as a financial liability at the time when the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                           | • the amount determined in accordance with the expected credit loss model under IFRS 9 <i>Financial Instruments</i> , and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                           | • the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of IFRS 15 <i>Revenue from Contracts with Customers</i> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                           | The fair value of financial guarantees on initial recognition equals the present value of the premium in<br>an arm's length transaction.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                           | Where guarantees in relation to loans or other payables of associates are provided for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of the investment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                 | 25(r) Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS16(73)(a),(35)(b),(17) | The group's accounting policy for land and buildings is explained in note 8(a). All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost might also include transfers from equity of any                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| IFRS9(6.5.11)(d)(i)                    | gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| IAS16(12)                              | Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.                                                                                                                                                                                                                                                                                                                                                                          |
| IAS16(39)                              | Increases in the carrying amounts arising on revaluation of land and buildings are recognised, net of tax, in other comprehensive income and accumulated in reserves in shareholders' equity. To the extent that the increase reverses a decrease previously recognised in profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first recognised in other comprehensive income to the extent of the remaining surplus attributable to the asset; all other decreases are charged to profit or loss. Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from the property, plant and equipment revaluation surplus to retained earnings. |
| IAS16(50),(73)(b)                      | The depreciation methods and periods used by the group are disclosed in note 8(a).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS16(51)                              | The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS1(119)                              | 25(r) Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS36(59)                              | An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (note 25(j)).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS16(68),(71),(41)                    | Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss. When revalued assets are sold, it is group policy to transfer any amounts included in other reserves in respect of those assets to retained earnings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(119)                              | 25(s) Investment properties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS40(75)(a)                           | The group's accounting policy for investment properties is disclosed in note 8(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)                              | 25(t) Intangible assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(119)                              | (i) Goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS3(32)<br>IAS36(10)                 | Goodwill is measured as described in note 25(i). Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS36(80)                              | Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being the operating segments (note 2).                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                              | (ii) Trademarks, licences and customer contracts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS38(74),(97),<br>(118)(a),(b)        | Separately acquired trademarks and licences are shown at historical cost. Trademarks, licences and customer contracts acquired in a business combination are recognised at fair value at the acquisition date. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(119)                              | (iii) Research and development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS38(54),(71)<br>Revised illustration | Research expenditure and development expenditure that do not meet the criteria for capitalisation as set out in note 8(d)(ii) are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(119)                              | (iv) Amortisation methods and periods                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                        | Refer to note 8(d) for details about amortisation methods and periods used by the group for intangible assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

|                                   | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(119)                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(119)                         | 25(u) Trade and other payables <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(21)<br>IFRS9(5.1.1)         | These amounts represent liabilities for goods and services provided to the group prior to the end of the financial year which are unpaid. Trade and other payables are presented as current liabilities, unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                         | 25(v) Borrowings <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS7(21)<br>IFRS9(5.1.1),(4.2.1) | Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent that there is no evidence that it is probable that some or all of the facility down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates. |
| IAS32(18)                         | Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities.<br>The dividends on these preference shares are recognised in profit or loss as finance costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS32(18),(28),<br>(AG31)(a)      | The fair value of the liability portion of a convertible bond is determined using a market interest rate for an equivalent non-convertible bond. This amount is recorded as a liability on an amortised cost basis until extinguished on conversion or maturity of the bonds. The remainder of the proceeds is allocated to the conversion option. This is recognised and included in shareholders' equity, net of income tax effects.                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                         | 25(v) Borrowings <sup>10</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(3.3.1),(3.3.3)              | Borrowings are derecognised when the obligation specified in the contract is extinguished, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRIC19(9)                        | Where the terms of a financial liability are renegotiated and the entity issues equity instruments to a creditor to extinguish all or part of the liability (debt for equity swap), a gain or loss is recognised in profit or loss, which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued.                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(69)                          | Borrowings are classified as current liabilities unless, at the end of the reporting period, the group has a right to defer settlement of the liability for at least 12 months after the reporting period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(72B)<br>New illustration     | Covenants that the group is required to comply with, on or before the end of the reporting period, are considered in classifying loan arrangements with covenants as current or non-current. Covenants that the group is required to comply with after the reporting period do not affect the classification at the reporting date.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(119)<br>IAS23(8)             | 25(w) Borrowing costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                   | General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                   | Investment income earned on the temporary investment of specific borrowings, pending their expenditure on qualifying assets, is deducted from the borrowing costs eligible for capitalisation.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)                         | Other borrowing costs are expensed in the period in which they are incurred.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                   | 25(x) Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS37(14),(24),<br>(63)           | Provisions for legal claims, service warranties and make-good obligations are recognised when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount can be reliably estimated. Provisions are not recognised for future operating losses.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                   | Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations might be small.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS37(36),(45),<br>(47),(60)      | Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.                                                                                                                                                                                                                                                                                                                                                                             |

| Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| (i) Short-term obligations <sup>20</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period, and they are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the statement of financial position.                                                                                                                                                                                                                                                                                                                                                                                                             |
| (ii) Other long-term employee benefit obligations <sup>20</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| In some countries, the group also has liabilities for long service leave and annual leave that are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. These obligations are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period, using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields, at the end of the reporting period, of high-quality corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss. |
| The obligations are presented as current liabilities in the statement of financial position if the entity does not have a right, at the end of the reporting period, to defer settlement for at least 12 months after the reporting period, regardless of when the actual settlement is expected to occur.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

### (iii) Post-employment obligations

The group operates various post-employment schemes, including both defined benefit and defined contribution pension plans and post-employment medical plans.

### Pension obligations

- <sup>IAS19(57),(67)</sup> The liability or asset recognised in the statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.
  - <sup>(9(83),(86)</sup> The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.
- <sup>IAS19(123)</sup> The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit or loss.
- <sup>IAS19(57)(d)</sup> Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the statement of financial position.
- <sup>IAS19(103)</sup> Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service costs.
- <sup>IAS19(51)</sup> For defined contribution plans, the group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

## Other post-employment obligations

<sup>IAS19(155)</sup> Some group companies provide post-employment healthcare benefits to their retirees. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

IAS1(119)

IAS19(11),(13)

IAS19(8).(155).(156)

IAS1(69)

IAS1(119)

|                                   | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(119)                         | <i>(iv)</i> Share-based payments <sup>21</sup><br>Share-based compensation benefits are provided to employees via the VALUE Plc Employee Option<br>Plan, an employee share scheme, the executive short-term incentive scheme and share appreciation<br>rights. Information relating to these schemes is set out in note 21.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                   | Employee options                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS2(15)(b),(19)                 | The fair value of options granted under the VALUE Plc Employee Option Plan is recognised as an employee benefits expense, with a corresponding increase in equity. The total amount to be expensed is determined by reference to the fair value of the options granted:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS2(21)                         | <ul> <li>including any market performance conditions (such as the entity's share price),</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS2(20)                         | <ul> <li>excluding the impact of any service and non-market performance vesting conditions (such as profitability, sales growth targets and remaining an employee of the entity over a specified time period), and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS2(21A)                        | • including the impact of any non-vesting conditions (such as the requirement for employees to save or hold shares for a specific period of time).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS2(19)                         | The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each period, the entity revises its estimates of the number of options that are expected to vest based on the non-market vesting and service conditions. The entity recognises the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)                         | 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                   | Deferred shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS2(15),(16),(19)<br>IFRS2(19)  | The fair value of deferred shares granted to employees for nil consideration under the short-term incentive scheme is recognised as an expense over the relevant service period. The fair value is measured at the grant date of the shares and is recognised in equity in the share-based payment reserve. The number of shares expected to vest is estimated based on the non-market vesting conditions. The estimates are revised at the end of each reporting period, and adjustments are recognised in profit or loss and the share-based payment reserve.                                                                                                                                                                                                                                                           |
|                                   | Where shares are forfeited due to a failure by the employee to satisfy the service conditions, any expenses previously recognised in relation to such shares are reversed with effect from the date of the forfeiture.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                   | Share appreciation rights                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS2(30)<br>Revised illustration | Liabilities for the group's share appreciation rights are recognised as employee benefit expense over<br>the relevant service period based on the estimated number of rights that are expected to vest. The<br>liabilities are presented as employee benefit obligations and remeasured to fair value at each reporting<br>date, with any measurement changes recognised in profit or loss as employee benefit expense. In<br>estimating the fair value, market conditions and non-vesting conditions are taken into account. Where<br>share appreciation rights are forfeited due to a failure by the employee to satisfy the service conditions,<br>the liability is derecognised, and expenses previously recognised are reversed.                                                                                     |
| IAS1(119)                         | (v) Profit-sharing and bonus plans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS19(19)                         | The group recognises a liability and an expense for bonuses and profit-sharing based on a formula that takes into consideration the profit attributable to the company's shareholders after certain adjustments. The group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)                         | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS19(165),(166)                  | (vi) Termination benefits Termination benefits are payable when employment is terminated by the group before the normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The group recognises termination benefits at the earlier of the following dates: (a) when the group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of IAS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value. |
| IAS1(119)                         | 25(z) Contributed equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS32(18)(a)                      | Ordinary shares are classified as equity. Mandatorily redeemable preference shares are classified as liabilities (note 7(h)).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS32(35),(37)                    | Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

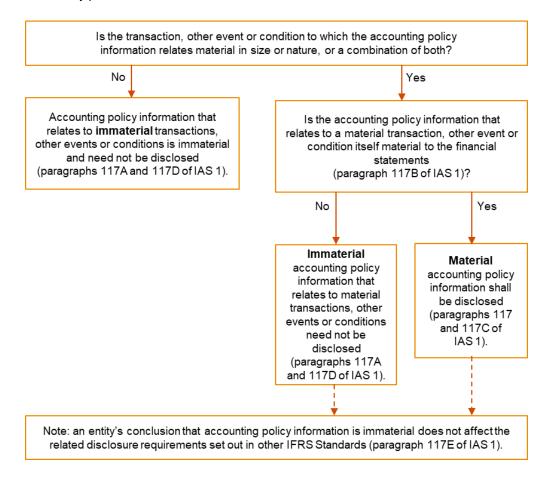
|                | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS32(33)      | Where any group company purchases the company's equity instruments, for example as the result of a share buy-back or a share-based payment plan, the consideration paid, including any directly attributable incremental costs (net of income taxes), is deducted from equity attributable to the owners of VALUE Plc as treasury shares until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the owners of VALUE Plc. |
| IAS32(33)      | Shares held by the VALUE Plc Employee Share Trust are disclosed as treasury shares and deducted from contributed equity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)      | 25(aa)Dividends                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS10(12),(13) | Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.                                                                                                                                                                                                                                                                                                                                                                                            |
| IAS1(119)      | 25(ab)Earnings per share                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                | (i) Basic earnings per share                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS33(10)      | Basic earnings per share is calculated by dividing:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                | <ul> <li>the profit attributable to owners of the company, excluding any costs of servicing equity other than ordinary shares, by</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                | <ul> <li>the weighted average number of ordinary shares outstanding during the financial year, adjusted for<br/>bonus elements in ordinary shares issued during the year and excluding treasury shares<br/>(note 9(b)).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | (ii) Diluted earnings per share                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS33(30)      | Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                | <ul> <li>the after-income tax effect of interest and other financing costs associated with dilutive potential<br/>ordinary shares, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                | <ul> <li>the weighted average number of additional ordinary shares that would have been outstanding<br/>assuming the conversion of all dilutive potential ordinary shares.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                | Summary of other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                | Whether to disclose an accounting policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)      | <ol> <li>In deciding whether a particular accounting policy should be disclosed, management considers<br/>whether disclosure would assist users in understanding how transactions, other events and<br/>conditions are reflected in the reported financial performance and financial position. Disclosure<br/>of particular accounting policies is especially useful to users where those policies are selected<br/>from alternatives allowed in IFRS Accounting Standards.</li> </ol>                                                                                                                                                   |
|                | 2. Some accounting standards specifically require disclosure of particular accounting policies, including choices made by management between different policies that they allow. For example, IAS 16 <i>Property, Plant and Equipment</i> requires disclosure of the measurement bases used for classes of property, plant and equipment and IFRS 3 <i>Business Combinations</i> requires disclosure of the measurement basis used for non-controlling interest acquired during the period.                                                                                                                                              |
|                | Changes made to IAS 1 from 1 January 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                | 3. The IASB has amended IAS 1 to require entities to disclose their material (rather than significant) accounting policies. The amendments define what is 'material accounting policy information' and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need to be disclosed. If it is disclosed, it should not obscure material accounting policy information.                                                                                                                                                                       |
| IAS1(117)      | 4. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.                                                                                                                                                                                                                                                                                                                      |
| IAS1(117)      | 5. Even if a transaction or other event is material in terms of amount, accounting policy information could be omitted if the information itself is not material for an understanding of the entity's accounting for that particular transaction or event. Conversely, accounting policy                                                                                                                                                                                                                                                                                                                                                 |

## Summary of other potentially material accounting policies

information for less significant transactions or other events could, because of the nature of the related transaction or event, be material.

