

News release

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Pages 2

Survey polled over 500 global executives on how financial services and technology firms are navigating the current fintech landscape

- Adopting a fintech-centred strategy is paramount
- FS should look to TMT for ideas about how best to use fintech
- FS and TMT should look to each other and retrain to fill skills gaps
- Firms should push cross-sector fusion further

PwC's 2019 Global Fintech Survey polled over 500 financial services (FS) and technology, media and telecommunications (TMT) executives worldwide to figure out the factors that will determine the winners and losers in the race to develop and profit from fintech-driven business models.

FS and TMT industries are using fintech (financial technology) to sharpen operational efficiency, lower costs, improve customer experience, and heighten the appeal of their products and services. They're also carving out new commercial possibilities. Digital-only banks are offering redesigned client propositions and cost profiles. Investment managers are deploying fully customised robo-advice. Insurers are using sensors to monitor people's health and drive illness prevention. And according to a recent PwC survey, consumers are ready for the digital shake-up. The question is no longer whether fintech will transform FS, but which firms will apply it best and emerge as leaders.

Key Findings and Insights

Adopting a fin tech-centred strategy is paramount – The survey found that 47% of TMT and 48% of FS organisations have embedded fin tech fully into their strategic operating model. Also, 44% of TMT and 37% of FS organisations have incorporated emerging technologies into the products and services they sell.

"The really big changes have to be top-down. They have to be strategic. They have to be something that leadership, the board, and the executives are closely involved in and have decided the organisation needs to pursue," said John Garvey, Global Financial Services Leader, PwC.

FS should look to TMT for ideas about how best to use fintech – FS executives surveyed think that using fintech to improve the ease and speed of their service will be key to retaining customers. But people expect ease and speed, so firms that focus their fintech efforts on these attributes might only meet customers' expectations and not differentiate themselves, especially when competing with digitally sharp-intuitive TMT businesses.





Vo Tan Long, Technology Consulting Partner at PwC Consulting Vietnam said, "Customer satisfaction through customer experience is the ultimate goal for companies. Everywhere in the world, technology is helping to bridge the gap between the virtual world and the real world by aligning the customer experience in both worlds, thus creating customer satisfaction. This is also the best way to attract and retain customers."

FS and TMT should look to each other and retrain to fill skills gaps—Our survey showed that 80% of TMT and 75% of FS organisations are creating jobs related to fintech. Yet 42% of both TMT and FS organisations are struggling to fill these roles. While 73% of FS organisations are hiring from the technology sector, only 52% of TMT firms

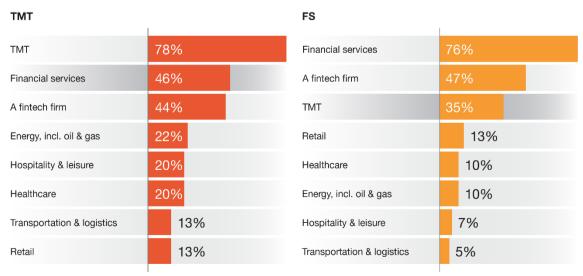
are looking to recruit from FS. Finding ways to attract people from TMT to FS, and vice versa, will be important to future success because each sector needs the other's expertise. Upskilling will also be important.

Firms should push cross-sector fusion further—Among organisations that are planning to pursue an acquisition, strategic alliance or joint venture to drive growth via fintech, 78% of TMT and 76% of FS firms are targeting businesses within their own sectors. Less than half (44% of TMT and 47% of FS organisations) are targeting a company specialising in fintech. At a time when FS firms are striving to sharpen their technology capabilities and TMT needs product and regulatory expertise to compete in the FS market, firms will miss opportunities if they don't pursue more cross-sector cross-over.

"Cross-sector collaboration will help to create a complete set of services that cater to customers' daily life. Such ecosystems might require inter-organisational integration of business processes and technologies. In Vietnam, a number of large and medium-sized commercial banks, telecommunications corporations and leading Fintech companies have been at the forefront of this process," Vo Tan Long said.

"In China, convergence is gathering pace. At the top of the market, we've even seen regulators seeking to match up the big four TMT firms with the big four banks and get them to work together — you could call it an arranged marriage. The TMT firm provides the tech-enablement and the FS firm delivers the end product," said Wilson Chow, TMT Global Leader, PwC.

Most organisations are looking to collaborate with firms in their own sector



Question: In what sector are the organisations that you plan on working with? Source: PwC's Global Fintech Survey 2019

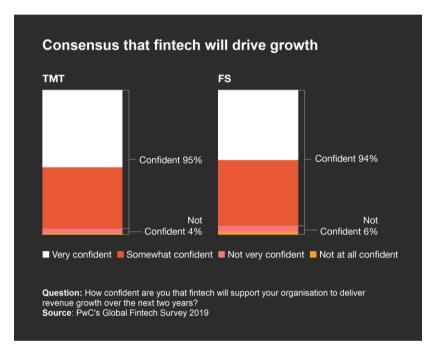


The Current Landscape

Emerging technologies have given companies a low-cost way of creating convenient, personalised, data-intuitive products and services. Fintech has also lowered the barriers to entry for firms — from established FS groups to startups or TMT entrants — and has therefore created a complex web of cooperative competition, or "coopetition," and collision.

Winners and Losers

Companies that have embraced fintech are reshaping the marketplace, and those that haven't are being left behind. Three-quarters of the FS and TMT executives surveyed said they're stepping up their fintech investment in the next two years. More than 90% are very or somewhat confident that fintech will deliver revenue growth over the next two years. But focus, maturity and speed to market vary.



Note to editors:

Viewthe full report: https://www.pwc.com/gx/en/industries/financial-services/fintech-survey.html

This is our third survey charting the rapid evolution of fintech.

- Our 2016 Global Fintech Survey, <u>Blurred lines: How fintech is shaping financial services</u>, revealed established financial services (FS) organisations' concerns about the threat to their market position as fintech set new benchmarks for agility, customer insight and cost.
- Our follow-up in 2017, <u>Redrawing the lines: Fintech's growing influence on financial services</u>, highlighted the shift towards collaboration as startups realised they didn't have the scale or customer trust to compete with long-established FS organisations head-on, while FS looked to fintech partnerships to help strengthen operational efficiency and boost innovation.

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