IAS1(117B)

- 6. Factors to consider when determining if accounting policy information is material could include, but not necessarily be limited to, the following:
  - (a) The entity changed its accounting policies during the reporting period, and the change resulted in a material change to the information in the financial statements.
  - (b) The accounting policies were chosen from a set of alternatives under IFRS Accounting Standards.
  - (c) Accounting policies for the particular transaction or event are not specifically described under IFRS Accounting Standards, and so the entity derived the accounting policies using the guidance in paragraphs 10-12 of IAS 8.
  - (d) The accounting policies relate to areas where the entity was required to apply significant judgement or assumptions in applying those policies, and the entity discloses those judgements or assumptions as required by paragraphs 122 and 125 of IAS 1.
  - (e) The accounting requirements for the particular transaction or event are complex, and so the primary users of the financial statements need information about the accounting policies to gain an understanding of the accounting for that transaction or event.
- 7. Accounting policy information that is entity-specific and tailor-made is more relevant for the primary user's understanding of the financial statements than generic information ('boilerplate information').
- 8. To support the amendments made to IAS 1, the IASB also amended IFRS Practice Statement 2 *Making Materiality Judgements* to provide guidance on how to apply the concept of materiality to accounting policy disclosures. The following decision tree from the practice statement might be helpful in determining if accounting policy information should be disclosed for any particular transaction or event:



IAS1(117C)

## Summary of other potentially material accounting policies

How we disclose accounting policies in this publication

|                |      | 57 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                | 9.   | In this publication, we have disclosed policies that are specific to the entity and relevant for an understanding of individual line items in the financial statements, together with the notes for those line items. This includes policies which were chosen from a set of alternatives, policies for transactions or events that are not specifically described under IFRS Accounting Standards or where the entity was required to apply significant judgements or assumptions in applying the policies. Policies which are not entity-specific but rather summarise the requirements of the accounting standards are included in note 25(b) to 25(ab). These policies would only need to be included if they are assessed to be material for an entity based on the criteria listed above. |
| IFRS7(21),(B5) | 10.  | However, preparers should note that IFRS 7 states that information about the measurement basis (bases) for financial instruments used in preparing the financial statements is expected to be material accounting policy information. See paragraph 18 below for guidance on what the disclosures of the measurement basis can include.                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                | Cha  | ange in accounting policy – new and revised accounting standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS8(28)       | 11.  | Where an entity has changed any of its accounting policies, either as a result of a new or revised accounting standard or voluntarily, it must explain the change in its notes. Additional disclosures are required where a policy is changed retrospectively, see note 26 for further information.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS8(28)       | 12.  | New or revised accounting standards and interpretations only need to be disclosed if they resulted in a change in accounting policy which had an impact in the current year or could impact future periods. There is no need to disclose pronouncements that did not have any impact on the entity's accounting policies and amounts recognised in the financial statements.                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                | 13.  | For the purpose of this edition, we have assumed that VALUE Plc did not have to make any changes to its accounting policies as a result of the Lease liability sale and leaseback Amendments to IFRS 16, summarised in Appendix C(a). However, this assumption will not necessarily apply to all entities. Where there has been a change in policy, such as for the amendment to IAS 1, this will need to be explained see note 26 for further information.                                                                                                                                                                                                                                                                                                                                     |
|                | Ear  | ly adoption of accounting standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                | 14.  | VALUE Plc does not generally adopt any standards or amendments to standards early, unless the amendments are only clarifying existing practice and do not introduce any major changes. The impact of standards and interpretations that have not been early adopted is disclosed in note $25(a)(iv)$ . For a listing of standards that had been issued as at 30 June 2024 but were not yet mandatory, refer to Appendix C(c).                                                                                                                                                                                                                                                                                                                                                                   |
|                | Sta  | ndards and interpretations issued but not yet effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS8(30)       | 15.  | Entities must explain if there are any accounting standards and interpretations which are not yet applied but are expected to have a material effect on the entity in the initial period of application. Where a pronouncement introduces a new accounting option that was not previously available, the entity should explain whether and/or how it expects to use the option in the future.                                                                                                                                                                                                                                                                                                                                                                                                   |
|                | 16.  | In our view, where the expected impact is material, entities should make these disclosures even if the new accounting pronouncement is issued after the reporting date but before the date of authorisation of the financial statements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                | 17.  | The illustrative accounting policy note 25(a)(iv) assumes that only IFRS 18 will have a material impact on VALUE Plc. However, this might not apply to all entities alike and entities will need to provide appropriate disclosures for other standards where necessary. For a listing of standards that had been issued as at 30 June 2024 but were not yet mandatory, see Appendix C(c).                                                                                                                                                                                                                                                                                                                                                                                                      |
|                | Fina | ancial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS7(21),(B5) | 18.  | Disclosure of the measurement bases of financial instruments might include:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                |      | (a) the nature of financial assets and financial liabilities that have been designated at fair value<br>through profit or loss (FVTPL), the criteria for designating them at FVTPL, and how the<br>entity has satisfied the conditions in IFRS 9 for such designation,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                |      | (b) whether regular way purchases and sales of financial assets are accounted for at trade date or at settlement date, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                |      | <ul> <li>(c) how net gains or net losses on each category of financial instruments are determined (for example, whether the net gains or losses on items at FVTPL include interest or dividend income).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                | Pre  | sentation of fair value gains and losses on financial assets and derivatives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

19. VALUE Plc's accounting policies for financial assets and derivatives (notes 25(o) and (p)) specify where in the statement of comprehensive income (or statement of profit or loss, as applicable) the relevant fair value gains or losses are presented. However, IFRS 9 does not prescribe the presentation in the statement of comprehensive income. Other ways of presenting the fair value gains and losses might be equally appropriate. We believe that an entity's accounting policy on the presentation of hedge ineffectiveness should be consistent with its policy on presenting the results of trading derivatives and derivatives that are not part of a designated hedge accounting relationship.

## **Employee benefits**

Presentation and measurement of annual leave obligations

- 20. VALUE PIc has presented its obligation for accrued annual leave within current employee benefit obligations. However, it might be equally appropriate to present these amounts either as provisions (if the timing and/or amount of the future payments is uncertain, such that they satisfy the definition of 'provision' in IAS 37) or as other payables.
- For measurement purposes, we have assumed that VALUE PIc has both annual leave obligations that are classified as short-term benefits and those that are classified as other longterm benefits under the principles in IAS 19. The appropriate treatment will depend on the individual facts and circumstances and the employment regulations in the respective countries. To be classified and measured as short-term benefits, the obligations must be expected to be settled wholly within 12 months after the end of the annual reporting period in which the employee has rendered the related services. The IASB has clarified that this must be assessed for the annual leave obligation as a whole and not on an employee-by-employee basis.

Share-based payments - expense recognition and grant date

21. Share-based payment expenses should be recognised over the period during which the employees provide the relevant services. This period could commence prior to the grant date. In this situation, the entity estimates the grant date fair value of the equity instruments for the purposes of recognising the services received during the period between service commencement date and grant date. Once the grant date has been established, the entity revises the earlier estimate so that the amounts recognised for services received are ultimately based on the grant date fair value of the equity instruments. The deferred shares awarded by VALUE PIc are an example of where this is the case. They are expensed over three years and two months, being the period to which the bonus relates and the two subsequent years until the deferred shares vest.

## Disclosures not illustrated: not applicable to VALUE Plc

22. The following requirements are not illustrated in this publication, because they are not applicable to VALUE PIc:

|  | Issue not illustrated                                                                          | Relevant disclosures or references                                                                                                                                                                                                                                         |
|--|------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | Fair value determined using<br>valuation technique –<br>difference on initial recognition      | Disclose (by class of financial instrument) the accounting policy for recognising that difference in profit or loss.                                                                                                                                                       |
|  | Financial assets and liabilities<br>designated at fair value<br>through profit or loss (FVTPL) | Disclose the nature of the financial assets or liabilities<br>designated as at FVTPL, the criteria for the<br>designation, and how the entity has satisfied<br>the conditions for designation. See<br>commentary to note 7, paragraph 16, for<br>illustrative disclosures. |
|  | Financial reporting in hyper-<br>inflationary economies                                        | Disclose the fact that the financial statements and<br>comparatives have been restated, which method was<br>used (historical cost or current cost approach), and<br>information about the identity and the level of the price<br>index.                                    |

IAS19(8),(BC16)-(BC21)

IFRS2(IG4)

IFRS7(28) IFRS9(B5.1.2A)

IAS1(117) IFRS7(B5)(a),(aa)

IAS29(39)

- 23. Appendix B provides an illustration and explanation of the disclosure requirements of IFRS 6 *Exploration for and Evaluation of Mineral Resources* and IAS 41 *Agriculture*. Further examples of industry-specific accounting policies and other relevant disclosures can be found in the following PwC publications:
  - (a) Illustrative IFRS Accounting Standards Consolidated Financial Statements Investment property
  - (b) Illustrative IFRS Accounting Standards Financial Statements Investment funds
  - (c) Illustrative IFRS Accounting Standards Consolidated Financial Statements IFRS 17 Insurance contracts

# 26 Changes in accounting policies <sup>1-11</sup>

As a result of the adoption of the amendments to IAS 1, the group changed its accounting policy for the classification of borrowings:

"Borrowings are classified as current liabilities unless, at the end of the reporting period, the group has a right to defer settlement of the liability for at least 12 months after the reporting period.

Covenants that the group is required to comply with, on or before the end of the reporting period, are considered in classifying loan arrangements with covenants as current or non-current. Covenants that the group is required to comply with after the reporting period do not affect the classification."

This new policy did not result in a change in the classification of VALUE Plc's borrowings. The group did not make retrospective adjustments as a result of adopting the amendments to IAS 1.

|               | <ul> <li>Impact of change on the current period</li> <li>IAS 8 specifically requires disclosure of the effect of a change in accounting policy not only on prior periods but also on the current period, unless it is impracticable to determine the amount of the adjustment. To make this disclosure, entities will need to apply both the old accounting</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS8(28)(f)   | prior periods but also on the current period, unless it is impracticable to determine the amount                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|               | policy and the new policies in parallel in the year of adoption. The standard includes a definition of 'impracticable' and a set of criteria that must be satisfied for the exemption to be applied, setting quite a high hurdle for using this exemption.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS15(C4)    | 2. The IASB did consider requiring this disclosure only for voluntary changes of accounting policies and not where the change is a result of changes in the accounting standards. However, it did not proceed with the amendment but decided instead to give relief on a case-by-case basis. For example, relief was provided for the adoption of IFRS 15 <i>Revenue from Contracts with Customers,</i> but not for entities that adopted IFRS 16 <i>Leases</i> without using the simplified transitional approach.                                                                                                                                                                                                                                                                        |
|               | Disclosures not illustrated: not applicable to VALUE Plc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|               | Voluntary changes in accounting policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS8(28),(29) | 3. The disclosures for mandatory and voluntary changes in accounting policies are similar.<br>Amongst others, entities must disclose in both cases the nature of the change in accounting policy, adjustments for the current and prior periods presented, and adjustments relating to periods before those presented. However, entities that have voluntarily changed an accounting policy shall also explain the reasons why applying the new accounting policy provides reliable and more relevant information.                                                                                                                                                                                                                                                                         |
|               | Change of accounting policy in response to IFRS Interpretations Committee agenda decisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|               | 4. While IFRIC agenda decisions do not form part of the IFRS Accounting Standards, they often produce explanatory material that provides new information 'that was not otherwise available and could not otherwise reasonably have been expected to be obtained' relating to the application of accounting standards. Therefore, an entity might be required to change its previous accounting treatment following the issue of an IFRIC agenda decision. Often, but not always, changes resulting from an agenda decision would be a voluntary accounting policy change in accordance with IAS 8, because they arise from 'new information' and would generally have to be applied retrospectively. For a list of IFRIC agenda decisions issued in the last 12 months, see Appendix C(b). |
| IAS8(29)      | 5. Where the entity has to change its accounting treatment, it should apply IAS 8 to determine the nature of (and provide sufficient disclosure of the reasons for) the change, having regard to the particular facts of the individual case. Entities might consider the following description for the change in accounting treatment:                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|               | The group previously accounted for [explanation of previous accounting practice].<br>Following the IFRS Interpretations Committee agenda decision on [subject matter] in<br>[date], the group has reconsidered its accounting treatment. The group has adopted the<br>treatment set out in the agenda decision [description of the new treatment]. This change<br>in accounting treatment has been accounted for retrospectively and comparative<br>information has been restated. [Disclose details of the effect.]                                                                                                                                                                                                                                                                       |

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|                 | Changes in accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                 | 6. In addition, entities will need to:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS8(29)        | (a) explain any adjustments made to prior periods,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                 | <ul> <li>(b) discuss the impact of the change on the current period as explained in paragraphs 3 and 4<br/>above,</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(40A)       | (c) identify which of the primary financial statements have been restated (usually by adding<br>the word 'restated' to the relevant column headers), together with a reference to the note<br>where information about the restatement can be found,                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1(106)(b)    | <ul> <li>(d) present a third statement of financial position as at the beginning of the comparative period<br/>if the retrospective restatements have a material effect on the information presented in that<br/>statement of financial position, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                   |
|                 | (e) show the effects of the retrospective restatement in the statement of changes in equity for<br>each component of equity in the same way as illustrated on page 22 for an error<br>restatement.                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                 | Entities should also consider the views of the relevant regulator when assessing and describing the change.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                 | 7. The IASB has stated that it expects that entities should be entitled to have sufficient time to determine whether an IFRIC agenda decision will require a change in their accounting policies and to implement this change. Entities will need to apply judgement to determine what sufficient time is in this context. In our view, it should be just long enough to be able to implement the change. The judgement is an entity-specific assessment, and would consider, for example, whether additional information needs to be collected for the implementation of the new policy or                                                        |
|                 | to provide disclosures, or whether processes and systems need to be modified. We expect that, in many cases, sufficient time would be a matter of months, but it is unlikely that it would extend for more than a year. Entities should consider the views of any relevant securities regulator as part of the assessment.                                                                                                                                                                                                                                                                                                                         |
|                 | 8. Where management has concluded that a change in an accounting policy is required as a result of an agenda decision but that change has not been made yet, it should consider providing disclosures similar to those provided about forthcoming standards in accordance with paragraphs 30 and 31 of IAS 8.                                                                                                                                                                                                                                                                                                                                      |
|                 | Additional comparative information – third statement of financial position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS1(40A),(40C) | 9. If an entity has applied an accounting policy retrospectively, restated items retrospectively or reclassified items in its financial statements, and this had a material effect on the information in the statement of financial position at the beginning of the preceding period, the entity must present a third statement of financial position as at that date (1 January 2023 for entities with a 31 December 2024 year end). However, it is not necessary to include the additional comparative information in the affected notes, provided that the entity has disclosed all of the quantitative information that is required by IAS 8. |
| IAS1(40D)       | 10. The third statement of financial position must be presented as at the beginning of the preceding period, even if the entity presents comparative information for earlier periods.                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                 | Impact of change on prior interim financial reports                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1(112)(c)    | 11. There is no explicit requirement to disclose the financial effect of a change in accounting policy that was made during the final interim period on prior interim financial reports of the current annual reporting period. However, where the impact on prior interim reporting periods is significant, an entity should consider explaining this fact and the financial effect as part of the disclosures made under paragraphs 28 and 29 of IAS 8.                                                                                                                                                                                          |

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# VALUE PIc

Illustrative IFRS consolidated financial statements December 2024 – Appendices

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# Appendix A: Alternative presentation of primary statements Consolidated statement of profit or loss and other comprehensive income

(Illustration of a single statement and showing expenses by nature)

|                                            | (Illustration of a single statement and showing expenses b                                 | y nature)    |          |            |
|--------------------------------------------|--------------------------------------------------------------------------------------------|--------------|----------|------------|
| IAS1(51)(c),(e)<br>IAS1(113)               |                                                                                            |              |          | 2023       |
| - ( -)                                     |                                                                                            | <b>N</b> 1 / | 2024     | Restated * |
| IAS1(82)(a)                                |                                                                                            | Notes        | CU'000   | CU'000     |
| - (- )(-)                                  | Continuing operations                                                                      | 0            | 407.050  | 404.004    |
|                                            | Revenue                                                                                    | 3            | 197,659  | 161,604    |
|                                            | Finance income                                                                             | 5(d)         | 1,616    | 905        |
|                                            | Other income                                                                               | 5(a)         | 11,348   | 12,033     |
|                                            | Other gains/(losses) – net                                                                 | 5(b)         | 4,593    | (671)      |
|                                            | Changes in inventory                                                                       |              | 6,681    | 5,255      |
|                                            | Raw materials                                                                              |              | (62,218) | (54,108)   |
|                                            | Employee benefit expenses                                                                  |              | (56,594) | (52,075)   |
|                                            | Advertising                                                                                |              | (14,265) | (6,662)    |
|                                            | Transportation                                                                             |              | (8,584)  | (6,236)    |
|                                            | Depreciation and amortisation                                                              | 3(b),8(a)    |          |            |
|                                            |                                                                                            | 8(b),8(d)    | (12,540) | (10,080)   |
|                                            | Restructuring costs                                                                        |              | (1,215)  | (1,010)    |
|                                            | Impairment of goodwill                                                                     | 8(d)         | (2,410)  | -          |
|                                            | Write-off of assets damaged by fire                                                        |              | (1,210)  | -          |
|                                            | Other                                                                                      |              | (3,775)  | (2,363)    |
| IAS1(82)(ba)                               | Net impairment losses on financial and contract assets                                     | 12(c)        | (849)    | (595)      |
| IAS1(82)(b)                                | Finance costs                                                                              | 5(d)         | (7,491)  | (6,735)    |
| IAS1(82)(c)                                | Share of net profit of associates and joint ventures accounted for using the equity method | 16(e)        | 340      | 355        |
|                                            | Profit before income tax                                                                   |              | 51,086   | 39,617     |
| IAS1(82)(d)<br>IAS12(77)                   | Income tax                                                                                 | 6            | (16,182) | (11,575)   |
|                                            | Profit from continuing operations                                                          |              | 34,904   | 28,042     |
| IFRS5(33)(a)<br>IAS1(82)(ea)               | Profit from discontinued operations (attributable to equity                                |              | -        |            |
|                                            | holders of the company)                                                                    | 15           | 727      | 399        |
| IAS1(81A)(a)                               | Profit for the period                                                                      |              | 35,631   | 28,441     |
|                                            | Other comprehensive income                                                                 |              |          |            |
| IAS1(82A)(a)(ii)                           | Items that may be reclassified to profit or loss                                           |              |          |            |
| IAS1(82A),(7)(da)                          | Changes in the fair value of debt instruments at FVOCI                                     | 9(c)         | 126      | (228)      |
| IAS1(82A),(7)(e)                           | Share of other comprehensive income of investments                                         |              |          |            |
|                                            | accounted for using the equity method                                                      | 9(c)         | 20       | 15         |
| IAS1(82A),(7)(c)<br>IAS21(32)<br>IFRS5(38) | Exchange differences on translation of foreign operations                                  | 9(c)         | (617)    | 185        |
| 11100(00)                                  | Exchange differences on translation of discontinued                                        | 15           | 170      | 50         |
| IAS1(82A),(7)(e)                           | operations                                                                                 | 15           | 170      | 58         |
| IAS1(82A),(7)(g)(h)                        | Gains on cash flow hedges                                                                  | 9(c)         | 326      | 1,423      |
| IAS1(82A),(7)(e)                           | Costs of hedging                                                                           | 9(c)         | (88)     | 73         |
| IAS1(82A),(7)(c)                           | Hedging losses reclassified to profit or loss                                              | 12(a)        | (155)    | (195)      |
| IFRS9(6.5.13)<br>IAS1(91)                  | Gains on net investment hedge                                                              | 9(c)         | 190      | -          |
|                                            | Income tax relating to these items                                                         | 9(c)         | (68)     | (326)      |
|                                            | Subtotal- other comprehensive income                                                       |              | (96)     | 1,005      |

| IAS1(10)(b).(10A)                   | Consolidated statement of profit or loss a income                                                             |             | compre                 | hensive                       |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------|-------------|------------------------|-------------------------------|
| IAS1(51)(c),(e)                     | (Illustration of a single statement and showing expenses b                                                    | by nature)  |                        | 2023                          |
| IAS1(113)                           | Subtotal - other comprehensive income                                                                         | Notes       | 2024<br>CU'000<br>(96) | Restated *<br>CU'000<br>1,005 |
|                                     |                                                                                                               |             | ( )                    | ·                             |
| IAS1(82A)(a)(i)<br>IAS1(82A),(7)(a) | Items that will not be reclassified to profit or loss                                                         |             |                        |                               |
| IAS1(82A),(7)(e)                    | Gain on revaluation of land and buildings                                                                     | 9(c)        | 7,243                  | 5,840                         |
| IAS1(82A)                           | Changes in the fair value of equity investments at FVOCI                                                      | 9(c)        | 632                    | (1,230)                       |
|                                     | Share of other comprehensive income of associates and<br>joint ventures accounted for using the equity method | 9(c)        | 300                    | 100                           |
| IAS1(82A),(7)(b)<br>IAS19(120)(c)   | Remeasurements of post-employment benefit obligations                                                         | 9(c)        | 119                    | (910)                         |
| IAS1(91)                            | Income tax relating to these items                                                                            | 9(c)        | (2,489)                | (1,140)                       |
| IAS1(81A)(b)                        | Other comprehensive income for the period, net of tax                                                         |             | 5,709                  | 3,665                         |
| IAS1(81A)(c)                        | Total comprehensive income for the period                                                                     |             | 41,340                 | 32,106                        |
|                                     |                                                                                                               |             |                        |                               |
| IAS1(81B)(a)                        | Profit is attributable to:                                                                                    |             |                        |                               |
|                                     | Owners of VALUE Plc                                                                                           |             | 32,626                 | 26,123                        |
|                                     | Non-controlling interests                                                                                     |             | 3,005                  | 2,318                         |
|                                     | J. J                                                                      |             | 35,631                 | 28,441                        |
| IAS1(81B)(b)                        | Total comprehensive income is attributable to:                                                                |             |                        |                               |
|                                     | Owners of VALUE Plc                                                                                           |             | 38,434                 | 29,530                        |
|                                     | Non-controlling interests                                                                                     |             | 2,906                  | 2,576                         |
|                                     |                                                                                                               |             | 41,340                 | 32,106                        |
|                                     | Total comprehensive income for the period attributable to<br>owners of VALUE Plc arises from:                 |             | ,                      | ,                             |
|                                     | Continuing operations                                                                                         |             | 37,549                 | 29,073                        |
| IFRS5(33)(d)                        | Discontinued operations                                                                                       |             | 885                    | 457                           |
|                                     |                                                                                                               |             | 38,434                 | 29,530                        |
|                                     |                                                                                                               |             | Cents                  | Cents                         |
| IAS33(66)                           | Earnings per share for profit from continuing operations attributable to the ordinary equity holders of the   |             |                        |                               |
|                                     | company:<br>Rasia parings per share                                                                           | 22          | 56.9                   | 47.3                          |
|                                     | Basic earnings per share<br>Diluted earnings per share                                                        | 22          | 55.8                   | 47.3                          |
|                                     | Difuted earnings per snale                                                                                    | 22          | 55.6                   | 47.1                          |
| IAS33(66)                           | Earnings per share for profit attributable to the ordinary equity holders of the company:                     |             |                        |                               |
|                                     | Basic earnings per share                                                                                      | 22          | 58.2                   | 48.0                          |
|                                     | Diluted earnings per share                                                                                    | 22          | 57.1                   | 47.8                          |
|                                     | * See note 11(b) for details regarding the restatement as a result of an error.                               |             |                        |                               |
| Not mandatory                       | The above consolidated statement of profit or loss and other co                                               | mprehensive | income shou            | ıld be read                   |

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

IAS1(10)(d) IAS7(1),(10) IAS1(113)

## Consolidated statement of cash flows - direct method

| IAS1(113)                |                                                                                                           | Nataa      | 2024                 | 2023                 |
|--------------------------|-----------------------------------------------------------------------------------------------------------|------------|----------------------|----------------------|
| IAS7(10),(18)(a)         | Cash flows from operating activities                                                                      | Notes      | CU'000               | CU'000               |
| IAS7(14)(a)              | Receipts from customers (inclusive of goods and services tax)                                             |            | 106 290              | 195 202              |
| IAS7(14)(c),(d)          | Payments to suppliers and employees (inclusive of goods and services tax)*                                |            | 196,280<br>(136,825) | 185,292<br>(142,760) |
|                          |                                                                                                           | -          |                      |                      |
| IAS7(14)(g)              | Payments for financial assets at FVTPL                                                                    |            | 59,455               | 42,532               |
| IAS7(14)(g)              | -                                                                                                         |            | (135)                | (1,235)              |
| IAS7(14)(b)              | Proceeds from disposal of financial assets at FVOCI                                                       |            | 600                  | -                    |
|                          | Insurance recovery relating to fire                                                                       | 4(b)       | 300                  | -                    |
| IAS7(16)                 | Transaction costs relating to acquisition of subsidiary                                                   | 14         | (750)                | -                    |
| IAS7(14)(b)              | Other income                                                                                              |            | 7,490                | 7,484                |
| IAS7(31)-(33)            | Interest received                                                                                         |            | 1,262                | 905                  |
| IAS7(31)-(33)            | Interest paid                                                                                             |            | (8,127)              | (6,799)              |
| IAS7(14)(f),(35),(36)    | Income taxes paid                                                                                         | _          | (16,458)             | (12,163)             |
|                          | Net cash inflow from operating activities                                                                 | _          | 43,637               | 30,724               |
| IAS7(10),(21)            | Cash flows from investing activities                                                                      |            |                      |                      |
| IAS7(39)                 | Payment for acquisition of subsidiary, net of cash acquired                                               | 14         | (2,600)              | -                    |
| IAS7(16)(a)              | Payments for property, plant and equipment                                                                | 8(a)       | (25,387)             | (14,602)             |
| IAS7(16)a)               | Payments for investment property                                                                          | 8(c)       | (1,900)              | (::,;;; <u>;</u> ;   |
| IAS7(16)(c)              | Payments for financial assets at FVOCI                                                                    | 0(0)       | (259)                | (2,029)              |
| IAS7(16)(c)              | Payments for financial assets at amortised cost                                                           | 7(b)       | -                    | (1,175)              |
| IAS7(16)(a)              | Payment of software development costs                                                                     | 8(d)       | (880)                | (720)                |
| IAS7(16)(e)              | Loans to related parties                                                                                  |            | (1,180)              | (730)                |
| IAS7(39)                 | Proceeds from sale of engineering division                                                                | 15         | 3,110                | · · ·                |
| IAS7(16)(b)              | Proceeds from sale of property, plant and equipment                                                       |            | 9,585                | 639                  |
| IAS7(16)(d)              | Proceeds from sale of financial assets at FVOCI                                                           |            | 1,375                | 820                  |
| IAS7(16)(f)              | Repayment of loans by related parties                                                                     |            | 469                  | 626                  |
| IAS7(38)                 | Dividends from joint ventures and associates                                                              | 16(e)      | 160                  | 220                  |
| IAS7(31),(33)            | Other dividends                                                                                           |            | 3,300                | 4,300                |
| IAS7(31),(33)            | Interest received on financial assets held as investments                                                 |            | 258                  | 249                  |
|                          | Net cash outflow from investing activities                                                                | _          | (13,949)             | (12,402)             |
| IAS7(10),(21)            | Cash flows from financing activities                                                                      |            |                      |                      |
| IAS7(17)(a)              | Proceeds from issues of shares and other equity securities                                                | 9(a)       | 12,413               | -                    |
|                          | Proceeds from calls on shares and calls in arrears                                                        | 9(a)       | 1,500                | -                    |
| IAS7(17)(c)              | Proceeds from borrowings                                                                                  | 10(c)      | 46,053               | 26,746               |
| IAS7(17)(c)              | Proceeds received under a supplier finance arrangement                                                    | 7(g)       | 3,070                | 2,520                |
| IAS7(17)(b)              | Payments for preference shares bought back                                                                | 9(a)       | (1,350)              | -                    |
| IAS7(17)(b)              | Payments for acquisition of treasury shares                                                               |            | (1,217)              | (299)                |
|                          | Share issue and buy-back transaction costs                                                                | 9(a)       | (245)                | -                    |
| IAS7(17)(d)              | Repayment of borrowings                                                                                   | 10(c)      | (33,484)             | (24,835)             |
| IAS7(17)(d)              | Repayments to financial institution under a supplier finance arrangement                                  | 7(g)       | (2,980)              | (2,550)              |
| IAS7(17)(e)              | Payments of lease liabilities (principal)                                                                 | 10(c)      | (1,942)              | (1,338)              |
| IAS7(42A),(42B)          | Transactions with non-controlling interests                                                               | 16(c)      | (1,500)              | -                    |
| IAS7(31),(34)            | Dividends paid to company's shareholders                                                                  | 13(b)      | (22,357)             | (10,478)             |
| IAS7(31),(34)            | Dividends paid to non-controlling interests in subsidiaries<br>Net cash outflow from financing activities | 16(b)      | (3,017)<br>(5,056)   | (1,828)<br>(12,062)  |
|                          |                                                                                                           | _          |                      |                      |
|                          | Net increase in cash and cash equivalents                                                                 |            | 24,632               | 6,260                |
| 14 67(20)                | Cash and cash equivalents at the beginning of the year                                                    |            | 28,049               | 21,573               |
| IAS7(28)                 | Effects of exchange rate changes on cash and cash equivalents                                             | _          | (248)                | 216                  |
|                          | Cash and cash equivalents at end of year                                                                  | 7(e)       | 52,433               | 28,049               |
| IAS7(43)<br>IFRS5(33)(c) | Non-cash financing and investing activities<br>Cash flows of discontinued operations                      | 10(b)      |                      |                      |
|                          |                                                                                                           | 15         |                      |                      |
| Not mandatory            | *These amounts include payments to suppliers under supplier finance arrangement.                          | n with the |                      | otoo                 |

Not mandatory The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

# Appendix B: Areas not illustrated in the financial statements of VALUE PIc

**Biological assets** 

## <sup>IAS1(10)(b),(10A)</sup> Consolidated statement of profit or loss (extract)

|           |                                           | Notes | 2024<br>CU'000 | 2023<br>CU'000 |
|-----------|-------------------------------------------|-------|----------------|----------------|
| IAS41(40) | Revenue                                   | 3     | 26,240         | 27,548         |
|           | Change in fair value of biological assets | 8(b)  | 22,500         | 18,028         |
|           | Cost of sales of livestock and palm oil   |       | (23,180)       | (24,348)       |

## <sup>IAS1(10)(a)</sup> Consolidated statement of financial position (extract)

|               |                               | Notes | 31 Dec 2024<br>CU'000 | 31 Dec 2023<br>CU'000 | 1 January 2023<br>CU'000 |
|---------------|-------------------------------|-------|-----------------------|-----------------------|--------------------------|
| IAS1(60),(66) | Non-current assets            |       |                       |                       |                          |
| IAS1(54)(a)   | Property, plant and equipment | 8(a)  | Х                     | х                     | Х                        |
| IAS1(54)(f)   | Biological assets             | 8(b)  | 4,300                 | 5,760                 | 3,500                    |
|               |                               |       |                       |                       |                          |
| IAS1(60),(66) | Current assets                |       |                       |                       |                          |
| IAS1(54)(f)   | Biological assets             | 8(b)  | 19,188                | 12,437                | 18,920                   |

## 2 Segment information

## 2(a) Description of segments and principal activities

<sup>IAS1(138)(b)</sup><sub>IAS41(46)(a)</sub> The group is engaged in the business of farming sheep, primarily for sale to meat processors. The group is also engaged in the business of growing and managing palm oil plantations for the sale of palm oil. The group earns ancillary income from various agricultural produce, such as wool.

IFRS8(22)(a),(b),(aa) The group's strategic steering committee, consisting of the chief executive officer, the chief financial officer and the manager for corporate planning, receives separate reports for each sheep farm and palm oil plantation. However, the farms and the plantations have been aggregated into two operating segments, being sheep and palm oil, as since they have the same economic characteristics.

3 Revenue

## <sup>IFRS8(23)(a)</sup> The group derives the following types of revenue by operating segment:

|             |                               | 2024<br>CU'000 | 2023<br>CU'000 |
|-------------|-------------------------------|----------------|----------------|
| IFRS15(114) | Sheep                         | 0000           | 0000           |
|             | Sale of livestock (note 8(b)) | 9,225          | 12,096         |
|             | Sale of wool                  | 2,500          | 2,350          |
|             | Sale of palm oil (note 8(b))  | 14,515         | 13,102         |
|             | Total revenue                 | 26,240         | 27,548         |

## 8 Non-financial assets and liabilities

## 8(a) Property, plant and equipment

|                                   | o(a) Troperty, plant and ed                                  |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
|-----------------------------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------|---------------------------------|----------------------------------------|-----------------|--|--|--|
|                                   | Non-current assets                                           | Mature<br>oil palm trees<br>CU'000                                                                       | Immature<br>oil palm<br>trees<br>CU'000 | Freehold land<br>CU'000 | Freehold<br>buildings<br>CU'000 | Other<br>corporate<br>assets<br>CU'000 | Total<br>CU'000 |  |  |  |
|                                   |                                                              | 00000                                                                                                    | 00000                                   | 00000                   | 00000                           | 00000                                  | 00 000          |  |  |  |
| 14 04 0(72)(4)                    | At 1 January 2023                                            |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(d)                      | Cost or fair value                                           | 8,200                                                                                                    | 2,000                                   | Х                       | X                               | Х                                      | Х               |  |  |  |
| IAS16(73)(d)                      | Accumulated depreciation                                     |                                                                                                          | -                                       | X                       | <u> </u>                        | X                                      | X               |  |  |  |
|                                   | Net book amount                                              | 8,200                                                                                                    | 2,000                                   | X                       | <u>X</u>                        | <u> </u>                               | X               |  |  |  |
|                                   | Year ended 31 December 2023                                  |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(e)                      | Opening net book amount                                      | 8,200                                                                                                    | 2,000                                   | х                       | х                               | x                                      | х               |  |  |  |
| IAS16(73)(e)(i),(74)(b)           | Additions                                                    | 8,200                                                                                                    | 2,503                                   | X                       | X                               | x                                      | ×               |  |  |  |
| IAS16(73)(e)(ix)                  | Transfer                                                     | 3,000                                                                                                    | (3,000)                                 | ~                       | ~                               | ~                                      | ^               |  |  |  |
| IAS16(73)(e)(vii)                 | Depreciation charge                                          | (2,000)                                                                                                  | (3,000)                                 | х                       | х                               | x                                      | х               |  |  |  |
| IAS16(73)(e)                      |                                                              | 9,200                                                                                                    | 1,503                                   | X                       | X                               | X                                      | X               |  |  |  |
| ( - / ( - /                       | Closing net book amount                                      | 3,200                                                                                                    | 1,505                                   |                         | <u>_</u>                        |                                        |                 |  |  |  |
|                                   | At 31 December 2023                                          |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(d)                      | Cost or fair value                                           | 11,200                                                                                                   | 1,503                                   | Х                       | Х                               | Х                                      | Х               |  |  |  |
| IAS16(73)(d)                      | Accumulated depreciation                                     | (2,000)                                                                                                  | -                                       | X                       | Х                               | Х                                      | Х               |  |  |  |
| IAS1(77)                          | Net book amount                                              | 9,200                                                                                                    | 1,503                                   | X                       | Х                               | X                                      | Х               |  |  |  |
|                                   | Year ended 31 December 2024                                  |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(e)                      | Opening net book amount                                      | 9,200                                                                                                    | 1,503                                   | Х                       | х                               | х                                      | х               |  |  |  |
| IAS16(73)(e)(i),(74)(b)           | Additions                                                    | -                                                                                                        | 4,309                                   | Х                       | х                               | х                                      | х               |  |  |  |
| IAS16(73)(e)(ix)                  | Transfer                                                     | 2,700                                                                                                    | (2,700)                                 |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(e)(vii)                 | Depreciation charge                                          | (2,400)                                                                                                  | -                                       | х                       | х                               | х                                      | х               |  |  |  |
| IAS16(73)(e)(v)                   | Impairment loss                                              | -                                                                                                        | -                                       | х                       | х                               | x                                      | х               |  |  |  |
| IAS36(126)(a),(b)<br>IAS16(73)(e) | Closing net book amount                                      | 9,500                                                                                                    | 3,112                                   | X                       | X                               | X                                      | X               |  |  |  |
|                                   | Closing her book amount                                      |                                                                                                          | 0,112                                   |                         | <u> </u>                        |                                        |                 |  |  |  |
|                                   | At 31 December 2024                                          |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(73)(d)                      | Cost or fair value                                           | 13,900                                                                                                   | 3,112                                   | Х                       | Х                               | Х                                      | Х               |  |  |  |
| IAS16(73)(d)                      | Accumulated depreciation and<br>impairment                   | (4,400)                                                                                                  | -                                       | х                       | х                               | х                                      | х               |  |  |  |
| IAS1(77))                         | Net book amount                                              | 9,500                                                                                                    | 3,112                                   | X                       | x                               | x                                      | x               |  |  |  |
|                                   |                                                              |                                                                                                          | -,                                      |                         |                                 |                                        |                 |  |  |  |
|                                   |                                                              |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS1(117)                         | (vii) Accounting for land ar                                 | nd buildings an                                                                                          | d oil palm                              | trees                   |                                 |                                        |                 |  |  |  |
| IAS16(73)(a)                      | Land and buildings are recog                                 | nised at fair va                                                                                         | alue base                               | d on periodic.          | but at least trie               | ennial, valua                          | tions by        |  |  |  |
|                                   | external independent valuers                                 |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
|                                   |                                                              | credited to other reserves in shareholders' equity (note 9(b)). All other property, plant and equipment, |                                         |                         |                                 |                                        |                 |  |  |  |
| IAS16(50),(73)(b)                 | including oil palm trees, is re                              | -                                                                                                        |                                         | -                       |                                 |                                        |                 |  |  |  |
| IA310(50),(73)(D)                 | Depreciation is calculated us                                |                                                                                                          |                                         |                         |                                 |                                        |                 |  |  |  |
|                                   | amounts, net of their residua<br>improvements and certain le |                                                                                                          |                                         |                         |                                 |                                        | noid            |  |  |  |
| IAS16(73)(c)                      |                                                              | -                                                                                                        | 0 years                                 |                         | 10000 10111 00                  |                                        |                 |  |  |  |
|                                   | Buildings                                                    | 25–4<br>25 ye                                                                                            |                                         |                         |                                 |                                        |                 |  |  |  |
|                                   | Oil palm trees                                               | -                                                                                                        | years                                   |                         |                                 |                                        |                 |  |  |  |
|                                   | <ul> <li>Corporate assets</li> </ul>                         | 3-10                                                                                                     | years                                   |                         |                                 |                                        |                 |  |  |  |

The group's oil palm trees qualify as bearer plants under the definition in IAS 41 *Agriculture* and are therefore accounted for under the rules for plant and equipment. The trees are classified as immature until the produce can be commercially harvested. At that point, they are reclassified and depreciation commences. Immature oil palm trees are measured at accumulated cost.

## 8(b) Biological assets <sup>2</sup>

(i)

Analysis by group of biological assets

IAS41(41)

## Biological assets comprise sheep and oil palm fresh fruit bunches (FFB) growing on palm trees.

| IFRS13(93)(e)     |                                                                                                                                                                                                                                                                                                                                        | Sheep         | 2024<br>Oil palm<br>FFB | Total           | Sheep        | 2023<br>Oil palm<br>FFB | Total          |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------------|-----------------|--------------|-------------------------|----------------|
|                   |                                                                                                                                                                                                                                                                                                                                        | CU'000        | CU'000                  | CU'000          | CU'000       | CU'000                  | CU'000         |
| IAS41(50)         | Opening balance at 1 January                                                                                                                                                                                                                                                                                                           | 11,450        | 6,747                   | 18,197          | 18,781       | 3,639                   | 22,420         |
| IAS41(50)(b)      | Increase due to purchases                                                                                                                                                                                                                                                                                                              | 5,971         | -                       | 5,971           | 2,097        | -                       | 2,097          |
| IAS41(50)(a)      | Livestock losses                                                                                                                                                                                                                                                                                                                       | (480)         | -                       | (480)           | (350)        | -                       | (350)          |
| IAS41(50)(a),(51) | Change in fair value due to biological transformation                                                                                                                                                                                                                                                                                  | 3,444         | 18,006                  | 21,450          | 1,430        | 15,500                  | 16,930         |
| IAS41(50)(a),(51) | Change in fair value due to price changes                                                                                                                                                                                                                                                                                              | 1,180         | 350                     | 1,530           | 1,088        | 360                     | 1,448          |
| IAS41(50)(d)      | Transfer of harvested (FFB) to inventory                                                                                                                                                                                                                                                                                               | -             | (14,115)                | (14,115)        | -            | (12,752)                | (12,752)       |
| IAS41(50)(c)      | Decrease due to sale of lambs for slaughter                                                                                                                                                                                                                                                                                            | (9,065)       |                         | (9,065)         | (11,596)     |                         | (11,596)       |
| IAS41(50)         | Closing balance at 31 December                                                                                                                                                                                                                                                                                                         | 12,500        | 10,988                  | 23,488          | 11,450       | 6,747                   | 18,197         |
|                   | Current assets:<br>- Sheep held for slaughter<br>- Oil palm FFB on trees                                                                                                                                                                                                                                                               | 8,200         | - 10,988                | 8,200<br>10,988 | 5,690        | 6,747                   | 5,690<br>6,747 |
|                   |                                                                                                                                                                                                                                                                                                                                        | 8,200         | 10,988                  | 19,188          | 5,690        | 6,747                   | 12,437         |
|                   | Non-current assets:                                                                                                                                                                                                                                                                                                                    |               |                         |                 |              |                         |                |
|                   | - Breeding stock – mature                                                                                                                                                                                                                                                                                                              | 3,950         | -                       | 3,950           | 5,190        | -                       | 5,190          |
|                   | - Breeding stock – immature                                                                                                                                                                                                                                                                                                            | 350           | -                       | 350             | 570          |                         | 570            |
|                   | Total non-current                                                                                                                                                                                                                                                                                                                      | 4,300         |                         | 4,300           | 5,760        | -                       | 5,760          |
| IAS41(46)(b)      | As at 31 December 2024, the group had 6,500 sheep (2023 – 5,397 sheep), and 3,123 sheep were sold during the year (2023 – 4,098 sheep sold).<br>As at 31 December 2024 there were 2,600,000 hectares of palm oil plantations (2023 – 2,170,000 hectares). During the year the group sold 550,000 kgs of palm oil (2023 – 545,000 kgs). |               |                         |                 |              |                         |                |
|                   | (ii) Accounting for biological asse                                                                                                                                                                                                                                                                                                    | ets           |                         |                 |              |                         |                |
|                   | Biological assets are measured at fa determining the fair value.                                                                                                                                                                                                                                                                       | ir value less | costs to se             | ll, see (iii) b | below for fu | rther inform            | ation on       |
| IAS1(117)         | Costs to sell include the incremental brokers and dealers, and estimated o income taxes.                                                                                                                                                                                                                                               |               |                         |                 |              |                         |                |

<sup>IAS41(43)</sup> Sheep held for slaughter are classified as immature until they are ready for slaughter. Livestock are classified as current assets if they are to be sold within one year.

<sup>IAS41(7),(13)</sup> <sup>IAS41(6)</sup> The oil palm trees are bearer plants, and so they are presented and accounted for as property, plant and equipment, see note 8(a). However, the FFB growing on the trees are accounted for as biological assets until the point of harvest. Harvested FFB are transferred to inventory at fair value less costs to sell when harvested.

<sup>IAS41(26)</sup> Changes in fair value of livestock and oil palm FFB on trees are recognised in the statement of profit or loss.

## Appendix B: Areas not illustrated in financial statements of VALUE PIc

Farming costs -such as feeding, labour costs, pasture maintenance, veterinary services and shearingare expensed as incurred. The costs of purchase of sheep plus transportation charges are capitalised as part of biological assets. 1

|                                  | 8(b) Biological assets                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(117)                        | (iii) Measuring biological assets at fair value                                                                                                                                                                                                                                                                                                                                                            |
| IFRS13(91)(a),(93)(d)            | Sheep are measured at fair value less costs to sell, based on market prices at auction of livestock of similar age, breed and genetic merit, with adjustments, where necessary, to reflect the differences. Market prices are obtained from the weekly auctions at the local market, which is considered the principal market for the purpose of the valuation.                                            |
| IFRS13(91)(a),(93)(d)            | The fair value of growing oil palm FFB is determined using a discounted cash flow model based on the expected palm oil yield by plantation size, the market price for crude palm oil and palm kernel oil, and after allowing for harvesting costs, contributory asset charges for the land and palm trees owned by the entity and other costs yet to be incurred in getting the fruit bunches to maturity. |
|                                  | Significant estimates and judgements                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(122),(125)<br>IFRS13(93)(d) | In measuring the fair value of sheep and oil palm FFB, various management estimates and judgements are required:                                                                                                                                                                                                                                                                                           |
|                                  | Sheep                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                  | Estimates and judgements in determining the fair value of sheep relate to market prices, average weight and quality of animals, and mortality rates.                                                                                                                                                                                                                                                       |
|                                  | The sheep grow at different rates and there can be a considerable spread in the quality and weight of animals that affects the price achieved. An average weight is assumed for the slaughter sheep livestock that are not yet at marketable weight.                                                                                                                                                       |
|                                  | Oil palm FFB on oil palm trees                                                                                                                                                                                                                                                                                                                                                                             |
|                                  | Estimates and judgements in determining the fair value of the FFB growing on palm trees include the volume and stages of maturity of FFB at reporting date, palm oil yield, the long-term crude palm oil price, palm kernel oil price and the discount rates. See below for key assumptions about unobservable inputs and their relationship to fair value.                                                |
|                                  | (iv) Fair value historychy                                                                                                                                                                                                                                                                                                                                                                                 |
|                                  | (iv) Fair value hierarchy                                                                                                                                                                                                                                                                                                                                                                                  |

This note explains the judgements and estimates made in determining the fair values of the biological assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its non-financial assets and liabilities into the three levels prescribed under the accounting standards. An explanation of each level is provided in note 7(i).

| IFRS13(93)(a),(b) | At 31 December 2024       | Notes | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|-------------------|---------------------------|-------|-------------------|-------------------|-------------------|-----------------|
|                   | Sheep                     |       |                   |                   |                   |                 |
|                   | Mature – breeding stock   |       | -                 | 3,950             | -                 | 3,950           |
|                   | Immature – breeding stock |       | -                 | 350               | -                 | 350             |
|                   | Held for slaughter        |       | -                 | 8,200             | -                 | 8,200           |
|                   | Oil palm FFB on trees     | _     | -                 | -                 | 10,988            | 10,988          |
|                   | Total biological assets   | -     |                   | 12,500            | 10,988            | 23,488          |
| IFRS13(93)(a),(b) | At 31 December 2023       | Notes | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|                   | Sheep                     |       |                   |                   |                   |                 |
|                   | Mature – breeding stock   |       | -                 | 5,190             | -                 | 5,190           |
|                   | Immature – breeding stock |       | -                 | 570               | -                 | 570             |
|                   | Held for slaughter        |       |                   | 5,690             | -                 | 5,690           |
|                   | Oil palm FFB on trees     |       | -                 | -                 | 6,747             | 6,747           |

IFRS13(93)(a),(b)

|                  | Total biological assets                                                                                                                                                                                                                                                                                          | 11,450 | 6,747 18,197 |  |  |  |  |
|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------------|--|--|--|--|
|                  | There were no transfers between any levels during the year.                                                                                                                                                                                                                                                      |        |              |  |  |  |  |
|                  | 8(b) Biological assets                                                                                                                                                                                                                                                                                           |        |              |  |  |  |  |
|                  | The quality of livestock sold at the local markets is considered to approximate the group's breeding and<br>slaughter livestock. Sheep have therefore been classified as level 2 in the fair value hierarchy, since no<br>significant adjustments need to be made to the prices obtained from the local markets. |        |              |  |  |  |  |
| IFRS13(93)(e)    | The movements in the fair value of assets within level 3 of the hierarchy, being the oil palm FFB growing on trees, can be seen from the table in (i) above. The gains or (losses) recognised in relation to the oil palm FFB are as follows:                                                                    |        |              |  |  |  |  |
|                  |                                                                                                                                                                                                                                                                                                                  | 2024   | 2023         |  |  |  |  |
|                  |                                                                                                                                                                                                                                                                                                                  | CU'000 | CU'000       |  |  |  |  |
| IFRS13(93)(e)(i) | Total gains for the period recognised in profit or loss under<br>'Change in fair value of biological assets'                                                                                                                                                                                                     | 18,356 | 15,860       |  |  |  |  |
| IFRS13(93)(f)    | Change in unrealised gains or losses for the period recognised in profit or loss attributable to oil FFB held at the end of the reporting period                                                                                                                                                                 | 9,300  | 5,900        |  |  |  |  |
|                  | (v) Valuation inputs and relationships to fair value                                                                                                                                                                                                                                                             |        |              |  |  |  |  |

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IFRS13(93)(d),(99)
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IFRS13(91)(a),(93)(d),

(h)(i)

The following table summarises the quantitative information about the significant unobservable inputs used in the fair value measurements of the oil palm FFB on trees. The fair values are determined based on discounted cash flows.

|                          |                |                                      | _                                         |                                                 |                                               |                                                          |
|--------------------------|----------------|--------------------------------------|-------------------------------------------|-------------------------------------------------|-----------------------------------------------|----------------------------------------------------------|
| Description              | 31 Dec<br>2024 | value at<br>31 Dec<br>2023<br>CU'000 | Unobservable<br>inputs *                  | Range of<br>(probability∙<br>avera<br>2024      | weighted<br>ge)                               | Relationship of<br>unobservable inputs to<br>fair value  |
| Oil palm FFB<br>on trees | 10,988         | 6,747                                | Palm oil yield –<br>tonnes per<br>hectare | 20–30 (24)<br>per year                          | (25) per                                      | The higher the palm oil yield, the higher the fair value |
|                          |                |                                      | Crude palm oil<br>price                   | US\$800–<br>\$1,100<br>(\$900) per<br>tonne     |                                               | The higher the market price, the higher the fair value   |
|                          |                |                                      | Palm kernel oil<br>price                  | US\$1,000–<br>\$1,200<br>(\$1,050)<br>per tonne | US\$900–<br>\$1,150<br>(\$1,030)<br>per tonne |                                                          |
|                          |                |                                      | Discount rate                             | 9%–11%<br>(10.5%)                               |                                               | The higher the discount rate, the lower the fair value   |

IFRS13(93)(h)(i)

IFRS13(93)(g)

Valuation processes (vi)

The group's finance department includes a team that performs the valuations of the group's biological assets for financial reporting purposes, including level 3 fair values. This team reports directly to the chief financial officer (CFO) and the audit committee (AC). Discussions of valuation processes and results are held between the CFO, AC and the valuation team at least once every six months, in line with the group's half-yearly reporting requirements.

The main level 3 inputs used by the group are derived and evaluated as follows:

\* There were no significant inter-relationships between unobservable inputs that materially affect fair values.

- Palm oil yield is determined based on the age of the plantation, historical yields, climate-induced variations such as severe weather events, plant losses and new areas coming into production.
- Crude palm oil prices and palm kernel oil prices are quoted prices for the relevant region.
- Discount rates are determined using a capital asset pricing model to calculate a pre-tax rate that • reflects current market assessments of the time value of money and the risk specific to the asset.

Changes in level 2 and level 3 fair values are analysed at the end of each reporting period during the half-yearly valuation discussion between the CFO, AC and the valuation team. As part of this discussion the team presents a report that explains the reason for the fair value movements.

The cash outflows include notional cash flows (contributory asset charges) for the land and palm trees owned by the entity. They are based on market rental payable for orchards of similar size and maturity.

### Financial risk management (extracts) 12

IAS41(49)(c)

12(a) Financial risk management strategies for biological assets

The group is exposed to risks arising from environmental and climatic changes, commodity prices and financing risks.

The group's geographic spread of farms allows a high degree of mitigation against adverse climatic conditions such as droughts and floods and disease outbreaks. The group has strong environmental policies and procedures in place to comply with environmental and other laws.

The group is exposed to risks arising from fluctuations in the price and sales volume of sheep. Where possible, the group enters into supply contracts for sheep to ensure that sales volumes can be met by meat-processing companies. The group has long-term contracts in place for the supply of palm oil to its major customers.

The seasonal nature of the sheep farming business requires a high level of cash flow in the second half of the year. The group actively manages the working capital requirements, and it has secured sufficient credit facilities to meet the cash flow requirements.

Disclose amount and nature.

| IAS41(49)(b)                   | The g                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Commitments<br>roup has entered into a contract to acqu<br>250,000 (2023 – nil). | ire 250 breeding sheep at 31 December 2024 for                                       |  |  |
|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--|--|
| IAS1(117)                      | 25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Summary of other potent                                                          | ially material accounting policies                                                   |  |  |
| IAS1(112)(a),(117)             | 25(a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Basis of preparation                                                             |                                                                                      |  |  |
| IAS1(117)(                     | (ii)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Historical cost convention                                                       |                                                                                      |  |  |
|                                | <ul> <li>The financial statements have been prepared on a historical cost basis, except for the follow</li> <li>certain financial assets and liabilities (including derivative instruments), certain classes of plant and equipment, and investment property – measured at fair value</li> <li>contingent consideration – measured at fair value, and</li> <li>certain biological assets – measured at fair value less costs to sell, and</li> <li>defined benefit pension plans – plan assets measured at fair value.</li> </ul> |                                                                                  |                                                                                      |  |  |
|                                | Biol                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | logical assets                                                                   |                                                                                      |  |  |
| IFRIC Update September<br>2019 | <ol> <li>The Committee confirmed that entities can either capitalise the costs relating to the biological<br/>transformation of biological assets (subsequent expenditure) or recognise them as expenses<br/>when incurred. This accounting policy choice is applied consistently to each group of biological<br/>assets, and it should be disclosed where relevant for an understanding of the financial<br/>statements.</li> </ol>                                                                                              |                                                                                  |                                                                                      |  |  |
|                                | Disclosures not illustrated: not applicable to VALUE Agriculture Plc                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                  |                                                                                      |  |  |
|                                | 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | The following disclosure requirements                                            | of IAS 41 are not illustrated above:                                                 |  |  |
|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Item                                                                             | Nature of disclosure                                                                 |  |  |
| IAS41(49)(a)                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Biological assets with restricted<br>title and/or pledged as security            | Disclose existence and carrying amount.                                              |  |  |
| IAS41(50)(e),(f)               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Reconciliation of carrying amount of biological assets                           | Show separately increases due to business combinations and net exchange differences. |  |  |
| IAS41(53),IAS1(97)             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Matarial itama of income or                                                      | Disclose amount and nature                                                           |  |  |

Material items of income or

expense as a result of climatic, disease and other natural risks

### IAS41(54)-(56)

IAS41(57)

The fair value of biological assets cannot be measured reliably Government grants received in relation to agricultural activity

Provide additional information.

Disclose the nature and extent of the grants, any unfulfilled conditions and other contingencies, and if there are significant decreases expected in the level of government grants.

## Oil and gas exploration assets

### 8 Non-financial assets and liabilities

### 8(a) Property, plant and equipment (extracts)

| (FRS6(24)(b).(25)                                                                                          | ther                                |                 |
|------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------|
| evaluation development assets under Production and c<br>expenditure expenditure construction assets assets | nesses<br>orporate<br>sets<br>I'000 | Total<br>CU'000 |
| At 1 January 2024                                                                                          |                                     |                 |
| IAS16(73)(d) Cost 218 12,450 12,668 58,720                                                                 | 3,951                               | 75,339          |
| IAS16(73)(d) Accumulated amortisation and impairment (33) - (33) (5,100)                                   | (77)                                | (5,210)         |
| Net book amount         185         12,450         12,635         53,620                                   | 3,874                               | 70,129          |
| Year ended 31 December 2024                                                                                |                                     |                 |
| IAS16(73)(e) Opening net book amount 185 12,450 12,635 53,620                                              | 3,874                               | 70,129          |
| IAS16(73)(e)(viii) Exchange differences 17 346 363 1,182                                                   | 325                                 | 1,870           |
| IAS16(73)(e)(i),(74)(b) Acquisitions - 386 386 125                                                         | 4                                   | 515             |
| IAS16(73)(e)(i),(74)(b) Additions 45 1,526 1,571 5,530                                                     | 95                                  | 7,196           |
| IAS16(73)(e)(ix) Transfers (9) (958) (967) 1,712                                                           | -                                   | 745             |
| IAS16(73)(e)(ii) Disposals (12) (1,687) (1,699) -                                                          | -                                   | (1,699)         |
| IAS16(73)(e)(vii) Depreciation charge (725)                                                                | (42)                                | (767)           |
| IAS16(73)(e)(v) Impairment charge (7) (36) (43) (250)                                                      | (3)                                 | (296)           |
| IAS1(73)(e)         Closing net book amount         219         12,027         12,246         61,194       | 4,253                               | 77,693          |
|                                                                                                            |                                     |                 |
| At 31 December 2024                                                                                        |                                     |                 |
| IAS16(73)(d) Cost 264 12,027 12,291 67,019                                                                 | 4,330                               | 83,640          |
| IAS16(73)(d) Accumulated amortisation and impairment (45) - (45) (5,825)                                   | (77)                                | (5,947)         |
| IAS1(77),<br>IAS16(74)(b)         Net book amount         219         12,027         12,246         61,194 | 4,253                               | 77,693          |

#### Accounting for oil and gas assets (i)

Oil and natural gas exploration and evaluation expenditures are accounted for using the 'successful efforts' method of accounting. Costs are accumulated on a field-by-field basis. Geological and geophysical costs are expensed as incurred. Costs directly associated with an exploration well, and exploration and property leasehold acquisition costs, are capitalised until the determination of reserves is evaluated. If it is determined that commercial discovery has not been achieved, these costs are charged to expense.

IAS16(73)(e)(v) IAS36(126)(a),(b)

IAS16(73)(e)

Capitalisation is made within property, plant and equipment or intangible assets according to the nature of the expenditure.

Once commercial reserves are found, exploration and evaluation assets are tested for impairment and transferred to development tangible and intangible assets. No depreciation and/or amortisation is charged during the exploration and evaluation phase.

Development tangible and intangible assets

|                    | Expenditure on the construction, installation or completion of infrastr<br>pipelines and the drilling of commercially proven development wells,<br>and equipment and intangible assets according to nature. When dev<br>specific field, it is transferred to production or intangible assets.                                                                                                                       | is capitalised within p                                                    | roperty, plant                      |  |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------|--|
| IAS16(73)(d)       | Oil and gas production assets                                                                                                                                                                                                                                                                                                                                                                                       |                                                                            |                                     |  |
| IAS16(73)(d)       | Oil and gas production properties are aggregated exploration and ev<br>development expenditures are associated with the production of pro                                                                                                                                                                                                                                                                           |                                                                            | ets, and                            |  |
| IAS1(77))          | Depreciation/amortisation                                                                                                                                                                                                                                                                                                                                                                                           |                                                                            |                                     |  |
|                    | No depreciation or amortisation is charged during the exploration an                                                                                                                                                                                                                                                                                                                                                | d evaluation phase.                                                        |                                     |  |
|                    | Oil and gas properties intangible assets are depreciated or amortise<br>method. Unit-of-production rates are based on proven developed res<br>mineral reserves estimated to be recovered from existing facilities us<br>and gas volumes are considered produced once they have been me<br>transfer or sales transaction points at the outlet valve on the field sto                                                 | serves, which are oil, g<br>sing current operating<br>asured through meter | gas and other methods. Oil          |  |
|                    | 8(a) Property, plant and equipment (extracts)                                                                                                                                                                                                                                                                                                                                                                       |                                                                            |                                     |  |
|                    | Impairment – exploration and evaluation assets                                                                                                                                                                                                                                                                                                                                                                      |                                                                            |                                     |  |
| IFRS6(18)          | Exploration and evaluation assets are tested for impairment when re<br>or intangible assets, or whenever facts and circumstances indicate in<br>recognised for the amount by which the exploration and evaluation a<br>their recoverable amount. The recoverable amount is the higher of the<br>assets' fair value less costs of disposal and their value in use.                                                   | npairment. An impairr<br>ssets' carrying amour                             | nent loss is<br>it exceeds          |  |
|                    | Impairment – proven oil and gas production properties and intangible                                                                                                                                                                                                                                                                                                                                                | e assets                                                                   |                                     |  |
| IAS36(9),(18),(59) | Proven oil and gas properties and intangible assets are reviewed for<br>changes in circumstances indicate that the carrying amount might no<br>loss is recognised for the amount by which the asset's carrying amou<br>amount. The recoverable amount is the higher of an asset's fair valu<br>in use. For the purposes of assessing impairment, assets are groupe<br>there are separately identifiable cash flows. | ot be recoverable. An<br>unt exceeds its recove<br>e less costs of dispos  | impairment<br>rable<br>al and value |  |
|                    | (ii) Other exploration and evaluation assets and liabilities                                                                                                                                                                                                                                                                                                                                                        |                                                                            |                                     |  |
| IFRS6(24)(b)       | In addition to the exploration and evaluation assets disclosed above assets and liabilities relating to exploration:                                                                                                                                                                                                                                                                                                | the group also has th                                                      | e following                         |  |
|                    |                                                                                                                                                                                                                                                                                                                                                                                                                     | 2024<br>CU'000                                                             | 2023<br>CU'000                      |  |
|                    | Receivables from joint venture partners (note 7(a))                                                                                                                                                                                                                                                                                                                                                                 | 35                                                                         | 22                                  |  |
|                    | Payables to subcontractors and operators (note 7(f))                                                                                                                                                                                                                                                                                                                                                                | 32                                                                         | 34                                  |  |
|                    |                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                            |                                     |  |
|                    | (iii) Amounts recognised in profit or loss                                                                                                                                                                                                                                                                                                                                                                          |                                                                            |                                     |  |
| IFRS6(24)(b)       | Exploration and evaluation activities have led to total expenses of CU5,900,000 (2023 – CU5,700,000), of which CU5,200,000 (2023 – CU4,300,000) are impairment charges to write off costs of unsuccessful exploration activities.                                                                                                                                                                                   |                                                                            |                                     |  |
|                    | In 2024, the disposal of a 16.67% interest in an offshore exploration profits on sale of CU3,000,000 (2023- nil).                                                                                                                                                                                                                                                                                                   | stage, 'Field X', result                                                   | ed in post-tax                      |  |
|                    | Cash payments of CU41,500,000 (2023 – CU39,500,000) have been<br>and evaluation activities. The cash proceeds due to the disposal of t<br>CU8,000,000 (2023 – nil).                                                                                                                                                                                                                                                 |                                                                            |                                     |  |

|                                                        | 8(c) Intangible assets (e                  | extracts)                                                             |                                                     |                                                      |                                |                    |                 |                 |
|--------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------|--------------------------------|--------------------|-----------------|-----------------|
| IAS38(118)<br>IFRS6(24)(b),(25)                        | Non-current assets                         | Capitalised<br>exploration and<br>evaluation<br>expenditure<br>CU'000 | Capitalised<br>development<br>expenditure<br>CU'000 | Subtotal –<br>assets under<br>construction<br>CU'000 | Production<br>assets<br>CU'000 | Goodwill<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
| IFRS3(B67)(d)(i)<br>IAS38(118)(c)                      | At 1 January 2024                          |                                                                       |                                                     |                                                      |                                |                    |                 |                 |
|                                                        | Cost                                       | 5,192                                                                 | 750                                                 | 5,942                                                | 3,412                          | 9,475              | 545             | 19,374          |
|                                                        | Accumulated amortisation and<br>impairment | (924)                                                                 |                                                     | (924)                                                | (852)                          | (75)               | (19)            | (1,870)         |
|                                                        | Net book amount                            | 4,268                                                                 | 750                                                 | 5,018                                                | 2,560                          | 9,400              | 526             | 17,504          |
|                                                        | Year ended 31 December 2024                |                                                                       |                                                     |                                                      |                                |                    |                 |                 |
|                                                        | Opening net book amount                    | 4,268                                                                 | 750                                                 | 5,018                                                | 2,560                          | 9,400              | 526             | 17,504          |
| IFRS3(B67)(d)(vi)<br>IAS38(118)(e)(vii)                | Exchange differences                       | 152                                                                   | 8                                                   | 160                                                  | 195                            | 423                | 28              | 806             |
| IAS38(118)(e)(i)                                       | Acquisitions                               | 26                                                                    | 32                                                  | 58                                                   | 5                              | -                  | 5               | 68              |
| IAS38(118)(e)(i)                                       | Additions                                  | 381                                                                   | 8                                                   | 389                                                  | 15                             | -                  | 86              | 490             |
| IAS38(118)(e)(viii)                                    | Transfers to production                    | (548)                                                                 | (302)                                               | (850)                                                | 105                            | -                  | -               | (745)           |
| IAS38(118)(e)(ii)                                      | Disposals                                  | -                                                                     | (28)                                                | (28)                                                 | (15)                           | -                  | -               | (43)            |
| IAS38(118)(e)(vi)                                      | Amortisation charge                        | -                                                                     | -                                                   | -                                                    | (98)                           | -                  | (42)            | (140)           |
| IFRS3(B67)(d)(v)<br>IAS36(130)(b)<br>IAS38(118)(e)(iv) | Impairment charge                          | (45)                                                                  | -                                                   | (45)                                                 | -                              | (175)              | (5)             | (225)           |
|                                                        | Closing net book amount                    | 4,234                                                                 | 468                                                 | 4,702                                                | 2,767                          | 9,648              | 598             | 17,715          |
| IFRS3(B67)(d)(viii)<br>IAS38(118)(c)                   | At 31 December 2024                        |                                                                       |                                                     |                                                      |                                |                    |                 |                 |
|                                                        | Cost                                       | 5,203                                                                 | 468                                                 | 5,671                                                | 3,717                          | 9,898              | 659             | 19,945          |
|                                                        | Accumulated amortisation and<br>impairment | (969)                                                                 |                                                     | (969)                                                | (950)                          | (250)              | (61)            | (2,230)         |
| IAS1(77)                                               | Net book amount                            | 4,234                                                                 | 468                                                 | 4,702                                                | 2,767                          | 9,648              | 598             | 17,715          |

## Oil and gas exploration assets

### Comparatives required

Disclosure objectives

IAS1(38)

1. This appendix does not show any comparative information for the illustrative disclosures. However, readers should note that comparative amounts must be disclosed to comply with the requirements of IAS 1.

## Appendix C: New standards and amendments

This appendix provides a summary of (a) new standards and amendments that are effective for the first time for periods commencing on or after 1 January 2024 (that is, years ending 31 December 2024), (b) IFRS Interpretations Committee agenda decisions issued in the last 12 months, and (c) forthcoming requirements, being standards and amendments that will become effective on or after 1 January 2025.

#### (a) New standards and amendments – applicable 1 January 2024

The following standards and interpretations apply for the first time to financial reporting periods commencing on or after 1 January 2024:

| Titlo                                                                                                                              | Kou roquiromonto                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Effective<br>date * and<br>further                        |
|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| Title                                                                                                                              | Key requirements                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | guidance                                                  |
| Classification of Liabilities as<br>Current or Non-current and Non-<br>current liabilities with covenants –<br>Amendments to IAS 1 | Amendments made to IAS 1 <i>Presentation of Financial Statements</i> in 2020 and 2022 clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the entity's expectations or events after the                                                                                                                                                                       | 1 January<br>2024<br><u>In brief</u>                      |
|                                                                                                                                    | reporting date (for example, the receipt of a waiver or a breach of covenant that<br>an entity is required to comply with only after the reporting period).                                                                                                                                                                                                                                                                                                                                | <u>INT2022-16</u>                                         |
|                                                                                                                                    | Covenants of loan arrangements will not affect classification of a liability as<br>current or non-current at the reporting date if the entity must only comply with<br>the covenants after the reporting date. However, if the entity must comply with<br>a covenant either on or before the reporting date, this needs to be considered in<br>the classification as current or non-current even if the covenant is only tested<br>for compliance after the reporting date.                |                                                           |
|                                                                                                                                    | The amendments require disclosures if an entity classifies a liability as non-<br>current and that liability is subject to covenants with which the entity must<br>comply within 12 months of the reporting date. The disclosures include:                                                                                                                                                                                                                                                 |                                                           |
|                                                                                                                                    | • the carrying amount of the liability;                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                           |
|                                                                                                                                    | <ul> <li>information about the covenants (including the nature of the covenants and<br/>when the entity is required to comply with them); and</li> </ul>                                                                                                                                                                                                                                                                                                                                   |                                                           |
|                                                                                                                                    | <ul> <li>facts and circumstances, if any, that indicate that the entity might have<br/>difficulty complying with the covenants.</li> </ul>                                                                                                                                                                                                                                                                                                                                                 |                                                           |
|                                                                                                                                    | The amendments must be applied retrospectively in accordance with the<br>requirements in IAS 8 Accounting Policies, Changes in Accounting Estimates<br>and Errors.                                                                                                                                                                                                                                                                                                                         |                                                           |
|                                                                                                                                    | Special transitional rules apply if an entity had early adopted the 2020 amendments regarding the classification of liabilities as current or non-current.                                                                                                                                                                                                                                                                                                                                 |                                                           |
| Lease liability in sale and<br>leaseback – Amendments to IFRS<br>16                                                                | In September 2022, the IASB finalised narrow-scope amendments to the requirements for sale and leaseback transactions in IFRS 16 <i>Leases</i> which explain how an entity accounts for a sale and leaseback after the date of the transaction.                                                                                                                                                                                                                                            | 1 January<br>2024<br><u>In brief</u><br><u>INT2022-12</u> |
|                                                                                                                                    | The amendments specify that, in measuring the lease liability subsequent to the sale and leaseback, the seller-lessee determines 'lease payments' and 'revised lease payments' in a way that does not result in the seller-lessee recognising any amount of the gain or loss that relates to the right of use that it retains. This could particularly impact sale and leaseback transactions where the lease payments include variable payments that do not depend on an index or a rate. |                                                           |
| Supplier Finance Arrangements -<br>Amendments to IAS 7 and IFRS 7                                                                  | On 25 May 2023, the IASB issued amendments to IAS 7 and IFRS 7 to require specific disclosures about supplier finance arrangements (SFAs). The amendments respond to the investors' need for more information about SFAs to be able to assess how these arrangements affect an entity's liabilities, cash flows and liquidity risk.                                                                                                                                                        | 1 January<br>2024<br><u>In depth</u><br><u>INT2023-06</u> |
|                                                                                                                                    | The new disclosures will provide information about:                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                           |
|                                                                                                                                    | (1) The terms and conditions of SFAs.                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                           |
|                                                                                                                                    | (2) The carrying amount of financial liabilities that are part of SFAs, and the<br>line items in which those liabilities are presented.                                                                                                                                                                                                                                                                                                                                                    |                                                           |
|                                                                                                                                    | (3) The carrying amount of the financial liabilities in (2), for which the suppliers<br>have already received payment from the finance providers.                                                                                                                                                                                                                                                                                                                                          |                                                           |
|                                                                                                                                    | (4) The range of payment due dates for both the financial liabilities that are                                                                                                                                                                                                                                                                                                                                                                                                             |                                                           |

(4) The range of payment due dates for both the financial liabilities that are part of SFAs, and comparable trade payables that are not part of such arrangements.

(5) Non-cash changes in the carrying amounts of financial liabilities in (2).

(6) Access to SFA facilities and concentration of liquidity risk with the finance providers.

Entities will be required to aggregate the information that they provide about SFAs. However, entities should disaggregate information about terms and conditions that are dissimilar, disclose explanatory information where the range of payment due dates is wide, and disclose the type and effect of non-cash changes that are needed for comparability between periods.

The IASB has provided transitional relief by not requiring comparative information in the first year, and also not requiring disclosure of specified opening balances. Further, the required disclosures are only applicable for annual periods during the first year of application. Therefore, the earliest that the new disclosures will have to be provided is in annual financial reports for December 2024 year-ends, unless an entity has a financial year of less than 12 months.

\* Applicable to reporting periods commencing on or after the given date.

#### (b) IFRS Interpretations Committee agenda decisions issued in the last 12 months

As at 30 June 2024, the following agenda decisions were issued that might be relevant for the preparation of annual reports in 2024. The 'date issued' refers to the date of approval by the IASB, according to the IASB's website. For more recent information, refer to our website at viewpoint.pwc.com.

| Date issued  | Торіс                                                                              |
|--------------|------------------------------------------------------------------------------------|
| October 2023 | Premiums Receivable from an Intermediary (IFRS 17 and IFRS 9)                      |
| October 2023 | Homes and Home Loans Provided to Employees                                         |
| October 2023 | Guarantee over a Derivative Contract (IFRS 9)                                      |
| January 2024 | Merger between Parent and Its Subsidiary in Separate Financial Statements (IAS 27) |
| April 2024   | Payments Contingent on Continued Employment during Handover Periods (IFRS 3)       |
| April 2024   | Climate-related Commitments (IAS 37)                                               |
|              |                                                                                    |

#### (c) Forthcoming requirements

As at 30 June 2024, the following standards and interpretations had been issued but were not mandatory for annual reporting periods ending on 31 December 2024. For more recent information refer to our website at www.viewpoint.pwc.com.

| Key requirements                                                                                                                                                                                                                                                                                                                                                                                       | Effective<br>date * and<br>further<br>guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| In August 2023, the IASB amended IAS 21 to add requirements to help<br>entities to determine whether a currency is exchangeable into another<br>currency, and the spot exchange rate to use when it is not. Prior to these<br>amendments, IAS 21 set out the exchange rate to use when exchangeability<br>is temporarily lacking, but not what to do when lack of exchangeability is not<br>temporary. | 1 January<br>2025<br>(early<br>adoption<br>is<br>available)<br>In brief                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| These new requirements will apply for annual reporting periods beginning on or after 1 January 2025. Early application is permitted (subject to any endorsement process). Refer to <i>Filling the gap in currency accounting: new IFRS requirements for lack of exchangeability</i> for further details.                                                                                               | <u>INT2023-19</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| On 30 May 2024, the IASB issued targeted amendments to IFRS 9 <i>Financial</i><br><i>Instruments</i> and IFRS 7 <i>Financial Instruments: Disclosures</i> to respond to recent<br>questions arising in practice, and to include new requirements not only for<br>financial institutions but also for corporate entities. These amendments:                                                             | 2026                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <ul> <li>(a) clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;</li> <li>(b) clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;</li> </ul>                | In brief<br>INT2024-14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <ul> <li>(c) add new disclosures for certain instruments with contractual terms<br/>that can change cash flows (such as some financial instruments with<br/>features linked to the achievement of environment, social and<br/>governance targets); and</li> </ul>                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                                                                                                                                                                                                                                                                                                                                                        | <ul> <li>In August 2023, the IASB amended IAS 21 to add requirements to help entities to determine whether a currency is exchangeable into another currency, and the spot exchange rate to use when it is not. Prior to these amendments, IAS 21 set out the exchange rate to use when exchangeability is temporarily lacking, but not what to do when lack of exchangeability is not temporary.</li> <li>These new requirements will apply for annual reporting periods beginning on or after 1 January 2025. Early application is permitted (subject to any endorsement process). Refer to <i>Filling the gap in currency accounting: new IFRS requirements for lack of exchangeability</i> for further details.</li> <li>On 30 May 2024, the IASB issued targeted amendments to IFRS 9 <i>Financial Instruments</i> and IFRS 7 <i>Financial Instruments: Disclosures</i> to respond to recent questions arising in practice, and to include new requirements not only for financial institutions but also for corporate entities. These amendments:</li> <li>(a) clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial asset meets the solely payments of principal and interest (SPPI) criterion;</li> <li>(b) clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;</li> <li>(c) add new disclosures for certain instruments with contractual terms that can change cash flows (such as some financial instruments with features linked to the achievement of environment, social and</li> </ul> |

through other comprehensive income (FVOCI).

The amendments in (b) are most relevant to financial institutions, but the amendments in (a), (c) and (d) are relevant to all entities.

The amendments to IFRS 9 and IFRS 7 will be effective for annual reporting periods beginning on or after 1 January 2026, with early application permitted subject to any endorsement process.

IFRS 18, 'Presentation and Disclosure in Financial Statements' This is the new standard on presentation and disclosure in financial statements, 1 January which replaces IAS 1, with a focus on updates to the statement of profit or loss. 2027 (early adoption is

The key new concepts introduced in IFRS 18 relate to:

- the structure of the statement of profit or loss with defined subtotals;
- requirement to determine the most useful structure summary for presenting expenses in the statement of profit or loss
- required disclosures in a single note within the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and
   For financial services companies, see In brief
- enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general

For treasury topics for corporate entities, In brief see INT2024-09 1 January

INT2024-08

permitted)

INT2024-06.

In brief

 IFRS 19, 'Subsidiaries without Public Accountability: Disclosures'
 This new standard works alongside other IFRS Accounting Standards. An eligible subsidiary applies the requirements in other IFRS Accounting Standards except for the disclosure requirements; and it applies instead the reduced disclosure requirements in IFRS 19. IFRS 19's reduced disclosure requirements For further balance the information needs of the users of eligible subsidiaries' financial statements with cost savings for preparers. IFRS 19 is a voluntary standard for eligible subsidiaries.
 1 January 2027

A subsidiary is eligible if:

it does not have public accountability; and

it has an ultimate or intermediate parent that produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.

\* Applicable to reporting periods commencing on or after the given date.

# Appendix D: Effect of climate change on financial statements

- Entities might provide disclosures under one or more sustainability reporting frameworks applicable in their relevant jurisdictions. For more information regarding the disclosure frameworks, reporting requirements and application guidance, refer to our Sustainability reporting guide and our Global sustainability reporting landing page on Viewpoint.
- 2. Overall, it will be important for entities to ensure consistency between their financial and sustainability reporting on key assumptions where such consistency is necessary for compliance with IFRS Accounting Standards.
- 3. The incorporation of sustainability related impacts, risks and opportunities -- and, in particular, climate-related impacts, risks and opportunities -- when making estimates and judgements continues to be a focus for investors and regulators.
- 4. Climate change, in particular, might have a significant effect on entities' financial position or performance there are physical risks (such as damage to assets as a result of fires or flooding caused by extreme weather events) as well as transitional risks and opportunities resulting from regulations (such as additional costs incurred by the entity as a result of transitioning to a low-carbon economy, changes in the market or technological innovations).
- 5. Accounting standards have an overarching requirement to disclose information that users need in order to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance. Therefore, in light of the current focus on, and effect of, sustainability reporting (specifically climate), entities should ensure that they have assessed the effect of climate change and other sustainability matters, risks, and opportunities (as applicable) and, they should provide adequate disclosures to comply with IFRS Accounting Standards.
- 6. The objective of this appendix is to:
  - summarise key development from the IASB, specifically with response to climate related reporting matters, and
  - discuss how climate change could affect certain measurements and therefore the related disclosures in the financial statements.
- 7. We have outlined some of the relevant considerations when making estimates and judgements and drafting the related disclosures to satisfy current IFRS Accounting Standards requirements. For further information, see our In depth Impact of ESG matters on IFRS financial statements and our webpage Environmental, Social and Governance (ESG) in IFRS on Viewpoint
- 8. Whilst this appendix summarises certain climate related considerations that might be relevant for an entity, it is not an exhaustive list of all possible matters that could arise. Entities will need to assess the impact that climate related matters have on their financial statements based on their specific facts and circumstances which might involve considerations over and above the ones listed in this appendix.

#### Recent developments in IASB guidance

- 9. At it's April 2024 board meeting, the IASB discussed and did not object to an IFRIC agenda decision for Climate-related Commitments (IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*). The IFRS Interpretations Committee was asked specifically how recognising a provision under IAS 37 applies to net zero commitments. The agenda decision clarifies that, at the time when the entity makes a net zero commitment statement, that judgement will need to be applied to the specific facts and circumstances to determine if a constructive obligation exists. If there is a constructive obligation, and each of the recognition criteria in IAS 37 is met, an entity might need to recognise a provision for net zero commitments.
- 10. In July 2024, the Committee received a follow-up submission requesting further clarification for situations in which a provision for a net-zero commitment is recognised, specifically whether the corresponding amount is recognised as an expense or as an asset. Entities should continue to monitor developments as this submission is discussed by the Committee.
- 11. In July 2024, the IASB published an ED on Climate-related and Other Uncertainties in the Financial Statements to propose illustrative examples of how an entity might apply the requirements in IFRS Accounting Standards to disclose the effects of climate-related and other uncertainties in the financial statements. The ED includes examples for materiality judgements, disclosure of assumptions, disclosures about credit risk, disaggregated information and decommissioning and restoration provisions. The comment period is open until 28 November 2024.

IAS1(112)(c)

- 12. While the proposed examples in the ED are still subject to change, entities might find the examples a useful source of information in assessing how to comply with existing standards in conjunction with the educational material published by the IASB discussed below.
- 13. Until the project is completed, the IASB's educational material remains a valuable source of guidance under IFRS Accounting Standards for considering climate-related effects. ESMA has also released its report The Heat is On as part of its strategic priorities to promote high-quality sustainability disclosures. However, preparers should continue to closely monitor accounting and regulatory developments in this area.

|                                        | Effect of climate-related uncertainties on the financial statements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 14 04 (25)                             | Note 1 – Going concern                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(25)<br>ISA570(19)                 | 14. IAS 1 requires management to assess an entity's ability to continue as a going concern when preparing financial statements. In assessing whether the going concern basis of preparation is appropriate, management considers all available information about the future, which is at least, (but not limited to); 12 months from the end of the reporting period. If climate-related matters create material uncertainties related to events or conditions that might cast significant doubt on an entity's ability to continue as a going concern, the entity should disclose these uncertainties even if the financial statements continue to be prepared on a going concern basis. See the commentary to note 1 for further guidance on going concern disclosures. |
| IAS1(122)<br>IFRS7(39)                 | 15. Where management has concluded that there are no material uncertainties related to the going concern assumption that require disclosure, but reaching that conclusion involves significant judgement (for example, about the feasibility and effectiveness of any planned mitigation activities), IAS 1 requires disclosure of that judgement. Entities should also consider the interrelationship with                                                                                                                                                                                                                                                                                                                                                               |
|                                        | the liquidity risk disclosures discussed in note 12(d).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                        | Note 7(a) – Trade receivables and other loans and receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS7(35B)                             | <ol> <li>IFRS 7 Financial Instruments: Disclosures requires disclosure of information which enables users to<br/>understand the effect of credit risk on the amount, timing and uncertainty of future cash flows.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS9(5.5.17)(c)                       | 17. The risks relating to climate change on borrowers might affect a lender's exposure to credit losses for its financial assets. The expected credit loss (ECL) model in IFRS 9 Financial Instruments requires the use of reasonable and supportable information that is available without undue cost or effort. Climate change might affect the assumptions that lenders make to estimate ECL. It could also affect the risk ratings for individual borrowers or groups of borrowers or their probability of default. In some cases, it could result in a transfer of loans between stages.                                                                                                                                                                             |
| IFRS7(35I)                             | 18. IFRS 7 requires entities to provide qualitative and quantitative information about the changes in the amount of ECL and the reason for those changes. To the extent that any changes in ECL are the result of changes made to the assumptions about the effect of climate change or other climate-related risks, that fact should be disclosed.                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                        | Notes 7(i) and 8(j) - Fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS13 (93)(d), (h)(i)-(ii)            | 19. IFRS 13 Fair Value Measurement requires disclosure of the inputs used in fair value measurements<br>and, for recurring fair value measurements with significant unobservable inputs, a description of the<br>sensitivity of those measurements to changes in unobservable inputs. These might include<br>assumptions about climate-related risks.                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                        | 20. Valuation models for assets or liabilities that are not traded in an active market should be reviewed<br>to ensure that they adequately incorporate inputs and assumptions, which might be affected by<br>climate-related risks, including but not limited to:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                        | (a) discount rates,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                        | (b) the timing and amount of forecast cash flows (for example, the fair value measurement for an<br>investment property might need to be adjusted to reflect climate related uncertainties on rental<br>income, occupancy rates as well as insurance cost assumptions),                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                        | (c) the highest and best use for certain assets measured at fair value,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                        | (d) inflation rates, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                        | (e) other assumptions that a market participant would consider in the circumstances.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                        | Notes 8(a) and 8(d) – Property, plant and equipment and intangible asset impairment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                        | 21. Climate-related risk can have a significant effect on impairment of non-financial assets. Climate change could be an indicator of impairment and it could trigger the need for an impairment test. For example, a decline in demand for products that emit greenhouse gases could indicate that a manufacturing plant might be impaired.                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                        | <ol> <li>Further, the inputs and assumptions used in both a value in use or fair value less costs of disposal<br/>model could be significantly affected by climate-related uncertainties.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS36(130)(f),(132),(134)<br>IAS1(125) | 23. For these reasons, impairment disclosures might need to explain climate-related effects. Where climate-related risks and opportunities could have a significant effect on an entity's operations, information about how this has been factored into the recoverable amount calculations would be relevant for the users of the financial statements. In some cases, the conclusion not to adjust an                                                                                                                                                                                                                                                                                                                                                                   |

impairment model for climate-related risk, for example, might be based on significant judgements or assumptions, and entities should also explain these in their disclosures.

- 24. Many companies discuss climate scenarios as part of their management commentary or sustainability reporting. These scenarios might stem from the Paris Agreement, from net zero targets or from the TCFD reporting requirements. Such scenario analyses are likely to interact with the disclosures required by IAS 1 *Presentation of Financial Instruments* or IAS 36 *Impairment of Assets*. However, the premise is not identical to what IAS 36 requires.
- 25. For example, IAS 36 requires a sensitivity analysis if a reasonably possible change in assumptions would lead to an impairment. This might include a reasonably possible unfavourable change in an assumption relating to climate change. ESRS E1, on the other hand, requires a scenario disclosure that is based on climate change mitigation of 1.5° limitation on temperature rise, even though these might not be assumptions that are aligned with a company's best estimate or with market participant assumptions. Entities might consider explaining how the assumptions used for the impairment test under IAS 36 differ from assumptions used in their reporting on climate change scenarios to help financial statement users to understand the linkage.
  - 26. Management should consider whether other information, such as reporting on climate change scenarios included in the entity's management commentary or annual report, is consistent with the audited financial statements. In addition to this, regulators in a number of territories have been clear that they expect entities to explain and reconcile any discrepancies in the assumptions used.

Notes 8(a) and 8(d) – Property, plant and equipment and intangible asset: useful lives

- 27. In addition to impairment, entities might also need to reassess the useful lives and residual values of property, plant and equipment and intangible assets as a result of climate change. For example, climate effects could result in earlier obsolescence of assets, or legal restrictions might be placed on the use of the assets or lead to inaccessibility of the assets. In the most extreme cases, if assets become inaccessible as a result of either natural climate events or government action, an entity could even lose control of assets permanently.
- 28. Entities must consider many factors in determining the useful life of assets, including obsolescence from changes in market demand and other economic factors. This estimation of the useful life of assets is a matter of judgement. Entities should consider disclosing if there are any estimation uncertainties related to the effects of climate-related risk on the useful lives of assets. An example might be where there are multiple potential outcomes, and some of which could significantly shorten the asset's life compared to the scenario with the highest probability used in determining useful life.
  - 29. Entities might also have new forms of intangibles such as carbon emissions rights and they should consider the appropriate disclosure of policies for such schemes (see discussion in para 57 below).

Note 8(e) – Deferred tax assets

30. Entities should assess the effects of climate-related matters on the estimation of future taxable profits and whether they are sufficient to recover the deferred tax assets. The assumptions used in these estimations should be consistent with those used elsewhere in the financial statements. To the extent that these assumptions are material in understanding the estimates and judgements which have been made in the recognition of the deferred tax assets, these assumptions should be disclosed.

Note 8(f) – Inventory

- 31. Inventories could become impaired if their cost is not recoverable and entities must write down such inventories to their net realisable value. Some sectors might experience increased volatility in the market prices of assets as a result of changes in demand patterns for certain commodities, which could expose those inventories to greater risk of impairment.
  - 32. In other cases, certain assets might be discontinued from use or production, which could result in an impairment of the parts for those assets. For example, a certain model of combustion engine might be discontinued because it no longer meets emission standards, making the parts used to produce or service that engine obsolete. If the entity has made any significant estimates or judgements in this context, it should disclose them.
  - 33. Entities might also have new forms of inventory such as carbon emissions rights and they should consider the appropriate disclosure of policies for such schemes (see discussion para 57 below).

Note 8(i) - Provisions and contingent liabilities

34. Climate-related risks can have an effect on the recognition and disclosure of provisions and contingent liabilities. Actions taken or statements made by the entity might give rise to constructive obligations, even in the absence of legislation requiring the entity to act. However, even in situations

IAS37(14)

IAS36(134)(f)

IAS16(56)

IAS38(90) IAS1(125)

IAS12(24),(34)

IAS1(122),(125)

IAS2(28)

IAS1(122),(125)

|                                                                                  |     | where a constructive obligation exists, a provision would not be recognised until all three of the recognition criteria are met.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|----------------------------------------------------------------------------------|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                  | 35. | Consider an entity that in 2024 publicly announced its commitment to reduce emissions by at least 60% by 2029, and it published a transition plan outlining how the entity would modify its business practices including purchase of carbon credits to achieve these reductions. The entity would need to consider the facts and circumstances surrounding the commitment, including the actions that it has taken to fulfil the commitment, and apply judgement in order to determine whether a constructive obligation was created and whether it would give rise to a provision.                                                                                                                                                                                                                                                      |
| IFRIC agenda decision on<br>Climate-related<br>Commitments (April 2024)          | 36. | In this example, which was considered by the Committee in its agenda decision, a provision would not be recognised in the 2024 financial statements because, even if there is a constructive obligation, there is not a present obligation as a result of a past event until emissions were actually exceeded in 2029, and the first recognition criterion is not met. The full agenda decision includes an analysis for all three recognition criteria.                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS37(85)(b)                                                                     | 37. | Entities must disclose an indication of the uncertainties relating to the amount or timing of any outflow as well as major assumptions made concerning future events. To the extent that climate-related risk affects the assumptions or uncertainties, entities should explain this in their notes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS37(87)                                                                        | 38. | In addition, climate-related risks could also affect the aggregation of provisions or contingent liabilities for disclosure purposes. In determining which provisions or contingent liabilities may be aggregated to form a class, it is necessary to consider the similarities and differences of these items. Climate-related risk might be incorporated differently into provisions which were previously aggregated. Entities should therefore consider whether further disaggregation of the classes is required as the effects of climate-related risk evolve and become better understood.                                                                                                                                                                                                                                        |
| IFRIC agenda decision on<br>Negative Low Emission<br>Vehicle Credits (July 2022) | 39. | In July 2022, the IASB discussed and did not object to an IFRIC agenda decision with respect to whether a particular government emission credit regime to encourage reductions in vehicle carbon emissions gave rise to a liability within the scope of IAS 37. The agenda decision did not change any of the current guidance in IAS 37; however, it provided some useful clarifications, together with the related agenda discussion papers about how an entity should consider the existing requirements in IAS 37. Although the specific issue considered in the agenda decision related to an emission credit obligation, the principles in the agenda decision might provide a helpful framework to determine whether a liability exists in general.                                                                               |
|                                                                                  | Not | e 11(a) – Critical estimates and judgements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS1(125)(a)-(b)                                                                 | 40. | There is an overarching requirement to disclose sources of estimation uncertainty in IAS 1. If assumptions that an entity makes about the future have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year, the entity is required to disclose information about those assumptions and the nature and carrying amount of those assets and liabilities. This information helps users of the financial statements to understand the judgement applied by management; what should be disclosed will depend on the specific facts and circumstances. If the accounting estimate is highly sensitive to one estimated input, it might be useful to disclose the estimated input and the sensitivity of the accounting estimate to changes of this input. |
|                                                                                  | 41. | The entity might further need to explain the effect of various potential climate scenarios on significant estimates made in preparing the financial report. In addition, entities would typically explain changes made to past assumptions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS1(112)(c)                                                                     | 42. | IAS 1 also has an overarching disclosure requirement to ensure that the financial statements capture all information that would be considered material and relevant to an understanding of them but is not presented elsewhere in the financial statements. This might be especially relevant for entities whose financial position or performance is particularly affected by climate-related matters.                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS1(112)                                                                        |     | Consistency is important                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| ((12)                                                                            | 43. | The IFRS Sustainability Disclosure Standards specifically require consistency of the disclosures and assumptions used in preparing the financial statements and sustainability disclosures. Entities should ensure that their disclosures of critical estimates and other relevant information in the financial statements are consistent with the non-financial information disclosed elsewhere (for example, in the company's sustainability report) in relation to:                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                  |     | (a) climate-related matters,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                  |     | <ul><li>(b) the effect and consideration of climate-related risk, and</li><li>(c) any material disclosure in relation to significant judgements and estimates of uncertainty arising</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                  |     | as a result of climate-related risks and opportunities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                                                  | 44. | Questions often arise about whether an entity's financial statements are 'Paris aligned'. This refers to whether they comply with the legally binding instrument that many nations have signed relating to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

limiting carbon emissions to a level designed to cap global temperature rises. Whether financial statements are 'Paris aligned' is not easy to determine because of the variety of measurement techniques required by IFRS Accounting Standards depending on the item being considered in the statement of financial position. Therefore, it might be easier for the recognition and measurement of some items to be more closely aligned to Paris assumptions than others.

- 45. In addition to ensuring consistency of the disclosures about climate-related matters and their effect on both financial and non-financial information, entities also need to ensure consistency of the assumptions used in developing estimates for the financial statements, where possible. Where there is not consistency between the assumptions used, entities need to explain those differences.
  46. For example, where an entity publicly discusses a best estimate about the effect of the Paris
- 46. For example, where an entity publicly discusses a best estimate about the effect of the Paris Agreement on the entity in a sustainability report and an IFRS Accounting Standard requires a best estimate approach to be used in measurement (for example, for the purpose of impairment calculations), the entity should consider consistency and disclosures on any differences in the assumptions used between the estimates used for financial reporting and those disclosed in the sustainability reporting.
- 47. Where there are comments in the sustainability report, about estimates that have not been reflected in financial reporting (for example, because the entity is relying on a market participant's assumptions in a fair value measurement which differ), the entity should consider explaining why such items have been reflected on a different basis in financial reporting.

Note 12(b) – Financial risk management – market risk IFRS 7 Appendix A 48. Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, whether those changes are caused by: (a) factors specific to the individual financial instrument or its issuer, or (b) factors affecting all similar financial instruments traded in a market. Entities must disclose a sensitivity analysis which shows how profit or loss and equity would have IFRS7(40) been affected by changes in risk variables. IFRS7(40)-49. Climate risk could have a significant effect on market risk, for example, for investments in industries affected both positively and negatively by climate-related risk. In some cases, it might be necessary (41)to provide additional explanations and disclose a sensitivity analysis that reflects interdependencies between risk variables. For example, if an entity has an interest rate that is floating based on IFRS7(20B)-(20D) meeting both its climate initiatives and a market benchmark, the entity should consider disclosing how the impact of meeting the climate initiative was incorporated into the sensitivity analysis. An entity should also consider the disclosure requirements regarding contingent events that could change the amount of contractual cash flows for financial instruments (such as sustainability linked loans)in the Amendments to the Classification and Measurement of Financial Instruments -Amendments to IFRS 9 and IFRS 7 - see Appendix C(c). Note 12(c) - Financial risk management - credit risk and concentrations of risk IFRS 7(34)(c),(B8) 50. IFRS 7 requires entities to disclose concentrations of risk including: (a) how management determines such concentrations, (b) a description of the shared characteristic that identifies each concentration, and the amount of the risk exposure associated with all financial instruments sharing that (c) characteristic. 51. Entities might have to change the way in which they are approaching their risk concentration disclosures, to take into account climate-related risk. For example, more precision in determining geographic concentration might be necessary, to reflect heightened risk in particular areas (such as city versus provincial/state disclosures where a particular city is particularly impacted), or more precision in the industry sector (such as a more precise disaggregation of exposure to different industrial products sectors based on carbon intensity). Note 12(d) – Financial risk management: – liquidity risk IFRS 7 App A 52. Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. IFRS 7(39) 53. Entities are required to disclose a maturity analysis for their financial instruments as well as a description of how they manage the liquidity risk inherent in the maturities.

| IFRS 7(B11D)               | 54. | Where the effects of climate change could accelerate the timing or alter the amount of contractual maturities of financial liabilities; (for example, as a result of clauses in a sustainability linked loan), entities should disclose that information.                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                            | 55. | Where the amount payable is not fixed, the amount disclosed is determined by reference to the conditions existing at the end of the reporting period. For example, where the amount payable varies with changes in an index, the amount disclosed will be based on the index's level at the end of the period. In this case, entities should disclose the risk that the amount payable will increase depending on the index.                                                                                                                                                                                                  |
| IAS1(135)(a)(ii),(76ZA)(b) | 56. | As an entity's climate-related risk exposures become more significant, there could also be growing pressure on an entity's debt covenants. In this context, disclosures about key covenants and facts and circumstances, if any, that indicate that the entity might have difficulty complying with the covenants and that noncurrent liabilities could become repayable within the next 12 months might become increasingly material. Reduced access to funding from investors in carbon-intensive industries could also be a risk that entities need to address and disclose.                                               |
|                            | Not | e 25 – Other potentially material accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS8(8)<br>IAS1(117)-(121) | 57. | In an effort to lower emissions and achieve carbon neutrality, many entities are entering into more complex transactions and arrangements for which the accounting continues to evolve. Examples of these include emissions trading schemes and virtual power purchase arrangements. In some cases, these transactions and arrangements are clearly within the scope of an IFRS Accounting Standard while in other cases it is less clear. For more guidance, refer to our In depth INT2022-06 Accounting for Green/Renewable Power Purchase Agreements from the Buyer's Perspective.                                         |
| IAS8(10)                   | 58. | In the absence of an IFRS Accounting Standard that specifically applies to a transaction, other event or condition, management should use its judgement in developing and applying an accounting policy that results in relevant and reliable information.                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(117)-(117B)           | 59. | Entities should disclose accounting policy information if it is material. Information is material if, when considered together with other information included in the financial statements, it can reasonably be expected to influence user's decisions made on the basis of the financial statements. IAS 1 also notes that an accounting policy might be material because of the nature of the entity's operations even if amounts for current and prior periods are not material. Furthermore, accounting policies developed in accordance with IAS 8 are an example of policies that would likely be considered material. |
|                            | 60. | Entities should therefore not underestimate the importance of disclosing climate-related accounting policies in the notes to the financial statements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                            |     | Emissions trading schemes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                            | 61. | There is no specific accounting standard that deals with accounting for emissions trading schemes. IFRIC 3 Emission Rights was intended to address the accounting in this area, but it was withdrawn in 2005.                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(117)-(117B)           |     | The withdrawal of IFRIC 3 means that there are a number of accounting models that entities can use under IAS 8 for accounting for the participation in these schemes. Entities should disclose the accounting policies adopted for:                                                                                                                                                                                                                                                                                                                                                                                           |
|                            |     | (a) recognition,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                            |     | (b) initial measurement,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                            |     | (c) subsequent measurement, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                            |     | (d) presentation of the balances.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                            |     | See the discussion about disclosure of accounting policies in paragraph 57 to 60.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                            | 63. | Emissions credits granted by a government entity are generally accounted for under IAS 20 as the receipt of a non-monetary asset. However, IAS 20 allows for different accounting policy choices with respect to measurement on initial recognition and the presentation in both the statement of financial position and the statement of profit or loss and other comprehensive income. Disclosure of the accounting policy for these programs is key to understanding the effect of these programs on the financial statements.                                                                                             |
|                            | 64. | To the extent that entities determine that aspects of their emissions trading schemes meet the definition of financial assets and qualify for derivative or hedge accounting they should further consider the disclosure requirements of IFRS 7 and IFRS 13.                                                                                                                                                                                                                                                                                                                                                                  |
|                            | 65. | For a detailed discussion on accounting for emissions trading schemes refer to our publication <i>Emissions trading schemes: The opportunities ahead</i> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

Accounting for carbon offsets in the voluntary carbon market

- 66. The voluntary carbon market (VCM) is growing. However, similarly to emission trading schemes there are also no accounting standards or IFRS interpretations that directly address the accounting for carbon offsets and related projects. Our In depth INT2024 *IFRS Financial reporting considerations for entities participating in the voluntary carbon market* discusses how the accounting for carbon offset arrangements by various counterparties can be addressed using current accounting standards and interpretations.
- 67. Entities participating in the VCM will need to explain what accounting policies they have applied to carbon offsets and related projects.

# Appendix E: Abbreviations

| Abbreviations used in this  | publication are set out below:                                                                                                                       |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| AGM                         | Annual General Meeting                                                                                                                               |
| APM                         | Alternative profit measure                                                                                                                           |
| bps                         | basis points                                                                                                                                         |
| CGU                         | Cash-generating unit                                                                                                                                 |
| CODM                        | Chief operating decision maker                                                                                                                       |
| Committee                   | IFRS Interpretations Committee of the IASB                                                                                                           |
| DP                          | Discussion Paper                                                                                                                                     |
| EBITDA                      | Earnings before interest, tax, depreciation and amortisation                                                                                         |
| ED                          | Exposure Draft                                                                                                                                       |
| ESG                         | Environmental, Social and Governance                                                                                                                 |
| ESMA                        | European Securities and Markets Authority                                                                                                            |
| Framework                   | The Conceptual Framework for Financial Reporting (March 2018)                                                                                        |
| FVLCOD                      | Fair value less costs of disposal                                                                                                                    |
| FVOCI                       | (Financial assets/liabilities at) fair value through other comprehensive income                                                                      |
| FVTPL                       | (Financial assets/liabilities at) fair value through profit or loss                                                                                  |
| GAAP                        | Generally Accepted Accounting Principles                                                                                                             |
| IAS <sup>®</sup> standards  | International Accounting Standards ('R' indicates revised standard before its mandatory application date)                                            |
| IASB®                       | International Accounting Standards Board                                                                                                             |
| IBOR                        | Interbank offered rates                                                                                                                              |
| IFRIC®                      | IFRIC Interpretations issued by the IFRS Interpretations Committee                                                                                   |
| IFRS <sup>®</sup> [Number]  | IFRS Accounting Standards issued by the IASB ('R' indicates revised<br>standard before its mandatory application date)                               |
| IFRS <sup>®</sup> S[Number] | IFRS Sustainability Disclosure Standards issued by the ISSB                                                                                          |
| ISA                         | International Standards on Auditing                                                                                                                  |
| ISSB                        | International Sustainability Standards Board                                                                                                         |
| NCI                         | Non-controlling interest                                                                                                                             |
| OCI                         | Other comprehensive income                                                                                                                           |
| Pillar Two rules            | Global Anti-Base Erosion Proposal (GloBE) from the Organisation for<br>Economic Co-operation and Development (OECD)                                  |
| SIC <sup>®</sup>            | Interpretations issued by the Standing Interpretations Committee of the<br>International Accounting Standards Committee, the predecessor of the IASB |
| STI                         | Short-term incentive                                                                                                                                 |
| TSR                         | Total shareholder return                                                                                                                             |

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